DISCLOSURE STATEMENT

Dated:	June 4, 2024
Name of Facility:	Sharon Village Apartments
Located at:	4009 Craig Avenue (28211-2561) P O Box 220130 Charlotte, NC 28222-0130
Telephone No.:	704-365-7190

In accordance with Chapter 58, Article 64 of the North Carolina General Statutes of the State of North Carolina:

* This Disclosure Statement may be delivered until revised, but not after

May 30, 2025;

- * Delivery of the Disclosure Statement to a contracting party before execution of a contract for continuing care is required;
- * This Disclosure Statement has not been reviewed or approved by any government agency or representative to ensure accuracy or completeness of the information set out

DISCLOSURE STATEMENT

SHARON VILLAGE APARTMENTS

I. ORGANIZATION INTRODUCTION AND INFORMATION

National HealthCare Corporation (NHC) is a long- term care company that has been providing the best in senior care for over 52 years. NHC's founder, Dr. Carl Adams, was a physician that had a vision in 1971 to provide higher quality healthcare services for seniors. His dream was to create a campus concept that offered in-house services for residents as they age with different needs much like the continuing care retirement community of today.

At NHC, we believe that care should respect the individual, promote recovery, well being and independence. We believe in celebrating life every day with our patients and residents. Our goal has always been to provide a full range of extended care services, designed to maximize the wellbeing and independence of patients of all ages. We are dedicated to meeting patient needs through an interdisciplinary approach combining compassionate N

NHC through its qualifying subsidiary companies, develop and manage its own facilities, and/or manages facilities for third party operators. We are an organization of 13,000 employees, with net operating revenue of more than \$1.1 Billion dollars. NHC currently operates for themselves and third parties 65 skilled nursing facilities with 8,421 beds. NHC affiliates also operate 24 assisted living communities with 1,365 units, five independent living communities with 475 units, three behavioral health hospitals, 34 homecare agencies, and 30 hospice agencies. NHC's other services include Alzheimer's and memory care units, pharmacy services, a rehabilitation services company, and providing management and accounting services to third party post-acute operators. NHC is a publicly traded for-profit corporation.

NHC's goal is to deliver the highest quality services to our residents at the lowest possible cost. Our Apartment Managers are trained as cooperative supportive problem solvers and our full-time corporate staff has daily exposure to the intricacies involved in translating the concept of quality health care into the actual delivery of health services.

Upon closing and approval by the Department of Insurance, NHC HealthCare/Charlotte, LLC, an affiliate of NHC, will become the license operator of the referenced CCRC. NHC HealthCare/Charlotte, LLC is a North Carolina for profit limited liability company.

Through the following methods, NHC HealthCare/Charlotte, LLC and its parent company, National HealthCare Corporation, will achieve their objectives:

- 1. Maximize the utilization of manpower and professional skills to recruit qualified personnel to staff the facility.
- 2. Provide overall administration and direction including financial systems implementation and review, and professional analysis of the several indices of the facility's progress.
- 3. Assist in the development of short- and long-range communications, media, and public relations programs to increase the visibility of the facility's activities and to

promote the committee education; evaluate the continuing development of the facility's program and resident care policies.

- 4. Provide ongoing responsive management to ensure quality cost-effective operation and the constant sensitivity to changing community needs.
- 5. Use of bulk buying power to obtain the best service and buys from vendors.
- 6. Provide attractive working conditions and effective recruitment policies in order to insure a stable, high caliber level of employee.
- 7. Provide a high degree of expertise by being able to call on other communities within the organization wherein individuals have attained excellence in specific areas.
- 8. Assure top quality care, a good reputation, and a successful financial operation.

II. FACILITY INTRODUCTION AND INFORMATION

Sharon Village combines beauty, dignity, and security to create a remarkably attractive atmosphere. There are thirty-four one- and two-bedroom apartments, carefully planned to provide convenience, safety, and privacy that make up Sharon Village.

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In the kitchen, you'll find all those extras you've come to expect – refrigerator, dishwasher, disposal, stove, built-in microwave, and oven. Spend afternoons relaxing on your porch or balcony, in the company of friends or in undisturbed privacy. Located in each apartment are emergency call systems connected to the nurses' station in the adjacent White Oak Manor – Charlotte nursing center. In addition, centrally located are a dining area and community room.

The White Oak Manor – Charlotte nursing center is a licensed 180-bed Medicare and Medicaid certified nursing facility staffed 24-hours a day with health professionals.

Physical, speech and occupational therapists are available to apartment residents. Activities at Sharon Village are planned to meet the needs and desires of the individual resident. We offer planned and stimulating entertaining activities for you to enjoy at the community as well as outside excursions to satisfy everyone's taste. You're not bound by a schedule but are free to set your own pace.

NHC HealthCare/Charlotte, LLC is a for profit North Carolina limited liability company. The 4.559-acre site includes 34 apartments, all with ground floor entrance, and a 180-bed nursing facility.

Sharon Village can be easily located by traveling East on Highway #74 from downtown Charlotte, N.C., turning right on Sharon Amity (South) and then right again approximately 1.2 miles onto Craig Avenue.

As of September 30, 2023 there were 36 residents at Sharon Village occupying 32 available apartments.

Our nursing facility is recognized by the following affiliated groups:

- 1. Licensed by State Health Department
- 2. Certified by Medicare, Medicaid, and VA
- 3. Member of North Carolina Health Care Facilities Assoc.
- 4. Member of American Health Care Assoc.

The day-to-day operating manager of Sharon Village Apartments is Sheri Conrad, Apartment Coordinator. Please see biography on next page.

APARTMENT COORDINATOR'S BIOGRAPHY

Sheri Conrad

Sheri joined the White Oak family in July 2017 performing various administrative duties for multiple departments. In October 2018 she was promoted to Apartment Director for Sharon Village Apartments.

Sheri has over 28 years of in-depth experience in Property Management, Construction Management, Leasing and Human Resources. Her prior employment includes Star Linear Systems, Trammel Crow Company, Childress Klein Properties and Summit Properties.

CURRENT CONTACT INFORMATION:

SHARON VILLAGE APARTMENTS

4009 Craig Avenue (28211-2561) P O Box 220130 Charlotte, NC 28222-0130

704-365-7190

Corporate Staff

The operator of Sharon Village Apartments is an affiliate and subsidiary of National HealthCare Corporation. NHC HealthCare/Charlotte, LLC is owned 100% by NHC/OP, LP which is owned 99% by National HealthCare Corporation and 1% by NHC/Delaware, Inc, a wholly owned subsidiary of National HealthCare Corporation.

The Manager of NHC HealthCare/Charlotte, LLC is as follows:

R. Michael Ussery

In addition, the Regional Director overseeing the North Carolina operations will be Greg Forsey, prior Director of Operations for White Oak.

NHC Corporate Staff:

Stephan F. Flatt Chief Executive Officer Years with NHC: 19 Years as CEO: 7

Stephen F. Flatt was appointed to the Board and named Chief Executive Officer effective January 1, 2017. He joined NHC in June 2005 as Senior Vice President-Development. On January 1, 2009, Mr. Flatt became NHC's President. He served as the President of Lipscomb University from 1997 through June 2005 and, prior to that, President of Ezell Harding Christian School in Nashville and Vice President of Financial Affairs and Institutional Planning at Lipscomb.

R. Michael Ussery
President and Chief Operating Officer
Years with NHC: 44
Years as COO: 15
Years as President: 7

R. Michael Ussery has been with NHC since 1980. On January 1, 2009, Mr. Ussery was appointed Chief Operating Officer and on January 1, 2017 he was appointed President of NHC. During his tenure with NHC he has served as Senior Vice President-Operations, Senior Vice President-Central Region, Regional Vice President, and Administrator in multiple locations.

Vicki L. Dodson Senior Vice President, Patient Services Years with NHC: 40 Years as SVP: 5

Vicki L. Dodson was named Senior Vice President, Patient Services on June 1, 2019. She joined NHC in 1984 and previously held the title of Assistant Vice President, Patient

Services since 2017, and, prior to that, served as Electronic Health Record (EHR) Director and Comprehensive Patient Care Software (CPCS) User Analyst. She began her career with NHC as a Home Care staff nurse and then served as a Director of Nursing and Regional Nurse.

B. Anderson Flatt, Sr.
Senior Vice President,
Chief Information Officer
Years with NHC: 7
Years as SVP: 7

B. Anderson Flatt, Sr. brought more than 32 years of experience in health care technology when he joined NHC in 2017, including roles as Senior-Vice President and Chief Information Officer at Corizon Health from 2014-2017, Senior Vice-President and Chief Information Officer at Cigna-Health Spring from 2006-2014, and prior to that, at AIM HealthCare (now a division of Optum).

Brian F. KiddSenior Vice PresidentChief Financial OfficerYears with NHC:16Years as CFO:1Years as Controllerand PrincipalAccounting Officer:7

Brian F. Kidd joined NHC in 2008. Prior to being promoted to Senior Vice President and Chief Financial Officer in May 2023, Mr. Kidd served as Senior Vice President, Controller and Principal Accounting Officer since 2017.

Josh A. McCreary Senior Vice President, General Counsel, and Secretary Years with NHC: 5 Years as SVP Secretary and General Counsel: 5

Josh A. McCreary joined NHC as Senior Vice President, General Counsel & Secretary in 2019. Prior to joining NHC, Mr. McCreary practiced law for 20 years at Hudson, Reed & McCreary, PLLC. In private practice, he regularly counseled and represented businesses, governments, and individuals in a wide variety of transactional, compliance, and litigation matters.

NHC's Corporate Staff can be reached at: 100 E. Vine Street Murfreesboro, TN 37130

CORPORATE STRUCTURE

NHC HealthCare/Charlotte, LLC is wholly owned by NHC/OP, LP. which is an affiliate and subsidiary of NHC. NHC HealthCare/Charlotte, LLC has two operating divisions: White Oak Manor- Charlotte (180-bed Nursing) and Sharon Village Apartments (34 Continuing Care Retirement Apartments). NHC HealthCare/Charlotte, LLC also owns 100% of the real estate and related fixed equipment.

NHC is financially responsible for all indebtedness including all financial and contract obligations entered into by any of its' subsidiaries, including NHC HealthCare/Charlotte, LLC.

NHC HealthCare/Charlotte, LLC is owned 100% by NHC/OP, L.P. and does not have any Board of Directors.

National HealthCare Corporation owns 99% of NHC/OP, L.P with the 1% owner being NHC/Delaware, Inc. NHC's Board of Directors are listed below:

Board Members:

J. Paul Abernathy, M.D. 1523 Mirabella Way Murfreesboro, TN 37130 Director

J. Paul Abernathy, M.D. (Independent Director) joined the Board in 2003 and is a retired board-certified general surgeon. He was in private practice at Murfreesboro Medical Clinic from 1971 until retirement in 1995.

Robert G. Adams 2217 Battleground Drive Murfreesboro, TN 37129 Chairman of the Board

Robert G. Adams (Chairman & Independent Director) has served NHC for 50 years - 20 years as Senior Vice President, 11 years as Chief Operating Officer, 5 years as President, 12 years as CEO and 31 years on the Board. He became Chairman of the Board on January 1, 2009 and served as Chief Executive Officer from November 1, 2004 until December 31, 2016. Mr. Adams retired from his position as CEO effective December 31, 2016 but remains non-executive Chairman of the Board. He is the brother of W. Andrew Adams

W. Andrew Adams 801 Mooreland Lane Murfreesboro, TN 37128 Director

W. Andrew Adams (Independent Director) served NHC as a full-time employee and director for 32 years and served as its President and CEO until he resigned those positions

in 2004, remaining as Chairman of the Board through 2008. He is the brother of Robert Adams.

Ernest G. Burgess III 7097 Franklin Road Murfreesboro, TN 37128 Director

Ernest G. Burgess, III (Independent Director) served as NHC's Senior Vice President of Operations for 20 years before retiring in 1994. In his past role as Senior Vice President of Operations, he gained significant operational experience in the long-term care business as well as experience with financial and accounting matters.

Stephen F. FlattDirector &100 Vine St. Ste 1400CEOMurfreesboro, TN 37130CEO

Please see qualifications above.

Director

Emil E. Hassan 8400 Heirloom Blvd College Grove, TN 37046

Emil E. Hassan (Independent Director) joined the Board in April 2004. In 2004, he retired from the position of Senior Vice President of manufacturing, purchasing, quality and logistics for Nissan North America, Inc. while also serving as Chairman and CEO of Distribution and Auto Services ("DAS"), a Nissan affiliate company. Prior to joining Nissan, he was with Ford Motor Co. for twelve years, where he held various management positions in engineering and manufacturing.

Richard F. LaRoche 2103 Shannon Dr. Murfreesboro, TN 37129 Director

Director

Richard F. LaRoche (Independent Director) served NHC for 27 years as Secretary and General Counsel and 14 years as Senior Vice President, retiring from these positions in May 2002. He has served as an NHC Board member since 2002.

Sandra Y. Trail 1011 Houston Dr. Murfreesboro, TN 37130

Sandra Y. Trail (Independent Director) joined the Board in 2022. Ms. Trail has been a licensed practicing attorney for over 35 years as a sole proprietor and since 2018 as a principal in the firm of Trail, Coleman and Stearns, PLLC located in Murfreesboro, Tennessee.

None of the Board Members listed above own 5% or more ownership in National HealthCare Corporation.

RELATED PARTY TRANSACTION STATEMENT

With one exception, which is explained below, there is no person, association, trust, partnership, or corporation which has an ownership interest in NHC HealthCare/Charlotte, LLC or National HealthCare Corporation which also has an ownership interest in a service firm, association, trust partnership or corporation which provides goods, leases, or services to the facility. Furthermore, there are no plans for other such arrangements to be developed in the next 12 months.

The one exception is an NHC affiliate, Network Pharmacy WO, LLC ("Network Pharmacy"). Upon closing, Network Pharmacy will continue to supply prescription drugs, medical and nursing supplies to White Oak Manor – Charlotte nursing facility. The value of the goods purchased by White Oak Manor – Charlotte varies from year to year. For the year ending 9/30/23, the total value was approximately \$693,712.

The sole member (100% owner) of Network Pharmacy, is Nutritional Support Services ("NSS"), an affiliate of NHC. Please see attached Organizational Chart.

Please See Corporate Structure above, for a listing of officers and Board of Directors for NHC.

AFFILIATION STATEMENT

NHC HealthCare/Charlotte, LLC, NHC/OP, L.P. and National HealthCare Corporation, are not affiliated with a religious, charitable, or other nonprofit organization; therefore, NHC HealthCare/Charlotte, LLC and NHC is responsible for all financial and contract obligations, and NHC HealthCare/Charlotte, LLC is not a tax-exempt organization.

Post-Closing Entity Structure

- A Delaware limited partnership
 A Tennessee general partnership
 A South Carolina limited liability company



CRIMINAL VIOLATION STATEMENT

There are no directors, officers, agents, or managing employees of NHC HealthCare/Charlotte, LLC, or National HealthCare Corporation that have ever been convicted of a felony or pleaded nolo contendere to a felony charge, or been held liable or enjoined in a civil action by final judgment that involved fraud, embezzlement, fraudulent conversion, or misappropriation of property; or (ii) is subject to a currently effective injunctive or restrictive court order, or within the past five years, had any State or Federal license or permit suspended or revoked as a result of an action brought by a governmental agency or department for any reason.

NHC HealthCare/Charlotte, LLC R. Michael Ússery Manager of LLC Date

III. POLICIES

ADMISSION

<u>Health Criteria</u> – Prospective residents must be ambulatory and be able to function independently in the activities of daily living. Also, please refer to Section 1 (i) – (iii) of the Apartment Rental Agreement.

<u>Financial and Insurance Criteria –</u> Prior to admission, the resident must pay the Retention Deposit, if applicable, and the first month's rent. We do not require, but recommend, the resident maintain adequate renter's insurance covering the personal contents of their apartment.

 $\underline{\text{Age Requirement}} - \underline{\text{Admissions}}$ are limited to those individuals who are 65 years of age or older.

<u>Changes of Condition Prior to Occupancy</u> – At the time of occupancy, each resident must meet the health criteria outlined above.

<u>Cancellation/ Termination</u> – In accordance with Section 1 of the Apartment Rental Agreement, the following describes our cancellation and termination policy:

"The term of this Agreement shall begin on the first day of occupancy, and end upon the first of the following to occur:

- (a) The last day of the month following the Resident's death, or at such time thereafter as the Resident's belongings have been removed from the premises; or
- (b) Resident's default as hereinafter defined; or
- (c) Sharon Village having determined, and having given written notification thereof, that the Resident:
 - (i) is socially incompatible with the Sharon Village employees, other residents or guests;
 - (ii) has demonstrated possible emotional instability.
 - (iii) poses a risk to the life and well-being of him/herself or others;
 - (iv) has destroyed, or attempted to destroy, property belonging to Sharon Village, him/herself or others; or
 - (v) fails to fully comply with all terms and provisions contained in this Agreement; or
 - (vi) has acted in any other unreasonable fashion or poses for Sharon Village its employees, residents or guests, any other unreasonable risks; or
- (d) The last day of any month prior to which the Resident has given to Sharon Village:
 - (i) In the event the Resident is to be transferred, based upon written medical certification, to a hospital or to White Oak Manor- Charlotte Nursing Center, at least ten (10) days prior written notice or

- (ii) In the event the Resident is to be transferred based upon written medical certification, anywhere else, at least thirty (30) days prior written notice; or
- (iii) In the event the Resident is to be transferred anywhere else, without written medical certification, at least (60) sixty days prior written notice; or
- (e) At such time as, if ever, the apartment is destroyed by fire or other calamity, or if the apartment, or a substantial portion of the complex, is acquired through condemnation proceedings, making it such, under the circumstances, that the apartment is no longer reasonably fit for its intended use.

In the event the Resident is transferred as provided in Paragraph (i) above, to a hospital, he shall have sixty (60) days from date of transfer to return to his apartment, and to have the within Agreement remain in full force and effect, so long as all terms, covenants and conditions here in contained, including those pertaining to rental payments, have been (and are then being) fully complied with.

In the event the Resident is transferred, as provided in Paragraph (i) above, to White Oak Manor – Charlotte Nursing Center, the Resident shall have thirty (30) days from date of transfer to return to his apartment, and to have the within Agreement remain in full force and effect, so long as all terms, covenants and conditions herein contained, including those pertaining to rental payments, have been (and are then being) fully complied with.

In the event that the Resident, upon being transferred elsewhere as provided above, wishes to again become a tenant of Sharon Village, after the within Agreement has terminated, and is certified, in writing, by a qualified physician, as being again able to reside in the apartment complex, Sharon Village agrees to give the Resident, to the extent reasonably possible, a priority as far as the next available apartment, with Retention Deposit and rental rates to be those then in effect, and a new Apartment Rental Agreement to be entered into.

In the situations described in Paragraphs (i) and (ii) above, Sharon Village may, but shall have no legal duty to, waive the requirement regarding written notification based upon terms and conditions mutually agreeable to both Sharon Village and Resident."

Apartment Rental Agreement (With Retention Schedule Included)

Retention Schedule is as follows <u>LENGTH OF OCCUPANCY</u>		AMOUNT REFUNDED
Upon Occupancy Year 1 (prorated daily)	20% 20%	80% 60%
Year 2 (prorated daily)	20%	40%
Year 3 (prorated daily)	20%	20%
Year 4 (prorated daily)	20%	0%

The purpose of paying the Retention Deposit is to reduce the monthly rent when compared to the Straight Rental payment plan.

Upon a resident's death, the unearned portion of the Retention Deposit becomes the facility's property. In the event of a death of a spouse where the remaining spouse continues to live at Sharon Village, the Retention Deposit continues to be earned by the facility based on the original Apartment Agreement. When the remaining spouse dies, the unearned portion becomes the facility's property.

Upon termination of the <u>Apartment Rental Agreement (with Retention Schedule Included)</u> for any reason other than resident's death, the resident or his legal representative shall be entitled to a refund of the unearned portion of the Retention Deposit. The amount of refund will be calculated on a daily basis (365 days per year). Refunds of this nature will be promptly made to the Resident or his legal representative but under no circumstances later than 30 days after the termination date of the agreement.

If an executed contract is rescinded or cancelled under the terms of this contract, all unearned fees and deposits will be fully refundable to the Resident or their Legal Representative within 30 days following the later of the execution of the contract or the receipt of a disclosure statement and Resident will not be required to move into apartment during recession period. The amount of refund will be calculated on a daily basis (365 days per year).

Transfers

A transfer fee may apply if you request a transfer from your current apartment to another. After 10 years of residency in the same apartment, a transfer fee may be waived. A 50% transfer fee will apply if transfer occurs within 5-10 years of residency. If request is made prior to 5 years, 100% of the transfer fee will apply. An exception to the transfer fee may apply if a prearranged agreement signed by both parties stipulates a desire to transfer to another specific apartment within one year. The transfer fee is not a preset cost but is based on cost to refurbish the vacated apartment.

Marriages

If a current resident(s) of Sharon Village becomes married, the rent will increase based on the rent schedules in effect at that time for two persons. No additional deposit is required and the balance outstanding on any deposit(s) will continue to amortize in accordance with each Resident's original Rental Agreement. A new Rental Agreement will be negotiated between Sharon Village and the husband and wife as Residents. Other than for medical reasons there are no qualifying requirements for a spouse to meet as a condition for entry. In the event the spouse does not medically qualify for admission, the agreement will terminate and alternate placement will be required.

Rent/ Default

If an existing resident is unable to meet their monthly obligation to the facility, the Apartment Rental Agreement provides the following under Section(s) 16 (no initial deposit agreement) and 17 (with retention schedule agreement) "Default":

"This Apartment Rental Agreement is made upon the condition that the Resident shall faithfully perform all of the terms, covenants and conditions herein contained by him to be performed as herein set forth or in other agreements heretofore or hereafter entered into between Sharon Village and the Resident, and Resident shall be in default if:

- (a) Any rental payment due hereunder shall at any time be in arrears and unpaid for fifteen (15) days after receipt by Resident of written notice making demand therefore; or
- (b) Resident shall fail to observe or perform any of the covenants, agreements, or conditions set forth herein and said failure shall continue for a period of fifteen (15) days after receipt by Resident of written notice of such failure from Sharon Village.
- (c) Owner's having determined, and having given written notification thereof, that the resident:
 - (i) is socially incompatible with the Owner's employees, other residents, or guests;
 - (ii) has demonstrated possible emotional instability;
 - (iii) poses a risk to the life and well-being of himself or others;
 - (iv) has destroyed, or attempted to destroy, property belonging to the Owner, himself, or others; or
 - (v) has acted in any other unreasonable fashion or poses for the Owner, its employees, residents or guests, any other unreasonable risks or

In the event of a default, Sharon Village may, at its option, declare the term of this Agreement ended and repossess the apartment and shall further be entitled to all rights and remedies set forth herein." The Owner shall be entitled to be fully reimbursed for all costs and expenses incurred in enforcing its rights hereunder, including a reasonable attorney's fee, and shall be entitled to have accrued, monthly, interest, at the maximum rate allowed by law, as to any payments due and owing hereunder."

IV. SERVICES

The following services are available at no extra charge to residents:

- (a) <u>Meals</u>. Sharon Village will provide Resident with one meal per day, the meal to be determined by Owner, and to be served in the common dining area.
- (b) <u>Guest Meals</u>. Are available at \$10.00 per meal.
- (c) <u>Utilities</u>. All utilities, except telephone expenses, will be paid for by Sharon Village. However, the cost of telephone installation and removal shall be paid by Resident.
- (d) <u>Janitorial Services</u>. Sharon Village will provide services in all service areas, halls and community areas.
- (e) <u>Maid Service</u>. Sharon Village will provide maid service every other week, on a regularly scheduled basis, to clean Resident's apartment if so desired by Resident.
- (f) <u>Laundry</u>. Once each week, Resident's flat laundry will be picked up outside the door of Resident's apartment, cleaned, and then returned.
- (g) <u>Laundromat</u>. Laundry facilities are available free of charge at the apartment complex for Resident's use (Resident must provide detergent).
- (h) <u>Transportation</u>. Transportation will be available at certain scheduled times, to be determined by Sharon Village in view of the needs of the Resident and the other occupants of apartments.
- (i) <u>Nursing Center</u>. A bed in the adjoining nursing center will be made available, on a priority basis, whenever Resident's health, as determined by Resident's physician, so requires.
- (j) <u>Nursing Facility Days.</u> At the time of residence and each calendar year thereafter, each resident is allowed 10 inpatient days in the adjacent White Oak Manor Charlotte facility. Unused days cannot be carried forward to the next calendar year. A physician's written medical certification is required before admission to the Nursing Facility.
- (k) <u>Nurse Call System</u>. Is located in the master bedroom and bath of each apartment and is connected to the nurse's station at the adjacent nursing facility. If activated, a trained member of the Nursing Department will respond to the apartment.
- (1) <u>Health Services Available</u>. Skilled Nursing Care (Medicare and Medicaid Certified).
- (m) <u>Storage Facilities</u>. Sharon Village shall provide, at Resident's sole risk, reasonable storage space for Resident's belongings other than furniture and other household furnishings.
- (n) <u>Recreational Facilities</u>. Recreational facilities are available for Resident's use on first come/first served basis.

- (o) <u>Basic Cable TV</u>. Basic Cable TV service is provided by the Owner. Additional services can be purchased by the Resident.
- (p) <u>Personal Services</u>. The following services are available at the Resident's expense:

Beauty/ Barber Shop Accommodations for overnight guests

V. FEES/ RENT

Application/ Registration Fee – a \$500 deposit is required to be on the waiting list. This fee is refundable within 30 days from receipt of such a request.

RETENTION & MONTHLY RENTAL FEES

Apartment	Retention	Monthly I 1 st Person	Rental Fee 2 nd Person
Type	Deposit	1 Ferson	2 1 015011
Efficiency	\$17,000	\$895	N/A
One Bedroom	\$22,000	\$1,160	\$1,490
One Bedroom Deluxe	\$26,000	\$1,465	\$1,795
Two Bedrooms	\$30,000	\$1,735	\$2,065

The purpose of the Retention Deposit is to reduce the monthly rent when compared to the Straight Rental Plan

STRAIGHT RENTAL PLAN

Apartment Type	Retention Deposit	Monthly F 1 st Person	Rental Fee 2 nd Person
Efficiency	N/A	\$1,195	N/A
One Bedroom	N/A	\$1,540	\$1,870
One Bedroom Deluxe	N/A	\$1,870	\$2,200
Two Bedrooms	N/A	\$2,175	\$2,500

Although Sharon Village will attempt to keep rental increases to a minimum, during any calendar year following the first full calendar year of this Agreement, Sharon Village may, due to an increase in the cost of operation, or for any other reason, upon thirty (30) days prior written notice to the Resident, increase the monthly rental payable hereunder so long as the sum of the increases in monthly rental during any calendar year does not exceed the greater of:

- (i) Six (6%) percent of the average monthly rental during the preceding calendar year; or
- (ii) An amount equal to the average monthly rental during the preceding calendar year multiplied by the percentage increase in the "Consumer Price Index" figures for January and December of the preceding calendar year, the Consumer Price Index being the "Consumer Price Index U.S. City Average All Items Figures for Urban Wage Earners and Clerical Workers (Including Single Workers), which index is currently published in the "Monthly Labor Review" of the Bureau of Labor Statistics of the United States Department of Labor, or its successor index.

SHARON VILLAGE APARTMENTS

SCHEDULE OF FEE CHANGES FOR THE LAST FIVE YEARS

RETENTION DEPOSIT PLAN

	2023	3	2023	2	202	1	202	0	201	.9
	Deposit	Rent	Deposit	Rent	Deposit	Rent	Deposit	Rent	Deposit	Rent
2 Bedrooms										
1 Person	\$30,000	N/A	\$30,000	N/A	\$30,000	\$1,735	\$30,000	\$1,650	\$30,000	\$1,650
2 People	\$30,000	N/A	\$30,000	N/A	\$30,000	\$2,065	\$30,000	\$1,965	\$30,000	\$1,965
1 Bedroom										
1 Person	\$22,000	N/A	\$22,000	N/A	\$22,000	\$1,160	\$22,000	\$1,105	\$22,000	\$1,105
2 People	\$22,000	N/A	\$22,000	N/A	\$22,000	\$1,490	\$22,000	\$1,420	\$22,000	\$1,420
1 Bedroom De	luxe									
1 Person	\$26,000	N/A	\$26,000	N/A	\$26,000	\$1,465	\$26,000	\$1,395	\$26,000	\$1,395
2 People	\$26,000	N/A	\$26,000	N/A	\$26,000	\$1,795	\$26,000	\$1,710	\$26,000	\$1,710
Efficiency 1 Person	\$17,000	N/A	\$17,000	N/A	\$17,000	\$895	\$17,000	\$850	\$17,0 <u>0</u> 0	\$811

STRAIGHT RENTAL PLAN

	202	3	202	2	20	21	20	20	20	19
	Deposit	Rent	Deposit	Rent	Deposit	Rent	Deposit	Rent	Deposit	Rent
2 Bedrooms 1 Person 2 People	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	\$2,175 \$2,500	N/A N/A	\$2,070 \$2,385	N/A N/A	\$2,070 \$2,385
1 Bedroom 1 Person 2 People	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	\$1,540 \$1,870	N/A N/A	\$1,465 \$1,780	N/A N/A	\$1,465 \$1,780
1 Bedroom De 1 Person 2 People	<mark>eluxe</mark> N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	\$1,870 \$2,200	N/A N/A	\$1,780 \$2,095	N/A N/A	\$1,780 \$2,095
Efficiency 1 Person	N/A	N/A	N/A	N/A	N/A	\$1,195	N/A	\$1,135	N/A	\$1,135

/

		SHARON VII	LAGE			
FREQUENCY	AND AVERAG	E DOLLAR C	CHANGE ((RETENTION	DEPOSIT	
		PLAN) - F	RENT			
					0010	
	2023	2022	2021	2020	2019 +77	
1 Person	N/C	N/C	+55	N/C		
2 People	N/C	N/C	+70	N/C	+92	
1 Person	N/C	N/C	+70	N/C	+54	
2 People	N/C	N/C	+85	N/C	+69	
One Bedroom Deluxe 1 Person	N/C	N/C	+70	N/C	+64	
2 People	N/C	N/C	+85	N/C	+79	
z reopie	N/C	My C	105	1, 0		
Efficiency			. 45	NT/C1	120	
1 Person	N/C	N/C	+45	N/C	+39	
FREQUENCY AND		LAD CHANCE	(STRATC	HT RENTAL P	LAN) - RENT	
FREQUENCI AND	AVERAGE DOL	HAR CHANGE	(DIRAIC			
	2023	2022	2021	2020	2019	
1 Person	N/C	N/C	+75	N/C	+98	
2 People	N/C	N/C	+90	N/C	+113	
2 100010	1,7 0			,		
1 Person	N/C	N/C	+75	N/C	+69	
2 People	N/C	N/C	+90	N/C	+84	
One Redmoon Deluge						
One Bedroom Deluxe 1 Person	N/C	N/C	+90	N/C	+86	
2 People	N/C	N/C	+105	N/C	+101	
z reopie	N/ C	11/ 0	1200			
Efficiency				/	F2	
1 Person	N/C	N/C	+60	N/C	+53	
			auanae	(RETENTION	חקס∩מעת	
FREQUENCY	AND AVERAG			(KETENITON	DATODIT	
	-	PLAN) - DE	POSIT			
	2023	2021	2020	2019	2019	
	2023 N/C	N/C	N/C	N/C	N/C	
1 Person	N/C	N/C	N/C	N/C	N/C	
2 People	N/C	N/C	11/ 0	, -		
1 Person	N/C	N/C	N/C	N/C	N/C	
2 People	N/C	N/C	N/C	N/C	N/C	
One Bedroom Deluxe	NT / C	N/C	N/C	N/C	N/C	
1 Person	N/C N/C	N/C N/C	N/C N/C	N/C	N/C	
2 People	N/ C	M/C	M/C	14/ C	, 0	
Efficiency						
1 Person	N/C	N/C	N/C	N/C	N/C	

VI. FINANCIAL INFORMATION

The NHC parent company 10K will be presented in the disclosure statements until such time as the newly formed provider entities have a complete annual audited financial statement to present.

- 1. Audited Financial Statement Please refer to Attachment I.
- 2. Five Year Projection Statement Please refer to Attachment II.
- 3. Current Interim Financial Statement Please refer to Attachment III.

VII. PROJECTED VS. ACTUAL FORECAST COMPARISON

The following pages include:

1.	White Oak Manor -	- Charlotte and Sharon	Village, Inc.
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- a. Comparison Year Ended September 30, 2023 Forecasted Balance Sheet
- b. Comparison Year Ended September 30, 2023 Forecasted Income Statement
- c. Comparison Year Ended September 30, 2023 Forecasted Statements of Cash Flows
- d. Schedules Exhibit A Assets Limited to Use Operating Reserve / Consolidating Balance Sheet
- e. Accounts Receivable Balances by Year

White Oak Manor- C	Charlotte and Sharo ar Ended Septembe			
	sted Balance Sheet			
101664	2023	2023		
	Actual	Forecast	Variance	% Variance
ASSETS				
CURRENT ASSETS				
Cash and Cash Equivalents	\$ 421,847	\$ 425,000	\$ (3,153)	-1%
Accounts Receivable, Net	1,273,788	1,225,437	48,351	4%
Intercompany Accounts Receivable	-	1,594,028	(1,594,028)	-100% A
Other Current Assets	75,893	108,710	(32,817)	-30%
Total Current Assets	1,771,528	3,353,175		
ASSETS LIMITED AS TO USE - OPERATING RESERVE	217,446	210,285	7,161	3%
MOVEABLE EQUIPMENT	2,010,386	2,079,946	(69,560)	-3%
Less: Accumulated Depreciation	1,573,446	1,673,791	(100,345)	-6%
Construction in Progress	-	-		
Moveable Equipment, Net	436,940	406,155		
Total Assets	\$ 2,425,914	\$ 3,969,615		
	Actual	Forecast	Variance	% Variance
LIABILITIES AND SHAREHOLDER'S EQUITY (DEFICIT)				
CURRENT LIABILITIES				
Accounts Payable	\$ 333,603	\$ 323,043	\$ 10,560	3%
Accrued Wages and Other Liabilities	419,076	323,043	96,033	30%
Medicare Advance Payments		-		
Intercompany Accounts	-		-	0%
Total Current Liabilities	752,679	646,086		
DEFERRED CREDITS				
Unearned Deposit Revenue - Nonrefundable	55,751	77,934	(22, 183)	-28%
Unearned Deposit Revenue - Refundable	-	-	-	0%
Deposits on Apartments	3,000	5,500	(2,500)	-45%
Total Deferred Credits	58,751	83,434		
LONG-TERM DEBT		-		
Total Liabilities	811,430	729,520		
SHAREHOLDER'S EQUITY (DEFICIT)				
Common Stock, par value \$1 per share; 300,000 shares				
authorized, 281,450 shares issued and outstanding	281,450	281,450	-	0%
Retained Earnings (Deficit)	1,333,034	2,958,645		
Other Comprehensive Loss			-	0%
Total Shareholder's Equity	1,614,484	3,240,095		
Total Liabilities and Shareholder's Equity	\$ 2,425,914	\$ 3,969,615		
Out of balance check	. -	-		

Materiality Threshold - variance is greater than 10% and \$100,000 A) NCDOI requested the intercompany balance be closed out to retained earnings after the forecast was submitted. The forecast was setup to accumulate an intercompany balance due to activity. We continue to work through improving the model to more accurately reflect the new procedure.

White Oak Manor- Charlotte and Sharon Village, Inc. Comparison - Year Ended September 30, 2023 Forecasted Income Statement

	2023 Actual	2023 Forecast	Variance	% Variance
REVENUES				
Net Patient Service Revenue	\$ 14,556,062	\$ 14,332,281	\$ 223,781	2%
Apartment Rents	511,684	553,200	(41,516)	-8%
Deposit Amortization	15,933	20,400	(4,467)	-22%
Investment Income	(4,346)	17,648	(21,994)	-125%
Other Revenue - Provider Relief Funds		-		
Other Revenue	28,457	24,000	4,457	19%
Total Revenues	15,107,790	14,947,529		
COST AND EXPENSES				
Nursing Services	6,845,118	6,068,220	776,898	13% B
Ancillaries	1,386,529	1,152,120	234,409	20% C
Dietary Expenses	1,303,202	1,183,860	119,342	10% D
Social Services	165,593	257,520	(91,927)	-36%
Activities	130,281	163,080	(32,799)	-20%
Medical Records	50,096	49,080	1,016	2%
Laundry and Linen	146,488	118,200	28,288	24%
Housekeeping	416,604	444,840	(28,236)	-6%
Facility Operations and Maintenance	702,760	648,900	53,860	8%
Depreciation	90,813	95,678	(4,865)	-5%
Interest Expense	1,920		1,920	0%
Taxes and Insurance	234,905	242,400	(7,495)	-3%
Employee Benefits	614,273	725,100	(110,827)	~15% E
COVID-19 Expenses	-	-	-	0%
General and Administrative	2,170,470	2,047,851	122,619	6%
Total Expenses	14,259,052	13,196,849		
OPERATING GAIN (LOSS)	848,738	1,750,680		
NONOPERATING GAIN (LOSS)			:	
Change in Unrealized Losses on Investments	32,584			
Other Nonoperating Gain	(765,614)			
Total Nonoperating Loss	(733,030)	-		
Net Loss	115,708	1,750,680		

Materiality Threshold - variance is greater than 10% and \$100,000

B) Occupancy increased 15%, facility was not able to reduce contract nursing and used contract nursing to address staffing needs due to increased occupancy.

C) Anciliaries increase due to 15% occuppancy increase.

D) Dietary increase due to 15% occuppancy increase. Raw food increased \$84k due to occuppancy and inflation.

E) Incorrectly expected increase in employee benefits w/ reduction in contract nursing. Facility was not able to reduce contract nursing and group insurance expense decreased by \$22k. Workers compensation decreased by \$45k.

White Oak Manor- Charlotte and Sharon Village, Inc. Comparison - Year Ended September 30, 2023 Forecasted Statements of Cash Flows

	 2023 Actual		2023 Forecast	Variance	% Variance
CASH FLOWS FROM OPERATING ACTIVITIES					
Net income (loss)	\$ 115,708	\$	1,750,680		
Adjustments to Reconcile Net Income to Net Cash					
Provided (Used) by Operating Activities:					
Depreciation	90,813		95,678	(4,865)	-5%
Deposit Amortization	(15,933)		(20,400)	4,467	-22%
Deposit Receipts	(2,500)		42,800	(45,300)	-106%
(Increase) in Current Assets:					
Accounts Receivable	(181,249)		(132,898)	(48,351)	36%
Estimated Third-Party Payor Settlements				-	100%
Other Current Assets	29,713		(3,166)	32,879	-1039%
Increase in Current Liabilities:					
Accounts Payable	33,725		23,332	10,393	45%
Intercompany Accounts	-		(1,594,028)	1,594,028	-100% F
Medicare Advance Payments	(160,405)		-	(160,405)	#DIV/01
Accrued Wages and Other Liabilities	 265,491		(16,623)	282,114	-1697% G
Net Cash Provided by (Used in) Operating Activities	175,363		145,375		
CASH FLOWS FROM INVESTING ACTIVITIES					
Purchases of Property and Equipment	(124,265)		(98,345)	(25,920)	26%
Net Change in Assets Limited as to Use - Operating Reserve	 (46,455)	_	(39,234)	(7,221)	18%
Net Cash Used in Investing Activities	(170,720)		(137,579)		
CASH FLOWS FROM FINANCING ACTIVITIES					
Distributions to Shareholder	 -		-	-	0%
Net Cash Used in Financing Activities	 -				
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	4,643		7,796		
Cash and Cash Equivalents - Beginning of Year	 417,204		417,204		
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 421,847	\$	425,000		

Materiality Threshold - variance is greater than 10% and \$100,000 F) NCDOI request that intercompany accounts be zeroed out. The model used by White Oak auditors does not fully support the ability to reflect that process.

G) Accrued wages were lower than forecasted due to timing of pay dates. September 2023 was a three payroll month.

				Reserve Calculation for 2024			
Total Projected Operating Expenses:	_	Formula	Tryon	Burlington	Charlotte		
Projected SNF Expense	<u>A</u>		8,310,875	12,901,416	15,771,128		
Projected Apartment Expense	B		1,911,603	1,000,972	708,630		
	С	A + B	10,222,478	13,902,388	16,479,758		
Total Projected Depreciation Expense:							
Projected SNF Depreciation	D		70,066	65,579	78,846		
Projected Apartment Depreciation	Е		98,767	29,188	24,626		
	ㅋ	D+E	168,833	94,767	103,472		
% of SNF Patient Days Attributable to Apartment Residents	G		2.68%	0.37%	0.18%		
% of SNF Days Attributable to SNF only Residents	н		97.32%	99.63%	99.82%		
Calculation of Excluded Expenses	Ī	H*A	8,088,144	12,853,681	15 <u>,742,74</u> 0		
Calculation of Included Expenses	J	G*A	222,731	47,735	28,388		
Calculation of Included Depreciation	ĸ	D*G	1,878	243	142		
Expenses Subject to DOI Approved Operating Reserve	L	B+J-E-K	2,033,689	1,019,276	712,250		
Operating Reserve Percentage	M		25.00%	25,00%	25.00%		
Projected Reserve Reg	N	L*M	508,422	254,819	178,063		
Investment Balances			515,992	307,174	217,446		
	(Over/(Short)	7,570	52,355	39,383		
Total operating expenses			10,222,478	13,902,388	16,479,758		
Pringcipal payment on any long-tern debt	+		0	0	0		
Depreciation expense	-		98,767	29,188	24,626		
Amortization expense	-		0	0	0		
Extraordinary items as approved by the Commissioner		ļ	8,090,022	12,853,924	15,742,882		
Debt service Portion	-	1	0	0	0		
Total operating Costs	=		2,033,689	1,019,276	712,250		
Occupancy Factor	х		25.00%	25.00%	25.00%		
Operating Reserve Requirement	=		508,422	254,819	178,063		

Exhibit A – Assets Limited to Use – Operating Reserve / Consolidating Balance Sheet

2,033,689 1,019,276 712,250

, i.

VIII. <u>RESERVES, ESCROW AND TRUSTS</u>

Sufficient reserves are maintained at all times to pay the residents the total outstanding initial deposit liability. The amount available at September 30, 2023 is \$217,446.

There are no material differences between (i) the forecast statements of revenues and expenses and cash flows or other forecast financial data filed pursuant to N.C.G.S. §58-64-20 as a part of the disclosure statement recorded most immediately subsequent to the start of the provider's most recently completed fiscal year and (ii) the actual results of operations during that fiscal year, together with the revised forecast statements of revenues and expenses and cash flows or other forecast financial data being filed as a part of the revised disclosure statement. Based on the terms of the resident agreement, initial deposits are not required to be in an Escrow or Trust Account.

IX. FACILITY DEVELOPMENT/ EXPANSION

During the year, a freestanding elevator was installed allowing residents better access to community dining and social events.

X. OTHER MATERIAL INFORMATION, AS APPLICABLE

N/A as there is no past or current litigation, bankruptcy filing, receivership, liquidation, impending actions or perils against NHC HealthCare/Charlotte, LLC this retirement community.

XI. RESIDENT'S AGREEMENT/ CONTRACT

Please refer to Attachment IV.

ATTACHMENT I

NHC's 2023 Audited Financial Statements and First Quarter 2024 10-Q

The NHC parent company 10K will be presented in the disclosure statements until such time as the newly formed provider entities have a complete annual audited financial statement to present.

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM10-K

(Mark One)

X ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934 For the fiscal year ended December 31, 2023

OR

Commission File No. 001-13489



(Exact name of registrant as specified in its Corporate Charter)

Delaware (State of Incorporation) 52-2057472 (I.R.S. Employer Identification No.)

100 E. Vine Street Murfreesboro, Tennessee 37130 (Address of principal executive offices) Telephone Number: 615–890–2020

Securities registered pursuant to Section 12(b) of the Act.

Title of Each Class

Trading Symbol(s) NHC Name of Each Exchange on which Registered

NYSE-American

÷

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes 🗆 No X

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes 🗆 No X

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes X No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S–T ($\S232.405$ of this chapter) during the preceding 12 months (or for such period that the registrant was required to submit such files). Yes X No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. Large accelerated filer \square Non-accelerated filer \square Smaller reporting company \square Emerging growth company \square

If an emerging growth company, indicate by checkmark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. X

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to (§240.10D-1(b).

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No X

The aggregate market value of Common Stock held by non-affiliates on June 30, 2023 (based on the closing price of such shares on the NYSE American) was approximately \$546.0 million. For purposes of the foregoing calculation only, all directors, named executive officers and persons known to the Registrant to be holders of 5% or more of the Registrant's Common Stock have been deemed affiliates of the Registrant. The number of shares of Common Stock outstanding as of February 14, 2024 was 15,349,989.

Documents Incorporated by Reference

The following documents are incorporated by reference into Part III, Items 10, 11, 12, 13 and 14 of this Form 10-K: The Registrant's definitive proxy statement for its 2024 shareholder's meeting.

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CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

Statements in this annual filing that are not historical facts are forward-looking statements. NHC cautions investors that any forward-looking statements made involve risks and uncertainties and are not guarantees of future performance. Investors should also refer to the risks identified in "Part 1. Item 1A. Risk Factors" for a discussion of various risk factors of the Company and that are inherent in the health care industry. Given these risks and uncertainties, we can give no assurance that these forward-looking statements will, in fact, transpire and, therefore, caution investors not to place undue reliance on them. The risks included here are not exhaustive. All forward-looking statements represent NHCs best judgment as of the date of this filing.

PART 1

ITEM 1. BUSINESS

National HealthCare Corporation, which we also refer to as NHC or the Company, began business in 1971. Our principal business is the operation of skilled nursing facilities, assisted living facilities, independent living facilities, homecare and hospice agencies, and behavioral health hospitals. Our business activities include providing subacute and post-acute skilled nursing care, intermediate nursing care, rehabilitative care, memory and Alzheimer's care, senior living services, home health care services, hospice services, and behavioral health services. In addition, we provide management services, accounting and financial services, as well as insurance services to third party operators of health care facilities. We also own the real estate of 10 healthcare properties and lease these properties to third party operators. We operate in 8 states and our operations are primarily located in the Southcastern and Midwestern parts of the United States.

Description of the Business

The following table summarizes our operations by ownership status as of December 31, 2023:

	Owned	Leased	Managed	Total
Skilled Nursing Facilities				
Number of facilities	28	32	8	68
Percentage of total	41.2%	47.0%	11.8%	100.0%
Licensed beds	3,526	4,227	979	8,732
Percentage of total	40,4%	48.4%	11.2%	100,0%
Assisted Living Facilities				
Number of facilities	17	7	2	26
Percentage of total	65.4%	26.9%	7.7%	100.0%
Units	1,293	174	34	1,501
Percentage of total	86,1%	11.6%	2.3%	100.0%
Independent Living Facilities				
Number of facilities	1	3	1	5
Percentage of total	20.0%	60,0%	20.0%	100,0%
Retirement apartments	93	245	137	475
Percentage of total	19,6%	51.6%	28.8%	100,0%
Behavioral Health Hospitals				
Number of facilities	3	-	_	3
Percentage of total	100.0%	-	_	100.0%
Licensed beds	96	-	-	96
Percentage of total	100.0%	-	-	100.0%
Homecare Agencies	35			35
Hospice Agencies	30	-	-	30

2

Net Patient Revenues. The services we provide include a comprehensive range of health care services. In fiscal 2023, 95.3% of our net operating revenues were derived from such health care services. Highlights of health care services activities during 2023 were as follows:

Skilled Nursing Facilities. The nost significant portion of our business and the base for our other health care services is the operation of our skilled nursing facilities ("SNF's"). In our facilities, experienced medical professionals provide medical services prescribed by physicians. Registered nurses, licensed practical nurses, and certified nursing assistants provide comprehensive, individualized nursing care 24 hours a day. In addition, our facilities provide licensed therapy services, quality nutrition services, activities, and housekeeping and laundry services. Revenues from the 60 facilities we own or lease are reported as net patient revenues in our financial statements. Management fee income is recorded as other revenues from the eight facilities that we manage. We generally charge 6% of facility net operating revenues for our management services.

The following table shows the occupancy percentages for our owned and leased skilled nursing facilities. We define occupancy percentage as the ratio of actual patient days during any measurement period to the number of operational beds in a facility. The number of beds that are operational may be less than the licensed bed capacity. The reduction of operational beds compared to licensed beds occurs for a variety of reasons, some of which include conforming to government requirements, improving operational efficiencies, or enhancing the patient experience. We believe reporting occupancy based on operational beds is consistent with industry practice and provides a more meaningful measure of performance.

		Year Ended December 31,	
	2023	2022	2021
Overall census	87.9%	83.8%	80.6%

- Rehabilitative Services. Our licensed therapists provide physical, speech, respiratory and occupational therapy for patients recovering from strokes, heart
 attacks, orthopedic conditions, neurological illnesses, or other illnesses, injuries, or disabilities. We maintained a rehabilitation staff of over 1,200 highly trained,
 professional therapists in 2023. Most of our rehabilitative services are for patients in our owned, leased and managed skilled nursing facilities. However, we also
 provide services to 41 additional health care providers. Our rates for these services are competitive with other market rates.
- Medical Specialty Units. All our skilled nursing facilities participate in the Medicare program, and we have expanded our range of offerings by the creation of
 facility-specific medical specialty units such as our memory care units and sub-acute nursing units. Our trained staff provides care for Alzheimer's patients in
 early, middle and advanced stages of the disease. We provide specialized care and programs for persons with Alzheimer's or related disorders in dedicated units
 within many of our skilled nursing facilities. Our specialized rehabilitation programs are designed to shorten or eliminate hospital stays and help to reduce the
 cost of quality health care. We develop individualized patient care plans to target appropriate medical and functional planning objectives with a primary goal
 where feasible for a return to home or a similar environment.
- Assisted Living Facilities. Our assisted living facilities provide personal care services and assistance with general activities of daily living such as dressing, bathing, meal preparation and medication management. We perform resident assessments to determine what services are desired or required and our qualified staff encourages residents to participate in a range of activities. In 2023, the rate of occupancy was 78.5% compared to 71.6% in 2022. Certificates of Need ("CONs") are not required to build these projects in most states, and we believe overbuilding has occurred in some of our markets.
- Independent Living Facilities. Our independent living facilities offer specially designed residential units for the active and ambulatory elderly and provide various ancillary services for our residents, including restaurants, activity rooms and social areas. Charges for services are paid from private sources without assistance from governmental programs. Independent living facilities may be licensed and regulated in some states, but do not require the issuance of a CON such as is required for skilled nursing facilities. We have, in several cases, developed independent living facilities adjacent to our nursing facilities. These units are rented by the month; thus, these facilities offer an expansion of our continuum of care. We believe these independent living units offer a positive marketing aspect to all our senior care offerings and services. In 2023 and 2022, the rate of occupancy was 89.0%.

We have one independent living facility which is a "continuing care community", where the resident pays a substantial entrance fee and a monthly maintenance fee. The resident then receives a full range of services, including skilled nursing and home health, without additional charge.

 Behavioral Health Hospitals. Our comprehensive continuum of care includes behavioral health services to both adults and geriatric patients with psychiatric, emotional, and addictive disorders. Currently, we operate three behavioral hospitals for adult and geriatric patients who require inpatient hospitalization due to mental disorders, including cognitive illnesses. We also offer intensive outpatient programs with individualized treatment plans based on the patient's clinical needs.

- Homecare Agencies. Our home health agencies ("homecares") assist those who wish to stay at home or in assisted living residences but still require some degree of medical care or assistance with daily activities. Registered and licensed practical nurses and therapy professionals provide skilled services such as infusion therapy, wound care and physical, occupational and speech therapies. Home health aides may assist with daily activities such as assistance with walking and getting in and out of bed, personal hygiene, medication assistance, light housekeeping and maintaining a safe environment. Under the Medicare reimbursement payment system, we receive a prospectively determined amount per patient per 30-day period of care. Under our managed care contracts, we may receive a period of care payment or be paid by a per-visit payment model. In 2023, we served an average census of 3,321 patients and provided 309,929 visits.
- Hospice Agencies. We provide hospice care through Caris Healthcare, L.P. ("Caris"), a wholly owned subsidiary of NHC. Caris specializes in providing hospice and palliative care to over 1,268 patients per day in 30 locations in Georgia, Missouri, South Carolina, Tennessee, and Virginia. Under the Medicare reimbursement payment system, Medicare pays a daily rate to cover the costs for providing services included in the patient care plan. Medicare makes daily payments based on 1 of 4 levels of hospice care. All hospice care and services offered to patients and their families must follow an individualized written plan of care that meets the patient's needs.
- Pharmacy Operations. At December 31, 2023, we operated four regional pharmacy locations (two locations in Tennessee and one location each in South Carolina
 and Missouri). These pharmacies primarily service our patients that are in an inpatient setting using a central location to deliver pharmaceutical supplies. Our
 regional pharmacies bill Medicare Part D Prescription Drug Plans (PDPs) electronically and directly for inpatients who have selected a PDP.
- Institutional Special Needs Plan ("I-SNP"). Our I-SNP, which is called NHC Advantage, is a managed care insurance company that restricts enrollment to
 Medicare Advantage eligible individuals who, for 90 days or longer, have had or are expected to need the level of services provided in a skilled nursing facility.
 We believe the I-SNP benefits our patients by providing nurse practitioners and care-coordination teams that continue to enhance the patient-centered
 experience and our quality of patient care. The I-SNP receives a per member, per month premium from Medicare which covers the members same health care
 benefits as original Medicare, as well as additional benefits including preventive screenings and routine vision coverage. At December 31, 2023, the I-SNP
 operated in the states of Tennessee, Missouri, and South Carolina with approximately 1,200 members enrolled in the plan.

Other Revenues. We generate revenues from management, accounting and financial services to third party operators of healthcare facilities, from insurance services to our managed healthcare facilities, and from rental income. In fiscal 2023, 4.7% of our net operating revenues were derived from such sources. The significant sources of our other revenues are described as follows:

- Management, Accounting and Financial Services. We provide management services to skilled nursing facilities, assisted living facilities and independent living
 facilities operated by third party operators. We typically charge 6% of the managed centers' net operating revenues as a fee for these services. Additionally, we
 provide accounting and financial services to other healthcare operators. As of December 31, 2023, we perform management services for eleven healthcare
 facilities and accounting and financial services for 16 healthcare facilities.
- Insurance Services. NHC owns a Tennessee domiciled insurance company that provides workers' compensation coverage to substantially all of NHCs owned, leased and managed healthcare facilities. A second wholly owned insurance subsidiary is licensed in the Cayman Islands and provides general and professional liability coverage in substantially all of NHC's owned, leased and managed healthcare facilities.
- Rental Income. The healthcare properties currently owned and leased to third party operators include nine skilled nursing facilities and one assisted living communities.

Government Stimulus Income. We received government stimulus funds as part of the Coronavirus Aid, Relief, and Economic Security Act (the "CARES ACT"). The CARES Act provided \$2.2 trillion of economy-wide financial stimulus in the form of financial aid to individuals, businesses, nonprofits, states and municipalities. The CARES Act appropriated \$178 billion to the Public Health and Social Services Emergency Fund, which is referred to as the Provider Relief Fund ("PRF"). The Company recorded \$0, \$11,457,000 and \$63,360,000 of government stimulus income from the PRF for the years ended December 31, 2023, 2022, and 2021, respectively.

Non-Operating Income. We generate non-operating income from equity in earnings of unconsolidated investments, dividends and realized gains and losses on narketable securities, interest income, and other miscellaneous non-operating income.

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Quality of Patient Care

CMS introduced the Five-Star Quality Rating System to help consumers, their families and caregivers compare skilled nursing facilities more easily. The Five-Star Quality Rating System gives each skilled nursing operation a rating ranging between one and five stars in various categories (five stars being the best). The Company has always strived for patient-centered care and quality outcomes as precursors to outstanding financial performance.

In July 2022, CMS launched its enhanced Five-Star Quality Rating System which integrates weekend staffing rates for nurses and information on annual turnover among nurses and administrators. The tables below summarize NHCs overall performance in these Five-Star ratings versus the skilled nursing industry as of December 31, 2023:

- -

		Industry
	NHC Ratings	Ratings
Total number of skilled nursing facilities, end of period	68	
Number of 4 and 5-star rated skilled nursing facilities	40	
Percentage of 4 and 5-star rated skilled nursing facilities	59%	36%
Average rating for all skilled nursing facilities, end of period	3.6	2.9

Development and Growth

We are undertaking to expand our post-acute and senior health care operations while protecting our existing operations and markets. The following table lists our recent construction and purchase activities.

Type of Operation	Description	Size	Location	Placed in Service
Hospice	Acquisition	28 agencies	Various	June 2021
Homecare	New Agency	1 agency	Anderson, SC	January 2022
Hospice	New Agency	1 agency	Tullahoma, TN	March 2022
Behavioral Health Hospital	NewFacility	64 beds	Knoxville, TN	April 2022
Behavioral Health Hospital	New Facility	16 beds	St, Louis, MO	June 2022
Hospice	New Agency	1 agency	Cedar Bluff, VA	March 2023
Skilled Nursing	Acquisition	66 beds	Nashville, TN	May 2023
Homecare	New Agency	1 agency	Tallahassee, FL	May 2023
Assisted Living Facility	New Operations	135 units	Vero Beach, FL	July 2023
÷ ,	New Operations	95 units	Merritt Island, FL	July 2023
Assisted Living Facility Assisted Living Facility	New Operations	100 units	Stuart, FL	July 2023

Business Segments

The Company has two reportable operating segments: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals and (2) homecare and hospice services. The Company also reports an "all other" category that includes revenues from rental income, management and accounting services fees, insurance services, and costs of the corporate office. See Note 6 in the notes to the consolidated financial statements for further disclosure of the Company's operating segments.

Customers and Sources of Revenues

No individual customer, or related group of customers, accounts for a significant portion of our revenues. We do not expect the loss of a single customer or group of related customers would have a material adverse effect.



Certain groups of patients receive funds to pay the cost of their care from a common source. The following table sets forth sources of net patient revenues for the periods indicated:

	Year Ended December 31,		
Source	2023	2022	2021
Medicare	34%	37%	36%
	10%	10%	11%
Managed Care Medicaid	30%	28%	29%
	26%	25%	24%
Private Pay and Other Total	100%	100%	100%

We attempt to attract an increased percentage of Medicare and private pay patients by providing rehabilitative and other post-acute care services. These services are designed to speed the patient's recovery and allow the patient to return home as soon as it is practical.

Medicare is a health insurance program for the aged and certain other chronically disabled individuals operated by the federal government. Medicare covers skilled nursing services for beneficiaries who require nursing care and/or rehabilitation services following a discharge from an acute care hospital. For each eligible day a Medicare beneficiary is in a skilled nursing facility, Medicare pays the facility a daily payment, subject to adjustment for certain factors such as a wage index in the geographic area. The payment covers all services provided by the skilled nursing facility for the beneficiary that day, including room and board, nursing, therapy and drugs, as well as an estimate of capital-related costs to deliver those services.

Medicaid is a medical assistance program for the indigent, operated by individual states with the financial participation of the federal government. The states in which we operate primarily use a cost-based reimbursement system. Under cost-based reimbursement systems, the skilled nursing facility is reimbursed for the reasonable direct and indirect allowable costs it incurred in a base year in providing routine resident care services as defined by the program. Seniors who enter skilled nursing facilities as private pay patients can become eligible for Medicaid once they have substantially depleted their assets. Medicaid is generally the largest source of funding for most skilled nursing facilities.

Private pay, managed care, and other payment sources include commercial insurance, individual patient funds, managed care plans and the Veterans Administration. Although payment rates vary among these sources, market forces and costs largely determine these rates. Private paying patients, private insurance carriers and the Veterans Administration generally pay based on the center's charges or specifically negotiated contracts.

We contract with managed care organizations ("MCO's") and insurance carriers for the provision of healthcare services by our owned, leased and managed healthcare facilities.

Government Regulation

General

Health care is an area of extensive regulatory oversight and frequent regulatory change. The federal government and the states in which we operate regulate various aspects of our business. These regulatory bodies, among other things, require us annually to license our skilled nursing facilities and other health care businesses. To operate skilled nursing facilities and provide health care services we must comply with federal, state and local laws relating to the delivery and adequacy of medical care, distribution of pharmaceuticals, equipment, personnel, operating policies, fire prevention, rate-setting, building codes and environmental protection. Changes in the laws or new interpretations of existing laws as applied to the skilled nursing facilities, home health and hospice, or other components of our health care businesses, may have a significant impact on our operations.

Governmental and other authorities periodically inspect our healthcare facilities and home health and hospice agencies to assure that we continue to comply with their various standards. We must pass these inspections to continue our licensing under state law, to obtain certification under the Medicare and Medicaid programs, and to continue our participation in the Veterans Administration program. We can only participate in other third-party programs if our facilities pass these inspections.

From time to time, we, like others in the health care industry, may receive notices from federal and state regulatory agencies alleging that we failed to comply with applicable standards. These notices may require us to take corrective action and may impose civil money penalties and/or other operating restrictions. If our healthcare operations fail to comply with these directives or otherwise fail to comply substantially with licensure and certification laws, rules and regulations, we could lose our certification as a Medicare and Medicaid provider and/or lose our licenses.

Local and state health and social service agencies and other regulatory authorities specific to their location regulate, to varying degrees, our assisted living facilities. Although regulations and licensing requirements vary significantly from state to state, they typically address, among other things, personnel education, training and records; facility services, including administration of medication, assistance with supervision of medication management and limited nursing services; physical plant specifications; furnishing of resident units; food and housekeeping services; emergency evacuation plans; and resident rights and responsibilities. If assisted living facilities fail to comply with licensing requirements, these facilities could lose their licenses. Most states also subject assisted living facilities to state or local building codes, fire codes and food service licensure or certification requirements. In addition, the manner and extent to which the assisted living industry is regulated at federal and state levels are evolving.

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In all states in which we operate, before a skilled nursing facility can make a capital expenditure exceeding certain specified amounts or construct any new skilled health care beds, approval of the state health care regulatory agency or agencies must be obtained, and a Certificate of Need issued. The appropriate state health planning agency must review the Cartificate of Need according to state specific guidelines before a Certificate of Need can be issued. A Certificate of Need is generally issued for a specific maximum amount of expenditure and the project must be completed within a specific time period. There is no advance assurance that we will be able to obtain a Certificate of Need in any instance. In some states, approval is also necessary in order to purchase existing health care beds, although the purchaser is normally permitted to avoid a full-scale Certificate of Need application procedure by giving advance written notice of the acquisition and giving written assurance to the state regulatory agency that the change of ownership will not result in a change in the number of beds, services offered and, in some cases, reimbursement rates at the facility.

While there are currently no significant legislative proposals to eliminate Certificates of Need pertaining to skilled nursing care in the states in which we do business, deregulation in the Certificate of Need area would likely result in increased competition and could adversely affect occupancy rates and the supply of licensed and certified personnel.

A significant goal of the federal health care system is to transform the delivery of health care by holding providers accountable for the cost and quality of care provided. Medicare and many commercial third-party payors are implementing Accountable Care Organization ("ACO") models in which groups of providers share in the benefit and risk of providing care to an assigned group of individuals. Other reimbursement methodology reforms in which we are participating or expect to participate in include value-based purchasing, in which a portion of provider reimbursement is redistributed based on relative performance on designated economic, clinical quality, and patient satisfaction metrics. Also, CMS is implementing programs to bundle acute care and post-acute care reimbursement to hold providers accountable for costs across a broader continuum of care. These reimbursement methodologies and similar programs are likely to continue and expand, both in public and commercial health plans. Providers who respond successfully to these trends and can deliver quality care at lower costs are likely to benefit financially.

Patient Confidentiality

We are also subject to laws and regulations enacted to protect the confidentiality of patient health information. The U.S. Department of Health and Human Services ("HHS") has issued rules that govern our use and disclosure of protected health information. We have established policies and procedures to comply with HIPAA privacy and security requirements. We maintain a company-wide HIPAA compliance plan, that we believe complies with the HIPAA privacy and security regulations have and will continue to impose significant costs to the Company in order to comply with these standards. Our operations are also subject to any federal or state privacy-related laws that are more restrictive than the privacy regulations issued under HIPAA. These laws vary and could impose additional penalties for privacy and security breaches.

Medicare and Medicaid Participation

All skilled nursing facilities, owned, leased or managed by us are certified to participate in Medicare. All but eight (seven owned and one managed) of our affiliated skilled nursing facilities participate in Medicaid. All our homecare and hospice agencies participate in the Medicare and Medicaid programs, with Medicare comprising the majority of their revenue. Our behavioral health hospitals also participate in the Medicare and Medicaid program.

During the fiscal years presented, we received payments from Medicare and, if participating, from Medicaid. We record as receivables the amounts we ultimately expect to receive under the Medicare and Medicaid programs and record into profit or loss any differences in amounts received at the time of interim or final settlements. There have not been any adjustments that have had a material adverse effect on the Company within the last three years.

Medicare Legislation and Regulations

Skilled Nursing Facilities

Medicare is uniform nationwide and reinburses skilled nursing facilities under a fixed payment methodology called the Skilled Nursing Facility Prospective Payment System ("SNF PPS"). The SNF PPS includes a case-mix model called the Patient-Driven Payment Model ("PDPM"), which focuses on a resident's condition and care needs, rather than the amount of care provided to determine reinbursement levels. PDPM utilizes clinically relevant factors for determining Medicare payment by using ICD-10 diagnosis codes and other patient characteristics as the basis for patient classification. PDPM utilizes five case-mix adjusted payment components: physical therapy ("PT"), occupational therapy ("OT"), speech language pathology ("SLP"), nursing and social services and non-therapy ancillary services ("NTA"). It also uses a sixth non-case mix component to cover utilization of skilled nursing facility ("SNF") resources that do not vary depending on resident characteristics.

In July 2023, CMS released its final rule outlining fiscal year 2024 Medicare payment rates and policy changes for skilled nursing facilities, which began on October 1, 2023, The fiscal year 2024 rule equates to a net increase of 4.0%, or approximately \$1.4 billion, in Medicare Part A payments to SNFs in fiscal year 2024 compared to 2023 levels. The rule includes a 3.0% market basket rate increase, a 3.6% market basket forecast error adjustment, less a 0.2% productivity adjustment, as well as a negative 2.3%, or approximately \$789 million, decrease in 2024 SNF Payment Prospective Systems rates as a result of the second phase of the Patient Driven Payment Model parity adjustment recalibration.

The Coronavirus Aid, Relief and Economic Security Act (the "CARES" Act) and other subsequent Congressional actions temporarily suspended Medicare sequestration beginning May 1, 2020 through March 31, 2022. The Medicare sequestration policy reduces fee-for-service Medicare payments by 2 percent. Effective April 1, 2022, sequestration was reinstated but only 1% was reduced from Medicare payments from April 1, 2022 through June 30, 2022. Beginning July 1, 2022, sequestration was increased back to the 2% reduction of Medicare payments for the remainder of 2022. The CARES Act extended the sequestration policy through 2030 in exchange for the temporary suspension.

Homecares

Medicare is uniform nationwide and reimburses homecare agencies under a Patient-Driven Groupings Model ("PDGM"). Under PDGM, Medicare provides homecare agencies with payments for each 30-day period of care provided to beneficiaries. If a beneficiary is still eligible for care after the end of the first 30-day payment period, a second 30-day payment period can begin. There are no limits to the number of periods of care a beneficiary who remains eligible for the home health benefit can receive. While payment for each 30-day period of care is adjusted to reflect the beneficiary's health condition and needs, a special outlier provision exists to ensure appropriate payment for those beneficiaries that have the most expensive care needs. The payment under the Medicare program is also adjusted for certain variables.

In November 2023, CMS released its final rule outlining fiscal year 2024 Medicare payment rates. CMS projects payments to home health agencies in fiscal year 2024 will increase in aggregate by 0.8%, or \$140 million. The increase is the result of a 3.3% market basket update, reduced by a 0.3% productivity adjustment. The increase is offset by a behavioral adjustment that will cut payments by a net 2.6%. The behavioral adjustment was designed to achieve budget-neutral implementation of the PDPM. Finally, CMS also adjusted the fixed-dollar loss ratio for outlier payments, which will increase payments by 0.4%.

Hospice

Medicare payment rates are calculated as daily rates for each of four levels of care we deliver. Rates are set based on specific levels of care, are adjusted by a wage index to reflect healthcare labor costs across the country and are established annually through federal legislation. The following are the four levels of care provided under the hospice benefit:

- Routine Home Care. Care that is not classified under any of the other levels of care, such as the work of nurses, social workers or home health aides.
- General Inpatient Care. Pain control or acute or chronic symptom management that cannot be managed in a setting other than an inpatient Medicare-certified facility, such as a hospital, skilled nursing facility or hospice inpatient facility.
- Continuous Home Care. Care for patients experiencing a medical crisis that requires nursing services to achieve palliation and symptom control if the agency provides a minimum of eight hours of care within a 24-hour period.
- Inpatient Respite Care. Short-term, inpatient care to give temporary relief to the caregiver who regularly provides care to the patient.

Medicare payments are subject to two fixed annual caps, which are assessed on a provider number basis, and are broken into an inpatient cap amount and an overall payment cap. These cap amounts are calculated and published by the Medicare fiscal intermediary on an annual basis.

In July 2023, CMS released its final rule outlining fiscal year 2024 Medicare payment rates. CMS issued a rate increase of 3.1%, or \$780 million, effective October 1, 2023. This increase is the result of a 3.3% narket basket increase reduced by a 0.2% productivity adjustment. The FY2024 hospice payment update also includes an update to the statutory aggregate cap amount, which limits the overall payments per patient that are made annually. The cap amount for FY2024 is \$33,494.

Medicaid Legislation and Regulations

Skilled Nursing Facilities

State Medicaid plans subject to budget constraints are of particular concern to us. Changes in federal funding coupled with state budget problems and Medicaid expansion under the Affordable Care Act have produced an uncertain environment. Some states will not keep pace with post-acute healthcare inflation. States are currently under pressure to pursue other alternatives to skilled nursing care such as community and hone-based services.

Medicaid programs are funded jointly by the federal government and the states and are administered by states under approved plans. Most state Medicaid payments are made under a prospective payment system or under programs which negotiate payment levels with individual providers. Some states use, or have applied to use, waivers granted by CMS to implement expansion, impose different eligibility or enrollment restrictions, or otherwise implement programs that vary from federal standards.

Effective July 1, 2023 and for the fiscal year 2024, the state of Tennessee implemented specific individual nursing facility increases. We estimate the resulting increase in revenue for the 2024 fiscal year will be approximately \$15,000,000 annually, or \$3,750,000 per quarter.

Effective October 1, 2023 and for the fiscal year 2024, the state of South Carolina implemented specific individual nursing facility increases. We estimate the resulting increase in revenue for the 2024 fiscal year will be approximately \$9,000,000 annually, or \$2,250,000 per quarter.

Effective July 1, 2023 and for the fiscal year 2024, the state of Missouri implemented specific individual nursing facility increases. We estimate the resulting increase in revenue for the 2024 fiscal year will be approximately \$5,000,000 annually, or \$1,250,000 per quarter.

We have also received from many of the states in which we operate a supplemental Mcdicaid payment to help mitigate the inflationary labor and medical supplies costs resulting from the pandemic. For the years ended December 31, 2023, 2022 and 2021, we have recorded \$20,214,000, \$19,442,000 and \$20,482,000, respectively, due to these supplemental Medicaid payments. We have recorded these payments in net patient revenues in our consolidated statements of operations.

Competition

In most of the communities in which we operate health care facilities, we compete with other health care facilities in the area. There are hundreds of operators of post-acute healthcare services in each of these states and no single operator, including us, dominates any of the markets, except for some small rural markets which might have limited competition. In competing for patients and staff, we depend upon referals from acute care hospitals, physicians, residential care facilities, church groups and other community service organizations. The reputation in the community and the physical appearance of our facilities are important in obtaining patients since members of the patient's family generally participate to a greater extent in selecting skilled nursing facilities than in selecting an acute care hospital. We believe that by providing and emphasizing rehabilitative, as well as patient-centered healthcare services, we can broaden our patient base and to differentiate our operations from competing operations.

As we continue to expand into all areas of senior health care, we monitor proposed or existing competing operations. Our development goal is to link our skilled nursing facilities with our senior living communities, home health and hospice operations, and behavioral health hospitals; therefore, obtaining a competitive advantage for our operations.

Human Capital

Employees

As of December 31, 2023, we had 13,123 full-time and part-time employees ("partners") through our Administrative Services Contractor (National Health Corporation). None of our partners were represented by a collective bargaining agreement. We believe relations with our partners are good. Our partners are guided by NHC's Code of Conduct, and they take pride in their work. The Company's partners appreciate different perspectives and embrace the opportunity to work with those of diverse backgrounds.

Total Rewards

To attract and retain top talent, we believe we must offer and maintain competitive total rewards for our partners. These rewards include not only wages and salaries, but also health, welfare, and retirement benefits. Our partners accrue earned time off ("ETO") with the flexibility to use this time at their discretion. We offer comprehensive health insurance coverage to all eligible partners as well as a partner and family sick time program which allows partners to accrue paid sick time based on hours worked and to use that time for themselves or family members in need of care. We offer a 401(k) plan which includes matching company contributions. Also, to foster a stronger sense of ownership, we offer an Employee Stock Purchase Plan where partners may purchase company stock through payroll deduction.



We face competition in employing and retaining nurses, technicians, aides, and other high-quality professional and non-professional employees. To enhance our competitive position, we offer a robust educational tuition reimbursement program, an American Dietetic Association approved internship program, specialty designed nurse aide training classes, and there is financial scholarship aid available for various health care vocation programs.

We also conduct an "Administrator in Training" course, which is 24 months in duration, for the professional training of skilled nursing facility administrators. Presently, we have six (four nule and two female) full-time individuals in this program All six of our regional vice presidents and 52 of our 68 health care center administrators are graduates of this program.

We regularly utilize third-party consultants to conduct anonymous surveys to seek feedback from our partners on a variety of topics, including but not limited to, confidence in company leadership, competitiveness of our compensation and benefits package, career growth opportunities and improvements on how we can continue to make our company an employer of choice. The results are shared with our partners and reviewed by senior leadership, who analyze areas of progress or deterioration and prioritize actions and activities in response to this feedback to drive meaningful improvements in partner engagement.

Health and Safety

The health and safety of our partners is our highest priority. We focus on safety training in order to maintain a safe work environment and minimize work-related injury. When the pandemic began, we ensured and continue to ensure that our partners have access to masks, thermometers, protective gloves, sanitizing supplies, and all personal protective equipment needed in order to protect themselves. We closely followed the recommendations of the World Health Organization, the U.S. Centers for Disease Control and local governments, and we took action to ensure our partners were safe.

Community

We have a long and proud history of investing in the communities where we live and work. Through the National Health Foundation (the "Foundation") and The Foundation for Geriatric Education ("TFGE") we give back by providing grants to nonprofits and providing tuition reimbursement to partners to further their education in the field of geriatrics. We also have a Compassion Fund which is used to help support partners in times of need. Many of our partners make a positive impact in the communities in which they live by donating their time and talent by volunteering and serving on boards of charitable organizations.

Environmental Sustainability

We are working diligently to minimize our effect on the environment by conserving energy and protecting our natural resources. We are focusing on being more energy efficient and reducing our water use and wastewater discharges while continuing to provide a healthy environment for our patients, partners and visitors. We are committed to adhering to applicable federal, state and local environmental regulations. Our goal is to minimize environmental risks to our patients and in the communities which we operate.

Through recycling programs, we are working to reduce the amount of waste sent to landfills. Our electronic waste is recycled through a zero-landfill recycling company.

Available Information

The Company's Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, are available free of charge at www.nhccare.com, as soon as reasonably practicable after the reports are electronically filed or furnished with the U.S. Securities and Exchange Commission ("SEC"). The SEC maintains a website that contains these reports as well as proxy statements and other information regarding issuers that file electronically. The SECs website is at www.sec.gov. NHCs website and its content are not deemed incorporated by reference into this report.

ITEM 1A. RISK FACTORS

You should carefully consider the risk factors set forth below, as well as the other information contained in this Annual Report on Form 10-K. These risk factors should be considered in connection with evaluating the forward-looking statements contained in this Annual Report on Form 10-K, because these factors could cause the actual results and conditions to differ materially from those projected in forward-looking statements. The risks described below are not the only risks facing us. Additional risks and uncertainties that are not currently known to us or that we currently deem to be immaterial may also materially and adversely affect our business operations. Any of the following risks could materially adversely affect our business, financial condition or results of operations and cash flows,

Risks Relating to Our Operations

COVID-19 and other pandemics, epidemics, or outbreaks of a contagious illness may adversely affect our operating results, cash flows and financial condition. The COVID-19 pandemic had a negative impact on our business and results of operations. COVID-19 and other pandemics, epidemics, or outbreaks of a contagious illness, and similar events, may cause harm to us, our partners (employees), our patients, our vendors and supply chain partners, and financial institutions, which could have a material adverse effect on our results of operations, financial condition and cash flows. The impacts may include, but would not be limited to:

- Disruption to operations due to the unavailability of partners due to illness, quarantines, risk of illness, travel restrictions or factors that limit our existing or potential workforce.
- Increased costs and staffing requirements related to additional CDC protocols, federal and state workforce protection and related isolation procedures, including
 obligations to test patients and staff.
- Decreased availability and increased cost of supplies due to increased demand around essential personal protective equipment ("PPE"), sanitizers and cleaning supplies
 including disinfecting agents, and food and food-related products due to increased global demand and disruptions along the global supply chains of these manufactures
 and distributors.
- Decreased census across all our operations, which could negatively impact our operating cash flows and financial condition.
- Elevated partner turnover which may increase payroll expense, increase third party agency nurse staffing, and recruiting-related expenses.
- Increased risk of litigation and related liabilities arising in connection with patient or partner illness, hospitalization and/or death.
- Significant disruption of the global financial markets, which could have a negative impact on our ability to access capital in the future.

The further spread of COVID-19, and the measures taken by federal and state governments and local health authorities intended to limit the spread of the virus, could impact the resources required to carry out our business as usual and may have a material adverse effect on our results of operations, financial condition and cash flows. The extent to which the COVID-19 pandemic will impact our business and our financial results will depend on future developments, which are highly uncertain and cannot be predicted. Such developments may include the ongoing geographic spread of the virus, the timing, availability and effectiveness of medical treatments and vaccines (including additional doses of vaccines), the impact of any mutations of the virus, and the type, duration and efficacy of actions that may be taken by various governmental authorities to contain the virus or treat its impact, among others. Any of these developments, individually or in aggregate, could materially impact our business and our financial results and condition.

We depend on reimbursement from Medicare, Medicaid and other third-party payors, and reimbursement rates from such payors may be reduced. We derive a substantial portion of our revenue from third-party payors, including the Medicare and Medicaid programs. Third-party payor programs are highly regulated and are subject to frequent and substantial changes. Changes in the reimbursement rate or methods of payment from third-party payors, including the Medicare and Medicaid programs. Third-party payors, including the Medicaid programs, or the implementation of other measures to reduce reimbursements for our services has in the past, and could in the future, result in a substantial reduction in our revenues and operating margins. For example, the Budget Control Act of 2011 requires automatic spending reductions to reduce the federal deficit, imposing Medicare spending reductions of up to 2% per fiscal year, with a uniform percentage across all Medicare programs. CMS began imposing a 2% reduction on Medicare claims in 2013, and these reductions have been extended through 2030. The CARES Act and related legislation temporarily suspended this 2% reduction through March 31, 2022, and reduced the sequestration adjustment from 2% to 1% from April 1 through June 30, 2022. The full 2% reduction took effect July 1, 2022.

Net revenue realizable under third-party payor agreements can change after examination and retroactive adjustment by payors during the claims settlement processes or as a result of post-payment audits. Payors may disallow requests for reimbursement based on determinations that certain costs are not reimbursable or reasonable because additional documentation is necessary or because certain services were not covered or were not reasonable and medically necessary.

Our hospice agencies are subject to two payment caps that limit Medicare reimbursement each federal fiscal year, an inpatient cap and an aggregate cap. The inpatient cap limits the number of days of inpatient care to no more than 20% of total patient care days. The aggregate cap limits the total Medicare reimbursement that a hospice may receive based on an annual per-beneficiary cap amount and the number of Medicare patients served. If payments received by any one of our hospice provider numbers exceeds the inpatient or aggregate caps, we are required to reimburse Medicare for payments received in excess of the caps, which could have a material adverse effect on our business.

We cannot assure you that adequate reimbursement levels will continue to be available for the services provided by us. Further limits on the scope of services reimbursed and on reimbursement rates could have a material adverse effect on our liquidity, financial condition and results of operations. It is possible that the effects of further refinements to payment systems that result in lower payments to us or cuts in state Medicaid funding could have a material adverse effect on our results of operations. See Item 1, "Business – Government Regulation" and "Business - Medicare Legislation and Regulations".

The industry trend toward value-based purchasing may negatively impact our revenues. There continues to be a growing trend in the healthcare industry among both government and commercial payors toward value-based purchasing of healthcare services. Value-based purchasing programs emphasize quality and efficiency of services, rather than volume of services. For example, CMS reimburses SNF providers using the PDPM, a payment methodology that classifies patients into payment groups based on clinical factors using diagnosis codes rather than by volume of services. In addition, CMS requires SNFs, home health agencies and hospices to report quality data in order to receive full reimbursement. Failure to report quality data or poor performance may negatively impact the amount of reimbursement received. CMS publishes quality measure data online through its Care Compare website, to allow the public to search and compare data for Medicare-certified providers.

Under the SNF Value-Based Purchasing Program, CMS reduces SNF Medicare payments by 2 percentage points and redistributes the majority of these funds as incentive payments based on SNF quality measure performance. In January 2022, CMS began implementing a nationwide expansion of the Home Health Value-Based Purchasing ("HHVBP) Model. Under the model, home health agencies will receive increases or decreases to their Medicare fce-for-service payments of up to 5%, based on performance against specific quality measures relative to the performance of other providers. Data collected in each performance year will impact Medicare payments two years later. Calendar year 2023 is the first performance year under the expanded HHVBP Model that will affect payments.

Other initiatives aimed at improving the cost of care include alternative payment models, such as ACOs and bundled payment arrangements. Medicare and many commercial third-party payors are implementing ACO models, in which groups of providers share in the benefit and risk of providing care to an assigned group of individuals at a lower cost. In addition, CMS is implementing programs to bundle acute care and post-acute care reimbursement to hold providers accountable for costs across a broader continuum of care. In October 2021, the CMS Innovation Center released an outline of its strategy for the next decade, noting the need to accelerate the movement to value-based care and drive broader system transformation. By 2030, the CMS Innovation Center aims to have all fee-for-service Medicare beneficiaries and the vast majority of Medicaid beneficiaries in an accountable care relationship with providers who are responsible for quality and total medical costs. The CMS Innovation Center signaled its intent to streamline its payment models and to increase provider participation through implementation of more mandatory models.

These reimbursement methodologies and other value-based care initiatives are likely to continue and expand, at both the federal and state levels and in public and commercial health plans. It is unclear whether alternative payment models will successfully coordinate care and reduce costs or whether they will decrease overall reimbursement. As a result, it is difficult to predict how the trend toward value-based purchasing will ultimately affect our business. If we fail to meet or exceed quality performance standards under any applicable value-based purchasing program, perform at a level below the outcomes demonstrated by our competitors, or otherwise fail to effectively provide or coordinate the efficient delivery of quality health care services, our reputation in the industry may be negatively impacted, we may receive reduced reimbursement amounts, and we may one repayments to payors, causing our revenues to decline. Failure to respond successfully to value-based purchasing trends could negatively impact our business, results of operations and/or financial condition.

By undertaking to provide management services, advisory services, and/or financial services to other entities, we become at least partially responsible for meeting the regulatory requirements of those entities. We provide management and/or financial services to skilled nursing facilities, assisting living facilities and independent living facilities owned by third parties. The "Risk Factors" contained herein as applying to us may in many instances apply equally to these other entities for which we provide services. We have in the past and may in the future be subject to claims from the entities to which we provide management, advisory or financial services, or to the claims of third parties to those entities. Any adverse determination in any legal proceeding regarding such claims could have a material adverse effect on our business, our results of operation, our financial condition and cash flows.

We provide management services to skilled nursing facilities and other healthcare facilities under terms whereby the payments for our services are subject to subordination to other expenditures of the healthcare facility. Furthermore, there are certain third parties with whom we have contracted to provide services and which we have determined, based on insufficient historical collections and the lack of expected future collections, that the service revenue realization is uncertain. We may, therefore, make expenditures related to the provision of services for which we are not paid.

The cost to replace or retain qualified nurses, health care professionals and other key personnel may adversely affect our financial performance, and we may not be able to comply with certain states' staffing requirements. We could experience significant increases in our operating costs due to shortages in qualified nurses, health care professionals and other key personnel. The market for these key personnel is highly competitive. We, like other health care providers, have experienced difficulties in attracting and retaining qualified personnel, especially facility administrators, nurses, certified nurses' aides and other important health care providers. There is currently a shortage of nurses, and trends indicate this shortage will continue or worsen in the future. The difficulty our skilled nursing facilities are experiencing in hiring and retaining qualified personnel has increased our average wage rate. We may continue to experience increases in our labor costs due to higher wages and greater benefits required to attract and retain qualified health care previous. Additionally, if we fail to attract and retain qualified and skilled personnel, our ability to conduct our business operations effectively could be harmed.

Certain states in which we operate skilled nursing facilities have adopted minimum staffing standards and additional states may also establish similar requirements in the future. Our ability to satisfy these requirements will depend upon our ability to attract and retain qualified nurses, certified nurses' assistants, and other staff. Failure to comply with these requirements may result in the imposition of fines or other sanctions. If states do not appropriate sufficient additional funds (through Medicaid program appropriations or otherwise) to pay for any additional operating costs resulting from minimum staffing requirements, our profitability may be adversely affected.

The staffing level required to receive a 5-star rating in the CMS Nursing Home Five Star Quality Rating System is determined based on analysis of the relationship between staffing levels and measures of nursing home quality. CMS places a strong emphasis on registered nurse ("RN") staffing. CMS posts information on nursing home staffing measures on the Care Compare website including staff turnover rates and weekend staffing levels. This new data has been incorporated into the Nursing Home Five Star Quality Rating System.

Although we currently have no collective bargaining agreements with unions at our facilities, there is no assurance this will continue to be the case. If any of our facilities enter into collective bargaining agreements with unions, we could experience or incur additional administrative expenses associated with union representation of our employees.

Our senior management team has extensive experience in the healthcare industry. We believe they have been instrumental in guiding our business, instituting valuable performance and quality monitoring, and driving innovation. Accordingly, our future performance is substantially dependent upon the continued services of our senior management team. The loss of the services of any of these persons could have a material adverse effect upon us.

Disasters and similar events, which may increase as a result of climate change, may seriously harm our business. Natural and man-made disasters and similar events, including terrorist attacks and acts of nature such as hurricanes, tomadoes, earthquakes and wildfires, may cause damage or disruption to us, our employees and our facilities, which could have an adverse impact on our patients and our business. In order to provide care for our patients, we are dependent on consistent and reliable delivery of food, pharmaceuticals, utilities and other goods to our facilities, and the availability of employees to provide services at our facilities. If the delivery of goods or the ability of employees to reach our facilities were interrupted in any material respect due to a natural disaster or other reasons, it would have a significant impact on our facilities, which would be costly and would involve risks, including potentially fatal risks, for the patients. The impact of disasters and similar events is inherently uncertain. Such events could harm our patients and employees, severely damage or destroy one or more of our facilities, harm our business, reputation and financial performance, or otherwise cause our business to suffer in ways that we eventy cannot predict.

Significant changes in the climate may occur in areas where our facilities are located and we may experience more frequent extreme weather events which may result in physical damage to or a decrease in demand for our facilities located in these areas or affected by these conditions. In addition, changes in federal and state legislation and regulation on climate change could result in increased capital expenditures to improve the energy efficiency of our facilities without a corresponding increase in revenue. Climate change may also have indirect effects on our business by increasing the cost of (or making unavailable) property insurance on terms we find acceptable. Should the impact of climate change be material in nature, including destruction of our facilities, or occur for lengthy periods of time, our financial condition or results of operations may be adversely affected.

Future acquisitions or new developments may be difficult to complete, use significant resources, or be unsuccessful and could expose us to unforeseen liabilities. We may selectively pursue acquisitions or new developments in our target markets. Acquisitions and new developments may involve significant cash expenditures, debt incurrence, capital expenditures, additional operating losses, amortization of the intangible assets of acquired companies, dilutive issuances of equity securities and other expenses that could have a material adverse effect on our financial condition and results of operations. Acquisitions also involve numerous other risks, including difficulties integrating acquired operations, personnel and information systems, diversion of management's time from existing operations, potential losses of key employees or customers of acquired companies, assumptions of significant liabilities, exposure to unforeseen liabilities of acquired companies and increases in our indebtedness.

We cannot assure that we will succeed in obtaining financing for any acquisitions at a reasonable cost or that any financing will not contain restrictive covenants that limit our operating flexibility. We also may be unable to operate acquired facilities profitably or succeed in achieving improvements in their financial performance.

We also may face competition in acquiring any facilities. Our competitors may acquire or seek to acquire many of the facilities that would be suitable acquisition candidates for us. This could limit our ability to grow by acquisitions or increase the cost of our acquisitions.

In addition, federal and state regulation may adversely impact our ability to complete acquisitions or pursue new developments. For example, a Medicare regulation known as the "36 Month Rule" prohibits the buyer of a Medicare-certified home health agency from assuming the Medicare billing privileges of an acquired agency if the acquired agency either enrolled in Medicare or underwent a change in majority ownership fewer than 36 months prior to the acquisition, subject to certain exceptions. Instead, the buyer must enroll the acquired home health agency as a new provider with Medicare. The 36 Month Rule may increase competition for acquisition targets that are not subject to the rule and may cause significant Medicare billing delays for purchases of home health agencies that are subject to the rule. In addition, our ability to expand operations in a state depends on our ability to obtain necessary state licenses to operate and, where required, certificate of need approval. States may limit the number of licenses they issue. The failure to obtain any required license or certificate of need could impair our ability to operate or expand our business.

Upkeep of healthcare properties is capital intensive, requiring us to continually direct financial resources to the maintenance and enhancement of our physical plant and equipment. As of December 31, 2023, we leased or owned 60 skilled nursing facilities, 24 assisted living facilities, 3 behavioral health hospitals, and four independent living facilities. Our ability to maintain and enhance our physical plant and equipment in a suitable condition to meet regulatory standards, operate efficiently and remain competitive in our markets requires us to commit a substantial portion of our free cash flow to continued investment in our physical plant and equipment. Certain of our competitors may operate centers that are not as old as our centers, or may appear more modernized than our centers, and therefore may be more attractive to prospective customers. In addition, the cost to replace our existing centers through acquisition or construction is substantially higher than the carrying value of our centers. We are undertaking a process to allocate more aggressive capital spending within our owned and leased facilities in an effort to address issues that arise in connection with an aging physical plant.

If factors, including factors indicated in these "Risk Factors" and other factors beyond our control render us unable to direct the necessary financial and human resources to the maintenance, upgrade and modernization of our physical plant and equipment, our business, results of operations, financial condition and cash flow could be adversely impacted.

We are defendants in significant legal actions, which are commonplace in our industry, and which could subject us to increased operating costs and substantial uninsured liabilities, which would materially and adversely affect our liquidity and financial condition. As is typical in the health care industry, we are subject to claims that our services have resulted in resident injury or other adverse effects. We, like our industry peers, have experienced an increasing trend in the frequency and severity of professional liability and workers' compensation claims and litigation asserted against us. In some states in which we have significant operations, insurance coverage for the risk of punitive damages arising from professional liability claims and/or litigation may not, in certain cases, be available due to state law prohibitions or limitations of availability. We cannot assure you that we will not be liable for punitive damage awards that are either not covered or are in excess of our insurance policy limits. We also believe that there have been, and will continue to be, governmental investigations. Insurance is not available to cover such losses. Any adverse determination in a legal proceeding or governmental investigation, whether currently asserted or arising in the future, could have a material adverse effect on our financial condition.

Due to the rising cost and limited availability of professional liability and workers' compensation insurance, we are largely self-insured on all of these programs and as a result, there is no limit on the maximum number of claims or amount for which we or our insurance subsidiaries can be liable in any policy period. Although we base our loss estimates on independent actuarial analyses using the information we have to date, the amount of the losses could exceed our estimates. In the event our actual liability exceeds our estimates for any given period, our results of operations and financial condition could be materially adversely impacted. In addition, our insurance coverage might not cover all claims made against us. If we are unable to maintain our current insurance coverage, if judgments are obtained in excess of the coverage we naintain, if we are required to pay uninsured punitive damages, or if the number of claims settled within the self-insured retention currently in place significantly increases, we could be exposed to substantial additional liabilities. We cannot assure you that the claims we pay under our self-insurance programs will not exceed the reserves we have set aside to pay claims. The number of claims within the self-insurance programs will not exceed the reserves we have set aside to pay claims. The number of claims within the self-insured retention may increase.

If we fail to compete effectively with other health care providers, our revenues and profitability may decline. The health care services industry is highly competitive. Our skilled nursing facilities, assisted living facilities, independent living facilities, hospices, home care services and other operations compete on a local and regional basis with other nursing centers, health care providers, and senior living service providers that provide services similar to those we offer. Some of our competitors' facilities are located in newer buildings and may offer services not provided by us or are operated by entities having greater financial and other resources than us. Certain of our competitors are operated by not-for-profit, non-taxpaying or governmental agencies that can finance capital expenditures on a tax-exempt basis and that receive funds and charitable contributions unavailable to us. Consolidations of not-for-profit entities may intensify this competitive pressure. Many competing general acute care hospitals are larger and more established than our facilities.

There is also increasing consolidation in the third-party payer industry, including vertical integration efforts among third-party payers and healthcare providers. Healthcare industry participants are increasingly implementing physician alignment strategies, such as employing physicians, acquiring physician practice groups and participating in ACOs or other clinical integration models. Other industry participants, such as large employer groups and their affiliates, may intensify competitive pressure and affect the industry in ways that are difficult to predict. Trends toward clinical transparency and value-based purchasing may impact our competitive position and patient volumes.

Our facilities compete based on factors such as our reputation for quality care; the commitment and expertise of our staff; the quality and comprehensiveness of our treatment programs; the physical appearance, location and condition of our facilities and to a limited extent, the charges for services. In addition, we compete with other health care providers for customer referrals from hospitals and other providers. As a result, a failure to compete effectively with respect to referrals may have an adverse impact on our business. We cannot assure that increased competition in the future will not adversely affect our financial condition and results of operations.

Possible changes in the case mix of patients and payor mix may significantly affect our profitability. The sources and amounts of our patient revenues will be determined by a number of factors, including licensed bed capacity and occupancy rates of our facilities, the mix of patients and the rates of reimbursement among payors. Changes in the case mix of the patients as well as payor mix among private pay, Medicare and Medicaid will significantly affect our profitability. Particularly, any significant increase in our Medicaid population could have a material adverse effect on our financial position, results of operations and cash flow, especially if states operating these programs continue to limit, or more aggressively seek limits on, reimbursement rates or service levels.

Private third-party payors continue to try to reduce health care costs. Private third-party payors are continuing their efforts to control health care costs through direct contracts with health care providers, increasingly are demanding discounted fee structures and the assumption by health care providers of all or a portion of the financial risk. The ability of private payors to control health care costs may be enhanced by the increasing consolidation of insurance companies and the vertical integration of health insurers with healthcare providers. We could be adversely affected by the continuing efforts of private third-party payors to limit the amount of reimbursement we receive for health care services. We cannot assure you that reimbursement pursuant to such programs. Future changes in the reimbursement rates or methods of private or third-party payors or the implementation of other measures to reduce reimbursement for our services could result in a substantial reduction in our net operating revenues. As a result of competitive pressures, our ability to maintain operating margins through price increases to private patients is limited.

In addition, the failure to obtain, renew, or retain payor agreements with favorable contract terms may negatively impact our results of operations and/or revenue. Our ability to contract with payors depends on our quality of service and reputation, as well as other factors of which we may have little or no control, such as state appropriations and changes in provider eligibility requirements.

We are permitted to incur substantially more debt, which could further exacerbate the risks described above. We and our subsidiaries may be able to incur substantial indebtedness in the future. If debt is added, the related risks that we now face could intensify.

Risks Related to Government Regulation

We conduct business in a heavily regulated industry, and changes in, or violations of regulations may result in increased costs or sanctions that reduce our revenue and profitability. In the ordinary course of our business, we are regularly subject to inquiries, investigations and audits by federal and state agencies to determine whether we are in compliance with regulations governing the operation of, and reimbursement for, skilled nursing facilities and nursing hornes, assisted living and independent living facilities, hospice, home health agencies, behavioral health hospitals, and our other operating areas. These regulations include those relating to licensure, certification and enrollment with government programs, conduct of operations, ownership of facilities, construction of new and additions to existing facilities, allowable costs, adequacy and quality of services, qualifications and training of personnel, communications with patients and consumers, billing and coding for services, adequacy and manner of documentation for services provided, minimum direct care spending ratios, services and prices for services, and pharmaceuticals and controlled substances. Various laws, including federal and state antikickback and anti-fraud statutes, prohibit certain business practices and relationships that might affect the provision and cost of health care services reimbursable under federal and/or state health care programs such as Medicaire and Medicaid, including the payment or receipt of remaineration for the referral of patients to a provider for medical products and services. Furthermore, many states prohibit business corporations from providing or holding thermselves out as a provider of medical care.

In addition, the Stark Law broadly defines the scope of prohibited physician referrals under federal health care programs to providers with which they have ownership or other financial arrangements. Many states have adopted, or are considering, logislative proposals similar to these laws, some of which extend beyond federal health care programs, to prohibit the payment or receipt of renuneration for the referral of patients and physician referrals regardless of the source of the payment for the care.

We also are subject to potential lawsuits under a federal whistle-blower statute designed to combat fraud and abuse in the health care industry, known as the federal False Claims Act. These lawsuits can involve significant monetary awards to private plaintiffs who successfully bring these suits. When a private party brings a qui tamaction under the False Claims Act, it files the complaint with the court under scal, and the defendant will generally not be aware of the lawsuit until the government makes a determination whether it will intervene and take a lead in the litigation.

These laws and regulations are complex and limited judicial or regulatory interpretation exists. We cannot assure you that governmental officials charged with responsibility for enforcing the provisions of these laws and regulations will not assert that one or more of our arrangements are in violation of the provisions of such laws and regulations.

The regulatory environment surrounding the post-acute and long-term care industry has intensified, particularly for larger for-profit, multi-facility providers like us. The federal government has imposed extensive enforcement policies resulting in a significant increase in the number of inspections, citations of regulatory deficiencies and other regulatory sanctions, including terminations from the Medicare and Medicaid programs, denials of payment for new Medicare and Medicaid admissions and civil monetary penalties.

If we fail to obtain or renew required regulatory approvals or licenses or fail to comply, or are perceived as failing to comply, with other extensive laws and regulations applicable to our business, we could have our licenses suspended or revoked, become ineligible to receive government program reimbursement, be required to refund amounts received from Medicare, Medicaid or private payors, suffer civil or criminal penalties, suffer damage to our reputation in various markets or be required to make significant changes to our operations. Any of these sanctions could have a material adverse effect on our operations and financial condition. Furthermore, should we lose licenses or certifications for many of our facilities as a result of regulatory action or otherwise, we could be deemed in default under some of our agreements, including agreements governing outstanding indebtedness.

We have established policies and procedures that we believe are sufficient to ensure that we will operate in substantial compliance with these anti-fraud and abuse requirements. From time to time, we may seek guidance as to the interpretation of these laws; however, there can be no assurance that such laws will ultimately be interpreted in a manner consistent with our practices. In addition, we could be forced to expend considerable resources responding to an investigation or other enforcement action under these laws or regulations. While we believe that our business practices are consistent with Medicare and Medicaid criteria, those criteria are often vague and subject to change and interpretation. We are unable to predict the future course of federal, state and local regulation or legislation, including Medicare and Medicaid statutes and regulations, or the intensity of federal and state enforcement actions. Aggressive anti-fraud actions have had and could have an adverse effect on our financial position, results of operations and cash flows. See Item I, "Business – Government Regulation".

We face uncertainty related to the COVID-19 public health emergency's ("PHE") expiration and wind-down, which could have a material adverse affect on our business, financial condition, results of operations and cash flows. The extent to which the COVID-19 PHE's termination will affect our operations will depend on future developments, which are highly uncertain and cannot be predicted. There remains uncertainty as to what changes will be made to the Health and Hunan Service's emergency response requirements for our skilled nursing facilities and senior living facilities in order to better respond to the issues experienced during the COVID-19 PHE. To the extent COVID-19 is endemic in nature, we may face continued challenges from ongoing infection control and emergency preparedness requirements made part of state laws or regulations. Additionally, the long-term effects of the COVID-19 pandemic may include long-term decline in demand for care in skilled nursing facilities and senior living facilities.

Our business may be impacted by healthcare reform efforts. In recent years, the U.S. Congress and certain state legislatures have considered and passed a large number of laws intended to result in significant changes to the healthcare industry, including the ACA. The ACA affects how healthcare services are delivered and reimbursed through the expansion of public and private health insurance coverage, reduction of growth in Medicare and Medicaid spending, and the establishment and expansion of programs that tie reimbursement to quality and integration. The ACA has been subject to legislative and regulatory changes and court challenges. Although the current presidential administration has indicated that it generally intends to protect and strengthen the ACA, it is possible that there may be continued changes to the ACA, its implementation or its interpretation. Changes by Congress or government agencies could eliminate or alter provisions beneficial to us, while leaving in place provisions reducing our reimbursement or otherwise negatively impacting our business.

There is also uncertainty regarding whether, when and what other health reform measures will be adopted, and the impact of such efforts on providers as well as other healthcare industry participants. Some members of Congress have proposed expanding government-funded coverage, including proposals to expand coverage of federally-funded insurance programs as an alternative to private insurance or to establish a single payor system (such reforms are often referred to as "Medicare for All"), and some states have implemented or proposed public health insurance options.

In addition, CMS administrators may make changes to Medicaid payment models or grant additional flexibilities to states in the administration of state Medicaid programs, including by expanding the scope of waivers under which states may implement Medicaid expansion provisions, impose different eligibility or enrollment restrictions, or otherwise implement programs that vary from federal standards. Other industry participants, such as private payors, may also introduce financial or delivery system reforms. We are unable to predict the nature and success of such initiatives. Healthcare reform initiatives may have an adverse effect on our business, financial condition, and operating results.

We are required to comply with laws governing the transmission and privacy and security of health information. The Health Insurance Portability and Accountability Act of 1996, or ("HIPAA"), requires the use of uniform electronic data transmission standards for healthcare claims and payment transactions submitted or received electronically. In addition, as required by HIPAA, the HHS has issued privacy and security regulations that extensively regulate the use and disclosure of individually identifiable health information (known as Protected Health Information, or PHI) and require covered entities, including healthcare providers and health plans, and vendors known as "business associates," to implement administrative, physical and technical safeguards to protect the security of PHI. Covered entities must report breaches of unsecured PHI without unreasonable delay to affected individuals, HHS and, in the case of larger breaches, the media. The privacy, security and breath notification regulations have imposed, and will continue to impose, significant compliance costs on our operations.

There are numerous other laws and legislative and regulatory initiatives at the federal and state levels addressing privacy and security concerns. These laws vary and may impose additional obligations or penalties. For example, additional federal and state obligations may apply to behavioral, addictive disorder and other types of sensitive information. Further, various state laws and regulations may require us to notify affected individuals in the event of a data breach involving individually identifiable information (even if no health-related information is involved). In addition, the Federal Trade Commission uses its consumer protection authority to initiate enforcement actions in response to data breaches. To the extent we fail to comply with one or more federal and/or state privacy and security requirements or if we are found to be responsible for the non-compliance of our vendors, we could be subject to substantial fines or penalties, as well as third-party claims, and suffer harm to our reputation, which could have a material adverse effect on our business, financial position, results of operations and liquidity.

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In addition, health care providers and industry participants are also subject to a growing number of requirements intended to promote the interoperability and exchange of patient health information. For example, most health care providers and certain other entities are subject to information blocking restrictions pursuant to the 21st Century Cures Act that prohibit practices that are likely to interfere with the access, exchange or use of electronic health information, except as required by law or specified by HHS as a reasonable and necessary activity.

We are subject to employment-related laws and regulations which could increase our cost of doing business and subject us to significant back pay awards, fines and lawsuits. Our operations are subject to a variety of federal, state and local employment-related laws and regulations, including, but not limited to, the U.S. Fair Labor Standards Act, which governs such matters as minimum wages, the Family Medical Leave Act, overtime pay, compensable time, record keeping and other working conditions, Title VII of the Civil Rights Act, the Employee Retirement Income Security Act, the Americans with Disabilities Act, the National Labor Relations Act, regulations of the Equal Employment Opportunity Commission, regulations of the Office of Civil Rights, regulations of the Department of Labor (DOL), federal and state wage and hour laws, and a variety of similar laws enacted by the federal and state governments that govern these and other employment-related matters. Because labor represents such a large portion of our operating costs, compliance with these evolving federal and state laws and regulations could substantially increase our cost of doing business while failure to do so could subject us to significant back pay awards, fines and lawsuits. In addition, federal proposals to introduce a system of madated health insurance and flexible work time and other similar initiatives could, if implemented, adversely affect our operations. Our failure to comply with federal and state employment-related laws and regulations could have a material adverse effect on our business, financial position, results of operations and liquidity.

Our business is subject to a variety of federal, state and local environmental laws and regulations. As a healthoare provider, we face regulatory requirements in areas of air and water quality control, medical and low-level radioactive waste management and disposal, asbestos management, response to mold and lead-based paint in our facilities and employee safety.

As an operator of healthcare facilities, we also may be required to investigate and remediate hazardous substances that are located on and/or under the property, including any such substances that may have migrated off, or may have been discharged or transported from the property. Part of our operations involves the handling, use, storage, transportation, disposal and discharge of modical, biological, infectious, toxic, flammable, and other hazardous materials, wastes, pollutants, or contaminants. In addition, we are sometimes unable to determine with certainty whether prior uses of our facilities and properties or surrounding properties may have produced continuing environmental contamination or noncompliance, particularly where the timing or cost of making such determinations is not deemed cost effective. These activities, as well as the possible presence of such materials in, on and under our properties, may result in damage to individuals, property, or the environment; may interrupt operations or increase costs; may result in legal liability, damages, injunctions or fines; may result in investigations, administrative proceedings, penalties or other governmental agency actions; and may not be covered by insurance.

We believe that we are in material compliance with applicable environmental and occupational health and safety requirements. However, we cannot assure you that we will not encounter environmental liabilities in the future, and such liabilities may result in material adverse consequences to our operations or financial condition.

We are subject to federal and state income taxes. Changes in tax laws and regulations or the interpretation of such laws could adversely affect our position on income taxes and estimated income liabilities. Uncertain tax positions may arise where tax laws may allow for alternative interpretations or where the timing of recognition of income is subject to judgment. We believe we have adequate provisions for unrecognized tax benefits related to uncertain tax positions. Although we believe we have accurately estimated our tax liabilities, uncertainty of interpretation by various tax authorities and the possibility that there are issues that have not been recognized by management could result in additional tax liability. We believe that our liabilities reflect the anticipated outcome of known uncertain tax positions in conformity with ASC Topic 740 Income Taxes.

We are also subject to regular reviews, examinations, and audits by the Internal Revenue Service and other taxing authorities with respect to our taxes. There are uncertainties and ambiguities in the application of the Tax Cuts and Jobs Act of 2017 ("TaxAct") and it is possible that the IRS could issue subsequent guidance or take positions on audit that differ from our interpretations and assumptions. Although we believe our tax estimates are reasonable, if a taxing authority disagrees with the positions we have taken, we could face additional tax liability, including interest and penalties. Our effective tax rate could be adversely affected by changes in the mix of earnings in states with different statutory taxrates, changes in the valuation of deferred tax assets and liabilities, change in tax laws and regulations, changes in our interpretations of tax laws, including the TaxAct. Unanticipated changes in our tax rates or exposure to additional income tax liabilities could affect our profitability. There can be no assurance that payment of such additional amounts upon final adjudication of any disputes will not have a material impact on our results of operations and financial position.

Risks Related to Our Structure and Public Company Compliance

Failure to maintain effective internal controls in accordance with Section 404 of the Sarbanes-Oxley Act could result in a restatement of our financial statements, cause investors to lose confidence in our financial statements and our company and have a material adverse effect on our business and stock price. We produce our consolidated financial statements in accordance with the requirements of U.S. GAAP. Effective internal controls are necessary for us to provide reliable financial reports to help mitigate the risk of fraud and to operate successfully as a publicly traded company. As a public company, we are required to document and test our internal control procedures in order to satisfy the requirements of Section 404 of the Sarbanes-Oxley Act of 2002, or Section 404, which requires annual management assessments of the effectiveness of our internal controls over financial reporting.

Testing and maintaining internal controls can divert our management's attention from other matters that are important to our business. We may not be able to conclude on an ongoing basis that we have effective internal controls over financial reporting in accordance with Section 404 or our independent registered public accounting firm may not be able to issue an unqualified report if we conclude that our internal controls over financial reporting are not effective. If either we are unable to conclude that we have effective internal controls over financial reporting or our independent registered public accounting firm is unable to provide us with an unqualified report as required by Section 404, investors could lose confidence in our reported financial information and our company, which could result in a decline in the market price of our common stock, and cause us to fail to meet our reporting obligations in the future, which in turn could impact our ability to raise additional financing if needed in the future.

Increasing costs of being publicly owned are likely to impact our future consolidated financial position and results of operations. In connection with the Sarbanes-Oxley Act of 2002, we are subject to rules requiring our management to report on the effectiveness of our internal control over financial reporting. If we fail to have effective internal controls and procedures for financial reporting in place, we could be unable to provide timely and reliable financial information which could, in turn, have an adverse effect on our business, results of operations, financial condition and cash flows.

Significant regulatory changes, including the Sarbanes-Oxley Act and rules and regulations promulgated as a result of the Sarbanes-Oxley Act, have increased, and in the future, are likely to further increase general and administrative costs. In order to comply with the Sarbanes-Oxley Act of 2002, the listing standards of the NYSE exchange, and rules implemented by the SEC, we have had to hire additional personnel and utilize additional outside legal, accounting and advisory services, and may continue to require such additional resources. Moreover, in the rapidly changing regulatory environment in which we operate, there is significant uncertainty as to what will be required to comply with many of the regulations. As a result, we may be required to spend substantially more than we currently estimate, and may need to divert resources from other activities, as we develop our compliance plans.

Provision for losses in our financial statements may not be adequate. Loss provisions in our financial statements for self-insured programs are made on an undiscounted basis in the relevant period. These provisions are based on internal and external evaluations of the merits of individual claims, analysis of claims history and independent actuarially determined estimates. Our management reviews the methods of determining these estimates and establishing the resulting accrued liabilities frequently, with any material adjustments resulting from being reflected in current earnings. Although we believe that our provisions for self-insured losses in our financial statements are inadequate, our financial statements are inadequate, our financial out of operations may be materially affected.

Implementation of new information technology could cause business interruptions and negatively affect our profitability and cash flows. We continue to refine and implement our information technology to improve customer service, enhance operating efficiencies and provide more effective management of business operations. Implementation of information technology carries risks such as cost overruns, project delays and business interruptions and delays. If we experience a material business interruption as a result of the implementation of our existing or future information technology infrastructure or are unable to obtain the projected benefits of this new infrastructure, it could adversely affect us and could have a material adverse effect on our business, results of operations, financial condition and cash flows.

We depend on the proper function and availability of our information systems. We are dependent on the proper function and availability of our information systems. Though we have taken steps to protect the safety and security of our information systems and the data maintained within those systems, there can be no assurance that our safety and security measures and disaster recovery plan will prevent damage or interruption of our systems and operations, and we may be vulnerable to losses associated with the improper functioning, security breach or unavailability of our information systems. Failure to maintain proper function and availability of our information systems could have a material adverse effect on our business, financial position, results of operations and liquidity.

In addition, certain software supporting our business and information systems are licensed to us by independent software developers. Our inability or the inability of these developers, to continue to maintain and upgrade our information systems and software could disrupt or reduce the efficiency of our operations. In addition, costs and potential problems and interruptions associated with the implementation of new or upgraded systems and technology or with maintenance or adequate support of existing systems also could disrupt or reduce the efficiency of our operations and could have a material adverse effect on our business, financial position, results of operations and liquidity.

Cybersecurity risks could harm our ability to operate effectively. Cybersecurity refers to the combination of technologies, processes and procedures established to protect information technology systems and data from unauthorized access, attack, or damage. We rely on our information systems to provide security for processing, transmission and storage of confidential patient, resident, employee, other consumer information, such as personally identifiable information, including information relating to health protected by HIPAA. Although we have taken steps to protect the security of our information systems, medical devices that store sensitive data, and the data maintained in those systems and devices, it is possible that our safety and security measures will not prevent improper functioning or the improper access or disclosure of personally identifiable information such as in the event of cyber-attacks. We may be at increased risk because we outsource certain services or functions to, or have systems that interface with, third parties. Some of these third parties may store or have access to our data and may not have effective controls, processes, or practices to protect our information from attack, damage, or unauthorized access. A breach or attack, including those caused by updates and other releases, affecting any of these third parties could harm our business.

If personally identifiable information of our patients or others is improperly accessed, tampered with or distributed, we may incur significant costs to remediate possible injury to the affected patients, and we may be subject to sanctions and civil or criminal penalties if we are found to be in violation of the privacy or security rules under HIPAA or other similar federal or state laws protecting confidential personally identifiable information.

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Security breaches, including physical or electronic break-ins, computer viruses, attacks by hackers and similar breaches can create system disruptions or shutdowns or the unauthorized disclosure of confidential information. Additionally, healthcare businesses are increasingly targets of cyberattacks, whereby hackers disrupt business operations or obtain protected health information, often demanding large ransous. As cyber threats continue to evolve, we may be required to expend significant additional resources to continue to modify or enhance our protective measures or to investigate and remediate any cybersecurity vulnerabilities. The occurrence of any of these events could result in harm to patients; business interruptions or delays; the loss, misappropriation, corruption, or unauthorized access of data; litigation and potential liability under privacy, security and consumer protection laws or other applicable laws; reputational damage; or federal and state governmental inquiries. Any failure to maintain proper functionality and security of our information systems could have a material adverse effect on our business, financial condition, and results of operations.

We may not be able to meet all our capital needs. We cannot assure you that our business will generate cash flow from operations that anticipated revenue growth and improvement of operating efficiencies will be realized or that future borrowings will be available to us in an amount sufficient to enable us to service any future indebtedness or to fund our other liquidity needs. We may need to incur indebtedness, sell assets, or make certain discretionary capital expenditures.

The performances of our fixed-income and our equity investment portfolios are subject to a variety of investment risks. Our investment portfolios are comprised principally of fixed-income securities and common equities. Our fixed-income portfolio is actively managed by an investment group and includes short-term investments and fixed-maturity securities. The performances of our fixed-income and our equity portfolios are subject to a number of risks, including:

- Interest rate risk the risk of adverse changes in the value of fixed-income securities as a result of increases in market interest rates.
- Investment credit risk the risk that the value of certain investments may decrease in value due to the deterioration in financial condition of, or the liquidity available to, one or more issuers of those securities or, in the case of asset—backed securities, due to the deterioration of the loans or other assets that underlie the securities, which, in each case, also includes the risk of permanent loss.
- Concentration risk the risk that the portfolio may be too heavily concentrated in the securities of National Health Investors "NHI," or certain sectors or industries, which
 could result in a significant decrease in the value of the portfolio in the event of a deterioration of the financial condition, performance, or outlook of NHI, or those certain
 sectors or industries.
- Liquidity risk the risk that we will not be able to convert investments into cash on favorable terms and on a timely basis or that we will not be able to sell them at all,
 when we desire to do so. Disruptions in the financial markets or a lack of buyers for the specific securities that we are trying to sell, could prevent us from liquidating
 securities or cause a reduction in prices to levels that are not acceptable to us.

In addition, the success of our investment strategies and asset allocations in the fixed-income portfolio may vary depending on the market environment. The fixedincome portfolio's performance also may be adversely impacted if, among other factors: there is a lack of transparency regarding the underlying businesses of the issuers of the securities that we purchase; credit ratings assigned to such securities by nationally recognized credit rating agencies are based on incomplete information or prove unwarranted; or our risk mitigation strategies are ineffective for the applicable market conditions.

The common equity portfolio is subject to general movements in the values of equity markets and to the changes in the prices of the securities we hold. Equity markets, sectors, industries, and individual securities may be subject to high volatility and to long periods of depressed or declining valuations.

If the fixed-income or equity portfolios, or both, were to suffer a decrease in value due to market, sector, or issuer-specific conditions to a substantial degree, our liquidity, financial position, and financial results could be materially adversely affected.

Our stock price is volatile and fluctuations in our operating results, quarterly earnings and other factors may result in declines in the price of our common stock. Equity markets are prone to, and in the last few years have experienced, extreme price and volume fluctuations. Volatility over the past few years has had a significant impact on the market price of securities issued by many companies, including us and other companies in the healthcare industry. If we are unable to operate our businesses as profitably as we have in the past or as our stockholders expect us to in the future, the market price of our common stock will likely decline as stockholders could sell shares of our common stock when it becomes apparent that the market expectations may not be realized. In addition to our operating results, many economic and other factors beyond our control could have an adverse effect on the price of our common stock including:

- general economic conditions;
- developments generally affecting the healthcare industry;
- strategic actions, such as acquisitions or restructurings, or the introduction of new services by us or our competitors;
- new laws or regulations or new interpretations of existing laws or regulations applicable to our business;
- litigation and governmental investigations;
- changes in accounting standards, policies, guidance, interpretations or principles;
- investor perceptions of us and our business;
- actions by institutional or other large stockholders;
- quarterly variations in operating results;
- changes in financial estimates and recommendations by securities analysts;
- press releases or negative publicity relating to our competitors or us or relating to trends in health care;
- sales of stock by insiders;
- natural disasters, terrorist attacks and pandemics; and
- additions or departures of key personnel.

We may not be able to pay or maintain dividends and the failure to do so would adversely affect our stock price. We currently pay a quarterly dividend on our common stock and our Board intends to continue to pay a quarterly dividend. However, our ability to pay and maintain cash dividends is based on many factors, including our financial condition, funds from operations, the level of our capital expenditures and future business prospects, our ability to make and finance acquisitions, anticipated operating cost levels, the level of demand for our bods, the rates we charge and actual results that may vary substantially from estimates. Some of the factors are beyond our control and a change in any such factor could affect our ability to pay or maintain dividends. The failure to pay or maintain dividends could adversely affect our stock price.

ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

ITEM 1C. CYBERSECURITY

The Company's Board of Directors takes seriously both the responsibility to guard against cybersecurity threats and its compliance with the SEC Cybersecurity regulations adopted on July 26, 2023. The Board of Directors receives an annual cybersecurity update from the Chief Information Officer (CIO) and Chief Information Security Officer (CISO) at every November Board meeting and, accordingly, received its customary detailed briefing from the CIO and CISO at its November 2, 2023 meeting. The Board also received an extensive separate briefing this year on cybersecurity threats and regulations presented by the CIO and outside expert consultants at its August 3, 2023 meeting.

The CIO reports relevant information regarding cybersecurity threats and risks to the Certification Committee, which is chaired by the Chairman of the Audit Committee. The Chairman of the Audit Committee will then elevate any matters of significance, as warranted, to the full Audit Committee. The Audit Committee can then further elevate matters to the full Board of Directors, as necessary or required.

The Company has adopted processes to identify, assess, and manage material risks from cybersecurity threats. It has also adopted processes to evaluate material effects, or reasonably likely material effects, of risks from cybersecurity threats and previous cybersecurity incidents. The Company has adopted processes to assess and evaluate the necessity of any material disclosures required on Form 8-K.

The Company's CIO has more than 40 years of experience in information technology and cyber matters in healthcare. The Company's CISO has 26 years in cybersecurity natters and has served as the Company's CISO for 6 years. The Company has an Incident Response Planning Coumittee who will meet, as necessary, to address, identify, and nanage any material cybersecurity threats. The Company also has a crisis team consisting of the Compliance Officer, Ceneral Counsel, Chief Financial Officer, Human Resources Officer, Facilities Management Administrator, and the Network Systems Administrator, which will be engaged if an event poses a significant risk to the Company.

The Company and the Board of Directors are committed to remaining updated on evolving cybersecurity regulations and best practices, as well as the development and amendment of processes to meet these changing demands.

ITEM 2. PROPERTIES

Skilled Nursing Facilities

Skilled Nursing Facilit	ies			Licensed
State	City	Center Name	Affiliation	Beds
Alabama	Anniston	NHC HealthCare, Anniston	Leased(1)	151
Aldudilla	Moulton	NHC HealthCare, Moulton	Leased(1)	136
al a ser a segur	MOULION			
Georgia	Fort Oglethorpe	NHC HealthCare, Fort Oglethorpe	Owned	135
Georgia	Rossville	NHC HealthCare, Rossville	Owned	112
	AU33 THE			
Kentucky	Glasgow	NHC HealthCare, Glasgow	Leased(1)	194
, in the state				
Missouri	Desloge	NHC HealthCare, Desloge	Leased(1)	120
	Independence	The Villages of Jackson Creek	Leased	120
	Independence	The Villages of Jackson Creek Memory Care	Leased	70
	Joplín	NHC HealthCare, Joplin	Leased(1)	126
	Kennett	NHC HealthCare, Kennett	Leased(1)	170
	Macon	Macon Health Care Center	Owned	120 94
	Osage Beach	Osage Beach Rehabilitation and Health Care Center	Owned	120
	St. Charles	NHC HealthCare, St. Charles	Leased(1)	220
	St. Louis	NHC HealthCare, Maryland Heights	Leased(1)	130
	St. Peters	Villages of St. Peters	Leased	146
	Springfield	Springfield Rehabilitation and Health Care Center	Leased	140
	West Plains	NHC HealthCare, West Plains	Owned	11-
		NTGH-WC	Leased(1)	290
South Carolina	Anderson	NHC HealthCare, Anderson	Owned	120
	Bluffton	NHC HealthCare, Bluffton	Owned	132
	Charleston	NHC HealthCare, Charleston	Owned	131
	Clinton	NHC HealthCare, Clinton	Owned	180
	Columbia	NHC HealthCare, Parklane NHC HealthCare, Greenwood	Leased(1)	152
	Greenwood	NHC HealthCare, Greenwood	Owned	176
	Greenville	NHC HealthCare, Laurens	Lcased(1)	176
	Laurens	NHC HealthCare, Lexington	Owned	170
	Lexington	NHC HealthCare, Mauldin	Owned	180
	Mauldin	NHC HealthCare, Gardon City	Owned	148
	Murrells Inlet	NHC HealthCare, North Augusta	Owned	192
	North Augusta Sumter	NHC HealthCare, Sumter	Managed	138
	Sumer	THE REALFCARE, SUITED		
Tennessee	Athens	NHC HealthCare, Athens	Leased(1)	86
I CHINESSOC	Chattanooga	NHC HealthCare, Chattanooga	Leased(1)	200
	Columbia	NHC HealthCare, Columbia	Owned	106
	Columbia	NHC-Maury Regional Transitional Care Center	Owned	112
	Cookeville	NHC HealthCare, Cookeville	Managed	104
· · · · · · · · · · · · · · · · · · ·	Dickson	NHC HealthCare, Dickson	Leased(1)	191
	Dunlap	NHC HealthCare, Sequatchie	Leased(1)	110
	Farragut	NHC HealthCare, Farragut	Owned	106
	Franklin	NHC Place, Cool Springs	Owned	180
÷	Franklin	NHC HealthCare, Franklin	Leased(1)	80
	Gallatin	NHC Place, Sumner	Owned	92
	Hendersonville	NHC HealthCare, Hendersonville	Leased(1)	122 167
	Johnson City	NHC HealthCare, Johnson City	Leased(1)	
	Kingsport	NHC HealthCare, Kingsport	Owned	90 166
	Knoxville	NHC HealthCare, Fort Sanders	Owned	94
	Knoxville	Holston Health & Rehabilitation Center	Owned	127
	Knoxville	NHC HealthCare, Knoxville	Owned Managed	96
	Lawrenceburg	NHC HealthCare, Lawrenceburg	Leased(1)	60
•	Lawrenceburg	NHC HealthCare, Scott	Leased(1)	100
	Lewisburg	NHC HealthCare, Lewisburg	Leased(1)	60
	Lewisburg	NHC HealthCare, Oakwood	Leased(1)	115
	McMinnville	NHC HealthCare, McMinnville	Leased(1)	117
	Milan	NHC HealthCare, Milan	Owned	90
	Murfreesboro	AdamsPlace	Managed	181
	Murfreesboro	NHC HealthCare, Murfreesboro	Owned	66
	Nashville	Lakeshore, Heartland	Managed	113
	Nashville	Lakeshore, The Meadows The Health Center of Richland Place	Managed	107
	Nashville	NHC Place at The Trace	Owned	90
1. T	Nashville	West Meade Place	Managed	120
	1 ((4) 11 ()===	NHC HealthCare, Oak Ridge	Managed	120
	Oak Ridge	NHC HealthCare, Pulaski	Leased(1)	102
	Pulaski	NHC HealthCare, Smithville	Leased(1)	114
	Smithville	NHC HealthCare, Somerville	Leased(1)	72
	Somerville	NHC HealthCare, Sparta	Leased(1)	96
	Sparta Springfield	NHC HealthCare, Springfield	Owned	107
	Springfield Tullahoma	NHC HealthCare, Tullahoma	Owned	90
	Tullanoma	THE EXCLUSION OF A CONTRACT		
Virginia	Bristol	NHC HealthCare, Bristol	Leased(1)	120
*1151110C	and the top to			

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Behavioral Health Hospitals

Behavioral Health	Hospitals			Licensed
State	City	Center Name	Affiliation	Beds
Missouri	Maryland Heights	Maryland Heights Center for Behavioral Health	Owned	16
	Osage Beach	Osage Beach Center for Cognitive Disorders	Owned	16
Tennessee	Knoxville	Knoxville Center for Behavioral Medicine	Owned(2)	64

Assisted Living Units

State City Center Name Athliation Alabama Anniston NHC Place/Anniston Owned Kentucky Giasgow NHC HealthCare, Glasgow Leased(1) Florida Merritt Island Sodalis Senior Living Merritt Island Owned Stuart Sodalis Senior Living Merritt Island Owned Vero Beach Sodalis Senior Living Vero Beach Owned Missouri St. Charles Lake St. Charles Retirement Center Leased(1) Independence The Villages of Jackson Creek Leased St. Peters Villages of St, Peters Leased	67
Kentucky Clasgow Full Heinfleant Carle, chargo w Florida Merritt Island Sodalis Senior Living Merritt Island Owned Stuart Sodalis Senior Living Stuart Owned Vero Beach Sodalis Senior Living Vero Beach Owned Missouri St. Charles Lake St. Charles Retirement Center Leased(1) Independence The Villages of Jackson Creek Leased St. Peters Villages of St. Peters Leased	
Frontia Internet island Sodalis Senior Living Stuart Owned Stuart Sodalis Senior Living Vero Beach Owned Missouri St. Charles Lake St. Charles Retirement Center Leased(1) Independence The Villages of Jackson Creek Leased St. Peters Villages of St. Peters Leased	12
Stuart Sodalis Senior Living Stuart Owned Vero Beach Sodalis Senior Living Vero Beach Owned Missouri St. Charles Lake St. Charles Retirement Center Leased(1) Independence The Villages of Jackson Creek Leased St. Peters Villages of St. Peters Leased	95
Vero Beach Sodalis Senior Living Vero Beach Owned Missouri St. Charles Lake St. Charles Retirement Center Leased(1) Independence The Villages of Jackson Creek Leased St. Peters Villages of St. Peters Leased	96
Missouri Difference The bit statistical formation of the bit statistical statistica	129
Independence The Villages of Jackson Creek Leased St. Peters Villages of St. Peters Leased	26
St. Peters Villages of St. Peters Leased	52
	52
St. Peters Villages of St. Peters Memory Care Owned	60
	70
South Carolina Bluffton The Palmettos of Bluffton Owned	78
Charleston The Palmettos of Charleston Owned	60
Columbia The Palmettos of Parklane Owned	75
Greenville The Palmettos of Mauldin Owned	45
Murrells Inlet The Palmettos of Garden City Owned	80
Tennessee Dickson NHC HealthCare, Dickson Leased(1)	20
Tennessee Dickson NHC HeathCare, Dickson Caragut Owned	84
Chimed	60
Farragut NHC Place, Cavette Hill Owned Franklin NHC Place, Cool Springs Owned	89
Callatin NHC Place, Summer Owned	80
Murfreesboro AdamsPlace Owned	106
Nashville Lakeshore Heartland Owned	9
Managad	10
INASITY ILE LARCEMORY THE INCLUSION	24
Nenzid Fide	80
Nashville The Flace at the flace	6
Smithyme Type Theathreade, Shinityme Tengod()	6
Somerville NHC HealthCare, Somerville Leased(1)	

Retirement Apartments

State	City	Retirement Apartments	Affiliation	Units
Missouri	St. Charles	Lake St. Charles Retirement Apts.	Leased(1)	152
Fennessée († 1983) († 1997) Generation († 1997) Generation († 1997)	Chattanooga Johnson City Murfreesboro Nashville	Parkwood Retirement Apartments Colonial Hill Retirement Apartments AdamsPlace Richland Place Retirement Apts.	Leased(1) Leased(1) Owned Managed	30 63 93 137
Homecare Agencies				
State		City	Homecare Agencies	
Florida	Chipley	NHC HomeCare of Chipley		
	Crawfordville	NHC HomeCare of Crawfordville		
	Merritt Island	NHC HomeCare of Merritt Island		
	Panama City	NHC HomeCare of Panama City		
	Port St. Joe	NHC HomeCare of Port St. Joe		
	Quincy	NHC HomeCare of Quincy		
	Tallahassee	NHC HomeCare of Tallahassee		
	Vero Beach	NHC HomeCare of Vero Beach		
N 1				
South Carolina	Aiken	NHC HomeCare of Aiken		
boutin curonini	Anderson	NHC HomeCare of Anderson		
	Greenville	NHC HomeCare of Greenville		
the state of the state	Greenwood	NHC HomeCare of Greenwood		
	Laurens	NHC HomeCare of Laurens		
 metals provide to state 	Murrells Inlet	NHC HomeCare of Murrells Inlet		
	Summerville	NHC HomeCare of Low Country		
salah kara	West Columbia	NHC HomeCare of Midlands		
Tennessee	Athens	NHC HoneCare of Athens		
	Chattanooga	NHC HomeCare of Chattanooga		
	Columbia	NHC HomeCare of Columbia		
	Cookeville	NHC HomeCare of Cookeville		
	Dickson	NHC HomeCare of Dickson		
	Franklin	NHC HomeCare of Franklin		
	Hendersonville	NHC HomeCare of Hendersonville		
	Johnson City	NHC HomeCare of Johnson City		
	Knoxville	NHC HomeCare of Knoxville		
	Lawrenceburg	NHC HomeCare of Lawrenceburg		
	Lewisburg	NHC HonxCare of Lewisburg		
	McMinnville	NHC HomeCare of McMinnville		
61M	Milan	NHC HomeCare of Milan		
	Murfreesboro	NHC HomeCare of Murfreesboro		
and Alarah and	Nashville	Ascension at Home St. Thomas(3)		
	Pulaski	NHC HomeCare of Pulaski		
noduje i na he	Somerville	NHC HomeCare of Somerville		
	Sparta	NHC HomeCare of Sparta		
	opana			
- A.	Springfield	NHC HomeCare of Springfield		

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Hospice Agencies

State		City	Hospice Agencies	
Georgia	Rossville		Caris Healthcare – Rossville	
Missouri	St. Louis	a state f	Caris Healthcare - St. Louis	
South Carolina	Anderson	e tra	Caris Healthcare – Anderson	
	Bluffton		Caris Healthcare – Bluffton	
	Charleston		Caris Healthcare – Charleston	
	Columbia		Caris Healthcare – Columbia	
	Greenville		Caris Healthcare – Greenville	
	Greenwood		Caris Healthcare – Greenwood	
	Myrtle Beach		Caris Healthcare – Myrtle Beach	
	Sumter		Caris Healthcare – Sumter	
Tennessee	Athens		Caris Healthcare – Athens	
	Chattanooga		Caris Healthcare – Chattanooga	
	Columbia		Caris Healthcare – Columbia	
water a strategy and	Cookeville		Caris Healthcare - Cookeville	
	Crossville		Caris Healthcare – Crossville	
the second s	Dickson	and the second of	Caris Healthcare – Dickson	
	Greeneville		Caris Healthcare – Greeneville	
1. ¹	Johnson City		Caris Healthcare – Johnson City	
	Knoxville		Caris Healthcare – Knoxville	
	Lenoir City		Caris Healthcare – Lenoir City	
	Milan		Caris Healthcare – Milan	
	Murfreesboro		Caris Healthcare – Murfreesboro	1
	Nashville		Carís Healtheare – Nashville	
	Sevierville		Caris Healthcare – Sevierville	
	Somerville		Caris Healthcare – Somerville	
	Springfield		Caris Healthcare – Springfield	
	Tullahoma		Caris Healthcare – Tullahoma	
Virginia	Big Stone Gap		Caris Healtheare – Big Stone Gap	
	Bristol		Caris Healthcare - Bristol	
	Cedar Bluff		Caris Healthcarc – Cedar Bluff	

Healthcare Facilities Leased to Others

The following table includes certain information regarding healthcare facilities which are owned by us and leased to others:

Name of Facility Location				
Naples, FL	60			
Coconut Creek, FL	120			
Daytona Beach, FL	73			
Naples, FL	113			
1 /	120			
,	180			
	444			
	120			
Pensacola, FL	180			
	No. of Units			
Chattanooga, TN	74			
	Naples, FL Coconut Creek, FL Daytona Beach, FL Naples, FL Orlando, FL Port Charlotte, FL Chattanooga, TN Lake City, FL Pensacola, FL			

(1)Leased from NHI (2) Knoxville Center for Behavioral Medicine is owned by separate limited liability companies. The Company owns 65% of the operations entity and owns 89% of the real estate entity.

(3)Ascension at Hone St. Thomas is owned by a separate limited liability company. The Company owns 50% of the limited liability company.

ITEM 3, LEGAL PROCEEDINGS

General and Professional Liability Insurance and Lawsuits

The senior care industry has experienced increases in both the number of personal injury/wrongful death claims and in the severity of awards based upon alleged negligence by nursing facilities and their employees in providing care to residents. The Company has been, and continues to be, subject to claims and legal actions that arise in the ordinary course of business, including potential claims related to patient care and treatment. The defense of these lawsuits may result in significant legal costs, regardless of the outcome, and can result in large settlement amounts or damage awards.

As a result of the terms of our insurance policies and our use of a wholly-owned insurance company, we have retained significant self-insured risk with respect to general and professional liability. Additional insurance is purchased through third party providers that serve to supplement the coverage provided through our wholly-owned captive insurance company. We use independent actuaries to assist management in estimating our exposures for claims obligations (for both asserted and unasserted claims) related to exposures in excess of coverage limits, and we maintain reserves for these obligations. It is possible that claims against us could exceed our coverage limits and our reserves, which would have a material adverse effect on our financial position, results of operations and cash flows.

General Litigation

Qui Tam Litigation

United States of America, ex rel. Jennifer Cook and Sally Gaither v. Integrated Behavioral Health, Inc., NHC HealthCare/Moulton, LLC, et al., Case No. 2:20-CV-00877-AMM(N.D.Ata.). This is a qui tam case originally filed under seal on June 22, 2020. The United States declined intervention on March 1, 2021. Thereafter, the Plaintiffs filed an amended Complaint against Dr. Sanja Malhotra, Integrated Behavioral Health, Inc. and other entities that Dr. Malhotra was alleged to own or in which he allegedly had a financial interest. The Complaint also named multiple skilled nursing facilities as Defendants, including NHC Healthcare/Moulton, LLC, an affiliate of National HealthCare Corporation. The Complaint alleged that nurse practitioners affiliated with Dr. Malhotra provided free services to the facilities in exchange for referrals to entities owned by or in which Dr. Malhotra had a financial interest in violation of the False Claims Act and Anti-Kickback Statute. NHC Healthcare/Moulton, LLC denied the allegations and filed a motion to dismiss on November 4, 2021. On January 28, 2022, the district court stayed this matter and administratively terminated the motion to dismiss pending the U.S. Supreme Court's review of a petition for certiorari filed in an unrelated matter but involving one of the legal arguments raised in the motion to dismiss. Thereafter, the U.S. Supreme Court's Motion to Dismiss, along with other pending Motions to Dismiss, and entered an Order of Dismissal on March 23, 2023 and an Amended Order of Dismissal on April 4, 2023 which dismissed the case in its entirety with prejudice with respect to the claims asserted by the Plaintiffs filed a Notice of Appeal on April 20, 2023 to appeal the dismissal to the United States Court of Appeals for the Eleventh Circuit. On December 21, 2023, the Eleventh Circuit entered an Order affirming the District Court's dismissal of the claims. The Plaintiffs have 90 days from the entry of the dismissal Order to file a Petition for a Writ of Certiorari with the Unite

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS, AND ISSUER PURCHASES OF EQUITY SECURITIES

Market Information

Our common stock is listed and traded on the NYSE-American exchange under the symbol "NHC." On December 31, 2023, NHC had approximately 13,250 stockholders, comprised of approximately 1,950 stockholders of record and an additional 11,300 stockholders indicated by security position listings.

Dividend Policy

We do not have a formal dividend policy, but we currently intend to continue to pay regular quarterly dividends to the holders of our common stock. The Company has paid a common dividend since 2004, although there can be no assurances that our quarterly dividends will be declared, paid or increased in the future.

Stock Repurchase Programs

In 2023, the Company purchased 44,349 shares of its common stock for a total cost of \$2,482,000. The shares were funded from cash on hand and were cancelled and returned to the status of authorized but unissued.

Equity Compensation Plans

The following table sets forth information regarding our equity compensation plans:

, Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	ou	Veighted average exercise price of tstanding options, arrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
	(a)		(b)	(c)
Equity compensation plans approved by security holders	588,534	\$	61.30	1,751,461
Equity compensation plans not approved by security holders	-		_	
Total	588,534	\$	61.30	1,751,461
i Otar				
	27			· · · · · · · · · · · · · · · · · · ·

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The following graph and chart compare the cumulative total stockholder return for the period from January 1, 2019 through December 31, 2023 on an investment of \$100 in (i) NHC's common stock, (ii) the Standard & Poor's 500 Stock Index ("S&P 500 Index") and (iii) the Standard & Poor's Health Care Index ("S&P Health Care Index"). Cumulative total stockholder return assumes the reinvestment of all dividends. Stock price performances shown in the graph are not necessarily indicative of future price performances.



ITEM 6. [RESERVED]

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Overview

National HealthCare Corporation, which we also refer to as NHC or the Company, is a leading provider of post-acute care and senior health care services. At December 31, 2023, we operate or manage 68 skilled nursing facilities with 8,732 licensed beds, 26 assisted living facilities with 1,501 units, five independent living facilities, three behavioral health hospitals, 35 homecare agencies, and 30 hospice agencies located in 8 states. In addition, we provide management services, accounting and financial services, and insurance services to third party operators of healthcare properties. We also own the real estate of 10 healthcare properties and lease these properties to third party operators.

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Legislation and Government Stimulus Due to COVID-19

The U.S. government enacted several laws beginning in March 2020 designed to help the nation respond to the COVID-19 pandemic. The new laws impacted healthcare providers in a variety of ways, but the largest legislation from a monetary relief perspective was the CARES Act. Through the CARES Act, as well as the PPPCHE, the federal government allocated \$178 billion to the Public Health and Social Services Emergency Fund, which is referred to as the Provider Relief Fund. The Provider Relief Fund is administered through grants and other mechanisms to skilled nursing providers, home health providers, hospitals, and other Medicate and Medicaid enrolled providers to cover unreimbursed health care related expenses or lost revenue attributable to the public health emergency resulting from COVID-19.

The Provider Relief Fund grants come with terms and condition certifications in which all providers are required to submit documents to ensure the funds are used for healthcare-related expenses or lost revenue attributable to COVID-19. The Company recorded \$0, \$11,457,000 and \$63,360,000 of government stimulus income from the Provider Relief Funds for the years ended December 31, 2023, 2022 and 2021, respectively. The grant income was determined on a systemic basis in line with the recognition of specific expenses and lost revenues for which the grants are intended to compensate. The Company's assessment of whether the terms and conditions for amounts received have been met for income recognition and the Company's related income calculation considered all frequently asked questions and other interpretive guidance issued to date by HHS.

Executive Summary

Earnings

To monitor our earnings, we have developed budgets and management reports to monitor labor, census, and the composition of revenues. During certain inflationary times, our net patient revenues and government reimbursement may not keep pace with inflationary increases in our expenses, which may cause net earnings to decline.

Occupancy

A primary area of management focus continues to be the rates of occupancy within our skilled nursing facilities. The overall census (based on operational beds) in owned and leased skilled nursing facilities for 2023 was 87.9% compared to 83.8% in 2022 and 80.6% in 2021.

The pandemic caused an increased strain on America's healthcare workforce, which has created the challenge of maintaining desirable patient census levels. Management has undertaken a number of steps in order to best position our current and future operations. This includes working internally to examine and improve systems to be most responsive to referral sources and payors, as well as find creative initiatives to retain and attract qualified healthcare professionals. Additionally, NHC is in various stages of partnerships with hospital systems, payors, and other post-acute alliances to better position ourselves so we are an active participant in the delivery of post-acute healthcare services,

Quality of Patient Care

CMS introduced the Five-Star Quality Rating System to help consumers, their families and caregivers compare skilled nursing facilities more easily. The Five-Star Quality Rating System gives each skilled nursing operation a rating ranging between one and five stars in various categories (five stars being the best). The Company has always strived for patient-centered care and quality outcomes as precursors to outstanding financial performance.

In July 2022, CMS launched its enhanced Five-Star Quality Rating System which integrates weekend staffing rates for nurses and information on annual turnover among nurses and administrators. The tables below summarize NHCs overall performance in these Five-Star ratings versus the skilled nursing industry as of December 31, 2023;

	NHC Ratings	Industry Ratings
Total number of skilled nursing facilities, end of period Number of 4 and 5-star rated skilled nursing facilities Percentage of 4 and 5-star rated skilled nursing facilities Average rating for all skilled nursing facilities, end of period	68 40 59% 3.6	36% 2,9

Development and Growth

We are undertaking to expand our post-acute and senior health care operations while protecting our existing operations and markets. The following table lists our recent construction and purchase activities.

Accrued Risk Reserves

Our accrued professional liability and workers' compensation reserves totaled \$103,259,000 and \$102,469,000 at December 31, 2023 and 2022, respectively, and are a primary area of management focus. We have set aside restricted cash and restricted marketable securities to fund our professional liability and workers' compensation reserves.

As to exposure for professional liability claims, we have developed performance measures to bring focus to the patient care issues most likely to produce professional liability exposure, including in-house acquired pressure ulcers, significant weight loss and numbers of falls. These programs for certification, which we regularly modify and improve, have produced measurable improvements in reducing these incidents. Our experience is that achieving goals in these patient care areas improves both patient and employee satisfaction.

Segment Reporting

The Company has two reportable operating segments: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals; and (2) homecare and hospice services. These reportable operating segments are consistent with information used by the Company's Chief Executive Officer, as chief operating decision maker ("CODM"), to assess performance and allocate resources. The Company also reports an "all other" category that includes revenues from rental income, management and accounting services fees, insurance services, and costs of the corporate office.

The Company's CODM evaluates performance and allocates capital resources to each segment based on an operating model that is designed to improve the quality of patient care and profitability of the Company, while enhancing long-term shareholder value. The CODM does not review assets by segment in his resource allocation and therefore, assets by segment are not disclosed below.

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The following tables set forth the Company's consolidated statements of operations by business segment (in thousands):

			Year Ended December 31, 2023							
				oatient rvices	Homed and Hos		Al	Other		Total
Revenues: Net patient revenues Other revenues Net operating revenues		antonio Autorio Autorio	\$	956,077 1,141 957,218	\$	131,537	\$	52,789 52,789	\$ 1,087,61 53,93 1,141,54	
Costs and Expenses: Salaries, wages and benefits Other operating Facility rent Depreciation and amortization	e di Nationale Pressione	anta a cana 112 fictor - anta a	ng National	589,279 254,559 33,787 38,172		80,610 23,529 2,172 786	. •	42,455 10,095 5,566 3,076		712,344 288,183 41,525 42,034
Interest Total costs and expenses			· · · · · · · · · · · · · · · · · · ·	324 916,121		107,097		61,192	<u></u>	324 1,084,410
Income (loss) before non-operating income Non-operating income Unrealized gains on marketable equity securities				41,097		24,440 		(8,043) 16,660 14,944		57,134 16,660 14,944
Income before income taxes			\$	41,097	<u>\$</u>	24,440	<u>\$</u>	23,201	\$	88,738

	Year Ended December 31, 2022												
	Inpatient Services								omecare i Hospice	All Other			Total
Revenues: Net patient revenues Other revenues Government stimulus income Net operating revenues and grant income		\$ 	900,231 136 11,457 911,824	\$	128,854 - - 128,854	\$	45,060 45,060	\$	1,029,085 45,196 <u>11,457</u> 1,085,738				
Costs and Expenses: Salaries, wages and benefits Other operating Facility rent Depreciation and amortization Interest Recovery of assets Total costs and expenses			580,707 251,355 32,956 36,522 563 		77,688 26,319 2,327 691 107,025		27,774 11,698 5,694 3,276 (3,728) 44,714		686,169 289,372 40,977 40,489 563 (3,728) 1,053,842				
Income before non-operating income Non-operating income Unrealized losses on marketable equity securities			9,721		21,829		346 11,141 (15,806)		31,896 11,141 (15,806)				
Income (loss) before income taxes	31	<u>\$</u>	9,721	\$	21,829	<u>\$</u>	(4,319)	\$	27,231				

	Year Ended December 31, 2021					
	 Inpatient Services		mecare Hospice	All Other	Total	
Revenues:	 			•		
Net patient revenues	\$ 868,687	\$	96,855	\$ -	\$ 965,542	
Other revenues	386		-	45,014	45,400	
Government stimulus income	 63,360				63,360	
Net operating revenues and grant income	932,433		96,855	45,014	1,074,302	
Costs and Expenses:	/_ /		10 00 C	40.000	((()))	
Salaries, wages and benefits	557,604		59,226	49,233	666,063	
Other operating	238,354		16,053	12,347	266,754	
Facility rent	32,819		2,064	5,935	40,818	
Depreciation and amortization	36,890		443	3,339	40,672	
Interest	845		-		845	
Impairment of assets	 4,497			3,728	8,225	
Total costs and expenses	 871,009		77,786	74,582	1,023,377	
Income (loss) before non-operating income	61,424		19,069	(29,568)	50,925	
Non-operating income	-			17,774	17,774	
Gain on acquisition of equity method investment	-			95,202	95,202	
Unrealized losses on marketable equity securities	 			(13,863)	(13,863)	
Income before income taxes	\$ 61,424	\$	19,069	\$ 69,545	<u>\$ 150,038</u>	

Non-GAAP Financial Presentation

The Company is providing certain non-GAAP financial measures as the Company believes that these figures are helpful in allowing investors to more accurately assess the ongoing nature of the Company's operations and measure the Company's performance more consistently across periods. Therefore, the Company believes this information is meaningful in addition to the information contained in the GAAP presentation of financial information. The presentation of this additional non-GAAP financial information is not intended to be considered in isolation or as a substitute for the financial information prepared and presented in accordance with GAAP.

Specifically, the Company believes the presentation of non-GAAP financial information should exclude the following items: the unrealized gains or losses on our narketable equity securities, operating results for start-up healthcare operations not at full capacity, any gains on the acquisition of equity method investments, gains on the sale of property and equipment, stock-based compensation expense, and impairments or recoveries of long-lived assets and notes receivable.

The operating results for the start-up operations not at full capacity include the following: for the year ended December 31, 2023, included are operations that began from 2021 to 2023, which is two behavioral health hospitals, two homecare agencies, and two hospice agencies. For the year ended December 31, 2022, included are facilities that began operations from 2020 to 2022, which is two behavioral health hospitals, one hospice agency, and one homecare agency. For the year ended December 31, 2021, included are facilities that began facilities that began operations from 2019 to 2021, which is two behavioral health hospitals and one memory care facility.

The table below provides reconciliations of GAAP to non-GAAP items (dollars in thousands, except per share data):

	Year Ended December 31,					
		2023		2022		2021
Net income attributable to National HealthCare Corporation	\$	66,798	\$	22,445	\$	138,590
Non-GAAP adjustments:						10.000
Unrealized (gains) losses on marketable equity securities		(14,944)		15,806		13,863
Gain on sale of property and equipment		(6,230)		-		(05.000)
Gain on acquisition of equity method investment		-				(95,202)
Stock-based compensation expense		2,782		2,612		2,620
Operating results for newly-opened operations not at full capacity		2,359		5,416		922
Important (recessory) of apparty				(3,728)		8,225
Income tax expense (benefit) on non-GAAP adjustments	e ded degleter 	4,169		(5,228)		(6,373)
Non-GAAP Net Income	<u>\$</u>	54,934	\$	37,323	\$	62,645
CLAR 15 - Low to - contain the second s	\$	4,34	\$	1.45	\$	8.99
GAAP diluted earnings per share	¥					
Non-GAAP adjustments: Unrealized (gains) losses on marketable equity securities		(0.72)		0.76		0.67
Gain on sale of property and equipment		(0.30)		_		
Gain on acquisition of equity method investment				-		(6.16)
Stock-based compensation expense		0.13		0.13		0.13
Operating results for newly-opened operations not at full capacity		0.10		0.26		0,04
Impairment (recovery) of assets		-		(0,18)		0.39
• • • • • • • • • • • • • • • • • • • •	\$	3.55	\$	2.42	\$	4.06
Non-GAAP diluted earnings per share						

Results of Operations

The following table and discussion set forth items from the consolidated statements of operations as a percentage of net operating revenues and grant income for the years ended December 31, 2023, 2022 and 2021.

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Percentage of Net Operating Revenues

	Year Ended December 31,		
	2023	2022	2021
Revenues:		04.907	89,9%
Net patient revenues	95.3%	94.8% 4.2	4.2
Other revenues	4.7		4.2 5.9
Government stimulus income		1.0	100.0
Net operating revenues and grant income	100.0	100.0	100.0
Costs and Expenses:	(B. 1	63.2	62.0
Salaries, wages and benefits	62.4	26.6	24.8
Other operating	25.2	3.8	3.8
Facility rent	3.6 3.7	3.8 3.7	3.8
Depreciation and amortization		0.1	0.1
Interest	0.1	(0,3)	0.8
Impairment (recovery) of assets		97.1	95.3
Total costs and expenses	95.0	2.9	4.7
Income from operations	5.0	1.0	1.7
Non-operating income	1.5	1,0	8.8
Cain on acquisition of equity method investment	1,3	(1.4)	(1.3)
Unrealized gains (losses) on marketable equity securities		2.5	13.9
Income before income taxes	7.8		(1.0)
Income tax provision	(2.1)	(0.7)	12.9
Net income	5.7	0.3	0,0
Net loss attributable to noncontrolling interest	0.2	2.1%	12.9%
Net income attributable to common stockholders of NHC	5.9%	Z.1%	12.,770

The following table sets forth the increase or (decrease) in certain items from the consolidated statements of operations as compared to the prior period (dollars in thousands).

Period to Period Increase (Decrease)

	20	23 vs. 2022	2022 vs	2022 vs. 2021		
	Amount	Percent	Amount	Percent		
Revenues:		·····	·. ·.			
Net patient revenues	\$ 58,:	529 5.7%		6.6%		
Other revenues		734 19.3	(204)	(0.4)		
Government stimulus income	(11,-		(51,903)	(81.9)		
Net operating revenues and grant income	55,	806 5.1	11,436	1.1		
Costs and Expenses:						
Salaries, wages and benefits	26,		20,106	3.0		
Other operating		189) (0.4)	22,618	8.5		
Facility rent		548 1.3	159	0.4		
Depreciation and amortization	1,	545 3.8	(183)	(0,4)		
Interest	(239) (42.5)	(282)	(33.4)		
Impairment (recovery) of assets	3,	728 100.0	(11,953)	(145.3)		
Total costs and expenses		568 2.9	30,465	3.0		
Income from operations	25,	238 79.1	(19,029)	(37.4)		
Non-operating income	5,	519 49.5	(6,633)	(37.3)		
Gain on acquisition of equity method investment			(95,202)	(100,0)		
Unrealized gains (losses) on marketable equity securities	30,	750 194.5	(1,943)	(14.0)		
Income before income taxes	61,	507 225.9	(122,807)	(81,9)		
Income taxprovision	(16	196) (223.3)	3,697	33.8		
Net income		311 226.8	(119,110)	(85.6)		
	-	(38.8)	2,965	596.6		
Net (income) loss attributable to noncontrolling interest		353 197.6%		(83.8)%		
Net income attributable to common stockholders of NHC	4		an maning i			

2023 Compared to 2022

Results for the year ended December 31, 2023 compared to 2022 include a 5.1% increase in net operating revenues and grant income. The net operating revenues increase was primarily driven by the continued occupancy increase in our skilled nursing facilities, as well as increases in skilled nursing per diems from some of our governmental payors. Excluding the government stimulus income and the seven skilled nursing facilities in Massachusetts and New Hampshire in which we ceased operations in September 2022, same-facility net operating revenues increased 11.3% as compared to the same period a year ago.

For the year ended December 31, 2023, GAAP net income attributable to NHC was \$66,798,000 compared to net income of \$22,445,000 for the same period in 2022. Excluding the unrealized gains and losses in our marketable equity securities portfolio and other non-GAAP adjustments, adjusted net income was \$54,934,000 for the year ended December 31, 2023 compared to \$37,323,000 for the same period a year ago. The increase in non-GAAP earnings for the year ended December 31, 2023 compared to the same period in the prior year was primarily due to the continued occupancy increase in our skilled nursing facilities, skilled nursing per diem increases from some of our government payors, and the continued reduction of nurse agency staffing expense within our operations.

Net operating revenues and grant income

Net patient revenues totaled \$1,087,614,000 an increase of \$58,529,000, or 5.7%, compared to the prior year. Included in net patient revenues for the years ended December 31, 2023 and 2022, respectively, is \$20,214,000 and \$19,442,000 of supplemental Medicaid payments that were received to help mitigate the inflationary labor and medical supplies costs caused by the pandemic.

The overall average census in owned and leased skilled nursing facilities for 2023 was 87.9% compared to 83.8% in 2022. The composite skilled nursing facility per diem increased 6.7% in 2023 compared to 2022. Medicare and managed care per diem rates increased 3.3% and 5.9%, respectively, in 2023 compared to 2022. Medicaid and private pay per diem rates increased 9.4% and 5.5%, respectively, in 2023 compared to 2022.

New operations, which include one skilled nursing facility acquired May 1, 2023, three assisted living facilities that we began operating on July 1, 2023, two behavioral health hospitals, two hospice agencies and two homecare agencies, have attributed to an increase of \$25,821,000 in net patient revenues for the year ended December 31, 2023 compared to the same period last year. In September 2022, the Company transferred the operations of seven skilled nursing facilities located in Massachusetts and New Hampshire, which resulted in net patient revenues decreasing \$48,820,000 for the year ended December 31, 2023 compared to the same period last year.

Other revenues in 2023 were \$53,930,000, an increase of \$8,734,000, or 19.3%, as further detailed in Note 4 to our consolidated financial statements. In 2023, we contributed land to a newly-formed limited liability company resulting in an equity interest in the new entity. The fair value of the land contributed to the entity was \$8,000,000 and the related cost basis in the land was \$1,770,000, which resulted in a gain of \$6,230,000.

For the years ended December 31, 2023 and 2022, respectively, we recorded \$0 and \$11,457,000 in government stimulus income related to funds received from the CARES Act Provider Relief Fund.

Total costs and expenses

Total costs and expenses for 2023 increased \$30,568,000, or 2.9%, to \$1,084,410,000 from \$1,053,842,000 in 2022.

Salaries, wages, and benefits increased \$26,175,000, or 3.8%, to \$712,344,000 from \$686,169,000. Salaries, wages, and benefits as a percentage of net operating revenues and grant income was 62.4% compared to 63.2% for the years ended December 31, 2023 and 2022, respectively. We continue to face workforce and labor shortages within all of our operations. The labor and workforce shortages have resulted in us contracting with agency nurse staffing companies. The agency nurse staffing companies charge inflated hourly rates; therefore, we are working diligently to find solutions to reduce and eliminate the agency nurse staffing within our healthcare operations. For the year ended December 31, 2023 our agency nurse staffing expenses decreased \$30,682,000, or approximately 44.5%, compared to the same period a year ago.

New operations, which include one skilled nursing facility acquired May 1, 2023, three assisted living facilities that we began operating on July 1, 2023, two behavioral health hospitals, two hospice agencies and two homecare agencies, have attributed to an increase in salaries, wages, and benefits of \$13,565,000 for the year ended December 31, 2023 compared to the same period last year. In September 2022, the Company transferred the operations of seven skilled nursing facilities located in Massachusetts and New Hampshire, which resulted in salaries, wages, and benefits decreasing \$31,920,000 for the year ended December 31, 2023 compared to the same period last year.

Other operating expenses decreased \$1,189,000, or 0.4%, to \$288,183,000 for the year ended December 31, 2023 compared to \$289,372,000 for the prior year. Other operating expenses as a percentage of net operating revenues and grant income was 25.2% and 26.7% for the years ended December 31, 2023 and 2022, respectively. The ten new operations listed above attributed to an increase in other operating expenses of \$9,082,000 for the year ended December 31, 2023 compared to the same period last year. The transfer of the operations of the seven skilled nursing facilities located in Massachusetts and New Hampshire, as noted above, resulted in other operating expenses decreasing \$15,025,000 for the year ended December 31, 2023 compared to the prior year. We continue to face inflationary pressures in certain categories within other operating expenses as well, such as food/dietary supplies and drugs/pharmaceutical supplies.

Facility rent expense increased \$548,000, or 1.3%, to \$41,525,000. Depreciation and amortization increased 3.8% to \$42,034,000. Interest expense decreased \$239,000 to \$324,000 in 2023 from \$563,000 in 2022. At December 31, 2023, we have no outstanding long-term debt.

Other income

Non-operating income increased by \$5,519,000, or 49.5% to \$16,660,000 compared to the prior year, as further detailed in Note 5 to our consolidated financial statements.

We recorded unrealized gains in the amount of \$14,944,000 for the increase in fair value of our marketable equity securities portfolio for the year ended December 31, 2023. The marketable equity securities portfolio consists mainly of publicly-traded healthcare REIT's and other blue-chip public companies held within our insurance companies.

Income taxes

The income tax provision for 2023 is \$23,450,000 (an effective income tax rate of 26.4%).

2022 Compared to 2021

Results for the year ended December 31, 2022 compared to 2021 include a 1.1% increase in net operating revenues and grant income. The net operating revenues and grant income increase is primarily driven by the June 2021 acquisition of Caris hospice and the continued occupancy increase in our skilled nursing facilities. These increases were offset by the reduction in government stimulus income of \$51.9 million for the year ended December 31, 2022 compared to 2021.

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For the year ended December 31, 2022, GAAP net income attributable to NHC was \$22,445,000 compared to net income of \$138,590,000 for the same period in 2021. The large decrease in our reported GAAP net income for 2022 was primarily due to the \$5.2 million gain recorded in 2021 from the acquisition of Caris. Excluding the gain on the Caris acquisition, as well as the unrealized losses in our marketable equity securities portfolio and the other non-GAAP adjustments, non-GAAP net income for the year ended December 31, 2022 was \$37,323,000 compared to \$62,645,000 for the year ended December 31, 2021. The decrease in adjusted net income for the year ended December 31, 2022 was \$37,323,000 compared to \$62,645,000 for the year ended December 31, 2022 period. We also continue to incur inflationary wage pressures within all areas of our operations.

Net operating revenues and grant income

Net patient revenues totaled \$1,029,085,000, an increase of \$63,543,000, or 6.6%, compared to the prior year. Included in net patient revenues for the year ended December 31, 2022 and 2021, respectively, is \$19,442,000 and \$20,482,000 of supplemental Medicaid payments that were received to help mitigate the incremental costs in fighting the pandemic.

The overall average census in owned and leased skilled nursing facilities for 2022 was 83.8% compared to 80.6% in 2021. The composite skilled nursing facility per diem increased 2.3% in 2022 compared to 2021. Medicare and managed care per diem rates increased 2.3% and 6.0%, respectively, in 2022 compared to 2021. Medicaid and private pay per diem rates increased 3.0% and 4.7%, respectively, in 2022 compared to 2021.

In June 2021, the Company acquired the remaining ownership interest in Caris, which resulted in net patient revenues increasing \$31,566,000 for the year ended December 31, 2022 compared to the prior year. In September 2022, the Company transferred the operations of seven skilled nursing facilities located in Massachusetts and New Hampshire resulting in net patient revenues decreasing \$18,732,000 for the year ended December 31, 2022 compared to the prior year.

Other revenues in 2022 were \$45,196,000, a decrease of \$204,000, or 0.4%, as further detailed in Note 4 to our consolidated financial statements.

For the years ended December 31, 2022 and 2021, respectively, we recorded \$11,457,000 and \$63,360,000 in government stimulus income related to funds received from the CARES Act Provider Relief Fund.

Total costs and expenses

Total costs and expenses for 2022 increased \$30,465,000, or 3.0%, to \$1,053,842,000 from \$1,023,377,000 in 2021.

Salaries, wages, and benefits increased \$20,106,000, or 3.0%, to \$686,169,000 from \$666,063,000. Salaries, wages, and benefits as a percentage of net operating revenues and grant income was 63,2% compared to 62.0% for the years ended December 31, 2022 and 2021, respectively. Our Caris acquisition in June 2021 increased salaries, wages, and benefits \$19,040,000 for the year ended December 31, 2022 compared to 2021. We continue to face workforce and labor shortages within all of our operations, which increases wage pressure in regards to retaining and attracting qualified healthcare partners (employees). The labor and workforce challenges have resulted in us contracting with agency nurse staffing companies. The agency nurse staffing companies charge inflated hourly rates; therefore, we are working diligently to find solutions to reduce and eliminate the agency nurse staffing within our healthcare operations. For the year ended December 31, 2022, our agency nurse staffing expenses were \$68,875,000 compared to \$36,391,000 for the 2021 year. In September 2022, the Company transferred the operations of seven skilled nursing facilities located in Massachusetts and New Hampshire resulting in salaries, wages, and benefits decreasing \$18,053,000 for the year ended December 31, 2022 compared to the prior year.

Other operating expenses increased \$22,618,000, or 8.5%, to \$289,372,000 for the year ended December 31, 2022 compared to \$266,754,000 for the prior year. Other operating expenses as a percentage of net operating revenues and grant income was 26.7% and 24.8% for the years ended December 31, 2022 and 2021, respectively. Our Caris acquisition increased other operating expenses \$10,190,000 for the year ended December 31, 2022 compared to the prior year. The transfer of the operations of the seven skilled nursing facilities located in Massachusetts and New Hampshire, as noted above, resulted in other operating expenses decreasing \$6,859,000 for the year ended December 31, 2022 compared to the prior year. We incurred increased expenses from our professional liability actuarial report in the fourth quarter of 2022 compared to the prior year of \$3,284,000. We also continue to face inflationary pressures in certain categories within other operating expenses as well, such as food/dietary supplies and drugs/pharmaceutical supplies.

Facility rent expense increased \$159,000, or 0.4%, to \$40,977,000. Depreciation and amortization decreased 0.4% to \$40,489,000. Interest expense decreased \$282,000 to \$563,000 in 2022 from \$845,000 in 2021. At December 31, 2022, we have no outstanding long-term debt.

During 2022, we had a note receivable recovery of \$3,728,000.

Other income

Non-operating income decreased by \$6,633,000, or 37.3% to \$11,141,000 compared to the prior year, as further detailed in Note 5 to our consolidated financial statements. The decrease in our non-operating income is due to the June 2021 acquisition of Caris. Prior to the June 2021 acquisition date, Caris was our most significant equity method investment with a 75.1% non-controlling ownership interest. From the respective acquisition date, Caris' financial information is now included in the Company's consolidated financial statements and is no longer accounted for as an equity method investment.

In June 2021, a gain of \$95,202,000 was recorded on the acquisition of the remaining ownership interest of Caris. We previously held a noncontrolling interest in the partnership. Upon acquiring the remaining ownership interest in Caris, we valued the business and our previously held equity position (75.1%) based upon Caris' fair value at the acquisition date.

We recorded unrealized losses in the amount of \$15,806,000 for the decrease in fair value of our marketable equity securities portfolio for the year ended December 31, 2022. The marketable equity securities portfolio consists mainly of publicly-traded healthcare REIT's and other blue-chip public companies held within our insurance companies.

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Income taxes

The income taxprovision for 2022 is \$7,254,000 (an effective income taxrate of 26.6%).

Liquidity, Capital Resources and Financial Condition

Sources and Uses of Funds

Our primary sources of cash include revenues from the operations of our healthcare operations, management and accounting services, rental income, and investment income. Our primary uses of cash include salaries, wages and other operating costs of our healthcare operations, the cost of additions to and acquisitions of real property, facility rent expenses, and dividend distributions. These sources and uses of cash are reflected in our interim condensed consolidated statements of cash flows and are discussed in further detail below.

The following is a summary of our sources and uses of eash flows (dollars in thousands):

	Year F	Ended One Year Change		Year E	nded	One Year Change		
-	12/31/23	12/31/22	\$	%	12/31/22	12/31/21	\$	%
Cash, cash equivalents, restricted cash, and restricted cash equivalents at beginning of period	\$ 74,865	\$ 119,743	\$ (44,878)	(37.5)	\$ 119,743	\$ 158,502	\$ (38,759)	(24.5)
Cash provided by operating activities	111,216	8,742	102,474	1,172.2	8,742	62,394	(53,652)	(86.0)
Cash used in investing activities	(17,568)	(5,978)	(11,590)	(193.9)	(5,978)	(65,889)	59,911	90.9
Cash used in financing activities	(42,545)	(47,642)	5,097	10.7	(47,642)	(35,264)	(12,378)	(35.1)
Cash, cash equivalents, restricted cash, and restricted cash equivalents at end of period	\$ 125,968	<u>\$ 74,865</u>	<u>\$ 51,103</u> 37	68.3	\$ 74,865	\$ 119,743	<u>\$ (44,878</u>)	(37.5)

Operating Activities

Net cash provided by operating activities for the year ended December 31, 2023 was \$111,216,000 as compared to \$8,742,000 and \$62,394,000 for the years ended December 31, 2022 and 2021, respectively. Cash provided by operating activities consisted of net income of \$65,288,000 and adjustments for non-cash items of \$33,625,000. There was cash provided by working capital in the amount of \$17,396,000 for the year ended December 31, 2023 compared to cash used for working capital needs in the amount of \$73,697,000 in 2022.

Included in the adjustments for non-cash items are depreciation expense, equity in earnings of unconsolidated investments, unrealized losses on our marketable equity securities, recovery of assets, defend taxes, and stock compensation.

Investing Activities

Net cash used in investing activities totaled \$17,568,000 for the year ended December 31, 2023, as compared to \$5,978,000 and \$65,889,000 for the years ended December 31, 2022 and 2021, respectively. Cash used for property and equipment additions was \$27,901,000, \$30,200,000, and \$39,399,000 for the years ended December 31, 2023, 2022 and 2021, respectively. On May 1, 2023, we acquired the assets of a 66-bed skilled nursing facility in Nashville, Tennessee for approximately \$2,700,000. In 2023, the Company had investments in unconsolidated companies of \$4,661,000, of which the primary investment is a multi-family development in Franklin, Tennessee. Proceeds from the sale of marketable securities, net of purchases, resulted in cash proceeds of \$17,895,000 and \$16,168,000 in 2023 and 2022, respectively. For the year ended December 31, 2022, the Company collected notes receivable of \$3,879,000 and received proceeds from the sale of property and equipment of \$4,175,000.

Financing Activities

Net eash used in financing activities totaled \$42,545,000, \$47,642,000, and \$35,264,000 for the years ended December 31, 2023, 2022, and 2021, respectively. Principal payments made under finance lease obligations was \$4,985,000, \$4,695,000, and \$4,423,000 for the years ended December 31, 2023, 2022, and 2021, respectively. Dividends paid to common stockholders was \$35,560,000, \$34,604,000, and \$32,030,000 for the years ended December 31, 2023, 2022 and 2021, respectively. Dividends paid to stock totaled \$313,000, \$2,114,000, and \$3,441,000 for 2023, 2022 and 2021, respectively. We repurchased common shares outstanding in the amount of \$2,482,000, \$9,903,000, and \$836,000 for the years ended December 31, 2023, 2022, and 2021, respectively.

Short-term liquidity

We expect to meet our short-term liquidity requirements primarily from our cash flows from operating activities. In addition to cash flows from operations, we have current cash on hand of \$107,076,000 and unrestricted marketable equity and debt securities of \$116,544,000. We also have unencumbered real estate, as well the borrowing capacity on our \$50 million credit facility, that can be used to meet our contractual obligations and growth and development plans in the next twelve months.

Long-term liquidity

We expect to meet our long-term liquidity requirements primarily from our cash flows from operating activities, our current cash on hand of \$107,076,000, our unrestricted narketable equity and debt securities of \$116,544,000, and our borrowing capacity on the \$50 million credit facility. We also have substantial value in our unencumbered real estate assets which could potentially be used as collateral in future borrowing opportunities. At December 31, 2023, we do not have any long-term debt.

Our ability to obtain long-term debt to meet our long-term contractual obligations and to finance our operating requirements, growth and development plans will depend upon our future performance, which will be affected by business, economic, financial and other factors, including potential changes in state and federal government payment rates for health care, customer demand, success of our marketing efforts, pressures from competitors, and the state of the economy, including the state of financial and credit markets, as well as many unforeseen factors.

Contingencies

See Note 17 to the consolidated financial statements for additional information on pending litigation and other contingencies.

Guarantees

At December 31, 2023, we have no agreements to guarantee the debt obligations of other parties.

We have no outstanding letters of credit. We may or may not in the future elect to use financial derivative instruments to hedge interest rate exposure in the future. At December 31, 2023, we did not participate in any such financial instruments.

New Accounting Pronouncements

The Company did not adopt any new accounting standards during 2023.

Application of Critical Accounting Policies

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and cause our reported net income to vary significantly from period to period.

Our critical accounting policies that are both important to the portrayal of our financial condition and results and require our most difficult, subjective or complex judgments are as follows:

Net Patient Revenues and Accounts Receivable

Net patient revenues are derived from services rendered to patients for skilled and intermediate nursing, rehabilitation therapy, assisted living and independent living, home health care services, hospice services and behavioral health services. Net patient revenue is reported at the amount that reflects the consideration to which the Company expects to be entitled in exchange for providing patient services. These amounts are due from patients, governmental programs, and other third-party payors, and include variable consideration for retroactive revenue adjustments due to settlement of audits, reviews, and investigations.

The Company recognizes revenue as its performance obligations are completed. Routine services are treated as a single performance obligation satisfied over time as services are rendered. These routine services represent a bundle of services that are not capable of being distinct. The performance obligations are satisfied over time as the patient simultaneously receives and consumes the benefits of the healthcare services provided. Additionally, there may be ancillary services which are not included in the daily rates for routine services, but instead are treated as separate performance obligations satisfied at a point in time when those services are rendered. Contract liabilities are recorded for payments the Company receives in which performance obligations have not been completed.

The Company determines the transaction price based on established billing rates reduced by explicit price concessions provided to third party payors. Explicit price concessions are based on contractual agreements and historical experience. The Company considers the patient's ability and intent to pay the amount of consideration upon admission. Credit losses are recorded as bad debt expense, which is included as a component of other operating expenses consolidated statements of operations

Revenue Recognition - Third Party Payors

Medicare and Medicaid program revenues, as well as certain Managed Care program revenues, are subject to audit and retroactive adjustment by government representatives or their agents. Settlements with third-party payors for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor and the Company's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved.

In our opinion, adequate provision has been made for any adjustments that may result from these reviews. Any differences between our original estimates of reimbursements and subsequent revisions are reflected in operations in the period in which the revisions are made often due to final determination or the period of payment no longer being subject to audit or review.



Accrued Risk Reserves

We are self-insured for risks related to workers' compensation and general and professional liability insurance. We have two wholly-owned limited purpose insurance companies that insure risks related to workers' compensation and general and professional liability insurance claims. The accrued risk reserves include a liability for reported claims and estimates for incurred but unreported claims. Our policy is to engage an external, independent actuary to assist in estimating our exposure for claims obligations (for both asserted and unasserted claims). We reassess our accrued risk reserves on a quarterly basis.

Professional liability remains an area of particular concern to us. The long-term care industry has seen an increase in personal injury/wrongful death claims based on alleged negligence by skilled nursing facilities and their employees in providing care to residents. The Company has been, and continues to be, subject to claims and legal actions that arise in the ordinary course of business, including potential claims related to patient care and treatment. A significant increase in the number of these claims, or an increase in the amounts due as a result of these claims could have a material adverse effect on our consolidated financial position, results of operations and cash flows. It is also possible that future events could cause us to make significant adjustments or revisions to these reserve estimates and cause our reported net income to vary significantly from period to period.

We are principally self-insured for incidents occurring in all centers owned or leased by us. The coverages include both primary policies and excess policies. In all years, scttlements, if any, in excess of available insurance policy limits and our own reserves would be expensed by us.

ITEM 7A. QUANTIFATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

Market risk represents the potential economic loss arising from adverse changes in the fair value of financial instruments. Currently, our exposure to market risk relates primarily to our fixed-income and equity portfolios. These investment portfolios are exposed primarily to, but not limited to, interest rate risk, credit risk, equity price risk, and concentration risk. We also have exposure to market risk that includes our cash and cash equivalents. The Company's senior management has established comprehensive risk management policies and procedures to manage these market risks.

Interest Rate Risk

The fair values of our fixed-income investments fluctuate in response to changes in market interest rates. Increases and decreases in prevailing interest rates generally translate into decreases and increases, respectively, in the fair values of those instruments. Additionally, the fair values of interest rate sensitive instruments may be affected by the creditworthiness of the issuer, prepayment options, the liquidity of the instrument and other general market conditions. At December 31, 2023, we have available for sale marketable debt securities in the amount of \$127,727,000. The fixed income portfolio is comprised of investments with primarily short-term and intermediate-term maturities. The portfolio composition allows flexibility in reacting to fluctuations of interest rates. The fixed income portfolio allows our insurance company subsidiaries to achieve an adequate risk-adjusted return while maintaining sufficient liquidity to meet obligations.

Our cash and cash equivalents consist of highly liquid investments with a maturity of less than three months when purchased. As a result of the short-term nature of our cash instruments, a hypothetical 1% change in interest rates would have minimal impact on our future earnings and cash flows related to these instruments.

We do not currently use any derivative instruments to hedge our interest rate exposure. We have not used derivative instruments for trading purposes and the use of such instruments in the future would be subject to approvals by the Investment Committee of the Board of Directors.

Credit Risk

Credit risk is managed by diversifying the fixed income portfolio to avoid concentrations in any single industry group or issuer and by limiting investments in securities with lower credit ratings. Corporate debt securities and asset-backed securities comprise approximately 60% of the fair value of the fixed income portfolio. At December 31, 2023, the credit quality ratings for our fixed income portfolio consisted of the following investment and non-investment grades (as a percent of fair value): 7% AAA rated, 42% AA rated, 38% A rated, 12% BBB rated, and 1% BB rated.

Equity Price and Concentration Risk

Our marketable equity securities are recorded at their fair market value based on quoted market prices. Thus, there is exposure to equity price risk, which is the potential change in fair value due to a change in quoted market prices. At December 31, 2023, the fair value of our marketable equity securities is approximately \$137,896,000. Our investment in NIII comprises approximately \$91,071,000, or 66.0%, of the total fair value of our marketable equity securities. We manage our exposure to NHI by closely monitoring the financial condition, performance, and outlook of the company. Hypothetically, a 10% change in quoted market prices would result in a related increase or decrease in the fair value of our equity investments of approximately \$13,790,000. At December 31, 2023, our equity securities had net unrealized gains of \$83,586,000. Of the total unrealized gains in our marketable equity securities, approximately \$66,337,000 is related to our investment in NHI.



ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and the Board of Directors of National HealthCare Corporation

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of National HealthCare Corporation (the Company) as of December 31, 2023 and 2022, the related consolidated statements of operations, comprehensive income, equity and cash flows for each of the three years in the period ended December 31, 2023, and the related notes and financial statement schedule listed in the Index at Item 15(a) (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2023, and 2022, and its cash flows for each of the three years in the period ended December 31, 2023, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2023, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), and our report dated February 16, 2024 expressed an unqualified opinion thereon.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the consolidated financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Description of the Matter	Estimation of Professional Liability Claims Reserves The Company's accrued risk reserves totaled \$103,259,000 as of December 31, 2023. As described in Note 17 to the consolidated financial statements, the accrued risk reserves include professional liability claims reserves for unpaid reported professional liability claims and estimates for incurred but unreported claims. The Company's policy with respect to the professional liability claims reserves is to use an actuary to assist management in estimating the exposure for claims obligations (for both asserted and unasserted claims).
	Auditing management's professional liability claims reserves was complex and highly judgmental due to the significant estimation required in determining the reserves, particularly the assumptions of the severity of asserted claims and the quantity and severity of unknown claims.
How We Addressed the Matter in Our Audit	We obtained an understanding, evaluated the design and tested the effectiveness of controls over the Company's professional liability claims reserve determination, including controls over management's review of the significant assumptions described above. For example, we tested controls over management's review of the actuarial analysis, the significant actuarial assumptions and the data inputs provided to the actuary.
	To test the professional liability claims reserves, our audit procedures included, among others, testing the completeness and accuracy of the underlying claims data provided to the Company's actuarial specialist, obtaining legal confirmation letters to evaluate inclusion of significant litigated matters in the claims data, and reviewing the Company's insurance contracts by policy year to assess the Company's self-insured retentions, deductibles, and coverage limits. In addition, we involved our actuarial specialists to assist in our evaluation of the methodologies applied by management's specialist and assessing the accuracy of the Company's reserves. We also compared the reserves recorded to a range developed by our actuarial specialists based on independently selected assumptions
	/s/ Ernst & Young LLP
We have served as t	the Company's auditor since 2009.

Nashville, Tennessee

February 16, 2024
NATIONAL HEALTHCARE CORPORATION Consolidated Statements of Operations ...(in.thousands, except.share.and.per.share.amounts)...

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		2023	 1ed December 31, 2022		2021
Revenues:					
Not patient revenues	\$	1,087,614	\$ 1,029,085	\$	965,542
Other revenues		53,930	45,196		45,400
Government stimulus income		_	 11,457		63,360
Net operating revenues and grant income		1,141,544	 1,085,738		1,074,302
Costs and expenses:			(0.6.1.(0)		111.012
Salaries, wages and benefits		712,344	686,169		666,063 266,754
Other operating		288,183	289,372		40,818
Facility rent		41,525	40,977 40,489		40,672
Depreciation and amortization		42,034	40,489 563		845
Interest		324	(3,728)		8,225
Impairment (recovery) of assets		1 004 410	 1,053,842		1,023,377
Total costs and expenses		1,084,410	 1,055,842		
Income from operations		57,134	31,896		50,925
Other income: Non-operating income		16,660	11,141		17,774
Gain on acquisition of equity method investment Unrealized gains (losses) on marketable equity securities		14,944	(15,806)		95,202 (13,863)
Onicatized gains (103303) on marketicle equals securities					
Income before income taxes		88,738	27,231		150,038
Income tax provision		(23,450)	 (7,254)		(10,951)
Net income		65,288	19,977		139,087
Net (income) loss attributable to noncontrolling interest		1,510	 2,468		(497)
Net income attributable to National HealthCare Corporation	\$	66,798	\$ 22,445	<u>\$</u>	138,590
Earnings per share attributable to National HealthCare Corporation stockholders:					
Basic	\$	4.36	\$ 1.46	\$	9,03
Dilinted Trafficial and the second states and the second second	\$	4.34	\$ 1.45	\$	8.99
Weighted average common shares outstanding: Basic		15,310,142	15,410,222		15,347,129
Diluted		15,377,343	15,447,211		15,416,716
Dividends declared per common share	\$	2.34	\$ 2,26	\$	2.11

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The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

NATIONAL HEALTHCARE CORPORATION Consolidated Statements of Comprehensive Income (in thousands)

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	Year Ended December 31,									
		2023	2022			2021				
Net income sub-lates to a sub-site of the	\$	65,288	\$	19,977	\$	139,087				
Other comprehensive income (loss): Unrealized gains (losses) on investments in marketable debt securities Reclassification adjustment for realized losses (gains) on sale of marketable debt securities Income tax(expense) benefit related to items of other comprehensive income (loss) Other comprehensive income (loss), net of tax		3,434 17 (523) 2,928		(12,946) (129) <u>1,938</u> (11,137)		(4,171) (214) <u>933</u> (3,452)				
Net (income) loss attributable to noncontrolling interest		1,510		2,468		(497)				
Comprehensive income attributable to National HealthCare Corporation	\$	69,726	\$	11,308	\$	135,138				

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

NATIONAL HEALTHCARE CORPORATION Consolidated Balance Sheets

(in thousands)

		31,	
		2023	2022
Assets many many many many many many many many			
Current Assets:	<i>.</i>	107.074	50 (17
Cash and cash equivalents	\$	107,076 \$	
Restricted cash and cash equivalents, current portion		17,725	15,121
Marketable equity securities		111,117	100,786
Marketable debt securities		5,427	23,136
Restricted marketable equity securities		26,779	22,358
Restricted marketable debt securities, current portion		12,822	16,244
Accounts receivable		108,545	99,986
Inventories		7,386	7,088
Prepaid expenses and other assets		8,855	10,244
Notes receivable		503	302
Total current assets		406,235	353,932
Property and Equipment:			
Property and equipment at cost		1,101,681	1,081,219
Accumulated depreciation and amortization		(608,352)	(574,687)
Net property and equipment		493,329	506,532
Other Assets:			4.000
Restricted cash and cash equivalents, less current portion		1,167	1,077
Restricted marketable debt securities, less current portion		109,478	103,267
Deposits and other assets		14,786	12,728
Operating lease – right-of-use assots		94,201	120,521
Goodwill		168,295	168,295
Intangible assets		7,038	7,038
Investments in unconsolidated companies		16,267	2,060
Total other assets		411,232	414,986
Total assets	\$	1,310,796	\$ 1,275,450

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

NATIONAL HEALTHCARE CORPORATION Consolidated Balance Sheets (in thousands, except share and per share amounts)

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	Decen	nber 31,
	2023	2022
Liabilities and Equity and the state of the		
Current Liabilities		
Trade accounts payable	\$ 19,194	
Finance lease obligations, current portion	860	4,985
Operating lease liabilities, current portion	29,352	29,075
Accrued payroll	84,110	72,510
Amounts due to third party payors	18,369	16,631
Accrued risk reserves, current portion	30,549	31,365
Other current liabilities	22,991	17,615
Dividends payable	9,051	8,748
Total current liabilities	214,476	197,887
		860
Finance lease obligations, less current portion	63,175	91,016
Operating lease liabilities, less current portion	72,710	· .
Accrued risk reserves, less current portion	6,376	,
Refundable entrance fees	17,200	10,909
Deferred income taxes	26,379	19,953
Other noncurrent liabilities	400,316	
Total liabilities		
Equity: Market William Control of		
Common stock, \$.01 par value; 45,000,000 shares authorized; 15,350,661 and 15,357,746 shares, respectively, issued and		
outstanding	153	
Capital in excess of par value	227,604	
Retained earnings	687,599	
Accumulated other comprehensive loss	(6,604	
Total National HealthCare Corporation stockholders' equity	908,752	
Noncontrolling interest	1,728	
	910,480	
Total equity	\$ 1,310,796	\$ 1,275,450
Total liabilities and equity		1

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

NATIONAL HEALTHCARE CORPORATION Consolidated Statements of Cash Flows

(in thousands)

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	Year Ended December 31,					
-	2023		2022		2021	
Cash Flows From Operating Activities:						
Net income	65,28	8 \$	19,977	\$	139,087	
Adjustments to reconcile net income to net cash provided by operating activities:	,					
Depreciation and amortization	42,03	1	40,489		40,672	
Equity in earnings of unconsolidated investments			(477)	1.1	(5,111	
Distributions from unconsolidated investments	47		439		6,314	
Unrealized (gains) losses on marketable equity securities	(14,94		15,806		13,863	
(Gains) losses on sale of marketable securities	66	-	1,326		(1,042	
Gain on acquisition of equity method investment		-	· -		(95,202	
	(6,23	n	_		-	
Gain on sale of property and equipment	(0,25	-	(3,728)		8,225	
Impairment (recovery) of assets	5,76	R	5,995		(6,294	
Defened income taxes	2,78		2,612		2,620	
Stock-based compensation	2,70	6	2,014		2,040	
Changes in operating assets and liabilities:	/9 55	n)	(3,862)		4,090	
Accounts receivable	(8,55		1,494		199	
Inventories	(29		(11,111)		(3,298	
Prepaid expenses and other assets	(66		(11,111) (430)		(3,2)	
Operating lease obligations	(1,24		• • •		(2,083	
Trade accounts payable	2,23		(5,530)		17,292	
Accrued payroll	11,60		(34,188)		645	
Amounts due to third party payors	1,73		(964)			
Accrued risk reserves	79	0	4,421		(1,489	
Provider relief funds		-	(9,443)		(6,625	
Contract liabilities		_	(15,022)		(36,23)	
Other current liabilities	5,37		(2,444)		(1,380	
Other noncurrent liabilities	6,42	6	3,382		(11,862	
Net cash provided by operating activities	111,2	6	8,742		62,394	
Cash Flows From Investing Activities:						
Purchases of property and equipment	(27,90	1)	(30,200)		(39,399	
Proceeds from the sale of property and equipment		_	4,175		-	
	(2,70	10)	-		-	
Acquisition of skilled nursing facility	(4,60		-		(35)	
Investments in unconsolidated companies			-		(28,71)	
Acquisition of equity method investment	(20)1)	3,879		8,84	
(Investments in) collections of notes receivable	(29,5	,	(33,793)		(108,18	
Purchases of marketable securities	47,3		49,961		101,92	
Sale of marketable securities	(17,5		(5,978)		(65,88	
Net cash used in investing activities	تر(1)	<u></u>	(3,376)			
Cash Flows From Financing Activities:	(4.0	251	(4,695)		(4,42	
Principal payments under finance lease obligations	(4,9		(34,604)		(32,03	
Dividends paid to common stockholders	(35,5				3,44	
Issuance of common shares		13	2,114		(83	
Repurchase of common shares	(2,4	52)	(9,903) 250		(96	
Noncontrolling interest contributions (distributions)					(90	
Entrance fee deposits (refunds)		<u>59</u>	(804)		· · · · · · · · · · · · · · · · ·	
Net cash used in financing activities	(42,5	<u>45)</u>	(47,642)		(35,26	
Net Increase (Decrease) in Cash, Cash Equivalents, Restricted Cash, and Restricted Cash						
Equivalents	51,1	03	(44,878)		(38,75	
Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Beginning of Period	74,8	65	119,743		158,50	
Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, End of Period	\$ 125,9	68 \$	74,865	\$	119,74	
n						
Baiance Sheet Classifications:	\$ 107,0	76 \$	58,667	\$	107,60	
Cash and cash equivalents	18,8		16,198		12,13	
Restricted cash and cash equivalents	\$ 125,9		74,865	\$	119,74	
Total Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents	φ 12.352	<u> </u>	, ,,505	Ť.		

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NATIONAL HEALTHCARE CORPORATION Consolidated Statements of Cash Flows (continued, in thousands)

	Year Ended December 31,							
	2023			2022		2021		
Supplemental Information:								
Cash payments for interest	\$	290	\$	493	\$	845		
Cash payments for income taxes		14,571		8,765		22,881		
Non-cash activities include: Noncontrolling interest contribution of land		-				2,840		

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

NATIONAL HEALTHCARE CORPORATION Consolidated Statements of Equity ...(in thousands, except for share and per share amounts)...

	Commo	n Stock		E	apital in ccess of		letained	Соп	cumulated Other prehensive	Non- controlling		Total
	Shares	An	nount	Pa	ar Value		arnings		ome (Loss)	Interest		Equity
Balance at January 1, 2021	15,369,745	\$	153	\$	226,943	\$	563,024	\$	5,057	\$ 3,083	\$	798,260
Net income			_		-		138,590		-	497		139,087
Contributions attributable to noncontrolling interest	_		_		_				-	1,876		1,876
Other comprehensive loss	_				-		_		(3,452)	-		(3,452)
Stock-based compensation	· · · · _		_		2,620		· –					2,620
Shares sold - options exercised	90,725		1		3,440		-		-			3,441
Repurchase of common shares	(8,437)				(836)		-		-	_		(836)
Dividends declared to common stockholders												(
(\$2.11 per share)	-				_	_	(32,536)		_			(32,536)
Balance at January 1, 2022	15,452,033	\$	154	\$	232,167	\$	669,078	\$	1,605	\$ 5,456	\$	908,460
Net income	_		****		-		22,445		-	(2,468)		19,977
Contributions attributable to noncontrolling												0.50
interest			-		_		· —			250		250 +
Other comprehensive loss	-								(11,137)			(11,137)
Stock-based compensation					2,612		_		_			2,612
Shares sold - options exercised	54,260		-		2,114		_			-		2,114
Repurchase of common shares	(148,547)		(1)		(9,902)				-			(9,903)
Dividends declared to common stockholders							(24.050)					(34,859)
(\$2.26 per share)	_		-	,			(34,859)	-			\$	877,514
Balance at January 1, 2023	15,357,746	\$	153	\$	226,991	S	656,664	\$	(9,532)	\$ 3,238	Ф	65,288
Net income	-		-		-		66,798			(1,510)		2,928
Other comprehensive income			-		_				2,928	-		2,928
Stock-based compensation	_		-		2,782		_		-	-		2,782
Shares sold - options exercised	37,264		-		313				-	-		(2,482)
Repurchase of common shares	(44,349)				(2,482)		. –		-	_		(2,402)
Dividends declared to common stockholders							(25 962)			· _		(35,863)
(\$2.34 per share)						<u></u>	(35,863)	¢	(6,604)	\$ 1,728	\$	910,480
Balance at December 31, 2023	15,350,661	<u>\$</u>	153	<u>s</u>	227,604	\$	687,599	<u>۵</u>	(0,004)	φ <u>1,726</u>	ب سند	510,400

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

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Notes to Consolidated Financial Statements

Note 1 - Summary of Significant Accounting Policies

Nature of Operations

National HealthCare Corporation ("NHC" or "the Company") operates, manages or provides services to skilled nursing facilities, assisted living facilities, independent living facilities, home health care agencies, hospice agencies, and behavioral health hospitals located in 8 Southeastern and Midwestern states in the United States. The most significant part of our business relates to skilled and intermediate nursing care settings in which we also provide assisted living and retirement services, rehabilitative therapy services, memory and Alzheimer's care services, home health and hospice services, and behavioral health services. In addition, we provide insurance services, management and accounting services, and we lease properties to operators of skilled nursing and assisted living facilities. The health care environment has continually undergone changes with regard to federal and state reimbursement programs and other payor sources, compliance regulations, competition among other health care providers and patient care litigation issues. We continually monitor these industry developments as well as other factors that affect our business.

Principles of Consolidation und Basis of Presentation

The consolidated financial statements, which are prepared in accordance with U.S. generally accepted accounting principles ("GAAP"), include our wholly owned and controlled subsidiaries and affiliates. All significant intercompany transactions and balances have been eliminated in consolidation. The Company presents noncontrolling interest within the equity section of its consolidated balance sheets. The Company presents the amount of consolidated net income that is attributable to NHC and the noncontrolling interest in its consolidated statements of operations.

Variable interest entities ("VIEs") in which we have an interest have been consolidated when we have been identified as the primary beneficiary. Investments in ventures in which we have the ability to exercise significant influence but do not have control over are accounted for using the equity method. Equity method investments are initially recorded at cost and subsequently are adjusted for our share of the venture's earnings or losses and cash distributions. Investments in entities in which we lack the ability to exercise significant influence are included in the consolidated financial statements at cost unless there has been a decline in the market value of our investment that is deemed to be other than temporary.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and could cause our reported net income to vary significantly from period.

Net Patient Revenues and Accounts Receivable

Net patient revenues are derived from services rendered to patients for skilled and intermediate nursing, rehabilitation therapy, assisted living and independent living, home health care services, hospice services, and behavioral health services. Net patient revenue is reported at the amount that reflects the consideration to which the Company expects to be entitled in exchange for providing patient services. These amounts are due from patients, governmental programs, and other third-party payors, and include variable consideration for retroactive revenue adjustments due to settlement of audits, reviews, and investigations.

The Company recognizes revenue as its performance obligations are completed. Routine services are treated as a single performance obligation satisfied over time as services are rendered. These routine services represent a bundle of services that are not capable of being distinct. The performance obligations are satisfied over time as the patient simultaneously receives and consumes the benefits of the healthcare services provided. Additionally, there may be ancillary services which are not included in the daily rates for routine services, but instead are treated as separate performance obligations satisfied at a point in time when those services are rendered. Contract liabilities are recorded for payments the Company receives in which performance obligations have not been completed.

The Company determines the transaction price based on established billing rates reduced by explicit price concessions provided to third party payors. Explicit price concessions are based on contractual agreements and historical experience. The Company considers the patient's ability and intent to pay the amount of consideration upon admission. Credit losses are recorded as bad debt expense, which is included as a component of other operating expenses in the consolidated statements of operations. Bad debt expense was \$7,424,000, \$4,711,000, and \$3,886,000 for years ended December 31, 2023, 2022, and 2021, respectively. As of December 31, 2023, and 2022, the Company has recorded allowance for doubtful accounts of \$8,054,000 and \$6,246,000, respectively, as our best estimate of probable losses inherent in the accounts receivable balance.

Other Revenues

Other revenues include revenues from the provision of insurance services, management and accounting services to other long-term care providers, and rental income. Our insurance revenues-consist of premiums that are generally paid in advance and then amortized into income over the policy period. We charge for management services based on a percentage of net revenues. We charge for accounting services based on a monthly fee or a fixed fee per bed of the healthcare center under contract. We record other revenues as the performance obligations are satisfied based on the terms of our contractual arrangements.

We recognize rental income based on the terms of our operating leases. Under certain of our leases, we receive variable rent, which is based on the increase in revenues of a lessee over a base year. We recognize variable rent annually or monthly, as applicable, when the actual revenue of the lessee is earned.

Government Grants

We account for government grants in accordance with International Accounting Standard ("IAS") 20, Accounting for Government Grants and Disclosure of Government Assistance, and as such, we recognize grant income on a systematic basis in line with the recognition of specific expenses and lost revenues for which the grants are intended to compensate.

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Segment Reporting

In accordance with the provisions of Accounting Standards Codification ("ASC") 280, Segment Reporting, the Company is required to report financial and descriptive information about its reportable operating segments. The Company has two reportable operating segments: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals, and (2) homecare and hospice services. The Company also reports an "all other" category that includes revenues from rental income, management and accounting services fees, insurance services, and costs of the corporate office. See Note 6 for further disclosure of the Company's operating segments.

Other Operating Expenses

Other operating expenses include the costs of care and services that we provide to the residents of our facilities and the costs of maintaining our facilities. Our primary patient care costs include drugs, medical supplies, purchased professional services, food, and professional liability insurance and licensing fees. The primary facility costs include utilities and property insurance.

General and Administrative Costs

With the Company being a healthcare provider, the majority of our expenses are "cost of revenue" items. Costs that could be classified as "general and administrative" by the Company would include its corporate office costs, excluding stock-based compensation, which were \$21,412,000, \$20,651,000, and \$20,160,000 for the years ended December 31, 2023, 2022, and 2021, respectively.

Cash and Cash Equivalents

Cash equivalents include highly liquid investments with an original maturity of three months or less when purchased.

Restricted Cash and Cash Equivalents and Restricted Marketable Securities

Restricted cash and cash equivalents and restricted marketable securities represent assets that are primarily held by our wholly owned limited purpose insurance companies for workers' compensation and professional liability claims.

Investments in Marketable Securities and Restricted Marketable Securities

Our investments in marketable equity securities are carried at fair value with the changes in unrealized gains and losses recognized in our results of operations at each measurement date. Our investments in marketable debt securities are classified as available for sale securities and carried at fair value with the unrealized gains and losses recognized through accumulated other comprehensive income/loss at each measurement date. For available for sale debt securities in an unrealized loss position, we first assess whether we intend to sell, or it is more likely than not that we will be required to sell the security before recovery of the amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security's cost basis is written down to fair value through our results of operations. For debt securities that do not meet the aforementioned criteria, we evaluate whether the decline in fair value has resulted from credit losses or other factors. If a credit loss exists, the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses is recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Realized gains and losses from securities are recognized in results of operations upon disposition of the securities using the specific identification method on a trade date basis.



Inventories

Inventories consist generally of food and supplies and are valued at the lower of cost or market, with cost determined on a first-in, first-out (FIFO) basis.

Morigage and Other Notes Receivable

In accordance with ASC Topic 310, *Receivables*, NHC evaluates the carrying values of its mortgage and other notes receivable on an instrument-by-instrument basis. On a quarterly basis, NHC reviews its notes receivable for recoverability when events or circumstances, including the non-receipt of contractual principal and interest payments, significant deteriorations of the financial condition of the borrower and significant adverse changes in general economic conditions, indicate that the carrying amount of the note receivable may not be recoverable. If necessary, impairment is measured as the amount by which the carrying amount exceeds the discounted cash flows expected to be received under the note receivable or, if foreclosure is probable, the fair value of the collateral securing the note receivable.

For the year ended December 31, 2022, the Company recorded a recovery of a note receivable of \$3,728,000 due to the borrower paying off the note. For the year ended December 31, 2021, the Company recorded a credit loss provision for this same note receivable of \$3,728,00 due to the financial instability of the borrower. The recovery and credit loss provision of the note receivable is recorded in the consolidated statements of operations under the line item "impairment (recovery) of assets".

Property and Equipment

Property and equipment are recorded at cost. Depreciation is provided by the straight-line method over the expected useful lives of the assets estimated as follows: buildings and improvements, 20-40 years and equipment and furniture, 3-15 years. Leasehold improvements are amortized over periods that do not exceed the non-cancelable respective lease terms using the straight-line method.

Expenditures for repairs and maintenance are charged to expense as incurred. Betterments, which significantly extend the useful life, are capitalized. We remove the costs and related allowances for accumulated depreciation or amortization from the accounts for properties sold or retired, and any resulting gains or losses are included in income.

In accordance with ASC Topic 360, *Property, Plant, and Equipment*, we evaluate the recoverability of the carrying values of our properties on a property-by-property basis. We review our properties for recoverability when events or circumstances, including significant physical changes in the property, significant adverse changes in general economic conditions, and significant deteriorations of the underlying cash flows of the property, indicate that the carrying amount of the property may not be recoverable. The need to recognize impairment is based on estimated future undiscounted cash flows from a property over the remaining useful life compared to the carrying value of that property. If recognition of impairment is necessary, it is measured as the amount by which the carrying amount of the property exceeds the estimated fair value of the property. Management has evaluated long-lived assets and determined there were impairment charges of \$0, \$0, and \$4,497,000 during the years ended December 31, 2023, 2022, and 2021, respectively. The 2021 impairment charges were recorded in the consolidated statements of operations under the line item "impairment of assets" and were due to the August 2022 exit of the seven skilled nursing facilities in Massachusetts and New Hampshire.

Business Combinations

We account for acquisitions using the acquisition method of accounting in accordance with ASC 805, *Business Combinations*. Acquisitions are accounted for as purchases and are included in our consolidated financial statements from their respective acquisition dates. Assets acquired and liabilities assumed, if any, are measured at fair value on the acquisition date using the appropriate valuation method. Goodwill generated from acquisitions is recognized for the excess of the purchase price over the fair value of tangible and identifiable intangible assets acquired and liabilities assumed. In determining the fair value of identifiable assets, we use various valuation techniques. These valuation methods require us to make estimates and assumptions surrounding projected revenues and costs, future growth, and discount rates.

Long-Term Leases

The Company's lease portfolio primarily consists of finance and operating real estate leases for certain skilled nursing facilities, assisted and independent living facilities, homecare and hospice offices, and pharmacy warehouses. The original terms of the leases typically range from two to fifteen years. Several of the real estate leases include renewal options which vary in length and may not include specific rent renewal amounts. We determine if an arrangement is a lease at inception of a contract. We determine the lease term by assuming exercise of renewal options that are reasonably certain.

The Company records right-of-use assets and liabilities for non-cancelable real estate operating leases with original or remaining lease terms in excess of one year. Leases with a lease term of 12 months or less at inception are not recorded and are expensed on a straight-line basis over the lease term. We recognize lease components and non-lease components together and not as separate parts of a lease for real estate leases.



Operating lease right-of-use assets and liabilities are recorded at the present value of the lease payments over the lease term. The present value of the lease payments are discounted using the incremental borrowing rate associated with each lease. The variable components of the lease payment that fluctuate with the operations of a health facility are not included in determining the right-of-use assets and lease liabilities. Rather, these variable components are expensed as incurred.

Goodwill and Other Intangible Assets

Goodwill represents the excess of the purchase price over the fair value of identifiable net assets acquired in business combinations. Goodwill is not amortized but is subject to an annual impairment test. We perform our annual goodwill impairment assessment on the first day of the fourth quarter. Tests are performed more frequently if events occur, or circumstances change that would more likely than not reduce the fair value of the reporting unit below its carrying amount.

The Company's indefinite-lived intangible assets consist of trade names and certificates of need and licenses. The Company reviews indefinite-lived intangible assets for impairment on an annual basis or more frequently if events or changes in circumstances indicate that the carrying amount of the intangible asset may not be recoverable.

Accrued Risk Reserves

We are self-insured for risks related to workers' compensation and general and professional liability insurance. We have two wholly-owned limited purpose insurance companies that insure these risks. Accrued risk reserves represent the accrual for risks associated with workers' compensation and professional liability claims. The accrued risk reserves include a liability for unpaid reported claims and estimates for incurred but unreported claims. Our policy with respect to a significant portion of our workers' compensation and professional and general liability claims is to use an actuary to assist management in estimating our exposure for claims obligation (for both asserted and unasserted claims). We reassess our accrued risk reserves on a quarterly basis, with changes in estimated losses being recorded in the consolidated statements of operations in the period first identified.

Other Current Liabilities

Other current liabilities primarily represent accruals for current federal and state income taxes, real estate taxes and other current liabilities.

Continuing Care Contracts and Refundable Entrance Fees

We have one continuing care retirement center ("CCRC") within our operations. Residents at this retirement center may enter into continuing care contracts with us. The contract provides that 10% of the resident entry fee becomes non-refundable upon occupancy, and the remaining refundable portion of the entry fee is calculated using the lessor of the price at which the apartment is re-assigned or 90% of the original entry fee, plus 40% of any appreciation if the apartment exceeds the original resident's entry fee.

Non-refundable fees are included as a component of the transaction price and are amortized into revenue over the actuarially determined remaining life of the resident, which is the expected period of occupancy by the resident. We pay the refundable portion of our entry fees to residents when they relocate from our community and the apartment is re-occupied. Refundable entrance fees are not included as part of the transaction price and are classified as refundable entrance fees in the Company's consolidated balance sheets. The balances of refundable entrance fees as of December 31, 2023 and December 31, 2022 were \$6,376,000 and \$6,207,000, respectively.

We annually estimate the present value of the net cost of future services and the use of facilities to be provided to the current CCRC residents and compare that amount with the balance of non-refundable deferred revenue from entrance fees received. If the present value of the net cost of future services exceeds the related anticipated revenues, a liability is recorded (obligation to provide future services) with a corresponding charge to income. The obligation to provide future services is included in other noncurrent liabilities in the Company's consolidated balance sheets. At December 31, 2023 and 2022, we have recorded a future service obligation in the amounts of \$1,606,000 and \$2,218,000, respectively.

Other Noncurrent Liabilities

Other noncurrent liabilities include reserves primarily related to various uncertain income tax positions, deferred revenue, and obligations to provide services to our CCRC residents. Deferred revenue includes the deferred gain on the sale of assets to National Health Corporation ("National") and the non-refundable portion of CCRC entrance fees being amortized over the remaining life expectancies of the residents.

Income Taxes

We utilize ASC Topic 740, *Income Taxes*, which requires an asset and liability approach for financial accounting and reporting for income taxes. Under this guidance, deferred tax assets and liabilities are determined based upon differences between financial reporting and tax basis of assets and liabilities and are measured using the enacted tax laws that will be in effect when the differences are expected to reverse. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. See Note 13 for further discussion of our accounting for income taxes.

Also, under ASC Topic 740, *Income Tuxes*, tax positions are evaluated for recognition using a more-likely-than-not threshold, and those tax positions requiring recognition are measured at the largest amount of tax benefit that is greater than 50 percent likely of being realized upon ultimate settlement with a taxing authority that has full knowledge of all relevant information. Liabilities for income tax matters include amounts for income taxes, applicable penaltics, and interest thereon and are the result of the potential alternative interpretations of tax laws and the judgmental nature of the timing of recognition of taxable income.

Noncontrolling Interest

The noncontrolling interest in a subsidiary is presented within total equity in the Company's consolidated balance sheets. The Company presents the noncontrolling interest and the amount of consolidated net income attributable to NHC in its consolidated statements of operations. The Company's earnings per share is calculated based on net income attributable to NHC's stockholders. The carrying amount of the noncontrolling interest is adjusted based on an allocation of subsidiary earnings based on ownership interest.

Stock-Based Compensation

Stock-based awards granted include stock options, restricted stock units, and stock purchased under our employee stock purchase plan. Stock-based compensation cost is measured at the grant date, based on the fair value of the awards, and is recognized as expense over the requisite service period only for those equity awards expected to vest.

The fair value of the restricted stock units is determined based on the stock price on the date of grant. We estimated the fair value of stock options and stock purchased under our employee stock purchase plan using the Black-Scholes model. This model utilizes the estimated fair value of common stock and requires that, at the date of grant, we use the expected term of the grant, the expected volatility of the price of our common stock, risk-free interest rates and expected dividend yield of our common stock. The fair value is amortized on a straight-line basis over the requisite service periods of the awards.

Comprehensive Income

ASC Topic 220, Comprehensive Income, requires that changes in the amounts of certain items, including unrealized gains and losses on marketable debt securities, be shown in the consolidated financial statements as comprehensive income. We report comprehensive income in the consolidated statements of comprehensive income and also in the consolidated statements of stockholders' equity.

Concentration of Credit Risks

Our credit risks primarily relate to cash and cash equivalents, restricted cash and cash equivalents, accounts receivable, marketable securities, restricted marketable securities and notes receivable. Cash and cash equivalents are primarily held in bank accounts and overnight investments. Restricted cash and cash equivalents are primarily invested in commercial paper and certificates of deposit with financial institutions and other interest-bearing accounts. Accounts receivable consist primarily of amounts due from patients (funded through Medicare, Medicaid, other contractual programs and through private payors) and from other health care companies for management, accounting and other services. We perform continual credit evaluations of our clients and maintain appropriate allowances for doubtful accounts on any accounts receivable proving uncollectible, and continually monitor and adjust these allowances as necessary. Marketable securities and restricted marketable securities are held primarily in accounts with brokerage institutions. Notes receivable relate primarily to secured loans with health care facilities.

At any point in time we have funds in our operating accounts and restricted cash accounts that are with third party financial institutions. These balances in the U.S. may exceed the Federal Deposit Insurance Corporation ("FDIC") insurance limits. While we monitor the cash balances in our operating accounts, these cash and restricted cash balances could be impacted if the underlying financial institutions fail or could be subject to other adverse conditions in the financial markets.

Our financial instruments, principally our notes receivable, are subject to the possibility of loss of the carrying values as a result of the failure of other parties to perform according to their contractual obligations. We obtain various collateral and other protective rights, and continually monitor these rights in order to reduce such possibilities of credit loss. We evaluate the need to provide reserves for potential credit losses on our financial instruments based on management's periodic review of the portfolio on an instrument-by-instrument basis.



Accounting Guidance Not Yet Adopted

In November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2023-07, "Segment Reporting (Topic 280): -Improvement-to-Reportable Segment Disclosures." The ASU improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. In addition, the amendments enhance interim disclosure requirements, clarify circumstances in which an entity can disclose multiple segment measures of profit and loss, and contain other disclosure requirements. This ASU is effective for fiscal years beginning after December 15, 2024. Early adoption is permitted. We are currently evaluating the impact this standard will have on our disclosures.

Note 2 -- Coronavirus Pandemic ("COVID-19")

In early March 2020, COVID-19, a disease caused by the novel strain of the coronavirus, was characterized as a pandemic by the World Health Organization. The U.S. government enacted several laws beginning in March 2020 designed to help the nation respond to the COVID-19 pandemic. The laws impacted healthcare providers in a variety of ways, but the largest legislation from a monetary relief perspective was the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act"). Through the CARES Act, as well as the Paycheck Protection Program and Health Care Enhancement Act ("PPPCHE"), the federal government allocated \$178 billion to the Public Health and Social Services Energency Fund, which is referred to as the Provider Relief Fund. The Provider Relief Fund is administered through grants and other mechanisms to skilled nursing providers, home health providers, hospitals, and other Medicare and Medicaid enrolled providers to cover unreimbursed health care related expenses or lost revenue attributable to the public health emergency resulting from COVID-19.

The Provider Relief Fund grants come with terms and condition certifications in which all providers are required to submit documents to ensure the funds are used for healthcare-related expenses or lost revenue attributable to COVID-19. The Company recorded \$0, \$11,457,000 and \$63,360,000 of government stimulus income from the Provider Relief Funds for the years ended December 31, 2023, 2022 and 2021, respectively. The grant income was determined on a systemic basis in line with the recognition of specific expenses and lost revenues for which the grants are intended to compensate. The Company's assessment of whether the terms and conditions for amounts received have been met for income recognition and the Company's related income calculation considered all frequently asked questions and other interpretive guidance issued to date by the U.S. Department of Health and Human Services ("HHS").

We have also received supplemental Medicaid payments from many of the states in which we operate to help mitigate the incremental labor and medical supply costs resulting from the public health energency. We have recorded \$20,214,000, \$19,442,000 and \$20,482,000 in net patient revenues for these supplemental Medicaid payments for the years ended December 31, 2023, 2022 and 2021, respectively.

Note 3 - Net Patient Revenues

The Company disaggregates revenue from contracts with customers by service type and by payor.

Revenue by Service Type

The Company's net patient services can generally be classified into the following two categories: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals, and (2) homecare and hospice services (in thousands).

		Year Ended December 31,						
Inpatient services Homecare and hospice services	2023 \$ 956,077 131,537	2022 \$ 900,231 128,854	2021 \$ 868,687 96,855 \$ 065,542					
Total net patient revenues	\$ 1,087,614	\$ 1,029,085	\$ 965,542					



For inpatient and hospice services, revenue is recognized on a daily basis as each day represents a separate contract and performance obligation. For homecare, revenue is recognized when services are provided based on the number of days of service rendered in the period of care or on a per-visit basis. Typically, patients and third-party payors are billed monthly after services are performed or the patient is discharged, and payments are due based on contract terms.

As our performance obligations relate to contracts with a duration of one year or less, the Company is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The Company has minimal unsatisfied performance obligations at the end of the reporting period as our patients are typically under no obligation to remain admitted in our facilities or under our care. As the period between the time of service and time of payment is typically one year or less, the Company did not adjust for the effects of a significant financing component.

Revenue by Payor

Certain groups of patients receive funds to pay the cost of their care from a common source. The following table sets forth sources of net patient revenues for the periods indicated;

				Year Ended December 31,	
	Source		2023	2022	2021
Medicare		· · · · ·	34%	37%	36%
Managed Care			10%	10%	11%
Medicaid	$N_{\rm eff} = 0$		30%	28%	29%
Private Pay and Other			26%	25%	24%
•	State Stat		100%	100%	100%
Total				to	

Medicare covers skilled nursing services for beneficiaries who require nursing care and/or rehabilitation services following a hospitalization of at least three consecutive days. For each eligible day a Medicare beneficiary is in a skilled nursing facility, Medicare pays the facility a daily payment, subject to adjustment for certain factors such as a wage index in the geographic area. The payment covers all services provided by the skilled nursing facility for the beneficiary that day, including room and board, nursing, therapy and drugs, as well as an estimate of capital-related costs to deliver those services.

For homecare services, Medicare pays based on the acuity level of the patient and based on periods of care. A period of care is defined as a length of care up to 30 days with multiple continuous periods allowed. The services covered by the payment include all disciplines of care, in addition to medical supplies, within the scope of the home health benefit.

For hospice services, Medicare pays a daily rate to cover the hospice's costs for providing services included in the patient care plan. Medicare makes daily payments based on 1 of 4 levels of hospice care. All hospice care and services offered to patients and their families must follow an individualized written plan of care that meets the patient's needs.

Our hospice service revenue is subject to certain limitations on payments from Medicare. We are subject to an inpatient cap limit and an overall Medicare payment cap for each provider number. We monitor these caps on a provider-by-provider basis and estimate amounts due back to Medicare if we estimate a cap has been exceeded. If applicable, we record these cap adjustments as a reduction to revenue.

Medicaid is operated by individual states with the financial participation of the federal government. The states in which we operate currently use prospective cost-based reimbursement systems. Under cost-based reimbursement systems, the skilled nursing facility is reimbursed for the reasonable direct and indirect allowable costs it incurred in a base year in providing routine resident care services as defined by the program.

Private pay, managed care, and other payment sources include commercial insurance, individual patient funds, managed care plans and the Veterans Administration. Private paying patients, private insurance carriers and the Veterans Administration generally pay based on the healthcare center's charges or specifically negotiated contracts. For private pay patients in skilled nursing, assisted living and independent living facilities, the Company bills for room and board charges, with the remittance being due on receipt of the statement and generally by the 10th day of the month the services are performed.

Certain managed care payors for homecare services pay on a per-visit basis. This revenue is recorded on an accrual basis based upon the date of services at amounts equal to its established or estimated per-visit rates.

Third Party Payors

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. Noncompliance with such laws and regulations can be subject to regulatory actions-including-fines, penaltics, and exclusion from the Medicare and Medicaid programs. We believe that we are following all applicable laws and regulations.

Medicare and Medicaid program revenues, as well as certain Managed Care program revenues, are subject to audit and retroactive adjustment by government representatives or their agents. Settlements with third-party payors for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor and the Company's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known, or as years are settled or are no longer subject to such audits, reviews, and investigations. We believe that any differences between the net revenues recorded, and final determination will not materially affect the consolidated financial statements. We have made provisions of approximately \$18,369,000 and \$16,631,000 as of December 31, 2023 and 2022, respectively, for various Medicare, Medicaid, and Managed Care claims reviews and current and prior year cost reports.

Note 4 -- Other Revenues

Other revenues are outlined in the table below. Revenues from rental income include health care real estate properties owned by us and leased to third party operators. Revenues from management and accounting services include fees provided to manage and provide accounting services to other healthcare operators. Revenues from insurance services include premiums for workers' compensation and professional liability insurance policies that our wholly owned insurance subsidiaries have written for certain healthcare operators to which we provide management or accounting services. "Other" revenues include miscellaneous health care related earnings (*in thousands*).

	Year Ended December 31,						
		2023		2022		2021	
Rental income Management and accounting service fees Insurance services Other Gain on sale of property and equipment Total other revenues	\$ \$	23,926 18,544 3,857 1,373 6,230 53,930	\$	23,451 16,160 4,766 819 	\$ \$	22,717 17,139 5,019 525 45,400	

Rental Income

The Company leases real estate assets consisting of skilled nursing facilities and assisted living facilities to third party operators. Additionally, we sublease four Florida skilled nursing facilities included in our lease from National Health Investors ("NHI") as noted in Note 7 – Long Term Leases. Rental income reflected in the consolidated statements of operations consisted of the following (in thousands):

				Year Ended December 31,					
					2023	20)22		2021
Operating lease payments	n de la composition de la comp			\$	22,928 998	\$	23,039 412	\$	22,609 108
Variable lease payments Total rental income	4 I.	х.		\$	23,926	\$	23,451	\$	22,717
			57						

Variable lease payments are based on revenue increases as compared to a base year.

The following table sets forth the undiscounted cash flows for future minimum lease payments receivable for leases in effect at December 31, 2023 (in thousands):

2024	\$ 22,933 22,824
2025 2026 - Charles Constanting Constant Constant Constant Constant Constant Constant Constant Constant Constant Const	20,314
2027 2028 - State Contractor and Antalia Systems - Alizay provide trainede	6
Thereafter Total future minimum lease payments	\$ 66,150

Management Fees from National

We have managed skilled nursing facilities for National since 1988, and we currently manage five facilities. See Note 18 regarding our relationship with National.

During 2023, 2022 and 2021, we recognized approximately \$5,200,000, \$4,332,000, and \$3,915,000, respectively, of management fees and interest on management fees. Unrecognized and unpaid management fees and interest on management fees from National total \$19,049,000 and \$18,843,000 at December 31, 2023 and 2022, respectively.

The unpaid fees from these five facilities, because collection of substantially all of the contract consideration was not probable when the performance obligation was satisfied, will be recognized as revenues only in the period in which the amounts are received. Under the terms of our management agreement with National, the payment of these fees to us may be subordinated to other expenditures of the five skilled nursing facilities. We continue to manage these facilities so that we may be able to collect our fees in the future and because the incremental savings from discontinuing services to a facility may be small compared to the potential benefit. We may receive payment for the unrecognized nanagement fees in whole or in part in the future only if cash flows from the operating and investing activities of centers or proceeds from the sale of the centers are sufficient to pay the fees. There can be no assurance that such future improved cash flows will occur.

Management Fees and Financial and Accounting Services for Other Healthcare Centers

We provide management services and financial and accounting services to certain healthcare facilities (in addition to the five National centers) operated by third party owners. For the years ended December 31, 2023, 2022 and 2021, we recognized management fees and financial and accounting fees of \$13,344,000, \$11,828,000, and \$13,224,000 from these centers, respectively.

Insurance Services

For workers' compensation insurance services, the premium revenues reflected in the consolidated statements of operations for the years ended December 31, 2023, 2022 and 2021 were \$2,611,000, \$2,689,000, and \$2,974,000, respectively. Associated losses and expenses are reflected in the consolidated statements of operations as "Salaries, wages and benefits."

For professional liability insurance services, the premium revenues reflected in the consolidated statements of operations for the years ended December 31, 2023, 2022 and 2021 were \$1,246,000, \$2,077,000, and \$2,045,000, respectively. Associated losses and expenses including those for self-insurance are included in the consolidated statements of operations as "Other operating costs and expenses".

Gain on Sale of Property and Equipment

In 2023, we contributed land to a newly-formed limited liability company resulting in an equity interest in the new entity. The fair value of the land contributed to the new entity was \$8,000,000. The related cost basis of the contributed land was \$1,770,000, which resulted in a gain of \$6,230,000.

Note 5 - Non-Operating Income

Non-operating income includes equity in earnings of unconsolidated investments, dividends and other realized gains and losses on marketable securities, and interest income (in thousands).

	Year Ended December 31,							
	2023	2022	2021					
Equity in earnings of unconsolidated investments Dividends and net realized gains or losses on the sale of securities Interest income Total non-operating income	\$ 2,01 6,26 8,38 \$ 16,66	2 5,530 3 <u>5,134</u>	\$ 5,111 7,998 4,665 \$ 17,774					

Caris HealthCare, L.P. ("Caris")

On June 11, 2021, the Company acquired the remaining 24.9% equity interest in Caris HealthCare, L.P. ("Caris"). Prior to the June 11, 2021 acquisition date, Caris was our most significant equity-method-investment with a 75.1% non-controlling ownership interest. From the respective acquisition date, Caris' financial information is now included in the Company's consolidated financial statements and is no longer accounted for as an equity method investment.

Note 6 - Business Segments

The Company has two reportable operating segments: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals; and (2) homecare and hospice services. These reportable operating segments are consistent with information used by the Company's Chief Executive Officer, as chief operating decision maker ("CODM"), to assess performance and allocate resources. The Company also reports an "all other" category that includes revenues from rental income, management and accounting services fees, insurance services, and costs of the comparte office.

The Company's CODM evaluates performance and allocates capital resources to each segment based on an operating model that is designed to improve the quality of patient care and profitability of the Company while enhancing long-term shareholder value. The CODM does not review assets by segment in his resource allocation and therefore, assets by segment are not disclosed below.

The following tables set forth the Company's consolidated statements of operations by business segment (in thousands):

	Year Ended December 31, 2023							
	Inpatient Services		Homecare and Hospice	All Other	Total			
Revenues: Net patient revenues Other revenues Net operating revenues	\$	956,077 <u>1,141</u> 957,218	\$ 131,537 	\$ <u>52,789</u> 52,789	\$ 1,087,614 53,930 1,141,544			
Costs and Expenses: Salaries, wages and benefits Other operating Facility rent Depreciation and amortization Interest Total costs and expenses		589,279 254,559 33,787 38,172 324 916,121	80,610 23,529 2,172 786 107,097	42,455 10,095 5,566 3,076 	712,344 288,183 41,525 42,034 324 1,084,410			
Income (loss) before non-operating income Non-operating income Unrealized gains on marketable equity securities Income before income taxes	<u>\$</u>	41,097 	24,440 	(8,043) 16,660 14,944 \$ 23,201	57,134 16,660 14,944 \$ 88,738			
	59							

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	Year Ended December 31, 2022							
	Inpatient Services		Homecare and Hospice		All Other			Total
Revenues: Net patient revenues Other revenues Government stimulus income Net operating revenues and grant income	· · · · · · · · · · · · · · · · · · ·	900,231 136 <u>11,457</u> 911,824	\$ 128,854 128,854		\$	45,060		1,029,085 45,196 11,457 1,085,738
Costs and Expenses: Salaries, wages and benefits Other operating Facility rent Depreciation and amortization Interest Recovery of assets Total costs and expenses		580,707 251,355 32,956 36,522 563 902,103	2	7,688 6,319 2,327 691 	<u></u>	27,774 11,698 5,694 3,276 (3,728) 44,714		686,169 289,372 40,977 40,489 563 (3,728) 1,053,842
Income before non-operating income Non-operating income Unrealized losses on marketable equity securities Income (loss) before income taxes	\$	9,721 - - 9,721		- - - - - - - - - - - - - - - - - - -	\$	346 11,141 (15,806) (4,319)	\$	31,896 11,141 (15,806) 27,231
, <i>,</i>	60							

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	Year Ended December 31, 2021						
		ipatient ervices	Homecare and Hospice		All Other		Total
Revenues:					<i>d</i> a		065 543
Net patient revenues	\$	868,687	\$	96,855	\$	\$	965,542
Other revenues		386		-	45,014		45,400
Government stimulus income		63,360					63,360
Net operating revenues and grant income		932,433		96,855	45,014		1,074,302
Costs and Expenses:					(0.80)		
Salaries, wages and benefits		557,604		59,226	49,233		666,063
Other operating		238,354		16,053	12,347		266,754
Facility rent		32,819		2,064	5,935		40,818
Depreciation and amortization		36,890		443	3,339		40,672
Interest		845		-	-		845
Impairment of assets		4,497			3,728		8,225
Total costs and expenses		871,009		77,786	74,582		1,023,377
Income (loss) before non-operating income		61,424		19,069	(29,568)		50,925
Non-operating income		_		-	17,774		17,774
Gain on acquisition of equity method investment		-		-	95,202		95,202
Unrealized losses on narketable equity securities					(13,863)		(13,863)
Income before income taxes	<u>\$</u>	61,424	\$	19,069	\$ 69,545	\$	150,038

Note 7 - Long-Term Leases

Operating Leases

At December 31, 2023, we lease from NHI the real property of 28 skilled nursing facilities, five assisted living centers and three independent living centers under one master lease agreement. As part of the lease agreement, we sublease four Florida skilled nursing facilities to a third-party operator. The lease includes base rent plus a percentage ront.

The annual base rent was \$34,075,000 in 2023. The annual base rent is \$32,625,000 in 2024, \$32,225,000 in 2025, and \$31,975,000 in 2026 with the lease term expiring at December 31, 2026. The percentage rent is based on a quarterly calculation of revenue increases and is payable on a quarterly basis. Percentage rent expense under the NHI lease agreements for 2023, 2022, and 2021 was \$5,549,000, \$3,887,000 and \$3,721,000, respectively.

We have a right of first refusal with NHI to purchase any of the properties should NHI receive an offer from an unrelated party during the term of the lease or up to 180 days after termination of the related lease.

Finance Leases

Effective March 1, 2014, NHC began leasing and operating three senior healthcare facilities in the state of Missouri under three separate lease agreements. Two of the healthcare facilities are skilled nursing facilities that also include assisted living facilities and the third healthcare facility is a memory care facility. Each of the leases is a ten-year lease with two five-year renewal options. Under the terms of the leases, base rent totals \$5,200,000 annually with rent thereafter escalating by 4% of the increase in facility revenue over the 2014 base year. With the ten-year lease term ending on March 1, 2024, we have chosen not to renew or extend the leases and will be exiting these three healthcare operations at that time.

Fixed assets recorded under the finance leases, which are included in property and equipment in the consolidated balance sheets, are as follows (in thousands):

Buildings and personal property	Decemb	er 31,
	2023	2022
Buildings and new onal property	\$ 39,001	\$ 39,011
Accumulated amortization	(38,354)	(34,482)
Accumulated and charton	\$ 647	\$ 4,529

Lease Classification

The Company recorded the following on the consolidated balance sheets (in thousands):

		December 31,						
Right-of-Use Assets	Balance Sheet Classification		2023	2022				
Finance lease assets	Net property and equipment Operating lease right-of-use assets	\$	\$ 647 94,201		4,529 120,521			
Operating lease right-of use assets Total	et	\$	94,848	\$	125,050			
			Decen	ber 31,				
Lease Liabilitics	Balance Sheet Classification		2023		2022			
Current: Finance lease liabilities Operating lease liabilities	Finance lease obligations, current portion Operating lease liabilities, current portion	\$	860 29,352	\$	4,985 29,075			
Noncurrent: Finance lease liabilities Operating lease liabilities Total	Finance lease obligations, less current portion Operating lease liabilities, less current portion	\$	<u>63,175</u> 93,387	<u>\$</u>	860 91,016 125,936			

Weighted-average remaining lease terms and discount rates were as follows:

	Deceni	per 31,
	2023	2022
Weighted-average remaining lease terms (in years) Finance Operating	0.2 3.0	1.2 4.0
Weighted-average discount rate Finance Operating	6.0% 6.6%	6.0% 6.6%

Lease Costs

Lease costs recorded in the consolidated statement of operations are as follows (in thousands):

	December 31,							
	2023	2022	2021					
Finance lease costs: Depreciation of leased assets Interest of lease liabilities Total finance lease costs	\$ 3,882 	\$ 3,878 	\$ 3,905 807 4,712					
Operating lease costs: Operating lease costs Variable lease costs Short-term lease costs Total operating lease costs	34,953 5,549 1,023 41,525	1,039	36,079 3,721 1,018 40,818					
Total lease costs	\$ 45,622	<u>\$ 45,389</u> 62	<u>\$ 45,530</u>					

Minimum Lease Payments

The following table summarizes the maturity of our finance and operating lease liabilities as of December 31, 2023 (in thousands):

	ance ascs	Opera Leas	
2024 - 1983 - 1997 - 1998 - 1997 -	\$ 867	\$	34,442
2025	-		33,645
2026 - Makatakapara wasala giladi a ra			32,955
2027	-		496
2028 Control 1 C			198
	_		32
Thereafter Total minimum lease payments before the Active Balance beta Active and Active and Balance and Active Balance and Act	\$ 867	\$	101,768
Total minimum lease payments to the following of the state to the state to the state of the state of the state	 (7)		(9,241)
Less: amounts representing interest Present value of future minimum lease payments	 <u>(/</u>)		92,527
Present value of future minimum lease payments	860		
Less: current portion	 (860)		(29,352)
	\$ _	\$	63,175
Noncurrent lease liabilities	 		· · · · · · · · · · · · · · · · · · ·

Other

Supplemental cash flow data were as follows (in thousands):

	December 31,							
		2023		2022		2021		
Cash paid for amounts included in the measurement of lease liabilities: Operating cash flows for operating leases Operating cash flows for finance leases Financing cash flows for finance leases	\$	36,198 215 4,985	\$	36,051 534 4,695	\$	36,079 807 4,423		

Note 8 – Earning Per Share

The following table summarizes the earnings and the weighted average number of common shares used in the calculation of basic and diluted earnings per share (in thousands, except share and per share amounts):

	Year Ended December 31,						
	2023	2022	2021				
Basic: Weighted average common shares outstanding Net income attributable to common stockholders of National Healthcare Corporation	15,310,142 \$ 66,798	15,410,222 \$ 22,445	15,347,129 \$ 138,590				
Earnings per common share, basic	\$ 4.36	<u>\$ 1.46</u>	<u>\$ 9.03</u>				
Diluted: Weighted average common shares outstanding Dilutive effect of stock options Assumed average common shares outstanding	15,310,142 67,201 15,377,343	15,410,222 36,989 15,447,211	15,347,129 69,587 15,416,716				
Net income attributable to common stockholders of National Healthcare Corporation	<u>\$ 66,798</u>	\$ 22,445	\$ 138,590				
Earnings per common share, diluted	\$ 4.34	<u>\$ 1,45</u>	<u>\$ 8.99</u>				

In the above table, options to purchase 588,534, 375,638, and 291,946 shares of our common stock have been excluded for the years ended December 31, 2023, 2022, and 2021, respectively, due to their anti-dilutive impact.

Note 9 - Investments in Marketable Securities

Marketable securities consist of the following (in thousands);

			December 31, 2023					Decembe	ber 31, 2022		
			A	mortized Cost	F	air lue	Aı	mortized Cost		Fair Value	
Investments available for sale: Marketable equity securities Corporate debt securities Asset-backed securities U.S. Treasury securities	* * 11. *	na Line Senatas Anton	\$	30,176 2,497 	\$	111,117 2,441 2,986	\$	30,176 14,317 500 9,009	\$	100,786 13,885 494 8,757	
Restricted investments available for sale: Marketable equity securities Corporate debt securities Asset-backed securities U.S. Treasury securities State and municipal securities	anad free st notes and the notes and the	ingan sa	<u>\$</u>	24,134 59,586 19,388 46,771 4,106 189,648		26,779 57,731 17,659 42,863 4,047 265,623	\$	24,326 54,412 24,605 45,989 4,877 208,211	\$	22,358 51,009 22,437 41,294 <u>4,771</u> 265,791	

Included in the marketable equity securities available for sale are the following (in thousands, except share amounts):

		December 31, 2023			December 31, 2022				
				Fair					Fair
	Shares	Cost		Value	Shares		Cost		Value
NHI Common Stock	1,630,642	\$ 24,734	\$	91,071	1,630,642	\$	24,734	\$	85,152

The amortized cost and estimated fair value of debt securities classified as available for sale, by contractual maturity, are as follows (in thousands):

		December 31, 2023			December 31, 202)22
	Cc	ost		àir alue		Cost		Fair Value
Maturities: Within 1 year 1 to 5 years 6 to 10 years Over 10 years	\$ <u>\$</u>	19,664 81,517 33,515 642 135,338	\$	19,328 77,118 30,802 479 127,727	\$	33,662 81,500 38,547 	\$	33,037 76,394 33,216 142,647

Gross unrealized gains related to marketable equity securities are \$84,514,000 and \$71,869,000 as of December 31, 2023 and 2022, respectively. Gross unrealized losses related to marketable equity securities are \$928,000 and \$3,227,000 as of December 31, 2023 and 2022, respectively. For the year ended December 31, 2023, the Company recognized net unrealized gains of \$14,944,000. For the years ended 2022, and 2021 the Company recognized net unrealized losses of \$15,806,000, and \$13,863,000, respectively, in the consolidated statements of operations.

Gross unrealized gains related to available for sale marketable debt securities are \$326,000 and \$9,000 as of December 31, 2023 and 2022, respectively. Gross unrealized losses related to available for sale marketable debt securities are \$7,937,000 and \$11,071,000 as of December 31, 2023 and 2022, respectively.

The Company's unrealized losses in our available for sale marketable debt securities were determined to be non-credit related. The Company has not recognized any credit related impairments for the years ended December 31, 2023 and 2022.

For the marketable debt securities in gross unrealized loss positions, (a) it is more likely than not that the Company will not be required to sell the investment securities before recovery of the unrealized losses nor does the Company have the intent to sell before recovery of unrealized losses, and (b) the Company expects that the contractual principal and interest will be received on the investment securities.

Proceeds from the sale of available for sale marketable securities during the years ended December 31, 2023, 2022, and 2021 were \$47,396,000, \$49,961,000, and \$101,920,000, respectively. Not investment losses of \$667,000 and \$1,326,000 and net investment gains of \$1,042,000 were realized on these sales during the years ended December 31, 2023, 2022, and 2021, respectively.

Note 10 - Fair Value Measurements

The accounting standard for fair value measurements provides a framework for measuring fair value and requires expanded disclosures regarding fair value measurements. Fair value is defined as the price that would be received for an asset or the exit price that would be paid to transfer a liability in the principal or most advantageous market in an orderly transaction between market participants on the measurement date. This accounting standard establishes a fair value hierarchy, which requires an entity to maximize the use of observable inputs, where available. The following summarizes the three levels of inputs that may be used to measure fair value:

Level 1 -- The valuation is based on quoted prices in active markets for identical instruments.

Level 2 - The valuation is based on observable inputs such as quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3 – The valuation is based on unobservable inputs that are supported by minimal or no market activity and that are significant to the fair value of the instrument. Level 3 valuations are typically performed using pricing models, discounted cash flow methodologies, or similar techniques that incorporate management's own estimates of assumptions that market participants would use in pricing the instrument, or valuations that require significant management judgment or estimation.

A financial instrument's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

The Company's non-financial assets, which includes goodwill, intangible assets, property and equipment and right-of-use assets, are not required to be measured at fair value on a recurring basis. However, on a periodic basis, or whenever events or changes in circumstances indicate that their carrying value may not be recoverable, the Company assesses its long-lived assets for impairment. When impairment has occurred, such long-lived assets are written down to fair value.

Valuation of Marketable Securities

The Company determines fair value for marketable securities with Level 1 inputs through quoted market prices. The Company determines fair value for marketable securities with Level 2 inputs through broker or dealer quotations or alternative pricing sources with reasonable levels of price transparency. Our Level 2 marketable securities have been initially valued at the transaction price and subsequently valued, at the end of each nonth, typically utilizing third party pricing services or other market observable data. The pricing services utilize industry standard valuation models, including both income and market-based approaches and observable market inputs to determine value. These observable market inputs include reportable trades, benchmark yields, credit spreads, broker/dealer quotes, bids, offers, and other industry and economic events.

We validated the prices provided by our broker by reviewing their pricing methods, obtaining market values from other pricing sources, analyzing pricing data in certain instances and confirming that the relevant markets are active. After completing our validation procedures, we did not adjust or override any fair value measurements provided by our broker as of December 31, 2023 or 2022.

Other

The carrying amounts of cash and cash equivalents, restricted cash and cash equivalents, accounts receivable, and accounts payable approximate fair value due to their short-term nature. The estimated fair value of notes receivable approximates the carrying value based principally on their underlying interest rates and terms, maturities, collateral and credit status of the receivables. At December 31, 2023 and 2022, there were no material differences between the carrying amounts and fair values of NHC's financial instruments.

The following table summarizes fair value measurements by level at December 31, 2023 and December 31, 2022 for assets and liabilities measured at fair value on a recurring basis (in thousands):

	Fair Value Measurements Using							
December 31, 2023		Fair Value		Quoted Prices in Active Markets For Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)	Unob Ir	ificant servable puts vel 3)
Cash and cash equivalents	\$	107	,076	\$ 107,076	\$		\$	_
Restricted cash and cash equivalents		18	,892	18,892		-		-
Marketable equity securities			,896	137,890		-		-
Corporate debt securities			,171	42,860)	17,311		449
Asset-backed securities			,659		-	17,210		445
U.S. Treasury securities			,850 ,047	45,850	-	4,047		
State and municipal securities Total financial assets	<u>a</u>		,591	\$ 352,574	\$	38,568	\$	449
				T. 1. 17-1 Me		ants I Ising		
				Fair Value Me Ouoted	asuren	cuts Osing		
				Prices in				
				Active	Si	gnificant		
				Markets		Other		ficant
				For Identical		oservable		ervable
		Fair		Assets		Inputs		outs
December 31, 2022		Value		(Level 1)		Level 2)	(Le	vel 3)
Cash and cash equivalents	\$	58,60		\$ 58,667	\$		\$	
Restricted cash and cash equivalents		16,19		16,198		_		
Marketable equity securities		123,14 64,8		123,144 48,525		16,369		
Corporate debt securities		22,9		+0,323		22,931		
Asset-backed securities		22,9	51	_		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1		

50,051

4,771

\$

340,656

\$

5

3,434 42,734

\$

50,051

1,337

297,922

Corporate debt securities Asset-backed securities U.S. Treasury securities State and municipal securities Total financial assets

Note 11 - Property and Equipment

Property and equipment, at cost, consists of the following (in thousands):

		Decen	nber 31,	
	2023			2022
Land Leasehold improvements Buildings and improvements Furniture and equipment Construction in progress Property and equipment, at cost Less: Accumulated depreciation Net property and equipment	\$	65,579 29,801 00,044 95,159 11,098 01,681 08,352) 93,329		67,165 125,142 688,433 187,743 12,736 1,081,219 (574,687) 506,532
	66			

Note 12 - Goodwill and Other Intangible Assets

As of December 31, 2023, we evaluated potential triggering events that might be indicators that our goodwill and indefinite lived intangibles were impaired. The Company performs its goodwill impairment analysis for each reporting unit that constitutes a component for which (1) discrete financial information is available and (2) segment management regularly reviews the operating results of that component, in accordance with the provisions of ASC Topic 350, *Intangibles - Goodwill and Other*. No goodwill or intangible asset impairments were recorded during the years ended December 31, 2023, 2022, and 2021.

The following table represents activity in goodwill by segment as of and for the year ended December 31, 2023 (in thousands):

		Year Ended December 31, 2023				
		Inpatient Services	Homecare and Hospice	All Other	Total	
January 1, 2022		3,741	164,554		168,295	
Additions December 31, 2022		3,741	164,554		168,295	
Additions December 31, 2023		\$ 3,741	<u> </u>	<u> </u>	<u>\$ 168,295</u>	

As part of the Caris acquisition in June 2021, we also recorded indefinite-lived intangible assets that consisted of the trade name (\$4,340,000) and certificates of need and licenses (\$2,698,000).

Note 13 - Income Taxes

The provision for income taxes is comprised of the following components (in thousands):

	Year Ended December 31,				
	20)23	2022	2021	
Current tax provision Federal State Total current tax provision	\$	14,520 3,137 17,657	\$ 717 251 968	\$ 15,072 <u>1,164</u> <u>16,236</u>	
Deferred tax provision Federal State Total deferred tax provision Income tax provision	<u>\$</u>	4,142 1,651 5,793 23,450	4,595 1,691 6,286 \$ 7,254	(3,866) (1,419) (5,285) \$ 10,951	
	67				

The deferred tax assets and liabilities, consisting of temporary differences tax effected at the respective income tax rates, are as follows (in thousands):

	December 31,			
		2023		2022
Deferred tax assets:	<u></u>	1.000	¢	2,209
Accrued risk reserves	\$	1,898	\$	6,441
Accrued expenses		7,346		,
Financial reporting depreciation in excess of tax depreciation		5,653		5,505
Stock based compensation		931		742
Deferred revenue		4,987		3,393
Operating lease liabilities		23,658		30,558
Other		567		1,711
Total gross deferred taxassets		45,040		50,559
Less: valuation allowance		(594)		(978)
Deferred tax assets less valuation allowance	<u>\$</u>	44,446	<u>\$</u>	49,581
Deferred tax liabilities:	•	(10.071)	¢	(15 206)
Unrealized gains on marketable securities	\$	(19,971)	3	(15,396)
Deferred gain on sale of assets, net		(2,055)		(2,045)
Book basis in excess of tax basis of intangible assets		(3,387)		(3,063)
Book basis in excess of tax basis of securities		(3,393)		(3,164)
Long-term investments		(8,753)		(6,155)
Operating lease assets		(24,087)	<i>.</i>	(30,667)
Total deferred tax liabilities	\$	(61,646)	<u>></u>	(60,490)
Net deferred tax liability	\$	(17,200)	\$	(10,909)

A reconciliation of income tax expense and the amount computed by applying the statutory federal income tax rate to income before income taxes is as follows (in thousands):

	Year Ended December 31,					
	2023	2022	2021			
Tax provision at federal statutory rate	\$ 18,635	\$ 5,719	\$ 31,508			
Increase (decrease) in income taxes resulting from State, net of federal benefit	4,600	1,034	1,113			
Nontaxable revaluation gain Unrecognized tax benefits	 1,227	730	(19,758) (158)			
Expiration of statute of limitations Tax (expense) benefit of noncontrolling interest	(1,491) 317	(1,032) 518	(1,901) (104)			
Other	<u> </u>	285	251 (20,557)			
Total increases (decreases) Effective income tax expense	\$ 23,450	\$ 7,254	\$ 10,951			

Our deferred tax assets have been evaluated for realization based on historical taxable income, tax planning strategies, the expected timing of reversals of existing temporary differences and future taxable income anticipated. Our deferred tax assets, with the exception of certain state tax net operating losses and certain deferred tax assets associated with unrealized losses on marketable securities, are more likely than not to be realized in full due to the existence of sufficient taxable income of the appropriate character under the tax law. As such, the only valuation allowance relates to state net operating losses and unrealized losses on marketable securities.

Uncertain tax positions may arise where tax laws may allow for alternative interpretations or where the timing of recognition of income is subject to judgment. Under ASC Topic 740, tax positions are evaluated for recognition using a more-likely-than-not threshold, and those tax positions requiring recognition are measured at the largest amount of tax benefit that is greater than 50 percent likely of being realized upon ultimate settlement with a taxing authority that has full knowledge of all relevant information.

In accordance with current guidance, the Company has established a liability for unrecognized tax benefits, which are differences between a tax position taken or expected to be taken in a tax return and the benefit recognized and measured. Generally, a liability is created for an unrecognized tax benefit because it represents a company's potential future obligation to a taxing authority for a tax position that was not recognized per above. We believe that our liabilities reflect the anticipated outcome of known uncertain tax positions in conformity with ASC Topic 740 *Income Taxes*. Our liabilities for unrecognized tax benefits are presented in the consolidated balance sheets within other noncurrent liabilities.

A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows (in thousands):

				Liability	
				For	
	I	Deferred	Liability For	Interest	
		Tax	Unrecognized	and	Liability
		Asset	Tax Benefits	Penalties	Total
Balance, January 1, 2021	\$	5,666	\$ 9,893	\$ 2,614	\$ 12,507
Additions based on tax positions related to the current year		665	665	-	665
Additions (reductions) for tax positions of prior years		(441)	(187)	543	356
Reductions for statute of limitation expirations		(435)	(1,469)	(867)	(2,336)
Balance, December 31, 2021		5,455	8,902	2,290	11,192
Additions based on tax positions related to the current year		636	636		636
Additions (reductions) for tax positions of prior years		(1,097)	(273)	900	627
Reductions for statute of limitation expirations		(240)	(760)	(512)	(1,272)
Balance, December 31, 2022		4,754	8,505	2,678	11,183
Additions based on tax positions related to the current year		1,454	1,454	-	1,454
Additions (reductions) for tax positions of prior years		(198)	324	1,583	1,907
Reductions for statute of limitation expirations		(361)	(1,030)	(823)	(1,853)
	\$	5,649	\$ 9,253	\$ 3,438	\$ 12,691
Balance, December 31, 2023					

Unrecognized tax benefits of \$4,149,000, net of federal benefit at December 31, 2023, attributable to permanent differences, would favorably impact our effective tax rate if recognized. We do not expect significant increases or decreases in unrecognized tax benefits for the 2024 year, except for the effect of decreases related to the lapse of statute of limitations estimated at \$1,102,000.

Interest and penalties expense related to U.S. federal and state income tax returns are included within income tax expense. The Company is no longer subject to U.S. federal and state examinations by tax authorities for years before 2020 (with few state exceptions).

Note 14 - Stock Repurchases

During 2023, the Company purchased 44,349 shares of its common stock for a total cost of \$2,482,000. The shares were funded from cash on hand and were cancelled and returned to the status of authorized but unissued.

Note 15 - Stock-Based Compensation

NHC recognizes stock-based compensation for all stock options and restricted stock granted over the requisite service period using the fair value for these grants as estimated at the date of grant either using the Black-Scholes pricing model for stock options or the quoted market price for restricted stock.

The Compensation Committee of the Board of Directors ("the Committee") has the authority to select the participants to be granted options; to designate whether the option granted is an incentive stock option ("ISO"), a non-qualified option, or a stock appreciation right; to establish the number of shares of common stock that may be issued upon exercise of the option; to establish the vesting provision for any award; and to establish the term any award may be outstanding. The exercise price of any ISO's granted will not be less than 100% of the fair market value of the shares of common stock on the date granted and the term of an ISO may not be any more than ten years. The exercise price of any non-qualified options granted will not be less than 100% of the fair market value of the shares of common stock on the date granted of the date granted unless so determined by the Committee.

In May 2020, our stockholders approved the 2020 Onnibus Equity Incentive Plan (the "2020 Equity Incentive Plan") pursuant to which 2,500,000 shares of our common stock were available to grant for restricted stock, stock appreciation rights, stock options, and employee stock purchase plans. At December 31, 2023, 1,751,461 shares were available for future grants under the 2020 Equity Incentive Plan.

Additionally, we have an employee stock purchase plan that allows employees to purchase our shares of stock through payroll deductions. The plan allows employees to terminate participation at any time.

Compensation expense is recognized only for the awards that ultimately vest. The Company accounts for forfeitures when they occur. Stock-based compensation totaled \$2,782,000, \$2,612,000, and \$2,620,000, for the years ended December 31, 2023, 2022, and 2021, respectively. Stock-based compensation is included in salaries, wages and benefits in the consolidated statements of operations. The total intrinsic value of shares exercised (and tax deductions taken) was \$2,769,000, \$583,000, and \$2,844,000 for the years ended December 31, 2023, 2022 and 2021, respectively.

At December 31, 2023, the Company had \$3,351,000 of unrecognized compensation cost related to unvested stock-based compensation awards. This unrecognized compensation cost will be amortized over an approximate two and a half year period.

Stock Options

The Company is required to estimate the fair value of stock-based awards on the date of grant. The fair value of each option award is estimated using the Black-Scholes option valuation model with the weighted average assumptions indicated in the following table. Each grant is valued as a single award with an expected term based upon expected employment and termination behavior. Compensation cost is recognized over the requisite service period in a manner consistent with the option vesting provisions. The straight-line attribution method requires that compensation expense is recognized at least equal to the portion of the grant-date fair value that is vested at that date. The expected volatility is derived using weekly historical data for periods immediately preceding the date of grant. The risk-free interest rate is the approximate yield on the United States Treasury Strips having a life equal to the expected option life on the date of grant. The expected life is an estimate of the number of years an option will be held before it is exercised. The following table summarizes the assumptions used to value the options granted in the periods shown.

		Year Ended December 31,	
	2023	2022	2021
Risk-free interest rate	4.52%	1,83%	0.21%
Expected volatility	29.3%	31,4%	34.9%
Expected life, in years	2.9	2.9	2.2
Expected dividend yield	4.41%	3.57%	3.00%

The following table summarizes option activity:

	Number of Shares	Weighted Average Exercise Price	Aggregate Intrinsic Value
Options outstanding at January 1, 2021	866,956	\$ 72.11	
Options granted	55,706	70.80	-
Options exercised	(541,736)	71.39	—
Options cancelled	(6,000)	72.94	
Options outstanding at December 31, 2021	374,926	72.95	
Options granted	302,266	64.72	
Options exercised	(32,597)	64.49	
Options exclused	(199,451)	75.98	—
Options cancelled	445,144	66,62	
Options outstanding at December 31, 2022	299,278	54.44	-
Options granted	(103,481)	64.72	-
Options exercised	(52,407)	60.58	-
Options cancelled Options outstanding at December 31, 2023	588,534	61.30	18,315,405
Options exercisable at December 31, 2023	162,781	\$ 70.87	\$ 3,507,939

						Weighted
						Average
Options					Weighted	Remaining
Outstanding					Average	Contractual
December 31,					Exercise	Life in
2023	Exe	rcise Prices			Price	Years
507,639	\$53.94	· _ ·	\$69.19	\$	59.21	3.6
80,895	\$71.64	_	\$77.92		74.43	1.5
588,534				\$	61,30	3,3
				-		

Note 16 - Credit Facility

In May 2023, we entered into an unsecured \$50,000,000 credit facility that has a 364-day maturity date. Loans bear interest at the one-month secured overnight financing rate ("SOFR") plus 1.25%. If we maintain certain aggregate deposit levels within the financial institution, the credit facility shall bear interest at one-month SOFR plus 1.10%. The credit facility is available for general corporate purposes, including working capital and acquisitions. The credit facility agreement contains customary representations and financial covenants, including covenants that restrict, among other things, asset dispositions, additional indebtedness, investments, sale-leasebacks, and certain contingent liabilities. The credit facility contains customary events of default and remedies.

As of December 31, 2023, we have no outstanding balance on the credit facility.

Note 17 - Contingencies and Guarantees

Accrued Risk Reserves

We are self-insured for risks related to workers' compensation and general and professional liability insurance. We have two wholly-owned limited purpose insurance companies that insure risks related to workers' compensation and general and professional liability insurance claims both for our owned and leased entities and certain of the entities to which we provide management or accounting services. The liability we have recognized for reported claims and estimates for incurred but unreported claims totals \$103,259,000 and \$102,469,000 at December 31, 2023 and 2022, respectively. The liability is included in accrued risk reserves in the consolidated balance sheets and is subject to adjustment for actual claims incurred. It is possible that these claims plus unasserted claims could exceed our insurance coverages and our reserves, which could have a material adverse effect on our consolidated financial position, results of operations and cash flows.

As a result of the terms of our insurance policies and our use of wholly owned limited purpose insurance companies, we have retained significant insurance risk with respect to workers' compensation and general and professional liability. We consider the professional services of independent actuaries to assist us in estimating our exposures for claims obligations (for both asserted and unasserted claims) related to deductibles and exposures in excess of coverage limits, and we maintain reserves for these obligations. Such estimates are based on many variables including historical and statistical information and other factors.

Workers' Compensation

For workers' compensation, we utilize a wholly owned Tennessee domiciled property/casualty insurance company to write coverage for NHC affiliates and for third-party customers. Policies are written for a duration of twelve months and cover only risks related to workers' compensation losses. All customers are companies which operate in the long-term care industry. Business is written on a direct basis.

General and Professional Liability Insurance and Lawsuits

The senior care industry has experienced significant increases in both the number of personal injury/wrongful death claims and in the severity of awards based upon alleged negligence by skilled nursing facilities and their employees in providing care to residents. The Company has been, and continues to be, subject to claims and legal actions that arise in the ordinary course of business, including potential claims related to patient care and treatment. The defense of these lawsuits may result in significant legal costs, regardless of the outcome, and can result in large settlement amounts or damage awards.

Insurance coverage for all years includes primary policies and excess policies. The primary coverage is in the amount of a per incident claim and a per location claim with an annual primary policy aggregate limit that is adjusted on an annual basis. Additional insurance is purchased through third party providers that serve to supplement the coverage provided through our wholly owned captive insurance company.

There is certain additional litigation incidental to our business, none of which, based upon information available to date, would be material to our financial position, results of operations, or cash flows. In addition, the long-term care industry is continuously subject to scrutiny by governmental regulators, which could result in litigation or claims related to regulatory compliance matters.

Qui Tam Litigation

United States of America, ex rel. Jennifer Cook and Sally Galther v. Integrated Behavioral Health. Inc., NHC HealthCare/Moulton, LLC, et al., Cuse No. 2:20-CV-00877-AMM(N.D.Ala.). This is a quitam case originally filed under seal on June 22, 2020. The United States declined intervention on March 1, 2021. Thereafter, the Plaintiffs filed an amended Complaint against Dr. Sanja Malhotra, Integrated Behavioral Health, Inc. and other entities that Dr. Malhotra was alleged to own or in which he allegedly had a financial interest. The Complaint also named multiple skilled nursing facilities as Defendants, including NHC Healthcare/Moulton, LLC, an affiliate of National HealthCare Corporation. The Complaint alleged that nurse practitioners affiliated with Dr. Malhotra provided free services to the facilities in exchange for referrals to entities owned by or in which Dr. Malhotra had a financial interest in violation of the False Claims Act and Anti-Kickback Statute. NHC Healthcare/Moulton, LLC denied the allegations and filed a motion to dismiss on November 4, 2021. On January 28, 2022, the district court stayed this matter and administratively terminated the motion to dismiss. Thereafter, the U.S. Supreme Court's review of a petition for certiorari filed in an unrelated matter but involving one of the legal arguments raised in the motion to dismiss. Thereafter, the U.S. Supreme Court denied the petition for certiorari in the unrelated matter. As a result, NHC Healthcare/Moulton, LLC renewed its motion to dismiss. The District Court granted NHC Healthcare/Moulton's Motion to Dismiss, along with other pending Motions to Dismiss, and entered an Order of Dismissal on March 23, 2023 and an Amended Order of Dismissal on April 4, 2023, which dismissed the case in its entirety with prejudice with respect to the claims asserted by the Plaintiffs. The Plaintiffs filed a Notice of Appeal on April 20, 2023 to appeal the dismissal to the United States Court of Appeals for the Eleventh Circuit. On December 21, 2023, the Eleventh Ci

Governmental Regulations

Laws and regulations governing the Medicare, Medicaid and other federal healthcare programs are complex and subject to interpretation. Management believes that it is following all applicable laws and regulations in all material respects. However, compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties, and exclusions from the Medicare, Medicaid and other federal healthcare programs.

Debt Guarantees

At December 31, 2023, no agreement to guarantee the debt of other parties exists.

Note 18 - Relationship with National Health Corporation

National Health Corporation ("National"), which is wholly owned by the National Health Corporation Leveraged Employee Stock Ownership Plan ("ESOP"), was formed in 1986 and is our administrative services affiliate and contractor. As discussed below, all of the personnel conducting our business, including our executive management team, are employees of National and may have ownership interests in National only through their participation as employees in the ESOP.

Management Contracts

We currently manage five skilled nursing facilities for National under a management contract. The management contract has been extended until January 1, 2028. See Note 4 for additional information regarding management services fees recognized from National.

Financing Activities

In conjunction with our management contract, we have entered into a line of credit arrangement whereby we may have amounts due from National from time to time. The maximum loan commitment under the line of credit is \$2,000,000. At December 31, 2023 and 2022, National did not have an outstanding balance on the line of credit.

The maximum line of credit commitment amount of \$2,000,000 is also the amount of a deferred gain that has been outstanding since NHC sold certain assets to National in 1988. The amount of the deferred gain is expected to remain deferred until the management contract with National expires, currently scheduled in January 2028. The deferred gain is included in deferred revenue in the consolidated balance sheets.

Payroll and Related Services

The personnel conducting our business, including our executive management team, are employees of National and may have ownership interests in National only through their participation in the ESOP. National provides payroll services to NHC, provides employee fringe benefits, and maintains certain liability insurance. We pay to National all the costs of personnel employed for our benefit, as well as an administrative fee equal to 1% of payroll costs. The administrative fee paid to National for the years ended December 31, 2023, 2022, and 2021 was \$5,431,000, \$5,074,000, and \$5,112,000, respectively. At December 31, 2023 and 2022, the Company has recorded \$1,499,000 and \$74,000, respectively, in accounts payable in the consolidated balance sheets as a result of the tining differences between interim payrents for payroll and employee benefits services costs.

National's Ownership of Our Stock

At December 31, 2023 and 2022, National owns 1,084,763 shares, or approximately 7.1%, of our outstanding common stock.

Consolidation Considerations

Because of the contractual and management relationships between NHC and National as described in this note above, we have considered whether National should be consolidated by NHC under the guidance provided in ASC Topic 810, *Cansolidation*. We do not consolidate National because (1) NHC does not have any obligation or rights (current or future) to absorb losses or to receive benefits from National. The ESOP participants bear the current and future financial gain or burden of National, (2) National's equify at risk is sufficient to finance its activities without past or future subordinated support from NHC or other parties, and (3) the equity holders of National (that is collectively the ESOP, its trustees, and the ESOP participants) possess the characteristics of a controlling financial interest, including voting rights that are proportional to their conomic interests. Supporting the assertions above is the following: (1) substantive independent trustees are appointed for the benefit of the ESOP participants when decisions must be made that may create the appearance of a conflict of interest between NHC and the ESOP, and (2) National was designed, formed and is operated for the purpose of oreating variability and passing that variability along to the ESOP participants—that is, to provide retirement benefits and value to the employees of NHC and NHC's affiliates. The contractual and management relationships between NHC and National are with the skilled nursing facilities that are substantially less than 50% of the fair value of the total assets of National. NHC does not have a variable interest in National as a whole.

Note 19 - Variable Interest Entity

Accounting guidance requires that a variable interest entity ("VIE"), according to the provisions of ASC Topic 810, *Consolidation*, must be consolidated by the primary beneficiary. The primary beneficiary is the party that has both the power to direct activities of a VIE that most significantly impact the entity's economic performance and the obligation to absorb losses of the entity or the right to receive benefits from the entity that could potentially be significant to the VIE. We perform ongoing qualitative analysis to determine if we are the primary beneficiary of a VIE. At December 31, 2023 and 2022, we are the primary beneficiary of one VIE and therefore consolidate that entity.

Springfield, Missouri Lease

In December 2010, we signed an operating agreement to lease Springfield Rehabilitation and Health Care Center, a 120-bed skilled nursing facility located in Springfield, Missouri. The terms of the lease include a ten-year lease and include five additional, five-year lease options as well as a purchase option. The operating lease agreement was established on the same date third party owners purchased the real estate of the 120-bed skilled nursing facility. The third-party owners purchased the real estate for \$4,500,000, which is the amount NHC loaned the owners to purchase the facility under the terms of the lease agreement and the mortgage note. The risks and rewards associated with the operations of the facility and any appreciation or deprecation in the value of the real estate of the facility is borne by NHC. A mortgage note receivable from the third-party owners of \$11,047,000 at December 31, 2023 and 2022 is eliminated in our consolidated financial statements. Land and buildings and improvements of \$11,047,000 at December 31, 2023 and 2022 have been recorded in our consolidated financial statements, as well as the operations of the facility because we are the primary beneficiary in the relationship.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

ITEM 9A. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Based on their evaluation as of December 31, 2023, the Chief Executive Officer and Chief Financial Officer of the Company have concluded that the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) were effective to ensure that the information required to be disclosed by us in this Annual Report on Form 10-K was recorded, processed, summarized and reported within the time periods specified in the SEC's rules and instructions for Form 10-K.

MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

We are responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934, as amended). We assessed the effectiveness of our internal control over financial reporting as of December 31, 2023. In making this assessment, our management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") in Internal Control-Integrated Framework (2013 Framework). We have concluded that, as of December 31, 2023, our internal control over financial reporting is effective based on these criteria. Our independent registered public accounting firm, Ernst & Young LLP, has issued an attestation report on the effectiveness of the Company's internal control over financial reporting included herein.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and Board of Directors of National HealthCare Corporation

Opinion on Internal Control Over Financial Reporting

We have audited National HealthCare Corporation's internal control over financial reporting as of December 31, 2023, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). In our opinion, National HealthCare Corporation (the Company) maintained, in all material respects, effective internal control over financial reporting as of December 31, 2023, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2023 and 2022, the related consolidated statements of operations, comprehensive income, equity, and cash flows for each of the three years in the period ended December 31, 2023, and the related notes and financial statement schedule listed in the Index at Item 15(a) and our report dated February 16, 2024 expressed an unqualified opinion thereon.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a naterial effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Ernst & Young LLP

Nashville, Tennessee February 16, 2024

Changes in Internal Control

There were no changes in our internal control over financial reporting during the quarter ended December 31, 2023 that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

ITEM 9B. OTHER INFORMATION

None.

ITEM 9C. DISCLOSURE REGARDING FOREIGN JURISDICTIONS THAT PREVENT INSPECTIONS

Not Applicable.

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The information in our definitive 2024 proxy statement set forth under the captions Directors of the Company and Executive Officers of the Company is hereby incorporated by reference.

ITEM 11. EXECUTIVE COMPENSATION

The information in our definitive 2024 proxy statement set forth under the caption Compensation Discussion & Analysis is hereby incorporated by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

This information is incorporated by reference from our definitive 2024 proxy statement.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE

The information in our definitive 2024 proxy statement set forth under the caption Certain Relationships and Related Transactions is hereby incorporated by reference.

ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

The information in our definitive 2024 proxy statement set forth under the caption Report of the Audit Committee is hereby incorporated by reference (which will be filed within 120 days of the end of the fiscal year to which this report relates).

PART IV

ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULE

The following documents are filed as a part of this report:

(a) (1) Financial Statements:

The following financial statements are included in Item 8 of this Annual Report on Form 10-K and are filed as part of this report:

Report of Independent Registered Public Accounting Firm (PCAOB ID:42) Consolidated Statements of Operations – Years ended December 31, 2023, 2022, and 2021 Consolidated Statements of Comprehensive Income – Years ended December 31, 2023, 2022, and 2021 Consolidated Balance Sheets – At December 31, 2023 and 2022 Consolidated Statements of Cash Flows – Years ended December 31, 2023, 2022, and 2021 Consolidated Statements of Equity – Years ended December 31, 2023, 2022, and 2021 Notes to Consolidated Financial Statements

(2) Financial Statement Schedule:

NATIONAL HEALTHCARE CORPORATION SCHEDULE II – VALUATION AND QUALIFYING ACCOUNTS FOR THE YEARS ENDED DECEMBER 31, 2023, 2022, AND 2021 (in thousands)

Column A		Column B		Column C Additions			Column D		Column E		
Description		Balance– Beginning of Period		Charged to Costs and Expenses		Charged to other Accounts		Deductions		Balance– End of Period	
For the year ended December 31, 2021 Allowance for doubtful accounts Accrued risk reserves		\$ \$	5,672 99,537	\$ \$	3,886 82,219	\$		\$\$	3,147(1) 83,708	\$	6,411 98,048
For the year ended December 31, 2022 Allowance for doubtful accounts Accrued risk reserves		\$ \$	6,411 98,048	\$	4,711 81,743	<u>\$</u>		<u>\$</u>	4,876(1) 77,322	\$	6,246 102,469
For the year ended December 31, 2023 Allowance for doubtful accounts Accrued risk reserves		\$ \$	6,246 102,469	\$\$	7,424 81,364	\$\$		\$\$	5,616(1) 80,574	\$	8,054 103,259

(1) Amounts written off, net of recoveries

All other financial statement schedules are not required under the related instructions or are inapplicable and therefore have been omitted.

(3) Exhibits:

EXHIBIT INDEX						
Exhibit No.	Description	Page No. or Location				
3.1	Certificate of Incorporation of National HealthCare Corporation	Incorporated by reference to Exhibit 3.1 to the Registrant's registration statement on Form S–4 (File No. 333–37185) dated October 3, 1997)				
3.2	<u>Certificate of Amendment to the Certificate of Incorporation of National HealthCare</u> <u>Corporation</u>	Incorporated by reference to Exhibit 3.5 attached to Form 10-Q filed on August 3, 2017				
3.3	<u>Certificate of Designations of Series A Convertible Preferred Stock of National</u> <u>HealthCare Corporation</u>	Incorporated by reference to Exhibit 2.1 to the current report on Form 8–K filed on December 20, 2006				
3.4	Certificate of Designation Series B Junior Participating Preferred Stock	Incorporated by reference to Exhibit 3.1 to the Registrant's registration statement on Form 8–A, dated August 3, 2007				
3.5	Restated Bylaws as amonded February 14, 2013	Incorporated by reference to Exhibit 3.5 to the quarterly report on Form 10–Q filed on May 8, 2013.				
4.1	Form of Common Stock	Incorporated by reference to Exhibit 4.1 attached to Form 10-Q filed on August 3, 2017				
4.2	Description of each class of securities registered under Section 12 of the Exchange Act	Incorporated by reference to Exhibit 4.2 attached to Form 10-K filed on February 21, 2020				
10,1	Master Agreement of Lease dated as of October 17, 1991 by and among National Health Investors, Inc. and National HealthCorp. L.P.	Incorporated by reference to Exhibit 10.1 to the Registrant's registration statement on Form S-4 filed October 3, 1997				
10,2	Form of Service Agreement by and between National Health Corporation and National HealthCare Corporation	Incorporated by reference to Exhibit 10.5.1 to the Registrant's registration statement on Form S-4 filed October 3, 1997				
10,3	<u>Amendment No. 1 to Master Agreement to Lease between National Health Investors. Inc.</u> and National HealthCorp L.P.	Incorporated by reference to Exhibit 10.19 from 2005 Form 10–K. filed March 16, 2006				
10.4	Amondmont No. 2 to Master Agreement to Lease between National Health Investors. Inc. and National HealthCare L.P.	Incorporated by reference to Exhibit 10.20 from 2005 Form 10–K. filed March 16, 2006				
10.5	Amendment No. 3 to Master Agreement to Lease between National Health Investors. Inc. and National HealthCare L.P.	Incorporated by reference to Exhibit 10.21 from 2005 Form 10–K filed March 16, 2006				
10.6	Amendment No. 4 to Master Agreement to Lease between National Health Investors. Inc. and National HealthCare L.P.	Incorporated by reference to Exhibit 10.22 from 2005 Form 10–K filed March 16, 2006				
10.7	Amendment No. 5 to Master Agreement to Lease between National Health Investors, Inc. and National HealthCare Corporation	Incorporated by reference to Exhibit 10.23 from 2005 Form 10–K filed March 16, 2006				
*10.8	National HealthCare Corporation's 2010 Onnibus Equity Incentive Plan	Incorporated by reference to Exhibit A to 2010 Proxy Statement filed April 1, 2010.				
*10.9	First Amendment dated February 14, 2011 to the National HealthCare Corporation 2010 Omnibus Equity Incentive Plan	Incorporated by reference to Exhibit 10.16 from 2015 Form 10-K filed February 19, 2016.				
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*10.10	Amendment dated March 10, 2015 to National HealthCare Corporation's 2010 Ormibus Equity Incentive Plan	Incorporated by reference to Appendix A to 2015 Proxy Statement filed April 1, 2015.			
*10.11	2017 NHC Executive Officer Performance Based Compensation Plan	Incorporated by reference to Appendix B to 2017 Proxy Statement filed April 4, 2017.			
* 10.12	National HealthCare Corporation's 2020 Onnibus Equity Incentive Plan	Incorporated by reference to Appendix A to 2020 Proxy Statement filed April 6, 2020			
10.13	Amendment to Purchase and Sale Agreement with Modifications to Master Agreement to Lease between National Health Investors, Inc. and National HealthCare Corporation	Incorporated by reference to Exhibit 10.1 of National HealthCare Corporation's Form 10-Q filed on November 5, 2013			
10.14	Agreement to Lease between NHI–REIT of Northeast, LLC, Landlord and NHC/OP, L.P. and National HealthCare Corporation, Co–Tenants	Incorporated by reference to Exhibit 10.4 of National HealthCare Corporation's Form 10–Q filed on November 5, 2013			
10.15	<u>Amended and Restated Amendmont No. 6 to Master Agreement to Lease between</u> National Health Investors, Inc. and National HealthCare Corporation	Incorporated by reference to Exhibit 10.2 of National HealthCare Corporation's Form 10–Q filed on November 5, 2013			
10.16	Amendment No. 7 to Master Agreement to Lease between National Health Investors, Inc. and National HealthCare Corporation	Incorporated by reference to Exhibit 10.3 of National HealthCare Corporation's Form 10–Q filed on November 5, 2013			
10.17	<u>Contribution Agreement dated December 29, 2011 between National HealthCare</u> <u>Corporation and Caris HealthCare, L.P. pursuant to which NHC acquired a 7.5% interest</u> in Caris from McRae in exchange for \$7,500.000	Incorporated by reference to Exhibit 10.26 to National HealthCare Corporation's annual report on Form 10–K filed on February 21, 2014			
10,18	Assignment of membership interest in Solaris Hospice, LLC dated December 29, 2011 and effective on January 1, 2012, whereby NHC assigned its membership interest to Caris in exchange for an additional 2.7% limited partnership interest in Caris,	Incorporated by reference to Exhibit 10.27 to National HealthCare Corporation's annual report on Form 10–K filed on February 21, 2014			
10.19	Purchase and Sale Agreement and Extension of Master Lease dated December 26, 2012 between National Health Investors, Inc. and National HealthCare Corporation	Incorporated by reference to Exhibit 10.29 to National HealthCare Corporation's annual report on Form 10–K filed on February 21, 2014			
10,20	Amendment No. 8 to Master Agreement to Lease between National Health Investors, Inc. and National HealthCare Corporation	Incorporated by reference to Exhibit 10.20 to National HealthCare Corporations annual report on Form 10-K Filed on February 19, 2021			
10.21	Purchase and Sale Agreement dated June 11, 2021 between NHC/OP, L.P., a wholly owned subsidiary of NHC, and Norman C. McRae and McRae Investment Company, LLC	Incorporated by reference to Exhibit 10.21 to National HealthCare Corporation annual report on Form 10-K Filed on February 18, 2022			
10.22	Amendment No. 9 to Master Agreement to Lease between National Health Investors, Inc. and National HealthCare Corporation	Incorporated by reference to Exhibit 10.1 of National HealthCare Corporation's Form 10-Q filed on November 3, 2022			
10.23	Amendment No. 10 to Master Agreement to Lease between National Health Investors. Inc. and National HealthCare Corporation	Incorporated by reference to Exhibit 10.2 of National HealthCare Corporation's Form 10-Q filed on November 3, 2022			
10.24	National HealthCare Corporation General Policy on Insider Trading	Filed Herewith			
10.25	National HealthCare Corporation Compensation Recoupment Policy.	Filed Herewith			
14	Code of Ethics of National HealthCare Corporation	A vailable at NHC's website www.nhccare.com or in print upon request to: National HealthCare Corp. Attn: Investor Relations P. O. Box 1398 Murfreesboro, TN 37133–1398 Telephone (615) 890–2020			
21	Subsidiaries of Registrant	Filed Herewith			
23	Consent of Independent Registered Public Accounting Finn-Ernst & Young LLP	Filed Herewith			
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31,1	Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer	Filed Herewith			
31.2	Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer	Filed Herewith			
32	Certification pursuant to 18 U.S.C. Section 1350 by Chief Executive Officer and Chief Financial Officer	Filed Herewith			
101.INS	Inline XBRL Instance Document (the instance document does not appear in the Interactive XBRL document)	Data File because its XBRL tags are embedded within the Inline			
101.SCH	Inline XBRL Taxonomy Extension Schema Document				
101.CAL	Inline XBRI, Taxonomy Extension Calculation Linkbase Document				
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document				
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document				
101,PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document				
104	Cover Page Interactive File (embedded within the Inline XBRL document and included in E	shibit 101)			

*Indicates management contract or compensatory plan or arrangement.

ITEM 16. FORM 10-K SUMMARY

Not applicable.

SIGNA TURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

	NATIONAL HEALTHCARE CORPORATION
Date: February 16, 2024	BY: <u>/s/ Stephen F, Flatt</u> Stephen F. Flatt Chief Executive Officer and Director
Pursuant to the requirements of the Securities Exchange Act of 1934, this R capacities and on the dates indicated.	teport has been signed below by the following persons on behalf of the registrant and in the
Date: February 16, 2024	<u>/s/ Stephen F. Flatt</u> Stephen F. Flatt Chief Executive Officer and Director

	(Principal Executive Officer)
Date: February 16, 2024	<u>/s/ Brian F. Kidd</u> Brian F. Kidd Senior Vice Prosident and Chief Financial Officer (Principal Financial Officer)
Date: February 16, 2024	<u>/s/ Robert G. Adams</u> Robert G. Adams Chairman of the Board
Date: February 16, 2024	<u>/s/ J. Paul Abernathy</u> J. Paul Abernathy Director
Date: February 16, 2024	<u>/s/ W. Andrew Adams</u> W. Andrew Adams Director
Date: February 16, 2024	<u>/s/ Ernest G. Burgess</u> Ernest G. Burgess Director
Date: February 16, 2024	<u>/s/ Enuil E. Hassan</u> Enuil E. Hassan Director
Date: February 16, 2024	<u>/s/ Sandra Y. Trail</u> Sandra Y. Trail Director
Date: February 16, 2024	<u>/s/ Richard F. LaRoche, Jr.</u> Richard F. LaRoche, Jr. Director

NATIONAL HEALTHCARE CORPORATION GENERAL POLICY ON INSIDER TRADING

This Insider Trading Policy describes the standards of National HealthCare Corporation, its subsidiaries and affiliates (collectively, the "Corpany") on trading, and causing the trading of, the Company's securities of certain other publicly traded companies while in possession of confidential information. This Policy is divided into two parts: the first part prohibits trading in certain circumstances and applies to all directors, officers and employees and their respective immediate family members of the Company and the second part imposes special additional trading restrictions and applies to all (i) directors of the Company, (ii) executive officers of the Company at the level of Senior Vice President and above (together with the directors, "Company Insiders"), (iii) the employees listed on AppendixA and (iv) certain other employees that the Company may designate from time to time as "Covered Persons" because of their position, responsibilities or their actual or potential access to material information ((i)-(iv) above collectively, "Covered Persons").

One of the principal purposes of the federal securities laws is to prohibit so-called "insider trading." Simply stated, insider trading occurs when a person uses material nonpublic information obtained through involvement with the Company to make decisions to purchase, sell, give away, or otherwise trade the Company's securities or to provide that information to others outside the Company. The prohibitions against insider trading apply to trades, tips and recommendations by virtually any person, including all persons associated with the Company, if the information involved is "material" and "nonpublic." The terms "material" and "nonpublic" are defined in this Policy under Part I, Section C. below. The prohibitions apply to any director, officer or employee of the Company, who buys or sells securities on the basis of material nonpublic information that he or she obtained about the Company, its customers, suppliers, or other companies with which the Company has contractual relationships or may be negotiating transactions.

PART I

A. Applicability.

This Policy applies to all trading or other transactions in the Company's securities, including common stock, options and any other securities that the Company may issue, such as profored stock, notes, bonds and convertible securities, as well as to derivative securities relating to any of the Company's securities, whether or not issued by the Company.

This Policy applies to all employees of the Company, including all employees of National Health Corporation (collectively "Employees"), all officers of the Company ("Officers") and all members of the Company's board of directors ("Directors") and each of their respective family members. This Policy also applies to all those other parties listed previously above.

This Policy also applies to any entities that any Director, Officer, Employee or Covered Person influences or controls, including any corporations, partnerships or trusts (collectively referred to as "Controlled Entities"), and transactions by these Controlled Entities should be treated for the purposes of this Policy and applicable securities laws as if they were for the account of the controlling person.

The Policy continues to apply to transactions in Company securities even after termination of employment or service (as applicable) or directorship. If a Director, Officer, Employee or other Covered Person is in possession of material nonpublic information when his or her employment or service (as applicable) or directorship terminates, such person may not engage in transactions subject to this Policy until that information has become public or is no longer material.

B. General Policy: No Trading or Causing Trading While in Possession of Material Nonpublic Information.

- (i) No Director, Officer or Employee or other Covered Persons or any of their immediate family members may purchase or sell, or offer to purchase or sell, any Company security, whether or not issued by the Company, while in possession of material nonpublic information about the Company (the terms "material" and "nonpublic" are defined in Part I, Section C. (i) and (ii) below).
- (ii) No Director, Officer or Employee or other Covered Persons or any of their immediate family members who knows of any material nonpublic information about the Company may communicate that information to ("tip") any other person, including family members and friends, or otherwise disclose such information without the Company's authorization.
- (iii) No Director, Officer or Employee or other Covered Persons or any of their immediate family members may purchase or sell any security of any other company, whether or not issued by the Company, while in possession of material nonpublic information about that company that was obtained in the course of his or her involvement with the Company. No Director, Officer, Employee or other Covered Persons or any of their immediate family members who knows of any such material nonpublic information may communicate that information to, or tip, any other person, including family members and friends, or otherwise disclose such information without the Company's authorization.
- (iv) For compliance purposes, you should never trade, tip or recommend securities (or otherwise cause the purchase or sale of securities) while in possession of information that you have reason to believe is material and nonpublic unless you first consult with, and obtain the advance approval of, the Trade Clearance Committee (which is defined in Part I, Section C. (iii) below).
- (v) Bona fide gifts of securities are transactions subject to this Policy.
- (vi) Covered Persons must "pre-clear" all trading in securities of the Company in accordance with the procedures set forth in Part II, Section C. below.

C. Definitions.

(i) "<u>Material</u>": Insider trading restrictions come into play only if the information you possess is "material." Materiality, however, involves a relatively low threshold. Information is generally regarded as "material" if it has market significance, that is, if its public dissemination is likely to affect the market price of securities, or if it otherwise is information that a reasonable investor would want to know before making an investment decision. Information dealing with the following subjects is reasonably likely to be found material in particular situations:

- a. financial performance, especially earnings, or any event that could have a significant impact on financial results;
- b. significant changes in the Company's prospects, projections or strategic plans;
- c. significant write-downs in assets or increases in reserves;
- d. developments regarding significant litigation or government agency investigations;
- e. liquidity problems;
- f. changes in earnings estimates or unusual gains or losses in operations;
- g. changes in the Company's senior management or the board of directors;
- h. changes in dividends or significant repurchases of common stock under the stock repurchase program;
- i. extraordinary borrowings;
- j. significant changes in accounting methods or policies;
- k. award or loss of a significant contract;
- 1. cybersecurity risks and incidents, including vulnerabilities and breaches;
- m. changes in debt ratings;
- n. proposals, plans or agreements, even if preliminary in nature, involving mergers, acquisitions, divestitures, recapitalizations, strategic alliances, licensing arrangements, or purchases or sales of substantial assets; and
- o. offerings of Company securities.

Material information is not limited to historical facts but may also include projections and forecasts. With respect to a future event, such as a merger, acquisition or introduction of a new product, the point at which negotiations or product development are determined to be material is determined by balancing the probability that the event will occur against the magnitude of the effect the event would have on a company's operations or stock price should it occur. Thus, information concerning an event that would have a large effect on stock price, such as a merger, may be material even if the possibility that the event will occur is relatively small. When in doubt about whether particular nonpublic information is material, you should presume it is material. If you are unsure whether information is material, you should either consult the Trade Clearance Committee before making any decision to disclose such information (other than to persons who need to knowif) or to trade in or recommend securities to which that information relates or assume that the information is material.

(ii) "Nonpublic": Insider trading prohibitions come into play only when you possess information that is material and "nonpublic." The fact that information has been disclosed to a few members of the public does not make it public for insider trading purposes. To be "public" the information must have been discentiated in a manner designed to reach investors generally, and the investors must be given the opportunity to absorb the information. Even after public disclosed before you can treat the information about the Company, you must wait until the close of business on the second trading day after the information was publicly disclosed before you can treat the information as public. Nonpublic information may include:

- a. information available to a select group of analysts or brokers or institutional investors;
- b. undisclosed facts that are the subject of rumors, even if the numors are widely circulated; and
- c. information that has been entrusted to the Company on a confidential basis until a public announcement of the information has been made and enough time has elapsed for the market to respond to a public announcement of the information (normally two (2) trading days).

As with questions of materiality, if you are not sure whether information is considered public, you should either consult with the Trade Clearance Committee or assume that the information is nonpublic and treat it as confidential.

- (iii) "<u>Trade Clearance Committee</u>": The Company has appointed the Chief Executive Officer, Chief Financial Officer, and General Counsel as the Trade Clearance Committee for this Policy. The duties of the Trade Clearance Committee include, but are not limited to, the following:
 - a. assisting with implementation and enforcement of this Policy;
 - b. circulating this Policy to all employees and ensuring that this Policy is arounded as necessary to remain up-to-date with insider trading laws;
 - c. pre-clearing all trading in securities of the Company by Covered Persons in accordance with the procedures set forth in Part II, Section C. below; and
 - d. providing approval of any Rule 10b5-1 plans under Part II, Section A. (iv) below and any prohibited transactions under Part II, Section D. below.

D. Exceptions.

The trading restrictions of this Policy do not apply to the following:

- (i) <u>401(k) Plan.</u> Investing 401(k) plan contributions in a Company stock fund in accordance with the terms of the Company's 401(k) plan. However, any changes in your investment election regarding the Company's stock are subject to trading restrictions under this Policy.
- (ii) <u>ESPP.</u> Purchasing Company stock through periodic, automatic payroll contributions to the Company's Employee Stock Purchase Plan ("ESPP"). However, electing to enroll in the ESPP, making any changes in your elections under the ESPP and selling any Company stock acquired under the ESPP are subject to trading restrictions under this Policy.

- (iii) <u>Options.</u> Exercising stock options granted under the Company's stock option plan(s) for cash, a net exercise or the delivery of previously owned Company stock. However, the sale of any shares issued on the exercise of Company-granted stock options and any broker-assisted cashless exercise of Company-granted stock options are subject to trading restrictions under this Policy.
- (iv) Restricted Stock. The grant or vesting of restricted stock issued in the ordinary course of business or vesting according to its terms.
- (v) <u>Mutual Fund Transactions</u>. Transactions in mutual funds that are invested in securities of the Company.
- (vi) <u>NHC Nonqualified Defensed Compensation Plan ("Defensed Comp Plan"</u>). Investing Deferred Comp Plan contributions in Company stock in accordance with the terms of the Deferred Comp Plan through periodic, automatic payroll and/or bonus compensation contributions to the Deferred Comp Plan.

E. Violations of Insider Trading Laws.

Penalties for trading on or communicating material nonpublic information can be severe, both for individuals involved in such unlawful conduct and their employers and supervisors, and may include jail terms, criminal fines, civil penalties and civil enforcement injunctions. Given the severity of the potential penalties, compliance with this Policy is absolutely mandatory.

(i) <u>Legal Penalties</u>. A person who violates insider trading laws by engaging in transactions in a company's securities when he or she has material nonpublic information can be sentenced to a substantial jail term and required to pay a criminal penalty of several times the amount of profits gained or losses avoided.

In addition, a person who tips others may also be liable for transactions by the tippees to whom he or she has disclosed material nonpublic information. Tippers can be subject to the same penalties and sanctions as the tippees, and the SEC has imposed large penalties even when the tipper did not profit from the transaction.

The SEC can also seek substantial civil penalties from any person who, at the time of an insider trading violation, "directly or indirectly controlled the person who committed such violation," which would apply to the Company and/or management and supervisory personnel. These control persons may be held liable for up to the greater of \$1 million or three times the amount of the profits gained or losses avoided. Even for violations that result in a small or no profit, the SEC can seek penalties from a company and/or its management and supervisory personnel as control persons.

The SEC offers whistleblower awards to persons who provide information leading to the imposition of the civil monetary penalty.

(ii) <u>Company-imposed Penaltics</u>. Employees who violate this Policy may be subject to disciplinary action by the Company, including dismissal for cause. Any exceptions to the Policy, if permitted, may only be granted by the Trade Clearance Committee and must be provided before any activity contrary to the above requirements takes place.

F. Inquiries.

If you have any questions regarding any of the provisions of this Policy, please contact the Trade Clearance Committee by (i) calling the home office at 615-890-2020; (ii) enailing the Committee at tradeclearancecommittee@nhecare.com; or (iii) enailing the then members of the Committee using their NHC enail address.

PART II

A. Blackout Periods.

All Covered Persons are prohibited from trading in the Company's securities during blackout periods as defined below.

- (i) <u>Quarterly Blackout Periods</u>. Trading in the Company's securities is prohibited during the period beginning at the close of the market on the fifteenth (15th) day of the last month of each fiscal quarter and ending at the close of business on the second (2nd) trading day following the date the Company's financial results are publicly disclosed and Form 10-Q or Form 10-K is filed. During these periods, Covered Persons generally possess or are presumed to possess material nonpublic information about the Company's financial results.
- (ii) <u>Other Blackout Periods.</u> From time to time, other types of material nonpublic information regarding the Company (such as negotiation of mergers, acquisitions or dispositions, investigation and assessment of cybersecurity incidents or new product developments) may be pending and not be publicly disclosed. While such material nonpublic information is pending, the Company may impose special blackout periods during which Covered Persons are prohibited from trading in the Company's securities. If the Company imposes a special blackout period, it will notify the Covered Persons affected.
- (iii) <u>Stock Repurchase Plans</u>. The Company may adopt stock repurchase plans from time to time that allow the Company to repurchase its own stock. Trading in Company securities by Covered Persons is prohibited while the Company is actively engaging in repurchases and for two (2) days following a repurchase period.
- (iv) Exception. These trading restrictions do not apply to transactions under a pre-existing written plan, contract, instruction, or arrangement under Rule 10b5-1 under the Securities Exchange Act of 1934 (an "Approved 10b5-1 Plan") that:
 - has been reviewed and approved at least one month in advance of any trades thereunder by the Trade Clearance Committee (or, if revised or amended, such revisions or amendments have been reviewed and approved by the Trade Clearance Committee at least one month in advance of any subsequent trades);
 - b. provides that no trades may occur thereunder until expiration of the applicable cooling-off period specified in Rule 10b5-1(c)(ii)(B), and no trades occur until after that time. The appropriate cooling-off period will vary based on the status of the Covered Person. For directors and officers, the cooling-off period ends on the later of (x) ninety days after adoption or certain modifications of the 10b5-1 plan; or (y) two business days following disclosure of the Company's financial results in a Form 10-Q or Form 10-K for the quarter in which the 10b5-1 plan was adopted. For all other Covered Persons, the cooling-off period ends 30 days after adoption or modification of the 10b5-1 plan. This required cooling-off period will apply to the entry into a new 10b5-1 plan and any revision or modification of a 10b5-1 plan;

- c. was entered into in good faith by the Covered Person at a time when the Covered Person was not in possession of material nonpublic information about the Conpany; and
- d. gives a third party the discretionary authority to execute such purchases and sales, outside the control of the Covered Person, so long as such third party does not possess any material nonpublic information about the Company; or explicitly specifies the security or securities to be purchased or sold, the number of shares, the prices and/or dates of transactions, or other formula(s) describing such transactions.
- e. is the only outstanding Approved 10b5-1 Plan entered into by the Covered Person (subject to the exceptions set out in Rule 10b5-1(c)(ii)(D)).

No Approved 10b5-1 Plan may be adopted during a blackout period.

B. Trading Window.

Covered Persons are generally permitted to trade in the Company's securities when no blackout period is in effect. This means that Covered Persons can usually trade during the period beginning on the day that a blackout period under Part II, Section A. above ends and ending on the day that the next blackout period under Part II, Section A. begins. However, even during this trading window, a Covered Person who is in possession of any material nonpublic information should not trade in the Company's securities until the information has been made publicly available or is no longer material. In addition, the Company may close this trading window if a special blackout period under Part II, Section A. (ii) above is imposed or the Company is repurchasing shares under Part II, Section A. (iii) above and will re-open the trading window once the blackout period has ended.

C. Pre-clearance of Securities Transactions.

- (i) Because Covered Persons are likely to obtain material nonpublic information on a regular basis, the Company requires all such persons to refrain from trading, even during a trading window under Part II, Section B. above, without first pre-clearing all transactions in the Company's securities.
- (ii) Subject to the exemption in subsection (iv) below, no Covered Person may, directly or indirectly, purchase or sell (or otherwise make any transfer, gift, pledge or loan of) any Company security at any time without first obtaining prior approval from the Trade Clearance Committee. These procedures also apply to transactions by such person's spouse, other persons living in such person's household and minor children and to transactions by entities over which such person exercises control.

- (iii) The Trade Clearance Committee shall record the date each request is received and the date and time each request is approved or disapproved. Unless revoked, a grant of permission will normally remain valid until the close of trading two business days following the day on which it was granted. If the transaction does not occur during the two-day period, pre-clearance of the transaction must be re-requested.
- (iv) Pre-clearance is not required for purchases and sales of securities under an Approved 10b5-1 Plan. With respect to any purchase or sale under an Approved 10b5-1 Plan, the third party effecting transactions on behalf of the Covered Person should be instructed to send duplicate confirmations of all such transactions to the Trade Clearance Committee.

D. Prohibited Transactions.

- (i) Covered Persons are prohibited from trading in the Company's equity securities during a blackout period imposed under an "individual account" retirement or pension plan of the Company, during which at least 50% of the plan participants are unable to purchase, sell or otherwise acquire or transfer an interest in equity securities of the Company, due to a temporary suspension of trading by the Company or the plan fiduciary.
- (ii) Covered Persons, including any person's spouse, other persons living in such person's household and minor children and entities over which such person exercises control, are prohibited from engaging in the following transactions in the Company's securities unless advance approval is obtained from the Trade Clearance Committee:
 - a. <u>Short-term trading</u>, Covered Persons who purchase Company securities may not sell any Company securities of the same class for at least six months after the purchase;
 - b. Short sales. Covered Persons may not sell the Company's securities short;
 - c. Options trading. Covered Persons may not buy or sell puts or calls or other derivative securities on the Company's securities;
 - d. Trading on margin or pledging. Covered Persons may not hold Company securities in a margin account or pledge Company securities as collateral for a loan; and
 - e. Hedging. Covered Persons may not enter into hedging or monetization transactions or similar arrangements with respect to Company securities.

E. This Policy Controls.

In the event the terms of this policy conflict with any other Company policy addressing insider trading, then this policy shall control,

F. Acknowledgment and Certification.

All Covered Persons are required to sign the attached acknowledgment and certification.

ACKNOWLEDGMENT AND CERTIFICATION

The undersigned does hereby acknowledge receipt of the Company's Insider Trading Policy. The undersigned has read and understands (or has had explained) such Policy and agrees to be governed by such Policy at all times in connection with the purchase and sale of securities and the confidentiality of nonpublic information.

(Signature)

(Please print name)

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Date:

Robert G. Adams-Andrew W. Adams Richard F, LaRoche Ernest G. Burgess III J. Paul Abernathy Sandra Y. Trail Emil E. Hassan Stephen F. Flatt R. Michael Ussery Brian F. Kidd Josh A. McCreary B. Anderson Flatt, Jr. Vicki L. Dodson LeRoy B. McIntosh Justin Epley Trevor Layland Pete Collins

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Appendix A

NATIONAL HEALTHCARE CORPORATION Compensation Recoupment Policy

1. Purpose. The purpose of this Compensation Recoupment Policy of the Company (as an ended from time to time, the "Policy"), dated as of November 2, 2023 (the "Adoption Date") is to describe the circumstances in which current and former Executive Officers will be required to repay or return Erroneously Awarded Compensation to members of the Company Group. The Company has adopted this Policy to comply with Section 954 of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, as codified by Section 10D of the Exchange Act, Exchange Act Rule 10D-1 promulgated thereunder, and the rules and requirements of the NYSE-American (including Section 811 of the NYSE-American Company Manual) (such legal requirements, and rules and requirements of the NYSE-American, collectively, the "SEC/NYSE-American Clawback Rules"). Each Executive Officer will agree to be bound by the terms and comply with this Policy.

2. Administration. This Policy shall be administered by the Board. The Board is authorized to interpret and construe this Policy and to make all determinations necessary, appropriate, or advisable for the administration of this Policy, and any such determinations made by the Board shall be in the Board's sole discretion, and shall be final and binding on all affected individuals. Subject to applicable legal requirements and the rules and requirements of the NYSE-American, the Board may delegate any or all of its powers and duties under the Policy to authorized officers of the Company, subject to such limitations on such delegated powers and duties as the Board may impose, if any. Except as otherwise required by applicable legal requirements of the NYSE-American, any determinations of the Board hereunder need not be uniform with respect to one or more Executive Officers (whether current or former).

3. Definitions. For purposes of this Policy, the following capitalized terms shall have the meanings set forth below:

(a) "Accounting Restatement" shall mean an accounting restatement due to the material noncompliance of the Company with any financial reporting requirement under the securities laws, including any required accounting restatement (i) to correct an error in previously issued financial statements that is material to the previously issued financial statements (a "Big R" restatement), or (ii) that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period (a "little r" restatement).

(b) "Board" shall mean the Board of Directors of the Company.

(c) "Clawback Eligible Incentive Compensation" shall mean all Incentive-Based Compensation Received by any current or former Executive Officer on or after the NYSE-American Effective Date, provided that:

(i) such Incentive-Based Compensation is Received after such individual began serving as an Executive Officer;

(ii) such individual served as an Executive Officer at any time during the performance period for such Incentive-Based Compensation;

- (iii) such Incentive-Based Compensation is Received while the Company has a class of securities listed on the NYSE-American; and
- (iv) such Incentive-Based Compensation is Received during the applicable Clawback Period.

(d) "<u>Clawback Period</u>" shall mean, with respect to any Accounting Restatement, the three completed fiscal years of the Company immediately preceding the Restatement Date and any transition period (that results from a change in the Company's fiscal year) of less than nine months within or immediately following those three completed fiscal years.

- (c) "<u>Common Stock</u>" shall mean the common stock of the Company.
- (f) "Company" shall mean National HealthCare Corporation, a Delaware corporation.
- (g) "Company Group" shall mean the Company, together with each of its direct and indirect subsidiaries.

(h) "<u>Froneously Awarded Compensation</u>" shall mean, with respect to any current or former Executive Officer in connection with any Accounting Restatement, the amount of Clawback Eligible Incentive Compensation Received by such current or former Executive Officer that exceeds the amount of Clawback Eligible Incentive Compensation Received by such current or former Executive Officer that exceeds the amount of Clawback Eligible Incentive Compensation Received by such current or former Executive Officer that exceeds the amount of Clawback Eligible Incentive Compensation that otherwise would have been Received by such current or former Executive Officer had such Clawback Eligible Incentive Compensation been determined based on the restated amounts as reflected in connection with such Accounting Restatement, computed without regard to any taxes paid.

- "Exchange Act" means the Securities Exchange Act of 1934, as amended.
- (j) "Executive Officer" shall mean any officer as defined in Rule 10D-1(d) (or any successor provision thereof) under the Exchange Act.

(k) "Financial Reporting Measures" shall mean measures that are determined and presented in accordance with the accounting principles used in preparing the Company's financial statements, and any other measures that are derived wholly or in part from such measures. For purposes of this Policy, stock price and total shareholder return (and any measures that are derived wholly or in part from stock price or total shareholder return) shall be considered Financial Reporting Measures. For the avoidance of doubt, a Financial Reporting Measure need not be presented within the Company's financial statements or included in a filing with the SEC.

(l) "Incentive-Based Compensation" shall mean any compensation that is granted, earned or vested based wholly or in part upon the attainment of a Financial Reporting Measure.

- (m) "<u>NYSE-American</u>" shall mean the New York Stock Exchange-American.
- (n) "NYSE-American Effective Date" shall mean October 2, 2023.

(o) "Received" shall mean when Incentive-Based Compensation is received, and Incentive-Based Compensation shall be deemed received in the Company's fiscal period during which the Financial Reporting Measure specified in the Incentive-Based Compensation award is attained, even if payment or grant of the Incentive-Based Compensation occurs after the end of that period.

(p) "<u>Restatement Date</u>" shall mean the earlier to occur of (i) the date the Board, a Committee of the Board, or the officers of the Company authorized to take such action if Board action is not required, concludes, or reasonably should have concluded, that the Company is required to prepare an Accounting Restatement, or (ii) the date a court, regulator or other legally authorized body directs the Company to prepare an Accounting Restatement.

(q) "SEC" shall mean the U.S. Securities and Exchange Commission.

4. Recoupment of Erroneously Awarded Compensation.

(a) In the event that the Company is required to prepare an Accounting Restatement, (i) the Board shall determine the amount of any Erroneously Awarded Compensation for each applicable current or former Executive Officer (whether or not such individual is serving as an Executive Officer at such time) (the "Applicable Executives") in connection with such Accounting Restatement, and (ii) the Company will reasonably promptly require the recoupment of such Erroneously Awarded Compensation for any such Applicable Executive shall surrender such Erroneously Awarded Compensation to the Company, at such time(s), and via such method(s), as determined by the Board in accordance with the terms of this Policy. In such event, any such Applicable Executive pursuant to the terms of this Policy.

(b) For Incentive-Based Compensation based on (or derived from) stock price or total shareholder return where the amount of Erroneously Awarded Compensation is not subject to mathematical recalculation directly from the information in the applicable Accounting Restatement, (i) such amount shall be determined by the Board based on a reasonable estimate of the effect of the Accounting Restatement on the stock price or total shareholder return upon which the Incentive-Based Compensation was Received, and (ii) the Company will maintain documentation of the determination of that reasonable estimate and provide such documentation to the NYSE-American.

(c) The Board shall determine, in its sole discretion, the method(s) for recouping any Erroneously Awarded Compensation from any Applicable Executive, which may include one or more of the following:

 requiring one or more cash payments to the Company Group from such Applicable Executive, including, but not limited to, the repayment of cash Incentive-Based Compensation previously paid by the Company Group to such Applicable Executive;

(ii) seeking recovery of any gain realized on the vesting, exercise, settlement, sale, transfer or other disposition of any equity-based awards previously made by the Company to such Applicable Executive and/or otherwise requiring the delivery to the Company of shares of Common Stock held by such Applicable Executive;

(iii) withholding, reducing or eliminating future cash compensation (including cash incentive payments), future equity awards and/or other benefits or amounts otherwise to be paid or awarded by the Company Group to such Applicable Executive;

(iv) offsetting amounts against compensation or other amounts otherwise payable by the Company Group to such Applicable Executive; and

(v) cancelling, adjusting or offsetting against some or all outstanding vested or unvested equity awards of the Company held by such Applicable Executive;

(vi) taking any other remedial and recovery actions with respect to such Applicable Executive permitted by applicable legal requirements and the rules and regulations of the NYSE-American, as determined by the Board.

(d) Notwithstanding anything herein to the contrary, the Company shall not be required to recover Eroneously Awarded Compensation from any Applicable Executive pursuant to the terms of this Policy if (1) the Company's Compensation Committee determines that such recovery would be impracticable, and (2) any of the following conditions is met:

and/or

(i) the direct expenses paid to a third party to assist in enforcing the Policy would exceed the amount to be recovered, provided that, before concluding that it would be impracticable to recover any amount of Eroneously Awarded Compensation based on expense of enforcement pursuant to this clause (i), the Company has (x) made a reasonable attempt to recover such Eroneously Awarded Compensation, (y) documented such reasonable attempt(s) to recover, and (z) provided such documentation to the NYSE-American;

(ii) recovery would violate home country law where that law was adopted prior to November 28, 2022, provided that, before determining that it would be impracticable to recover any amount of Eroneously Awarded Compensation based on violation of home country law, the Company has obtained an opinion of home country counsel, acceptable to the NYSE-American, that recovery would result in such a violation, has provided copy of the opinion is provided to the NYSE-American; or

(iii) recovery would likely cause an otherwise tax-qualified retirement plan, under which benefits are broadly available to employees of the Company Goup, to fail to meet the requirements of 26 U.S.C. 401(a)(13) or 26 U.S.C. 411(a) and regulations thereunder.

5 . No Indemnification, Etc. The Company Group shall not (x) indemnify any current or former Executive Officer against (i) the loss of any Erroneously Awarded Compensation that is repaid, returned or recovered pursuant to the terms of this Policy, or (ii) any claims relating to the Company Group's enforcement of its rights under this Policy, or (y) pay or reimburse any current or former Executive Officers for insurance premiums to recover losses incurred under this Policy.

6. Supersedure. This Policy will supersede any provisions in (x) any agreement, plan or other arrangement applicable to any member of the Company Goup, and (y) any organizational documents of any entity that is part of Company Goup that, in any such case, (a) exempt any Incentive-Based Compensation from the application of this Policy, (b) waive or otherwise prohibit or restrict the Company Goup's right to recover any Eroneously Awarded Compensation, including, without limitation, in connection with exercising any right of setoff as provided herein, and/or (c) require or provide for indemnification to the extent that such indemnification is prohibited under Section 5 above.

7. Amendment; Termination; Interpretation. The Board may amend or terminate this Policy at any time, subject to compliance with all applicable legal requirements and the rules and requirements of the NYSE-American. It is intended that this Policy be interpreted in a manner that is consistent with the SEC/NYSE-American Clawback Rules.

8. Other Recoupment Rights; No Additional Payments.

(a) Any right of recoupment under this Policy is in addition to, and not in lieu of, any other remedies or rights of recoupment that may be available to the Company Group-pursuant to. (i) the terms of any recoupment provisions in any employment agreement, incentive or equity compensation plan or award or other agreement, (ii) any other legal requirements, including, but not limited to, Section 304 of Sarbanes-Oxley Act of 2002 (subject to <u>Section 8(b)</u> of this Policy below), and (iii) any other legal rights or remedies available to the Company.

(b) Notwithstanding anything herein to the contrary, to the extent that the Board determines that any Erroneously Awarded Compensation includes any amounts that have been actually reimbursed to the Company Group from any Applicable Executive pursuant to Section 304 of the Sarbanes-Oxley Act (any such amounts that have been reimbursed to the Company Group, the "<u>Applicable SOX Recoupment Amount</u>"), in order to prevent duplicative recovery, the amount of any Erroneously Awarded Compensation to be recovered from any such Applicable Executive shall be reduced by the Applicable SOX Recoupment Amount.

9. Successors. This Policy shall be binding and enforceable against all current and former Executive Officers and their beneficiaries, heirs, executors, administrators or other legal representatives.

<u>Exhibit A</u> Form of Acknowledgment

By signing below, the undersigned acknowledges and confirms that the undersigned has received and reviewed a copy of the National HealthCare Corporation Compensation Recoupment Policy (the "<u>Policy</u>"). Capitalized terms used but not otherwise defined in this acknowledgment shall have the meanings ascribed to such terms in the Policy.

By signing this acknowledgment, the undersigned acknowledges and agrees that the undersigned is and will continue to be subject to the Policy and that the Policy will apply both during and after the undersigned's employment with the Company Group. Further, by signing below, the undersigned agrees to abide by the terms of the Policy, including, without limitation, by returning any Erroneously Awarded Compensation to the Company Group to the extent required by the Policy.

Signature

Print Name

Date

EXHIBIT 21 Subsidiaries of the Registrant

Name % Owned State of Organization		
NHC/Delaware, Inc.	100%	Delaware
NHC/OP. L.P.	100%	Delaware
National Health Realty, LLC	100%	Delawarc
Premier Group Ins. Co.	100%	Tennessee
National Healthcare Center of Fort Oglethorpe, L.P.	100%	Tennessee
Nutritional Support Services	100%	Tennessee
NHC HealthCare/Anniston, LLC	100%	Alabama
NHC Place/Anniston, LLC	100%	Alabama
NHC HealthCare/Moulton, LLC	100%	Alabama
Premier Plus Insurance Co.	100%	Cayman Islands
Knoxville Center for Behavioral Medicine, LLC	65%	Delaware
Maryland Heights Properties, LLC	100%	Delaware
Middlebrook Property Partners, LLC	88.98%	Delaware
NHC Delaware Investments Inc.	100%	Delaware
NHC-Maury Regional Transitional Care Center, LLC	80%	Delaware
Osage Beach Center for Behavioral Health, LLC	100%	Delaware
Post Acute Service Solutions, LLC	100%	Delawarc
St. Peters II Holdings, LLC	100%	Delaware
The Health Center of Hermitage, LLC	100%	Delaware
NHC HealthCare/Lake City, inc.	100%	Florida
NHC HealthCare/Pensacola, Inc.	100%	Florida
NHC Place Mentitt Island, LLC	100%	Florida
NHC Place Stuart, LLC	100%	Florida
NHC Place Vero Beach, LLC	100%	Florida
Hudson HealthCare Advisors, LLC	100%	Florida
Georgia HealthCare Advisors, LLC	100%	Georgia
NHC HealthCare/Rossville, LLC	100%	Georgia
NHC Health Care/Glasgow, LLC	100%	Kentucky
Buckley HealthCare Center, LLC	100%	Massachusetts
Holyoke HealthCare Center, LLC	100%	Massachusetts
John Adams HealthCare Center, LLC	100%	Massachusetts
Taunton HealthCare Center, LLC	100%	Massachusetts
Maryland Heights Center for Behavioral Health, LLC	100%	Missouri
Missouri HealthCare Advisors, LLC	100%	Missouri
NHC Advantage, LLC	75.56%	Missouri
NHC HealthCare/Desloge, LLC	100%	Missouri
NHC HealthCare/Joplin, LLC	100%	Missouri
NHC HealthCare/Kennett, LLC	100%	Missouri
NHC Place/Lake St. Charles, LLC	100%	Missouri
NHC HealthCare-Macon, ILC	100%	Missouri
NHC HealthCare/Maryland Heights, LLC	100%	Missouri
NHC HealthCarc-Osage Beach, LLC	100%	Missouri
NHC HealthCare-Springfield Missouri, LLC	100%	Missouri
NHC HealthCare/St. Charles, LLC	100%	Missouri
NHC HealthCare/West Plains, LLC	100%	Missouri
NHC Homecare Missouri, LLC	100%	Missouri
St. Peters Memory Care Operations, LLC	100%	Missouri
St. Peters Memory Care Realty, LLC	100%	Missouri

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vinages of ot. i etcis, inco		Missouri
Villages of Suckson Creek, 120		Missouri
		Missouri
reactione reactive control, Leo		New Hampshire
		New Hampshire
The crost fibrin cure conton, have		New Hampshire
Into Health Care, LLC		South Carolina
NHC HealthCare/Anderson, LLC		South Carolina
NHC HealthCare/Bluffton, LLC		South Carolina
NHC HealthCare-Charleston, LLC		South Carolina
NHC HealthCare/Clinton, LLC	100%	South Carolina
NHC HealthCare/Garden City, LLC		South Carolina
NHC HealthCare/Greenville, LLC	100%	South Carolina
NHC HealthCare/Greenwood, LLC	100%	South Carolina
	100%	South Carolina
NHC HealthCare/Lexington, LLC	100%	South Carolina
NHC HealthCare/Mauldin, LLC	100%	South Carolina
NHC HealthCare/North Augusta, LLC	100%	South Carolina
NHC HealthCare/Parklane, LLC	100%	South Carolina
NHC Honecare – South Carolina, LLC	100%	South Carolina
NHC Place-Charleston, LLC	100%	South Carolina
The Palmettos of Bluffton, LLC	100%	South Carolina
The Palmettos of Garden City, LLC	100%	South Carolina
The Palmettos of Parklane, LLC	100%	South Carolina
South Carolina HealthCare Advisors, LLC	100%	South Carolina
Adams Place, LLC	100%	Tennessce
Caris HealthCare, L.P.	100%	Tennessee
HealthCare Transition Center, LLC	100%	Tennessee
Knoxville Health Care Center, LP.	100%	Tennessee
NHC Farragut Memory Care, LLC	100%	Tennessee
NHC HealthCare/Athens, LLC	100%	Tennessee
NHC HealthCare/Chattanooga, LLC	100%	Tennessee
NHC HealthCare/Columbia, LLC	100%	Tennessee
NHC HealthCare/Cool Springs, LLC	100%	Tennessee
NHC HealthCare/Dickson, LLC	100%	Tennessee
NHC HealthCare/Farragut, LLC	100%	Tennessee
NHC HealthCare/Franklin, LLC	100%	Tennessee
NHC HealthCare/Hendersonville, LLC	100%	Tennessee
NHC HealthCare/Heartland, LLC	100%	Tennessee
NHC HealthCare/Hillview, LLC	100%	Tennessee
NHC HealthCare/Holston Hills, LLC	100%	Tennessee
NHC HealthCare/Johnson City, LLC	100%	Tennessee
NHC HealthCare/Kingsport, LLC	100%	Tennessee
NHC HealthCare/Knigspon, LLC	100%	Tennessee
NHC HealthCare/Lewisburg, LLC	100%	Tennessee
NHC HealthCare/Lewisburg, LLC NHC HealthCare/McMinnville, LLC	100%	Tennessee
NHC HealthCare/Milan, LLC	100%	Tennessee
NHC HealthCare/Milan, LLC	100%	Tcnnessee
NHC HealthCare/Pulaski, LLC	100%	Tennessee
	100%	Tennessee
NHC HealthCare/Scott, LLC	100%	Tennessee
NHC HealthCare/Sequatchic, LLC	100%	Tennessee
NHC HealthCare/Smithville, LLC	1.00/0	

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	1.00M	,
NHC HealthCare/Somerville, LLC	100%	Tennessee
NHC HealthCare/Sparta, LLC	100%	Tennessee
NHC HealthCare/Springfield, I.I.C	100%	Tennessee
NHC HealthCarc-Sumner, LLC		Tennessec
NHC HealthCare/Tullahoma, LLC	100%	Tennessee
NHC-Maury Regional HealthCare, LLC	100%	Tennessee
NHC Middlebrook Behavioral Services, LLC	100%	Tennessee
NHC Middlebrook Properties, LLC	100%	Tennessee
NHC Place at the Trace, LLC	100%	Tennessee
National Hospice, Inc.	100%	Tennessee
Renal Health Services, LLC	100%	Tennessee
Standifer Place Properties, LLC	100%	Tennessee
Tennessee HealthCare Advisors, LLC	100%	Tennessee
Tennessee Home Care Holdings, LLC	50%	Tennessee
City Corporation	100%	Tennessee
City Center, L.P.	99%	Tennessee
Medical Personnel Services, LLC	100%	Tennessee
Tranzion, LLC	100%	Tennessee
NHC HealthCare/Bristol, LLC	100%	Virginia

Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the following Registration Statements:

- Registration Statement (Form S-8 No. 333-129462) pertaining to National HealthCare Corporation's 2005 Stock Option, Employee Stock Purchase, Physician Stock
 Purchase & Stock Appreciation Rights Plan and 2004 Non-Qualified Stock Option Plan
- (2) Registration Statements (Forms S-8 No. 333-167685 and No. 333-216085) pertaining to National HealthCare Corporation's 2010 Onnibus Equity Incentive Plan
- (3) Registration Statements (Form S-8 No. 333-238900) pertaining to National HealthCare Corporation's 2020 Omnibus Equity Incentive Plan

of our reports dated February 16, 2024, with respect to the consolidated financial statements of National HealthCare Corporation, and the effectiveness of internal control over financial reporting of National HealthCare Corporation, included in this Annual Report (Form 10-K) of National HealthCare Corporation for the year ended December 31, 2023.

Nashville, Tennessee February 16, 2024

EXHIBIT 31.1

CERTIFICATION

I, Stephen F. Flatt, certify that:

1. I have reviewed this annual report on Form 10-K of National HealthCare Corporation;

- 2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function);
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 16, 2024

/s/ Stephen F. Flatt Stephen F. Flatt Chief Executive Officer

EXHIBIT 31.2

CERTIFICATION

I, Brian F. Kidd, certify that:

1. I have reviewed this annual report on Form 10-K of National HealthCare Corporation;

- Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 16, 2024

/s/ Brian F. Kidd Brian F. Kidd Senior Vice President and Chief Financial Officer

Exhibit 32

Certification of Annual Report on Form 10-K of National HealthCare Corporation For the Year Ended December 31, 2023

The undersigned hereby certify, pursuant to 18 U.S.C. Section 906 of the Sarbanes-Oxley Act of 2002, that, to the undersigned's best knowledge and belief, the Annual Report on Form 10-K for National HealthCare Corporation ("Issuer") for the period ending December 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"):

(a) fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(b) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Issuer.

This Certification accompanies the Annual Report on Form 10-K of the Issuer for the year ended December 31, 2023.

This Certification is executed as of February 16, 2024.

/s/Stephen F, Flatt Stephen F, Flatt Chief Executive Officer

/s/ Brian F, Kidd

Brian F, Kidd Senior Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM10-Q

XQUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended March 31, 2024

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANCE ACT OF 1934

For the transition period from ______ to _____

Commission file number 001-13489



(Exact name of registrant as specified in its Charter)

Delaware (State or other jurisdiction of incorporation or organization 52-2057472 (I.R.S. Employer Identification No.)

100 E. Vine Street Murfreesboro, TN <u>37130</u> (Address of principal executive offices) (Zip Code)

<u>(615) 890--2020</u>

Registrant's telephone number, including area code

Securities registered pursuant to Section 12(b) of the Exchange Act:

Title of each class	Trading Symbols(s)	Name of each exchange on which registered	
Common, \$0.01 par value	NHC	NYSE American	

Indicate by check mark whether the registrant: (1) Has filed all reports required to be filed by Section 13 or 15(d), of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such period that the registrant was required to submit such files). Yes X No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. Large Accelerated filer X Accelerated filer D

Non-accelerated filer

Smaller reporting company 🗆

Emerging growth company [

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as is defined in Rule 12b–2 of the Exchange Act). Yes 🗆 No X

15,399,724 shares of common stock of the registrant were outstanding as of May 1, 2024.

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PART I, FINANCIAL INFORMATION

Item 1. Financial Statements.

NATIONAL HEALTHCARE CORPORATION Interim Condensed Consolidated Statements of Operations (in thousands, except share and per share amounts)

(unaudited)

	Three Months Ended March 31			ed
		2024		2023
Revenues:				
Net patient revenues	\$	285,823	\$	258,007
Other revenues		11,353		11,556
Net operating revenues		297,176		269,563
Cost and expenses:		183,138		167,824
Salaries, wages, and benefits		77,429		71,489
Other operating		10,348		10,092
Facility rent		10,586		10,048
Depreciation and amortization		46		98
Interest		281,547		259,551
Total costs and expenses				
Income from operations		15,629		10,012
Other income:		5,685		4,323
Non-operating income		14,399		1,386
Unrealized gains on marketable equity securities				
Income before income taxes		35,713		15,721
Income tax provision		(9,462)		(4,436)
Net income		26,251		11,285
Net (income)/loss attributable to noncontrolling interest		(38)		438
		A < 010	•	11 733
Net income attributable to National HealthCare Corporation	\$	26,213	3	11,723
Earnings per share attributable to National HealthCare Corporation stockholders:	đ	1.71	\$	0.76
Basic	\$ \$	1.69	\$	0,76
Diluted	φ	1.07	÷	3,10
Weighted average common shares outstanding:		15,350,240		15,337,423
Basic		15,505,096		15,356,335
Diluted		10,000,000		
Dividends declared per common share	\$	0.59	\$	0.57

The accompanying notes to interim condensed consolidated financial statements are an integral part of these consolidated statements.

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NATIONAL HEALTHCARE CORPORATION Interim Condensed Consolidated Statements of Comprehensive Income

(unaudit	ed	m thou	sanas	/
					/

	Three Months Ended March 31			
		2024		2023
Net income	\$	26,251	\$	11,285
Other comprehensive income/(loss): Unrealized gains/(losses) on investments in marketable debt securities Reclassification adjustment for realized gains on sales of marketable debt securities Income tax (expense)/benefit related to items of other comprehensive income Other comprehensive income/(loss), net of tax		(472) (10) 45 (437)		(279) 1,679
Net (income)/loss attributable to noncontrolling interest		(38)		438
Comprehensive income attributable to National HealthCare Corporation	\$	25,776	<u>\$</u>	13,402

The accompanying notes to interim condensed consolidated financial statements are an integral part of these consolidated statements.

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NATIONAL HEALTHCARE CORPORATION Interim Condensed Consolidated Balance Sheets

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(in thousands)

Assets	March 31, 2024 unaudited		December 31, 2023	
Current Assets:	\$ 93,9	32 \$	107,076	
Cash and cash equivalents	3 93,9		17,725	
Restricted cash and cash equivalents, current portion	123,0		111,117	
Marketable equity securities		34	5,427	
Marketable debt securities	29,6		26,779	
Restricted marketable equity securities	4,7		12,822	
Restricted marketable debt securities, current portion	125,6		108,545	
Accounts receivable	6.7		7,386	
Inventories	6,7		8,855	
Prepaid expenses and other assets		37	503	
Notes receivable Total current assets	417,5		406,235	
Property and Equipment:	1.005	10	1 101 (81	
Property and equipment, at cost	1,065,5		1,101,681	
Accumulated depreciation and amortization	(576,8		(608,352)	
Net property and equipment	488,6	<u>/8</u>	493,329	
Other Assets:		40	1,167	
Restricted cash and cash equivalents, less current portion	1,1 119,0		1,107	
Restricted marketable debt securities, less current portion	119,0		14,786	
Deposits and other assets	87.3		94,201	
Operating lease right-of-use assets	168,2		168,295	
Goodwill	7,0		7,038	
Intangible assets	16.7		16,267	
Investments in unconsolidated companies	413.3		411,232	
Total other assets	\$ 1,319,6		\$ 1,310,796	
Total assets	و را لرزا م			

The accompanying notes to interim condensed consolidated financial statements are an integral part of these consolidated statements.

NATIONAL HEALTHCARE CORPORATION Interim Condensed Consolidated Balance Sheets (continued) (in thousands, except share and per share amounts)

	March 31, 2024 unaudited			ecember 31, 2023
Liabilities and Stockholders' Equity				
Current Liabilities:		AD (07	e	10 104
Trade accounts payable	\$	20,697	\$	19,194 860
Finance lease obligations, current portion		-	-	29,352
Operating lease liabilities, current portion		29,733		29,332
Accrued payroll		64,156		
Amounts due to third party payors		19,988		18,369
Accrued risk reserves, current portion		30,800		30,549
Other current liabilities		24,302		22,991
Contract liabilities		7,667		9,051
Dividends payable		9,086		
Total current liabilities	~	206,429		214,476
Operating lease liabilities, less current portion		56,004		63,175
Accrued risk reserves, less current portion		77,437		72,710
Refindable entrance fees		5,708		6,376
Deferred income taxes		19,639		17,200
Other noncurrent liabilities		27,909		26,379
Total liabilities		393,126		400,316
Equity: state of the same				
Common stock, \$.01 par value; 45,000,000 shares authorized; 15,399,724 and 15,350,661 shares, respectively, issued				
and outstanding		154		153
Capital in excess of par value		226,909		227,604
Retained earnings		704,726		687,599
Accumulated other comprehensive loss		(7,041)		(6,604)
Total National HealthCare Corporation stockholders' equity		924,748		908,752
Noncontrolling interest		1,766		1,728
Total equity		926,514		910,480
	\$	1,319,640	\$	1,310,796
Total liabilities and equity			•	

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The accompanying notes to interim condensed consolidated financial statements are an integral part of these consolidated statements.

NATIONAL HEALTHCARE CORPORATION Interim Condensed Consolidated Statements of Cash Flows

(unaudited – in thousands)

		Three Months Ended March 31						
		2024	2023					
Cash Flows From Operating Activities:	\$	26,251 \$	11,285					
Net income	φ	20,291 ψ	11,200					
Adjustments to reconcile net income to net cash provided by operating activities:		10,586	10,048					
Depreciation and amortization		(67)	(1,535)					
Equity in earnings of unconsolidated investments		(14,399)	(1,386)					
Unrealized gains on marketable equity securities		(344)	(1,500) 492					
(Gains)/losses on sale of marketable securities		(1,024)						
Gain on sale of unconsolidated company			331					
Deferred income taxes		2,484	639					
Stock-based compensation		793	039					
Changes in operating assets and liabilities;		(1= 110)	(7.140)					
Accounts receivable		(17,119)	(3,148)					
Inventories		623	142					
Prepaid expenses and other assets		3,153	1,957					
Operating lease obligations		55	(316)					
Trade accounts payable		1,503	(4,018)					
Accrued payroll		(19,954)	(15,800)					
Amounts due to third party payors		1,619	48					
Accrued risk reserves		4,978	3,157					
Contract liabilities		7,667	-					
		1,311	5,407					
Other current liabilities		1,530	6,554					
Other noncurrent liabilities		9,646	13,857					
Net cash provided by operating activities		51010	-,					
Cash Flows From Investing Activities:		(5,955)	(6,640)					
Purchases of property and equipment		2,100	(0,0,0)					
Proceeds from sale of unconsolidated company		(1,488)	_					
Investments in unconsolidated companies		16	2					
Collections of notes receivable		(8,703)	(10,281)					
Purchases of marketable securities			15,492					
Proceeds from sale of marketable sccurities		11,615						
Net cash used in investing activities		(2,415)	(1,427)					
Cash Flows From Financing Activities:			(1.010)					
Principal payments under finance lease obligations		(860)	(1,218)					
Dividends paid to common stockholders		(9,051)	(8,748)					
Issuance of common stock		8,412	-					
Repurchase of common shares		(9,900)	(2,482)					
		(668)	(171)					
Tardande tee ferande		(12,067)	(12,619)					
Net cash used in financing activities	*	(4,836)	(189)					
Net Decrease in Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents		125,968	74,865					
Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Beginning of Period	\$	121,132 \$	74,676					
Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, End of Period	φ	<u> </u>						
Balance Sheet Classifications:	<i>c</i>	93,982 \$	46,144					
Cash and cash equivalents	\$,						
Restricted cash and cash equivalents		27,150	28,532					
Total Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents	<u>\$</u>	121,132 \$	74,676					

The accompanying notes to interim condensed consolidated financial statements are an integral part of these consolidated statements.

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NATIONAL HEALTHCARE CORPORATION Interim Condensed Consolidated Statements of Stockholders' Equity (in thousands, except share and per share amounts)

(unaudited)

For the three months ended March 31, 2024:

	Commo	mon Stock Amount		Capital in Excess of Par Valuc		Retained Eamings		Accumulated Other Comprehensive Loss		Non- controlling Interest		Total Stockholders' Equity	
Balance at January 1, 2024	15,350,661	\$	153	\$	227,604	\$	687,599	\$	(6,604)	\$ 1,72	\$	910,480	
Net income	-	*	_	•	,		26,213			3	\$	26,251	
Other comprehensive loss	_		_				·		(437)	-		(437)	
Stock-based compensation	-		_		793		_		-	-	-	793	
Shares sold – options exercised	150,194		1		8,412				-	-	-	8,413	
Repurchase of common shares	(101,131)		_		(9,900)		-		_	-	-	(9,900)	
Dividends declared to common stockholders	(101,101)				(-))							(0.000)	
(\$0.59 per share)	_						(9,086)					(9,086)	
Balance at March 31, 2024	15,399,724	\$	154	\$	226,909	\$	704,726	\$	(7,041)	\$ 1,76	2 =	926,514	

For the three months ended March 31, 2023:

	Commo	on Stock Amount		Capital in Excess of Par Value		Retained Earnings		Accumulated Other Comprehensive Income (Loss)		Interest		Total Stockholders` Equity	
Balance at January 1, 2023	15,357,746	\$	153	\$	226,991	\$	656,664	\$	(9,532)	\$	3,238	\$	877,514
Net income/(loss)	_		-		-		11,723		-		(438)		11,285
Other comprehensive income	· · · ·		-		_		-		1,679		-		1,679
Stock-based compensation					639		-		. –		-		639
Shares sold – options exercised	7,046		-				-		-		-		(2, (02))
Repurchase of common shares	(44,349)		-		(2,482)		-		-		-		(2,482)
Dividends declared to common stockholders (\$0.57 per share)	· · · · · ·	<u></u>	153	<u>r</u>	225,148	<u>e</u>	(8,733)	\$	(7,853)	5	2,800	_	(8,733)
Balance at March 31, 2023	15,320,443	<u>م</u>	155	ф —	22.3,140	<u>و</u>		Ψ	(1,000)	<u> </u>	.,	_	

The accompanying notes to interim condensed consolidated financial statements are an integral part of these consolidated statements.

NATIONAL HEALTHCARE CORPORATION

Notes to Interim Condensed Consolidated Financial Statements

March 31, 2024

(unaudited)

Note 1 - Description of Business

National HealthCare Corporation ("NHC" or the "Company") is a leading provider of senior health care services. As of March 31, 2024, we operate or manage, through certain affiliates, 65 skilled nursing facilities with a total of 8,421 licensed beds, 24 assisted living facilities with 1,365 units, five independent living facilities, three behavioral health hospitals, 35 homecare agencies, and 30 hospice agencies. We operate specialized care units within certain of our healthcare centers such as Alzheimer's disease care units and sub-acute nursing units. In addition, we provide insurance services, management and accounting services, and we lease properties to operators of skilled nursing and assisted living facilities. We operate in 8 states and are located primarily in the southeastern United States.

Note 2 - Summary of Significant Accounting Policies

The listing below is not intended to be a comprehensive list of all our significant accounting policies. In nany cases, the accounting treatment of a particular transaction is specifically dictated by U.S. generally accepted accounting principles ("GAAP"), with limited need for management's judgment in their application. There are also areas in which management's judgment in selecting any available alternative would not produce a materially different result. See our audited December 31, 2023 consolidated financial statements are available at our web site; www.nhccare.com

Basis of Presentation

The unaudited interim condensed consolidated financial statements to which these notes are attached include all normal, recurring adjustments which are necessary to fairly present the financial position, results of operations and cash flows of NHC. All significant intercompany transactions and balances have been eliminated in consolidation. The consolidated financial statements include the accounts of all entities controlled by NHC. The Company presents noncontrolling interest within the equity section of its consolidated balance sheets. The Company presents the amount of consolidated net income that is attributable to NHC and the noncontrolling interest in its consolidated statements of operations.

We assume that users of these interim financial statements have read or have access to the audited December 31, 2023 consolidated financial statements and that the adequacy of additional disclosure needed for a fair presentation, except in regard to material contingencies, may be determined in that contex. Accordingly, footnotes and other disclosures which would substantially duplicate the disclosure contained in our most recent annual report to stockholders have been omitted. This interim financial information is not necessarily indicative of the results that may be expected for a full year for a variety of reasons.

Estimates and Assumptions

The preparation of financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and could cause our reported net income to vary significantly from period.

Net Patient Revenues and Accounts Receivable

Net patient revenues are derived from services rendered to patients for skilled and intermediate nursing, rehabilitation therapy, assisted living and independent living, home health care services, hospice services, and behavioral health services. Net patient revenue is reported at the amount that reflects the consideration to which the Company expects to be entitled in exchange for providing patient services. These amounts are due from patients, governmental programs, and other third-party payors, and include variable consideration for retroactive revenue adjustments due to settlement of audits, reviews, and investigations.

The Company recognizes revenue as its performance obligations are completed. Routine services are treated as a single performance obligation satisfied over time as services are rendered. These routine services represent a bundle of services that are not capable of being distinct. The performance obligations are satisfied over time as the patient simultaneously receives and consumes the benefits of the healthcare services provided. Additionally, there may be ancillary services which are not included in the daily rates for routine services, but instead are treated as separate performance obligations satisfied at a point in time when those services are rendered. Contract liabilities are recorded for payments the Company receives in which performance obligations have not been completed.



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The Company determines the transaction price based on established billing rates reduced by explicit price concessions provided to third party payors. Explicit price concessions are based on contractual agreements and historical experience. The Company considers the patient's ability and intent to pay the amount of consideration upon admission. Credit losses are recorded as bad dobt expense, which is included as a component of other operating expenses in the interim condensed consolidated statements of operations. Bad-dobt expense-was-\$2,471,000 and \$1,811,000 for the three months ended March 31, 2024 and 2023, respectively. As of March 31, 2024, and December 31, 2023, the Company has recorded allowance for doubtful accounts of \$9,174,000 and \$8,054,000, respectively, as our best estimate of expected losses inherent in the accounts receivable balance.

Other Revenues

Other revenues include revenues from the provision of insurance services, management and accounting services to other long-term care providers, and rental income. Our insurance revenues consist of premiums that are generally paid in advance and then amortized into income over the policy period. We charge for management services based on a percentage of net revenues. We charge for accounting services based on a monthly fee or a fixed fee per bed of the healthcare center under contract. We record other revenues as the performance obligations are satisfied based on the terms of our contractual arrangements.

We recognize rental income based on the terms of our operating leases. Under certain of our leases, we receive variable rent, which is based on the increase in revenues of a lessee over a base year. We recognize variable rent annually or monthly, as applicable, when, based on the actual revenue of the lessee is earned.

Segment Reporting

In accordance with the provisions of Accounting Standards Codification ("ASC") 280, Segment Reporting, the Company is required to report financial and descriptive information about its reportable operating segments. The Company has two reportable operating segments: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals, and (2) homecare and hospice services. The Company also reports an "all other" category that includes revenues from rontal income, management and accounting services fees, insurance services, and costs of the corporate office. See Note 6 for further disclosure of the Company's operating segments.

Other Operating Expenses

Other operating expenses include the costs of care and services that we provide to the residents of our facilities and the costs of maintaining our facilities. Our primary patient care costs include drugs, medical supplies, purchased professional services, food, and professional liability insurance and licensing fees. The primary facility costs include utilities and property insurance.

General and Administrative Costs

With the Company being a healthcare provider, the majority of our expenses are "cost of revenue" items. Costs that could be classified as "general and administrative" by the Company would include its corporate office costs, excluding stock-based compensation, which were \$6,164,000 and \$5,653,000 for the three months ended March 31, 2024 and 2023, respectively.

Long-Term Leases

The Company's lease portfolio primarily consists of operating real estate leases for certain skilled nursing facilities, assisted and independent living facilities, homecare and hospice offices, and pharmacy warehouses. The original terms of the leases typically range from two to fifteen years. Several of the real estate leases include renewal options which vary in length and may not include specific rent renewal amounts. We determine if an arrangement is a lease at inception of a contract. We determine the lease term by assuming exercise of renewal options that are reasonably certain.

The Company records right-of-use assets and liabilities for non-cancelable real estate operating leases with original or remaining lease terms in excess of one year. Leases with a lease term of 12 months or less at inception are not recorded and are expensed on a straight-line basis over the lease term. We recognize lease components and non-lease components together and not as separate parts of a lease for real estate leases.

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Operating lease right-of-use assets and liabilities are recorded at the present value of the lease payments over the lease term. The present value of the lease payments are discounted using the incremental borrowing rate associated with each lease. The variable components of the lease payment that fluctuate with the operations of a health facility are not included in determining the right-of-use assets and lease liabilities. Rather, these variable components are expensed as incurred.

Property and Equipment

Property and equipment are recorded at cost. Depreciation is provided by the straight-line method over the expected useful lives of the assets estimated as follows: buildings and improvements, 20-40 years and equipment and furniture, 3-15 years. Leasehold improvements are amortized over periods that do not exceed the non-cancelable respective lease terms using the straight-line method.

Business Combinations

We account for acquisitions using the acquisition method of accounting in accordance with ASC 805, Business Combinations. Acquisitions are accounted for as purchases and are included in our consolidated financial statements from their respective acquisition dates. Assets acquired and liabilities assumed, if any, are measured at fair value on the acquisition date using the appropriate valuation method. Goodwill generated from acquisitions is recognized for the excess of the purchase price over the fair value of tangible and identifiable intangible assets acquired and liabilities assumed. In determining the fair value of identifiable assets, we use various valuation techniques. These valuation methods require us to make estimates and assumptions surrounding projected revenues and costs, future growth, and discount rates.

Goodwill and Other Intangible Assets

Goodwill represents the excess of the purchase price over the fair value of identifiable net assets acquired in business combinations. Goodwill is not amortized but is subject to an annual impairment test. We perform our annual goodwill impairment assessment on the first day of the fourth quarter. Tests are performed more frequently if events occur, or circumstances change that would more likely than not reduce the fair value of the reporting unit below its carrying amount.

The Company's indefinite-lived intangible assets consist of trade names and certificates of need and licenses. The Company reviews indefinite-lived intangible assets for impairment on an annual basis or more frequently if events or changes in circumstances indicate that the carrying amount of the intangible asset may not be recoverable.

Accrued Risk Reserves

We are self-insured for risks related to workers' compensation and general and professional liability insurance. We have two wholly-owned limited purpose insurance companies that insure these risks. The accrued risk reserves include a liability for reported claims and estimates for incurred but unreported claims. Our policy is to engage an external, independent actuary to assist in estimating our exposure for claims obligations (for both asserted and unasserted claims). We reassess our accrued risk reserves on a quarterly basis.

Professional liability remains an area of particular concern to us. The long-term care industry has seen an increase in personal injury/wrongful death claims based on alleged negligence by skilled nursing facilities and their employees in providing care to residents. The Company has been, and continues to be, subject to claims and legal actions that arise in the ordinary course of business, including potential claims related to patient care and treatment. A significant increase in the number of these claims, or an increase in the amounts due as a result of these claims could have a material adverse effect on our consolidated financial position, results of operations and cash flows. It is also possible that future events could cause us to make significant adjustments or revisions to these reserve estimates and cause our reported net income to vary significantly from period to period.

We are principally self-insured for incidents occurring in all centers owned or leased by us. The coverages include both primary policies and excess policies. In all years, settlements, if any, in excess of available insurance policy limits and our own reserves would be expensed by us.


Continuing Care Contracts

We have one continuing care retirement center ("CCRC") within our operations. Residents at this retirement center may enter into continuing care contracts with us. The contracts provide that 10% of the resident entry fee becomes non-refundable upon occupancy, and the remaining refundable portion of the entry fee is calculated using the lesser of the price at which the apartment is re-assigned or 90% of the original entry fee, plus 40% of any appreciation if the apartment value exceeds the original resident's entry fee.

Non-refundable fees are included as a component of the transaction price and are amortized into revenue over the actuarily determined remaining life of the resident, which is the expected period of occupancy by the resident. We pay the refundable portion of our entry fees to residents when they relocate from our community and the apartment is re-occupied. Refundable entrance fees are not included as part of the transaction price and are classified as noncurrent liabilities in our consolidated balance sheets.

We also annually estimate the present value of the cost of future services and the use of facilities to be provided to the current CCRC residents and compare that amount with the balance of non-refundable deferred revenue from entrance fees received. If the present value of the cost of future services exceeds the related anticipated revenues, a liability is recorded with a corresponding charge to income. As of March 31, 2024, and December 31, 2023, we have recorded a future service obligation liability in the amount of \$1,606,000. This obligation is reflected within other noncurrent liabilities in the interim condensed consolidated balance sheets.

Other Noncurrent Liabilities

Other noncurrent liabilities include reserves primarily related to various uncertain income tax positions, deferred revenue, and obligations to provide future services to our CCRC residents. Deferred revenue includes the deferred gain on the sale of assets to National Health Corporation ("National") and the non-refundable portion (10%) of CCRC entrance fees being amortized over the remaining life expectancies of the residents.

Other noncurrent liabilities also include funds received related to the Employee Retention Credit ("ERC"), a refundable tax credit for businesses that sustained a partial suspension of operations limiting commerce due to COVID-19 or had significant declines in gross receipts during 2020 and 2021.

Noncontrolling Interest

The noncontrolling interest in a subsidiary is presented within total equity in the Company's interim condensed consolidated balance sheets. The Company presents the noncontrolling interest and the amount of consolidated net income attributable to NHC in its interim condensed consolidated statements of operations. The Company's earnings per share is calculated based on net income attributable to NHC's stockholders. The carrying amount of the noncontrolling interest is adjusted based on an allocation of the subsidiary earnings, contributions, and distributions.

Variable Interest Entities

We have equity interests in unconsolidated limited liability companies that operate various post-acute and senior healthcare businesses. We analyze our investments in these limited liability companies to determine if the company is considered a variable interest entity ("VIE") and would require consolidation. To the extent that we own interests in a VIE and we (i) have the power to direct the activities of the VIE and (ii) have the obligation or rights to absorb the VIE's losses or receive its benefits, then we would be determined to be the primary beneficiary and would consolidate the VIE. To the extent we own interests in a VIE, then at each reporting period, we re-assess our conclusions as to which, if any, party within the VIE is considered the primary beneficiary.

The Company's maximum exposure to losses in its investments in unconsolidated VIEs cannot be quantified and may or may not be limited to its investment in the unconsolidated VIE. The investments in unconsolidated VIEs are classified as "investments in unconsolidated companies" in the interim condensed consolidated balance sheets.

Recently Issued Accounting Guidance

In November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2023-07, "Segment Reporting (Topic 280): Improvement to Reportable Segment Disclosures." The ASU improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. In addition, the amendments enhance interim disclosure requirements, clarify circumstances in which an entity can disclose multiple segment measures of profit and loss, and contain other disclosure requirements. This ASU is effective for fiscal years beginning after December 15, 2023, which will be the Company's fiscal year 2024, and interim periods within fiscal years beginning after December 15, 2024. We are currently evaluating the impact this standard will have on our disclosures.

Note 3 - Net Patient Revenues

The Company disaggregates revenue from contracts with customers by service type and by payor. ---

Revenue by Service Type

The Company's net patient services can generally be classified into the following two categories: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals, and (2) homecare and hospice services (in thousands).

			Three Mor Marc		
		·	2024		2023
Net patient revenues: Inpatient services Homecare and hospice		\$	252,254 33,569 285.823	\$	226,169 31,838 258,007
Total net patient revenues		ش	205,025	4	2.0,007
	13				

For inpatient and hospice services, revenue is recognized on a daily basis as each day represents a separate contract and performance obligation. For homecare, revenue is recognized when services are provided based on the number of days of service rendered in the period of care or on a per-visit basis. Typically, patients and third-party payors are billed monthly after services are performed or the patient is discharged, and payments are due based on contract terms.

As our performance obligations relate to contracts with a duration of one year or less, the Company is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The Company has minimal unsatisfied performance obligations at the end of the reporting period as our patients are typically under no obligation to remain admitted in our facilities or under our care. As the period between the time of service and time of payment is typically one year or less, the Company did not adjust for the effects of a significant financing component.

Revenue by Payor

Certain groups of patients receive funds to pay the cost of their care from a common source. The following table sets forth sources of net patient revenues for the periods indicated:

		Three Mon Marc	
	Source	2024	2023
Medicare	Boarce	 34%	36%
monogio		10%	11%
Managed Care Medicaid	1	28%	27%
Medicaid		28%	26%
Private Pay and Other Total		100%	100%
Total		100/1	

Medicare covers skilled nursing services for beneficiaries who require nursing care and/or rehabilitation services following a hospitalization of at least three consecutive days. For each eligible day a Medicare beneficiary is in a skilled nursing facility, Medicare pays the facility a daily payment, subject to adjustment for certain factors such as a wage index in the geographic area. The payment covers all services provided by the skilled nursing facility for the beneficiary that day, including room and board, nursing, therapy and drugs, as well as an estimate of capital-related costs to deliver those services.

For homecare services, Medicare pays based on the acuity level of the patient and based on periods of care. A period of care is defined as a length of care up to 30 days with multiple continuous periods allowed. The services covered by the payment include all disciplines of care, in addition to medical supplies, within the scope of the home health benefit.

For hospice services, Medicare pays a daily rate to cover the hospice's costs for providing services included in the patient care plan. Medicare makes daily payments based on 1 of 4 levels of hospice care. All hospice care and services offered to patients and their families must follow an individualized written plan of care that meets the patient's needs.

Our hospice service revenue is subject to certain limitations on payments from Medicare. We are subject to an inpatient cap limit and an overall Medicare payment cap for each provider number. We monitor these caps on a provider-by-provider basis and estimate amounts due back to Medicare if we estimate a cap has been exceeded. If applicable, we record these cap adjustments as a reduction to revenue.

Medicaid is operated by individual states with the financial participation of the federal government. The states in which we operate currently use prospective cost-based reimbursement systems. Under cost-based reimbursement systems, the skilled nursing facility is reimbursed for the reasonable direct and indirect allowable costs it incurred in a base year in providing routine resident care services as defined by the program.

Private pay, managed care, and other payment sources include commercial insurance, individual patient funds, managed care plans and the Veterans Administration. Private paying patients, private insurance carriers and the Veterans Administration generally pay based on the healthcare center's charges or specifically negotiated contracts. For private pay patients in skilled nursing, assisted living and independent living facilities, the Company bills for room and board charges, with the remittance being due on receipt of the statement and generally by the 10th day of the month the services are performed.

Certain managed care payors for homecare services pay on a per-visit basis. This revenue is recorded on an accrual basis based upon the date of services at amounts equal to its established or estimated per-visit rates.



State Relief Supplemental Funding

The Company received supplemental Medicaid payments from various states, including healthcare relief funding under the American Rescue Plan Act ("ARPA") and other-state-specific-relief-programs.—The-funding-generally-incorporates-specific-use-requirements primarily_for_direct patient care including labor related expenses or various patient care related expenses. We have recorded \$3,462,000 and \$4,883,000 in net patient revenues for these supplemental Medicaid payments for the three months ended March 31, 2024 and 2023, respectively.

Contract Liabilities

Included in the Company's interim condensed consolidated balance sheets are contract liabilities, which represent payments the Company receives in advance of services provided. As of March 31, 2024 and December 31, 2023, the Company has recorded \$7,667,000 and \$0, respectively, in contract liabilities related to receipts during the first quarter of 2024 from the Change Healthcare/Optum Payment Disruption ("CHOPD") Accelerated and Advance Payment program These payments were issued to providers who experienced delays in the submission or processing of Medicare claims payments as a result of the Change Healthcare/Optum cyber incident, which began February 21, 2024. Recoupment of the accelerated payments began in the first quarter of 2024.

A summary of the activity related to contract liabilities follows (in thousands):

Balance at December 31, 2023 reactivity and a strand and a strand	1.5	\$ - 9.881
Payments received Payments recouped and the standard and the standard standard and the standard stan		 (2,214)
Balance at March 31, 2024		<u>\$7,667</u>

Third Party Payors

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. Noncompliance with such laws and regulations can be subject to regulatory actions including fines, penalties, and exclusion from the Medicare and Medicaid programs. We believe that we are following all applicable laws and regulations.

Medicare and Medicaid program revenues, as well as certain Managed Care program revenues, are subject to audit and retroactive adjustment by government representatives or their agents. Settlements with third-party payors for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor and the Company's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known, or as years are settled or are no longer subject to such audits, reviews, and investigations. We believe that any differences between the net revenues recorded, and final determination will not materially affect the consolidated financial statements. We have made provisions of approximately \$19,988,000 and \$18,369,000 as of March 31, 2024 and December 31, 2023, respectively, for various Medicare, Medicaid, and Managed Care claims reviews and current and prior year cost reports.

Note 4 - Other Revenues

Other revenues are outlined in the table below. Revenues from rental income include health care real estate properties owned by us and leased to third party operators. Revenues from management and accounting services include fees provided to manage and provide accounting services to other healthcare operators. Revenues from insurance services include premiums for workers' compensation and professional liability insurance policies that our wholly owned insurance subsidiaries have written for certain healthcare operators to which we provide management or accounting services. "Other" revenues include miscellaneous health care related earnings (in thousands).

		nths Ended vh 31
	2024	2023
	\$ 5,959	\$ 6,043
Rental income	4,438	4,097
Management and accounting services fees	872	1,048
Insurance services	84	368
Other	\$ 11,353	\$ 11,556
Total other revenues		

Rental Income

The Company leases real estate assets consisting of skilled nursing facilities and assisted living facilities to third party operators. Additionally, we sublease four Florida skilled nursing facilities included in our lease from National Health Investors ("NHI") as noted in Note 7 – Long Term Leases.

Management Fees from National Health Corporation

We manage five skilled nursing facilities owned by National Health Corporation ("National"). For the three months ended March 31, 2024 and 2023, we recognized management fees and interest on management fees of \$1,320,000 and \$1,190,000, respectively, for these centers.

Insurance Services

For workers' compensation insurance services, the premium revenues reflected in the interim condensed consolidated statements of operations for the three months ended.March.31, 2024 and 2023.were \$582,000 and \$736,000, respectively. Associated losses and expenses including those for self-insurance are included in the interim condensed consolidated statements of operations as "Salaries, wages and benefits."

For professional liability insurance services, the premium revenues reflected in the interim condensed consolidated statements of operations for the three months ended March 31, 2024 and 2023 were \$290,000 and \$312,000, respectively. Associated losses and expenses including those for self-insurance are included in the interim condensed consolidated statements of operations as "Other operating costs and expenses".

Note 5 - Non-Operating Income

Non-operating income is comprised of the following (in thousands):

	Three Months Ended March 31					
	2024	2023				
Dividends and net realized gains and losses on sales of securities Interest income Equity in earnings of unconsolidated investments Gain on sale of unconsolidated company	\$ 2,05 2,53 6 1,02	3 1,555 7 1,535				
Total non-operating income	\$ 5,68	5 \$ 4,323				

Gain on sale of unconsolidated company

In January 2024, the Company sold its 50% joint venture ownership interest in a homecare agency located in Nashville, Tennessee. The total consideration paid to the company was \$2,100,000, which resulted in a gain of \$1,024,000.

Note 6 - Business Segments

The Company has two reportable operating segments: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals; and (2) homecare and hospice services. These reportable operating segments are consistent with information used by the Company's Chief Executive Officer, as chief operating decision maker ("CODM"), to assess performance and allocate resources. The Company also reports an "all other" category that includes revenues from rental income, management and accounting services fees, insurance services, and costs of the corporate office.

The Company's CODM evaluates performance and allocates capital resources to each segment based on an operating model that is designed to improve the quality of patient care and profitability of the Company while enhancing long-term shareholder value. The CODM does not review assets by segment in his resource allocation and therefore, assets by segment are not disclosed below.

The following table sets forth the Company's unaudited interim condensed consolidated statements of operations by business segment (in thousands):

l

	Three Months Ended March 31, 2024							
	 	patient rvices	Homecar and Hosp		All Other		Total	
Revenues: Net patient revenues Other revenues Net operating revenues	\$	252,254 15 252,269		33,569 - 33,569	\$	\$	285,823 11,353 297,176	
Costs and expenses: Salaries, wages, and benefits Other operating Rent Depreciation and amortization Interest Total costs and expenses		150,890 68,683 8,112 9,630 <u>46</u> 237,361		21,009 5,972 566 187 - 27,734	11,239 2,774 1,670 769 16,452		183,138 77,429 10,348 10,586 <u>46</u> 281,547	
Income/(loss) from operations Non-operating income Unrealized gains on marketable equity securities		14,908 - -		5,835 - 2	(5,114) 5,685 14,399		15,629 5,685 14,399	
Income before income taxes	\$	14,908	<u>\$</u>	5,835	<u>\$ 14,970</u>	\$	35,713	

		Three Months Ended March 31,							
	Inpatient Services	Homecare and Hospice	All Other	Total					
Revenues: Net patient revenues Other revenues Net operating revenues	\$ 226,169 271 226,440	\$ 31,838 	\$ <u>11,285</u> 11,285	\$ 258,007 <u>11,556</u> 269,563					
Costs and expenses: Salaries, wages, and benefits Other operating Rent Depreciation and amortization Interest Total costs and expenses	138,939 62,264 8,168 9,117 <u>98</u> 218,586	20,244 5,499 558 185 	8,641 3,726 1,366 746 14,479	167,824 71,489 10,092 10,048 <u>98</u> 259,551					
Income/(loss) from operations Non-operating income Unrealized gains on marketable equity securities	7,854	5,352	(3,194) 4,323 1,386	10,012 4,323 1,386					
Income before income taxes	<u>\$ 7,854</u>	\$ 5,352	\$ 2,515	<u>\$ 15,721</u>					

Note 7 - Long-Term Leases

Operating-Leases-

At March 31, 2024, we lease from NHI the real property of 28 skilled nursing facilities, five assisted living centers and three independent living centers under one lease agreement. As part of the lease agreement, we sublease four Florida skilled nursing facilities to a third-party operator. The lease includes base rent plus a percentage rent. The annual base rent is \$32,625,000 in 2024, \$32,225,000 in 2025, and \$31,975,000 in 2026 with the lease term expiring in December 2026. The percentage rent is based on a quarterly calculation of revenue increases and is payable on a quarterly basis. Total facility rent expense to NHI was \$9,472,000 and \$9,295,000 for the three months ended March 31, 2024 and 2023, respectively.

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Minimum Lease Payments

The following table summarizes the maturity of our operating lease liabilities as of March 31, 2024 (in thousands):

	· · · · ·	eases
2025	\$	34,351
2026		33,590
2027 - Contra de		24,933
		493
2028 2029 - Contractor Constanting and Contractor Contractor Contractor Contractor Contractor Contractor Contractor		207
		21
Thereafter Total minimum lease payments		93,595
		(7,858)
Less: amounts representing interest		85,737
Present value of future minimum lease payments		(29,733)
Less: current portion	e	56,004
Noncurrent lease liabilities	φ	50,001
10		

Note 8 - Earnings per Share

Basic net-income per share is computed-based on the weighted average number of common shares outstanding for each period presented. Diluted net income per share reflects the potential dilution that would have occurred if securities to issue common stock were exercised, converted, or resulted in the issuance of common stock that would have then shared in our earnings.

The following table summarizes the earnings and the weighted average number of common shares used in the calculation of basic and diluted earnings per share (in thousands, except for share and per share amounts):

	Three Months Ended March 31								
	2024	2023							
Basic: Weighted average common shares outstanding Net income attributable to National HealthCare Corporation Earnings per common share, basic	15,350,240 \$ 26,213 \$ 1.71	15,337,423 \$ 11,723 \$ 0.76							
Diluted: Weighted average common shares outstanding Effects of dilutive instruments Weighted average common shares outstanding	15,350,240 154,856 15,505,096	15,337,423 18,912 15,356,335							
Net income attributable to National HealthCare Corporation Earnings per common share, diluted	\$ 26,213 \$ 1.69	\$ 11,723 \$ 0,76							

For the three months ended March 31, 2024, 245,726 stock options have been excluded from the calculation of diluted weighted average shares of common stock outstanding because the inclusion of these securities would have an anti-dilutive effect. For the three months ended March 31, 2023, 691,580 stock options have been excluded from the calculation of diluted weighted average shares of common stock outstanding because the inclusion of diluted weighted average shares of common stock outstanding because the inclusion of diluted weighted average shares of common stock outstanding because the inclusion of these securities would have an anti-dilutive effect.

Note 9 - Investments in Marketable Securities

Our investments in marketable equity securities are carried at fair value with the changes in unrealized gains and losses recognized in our results of operations at each measurement date. Our investments in marketable debt securities are classified as available for sale securities and carried at fair value with the unrealized gains and losses recognized through accumulated other comprehensive income at each measurement date. Any credit-related decline in fair market values below the amortized cost of our available for sale debt securities are recognized in our results of operations through an allowance for credit losses. Realized gains and losses from securities sales are recognized in results of operations upon disposition of the securities using the specific identification method on a trade date basis. Refer to Note 10 for a description of the Company's methodology for determining the fair value of marketable securities.

Marketable securities consist of the following (in thousands):

		31, 2024	4	December 31, 2023			2023	
	/	Amortized Cost		Fair Value		nortized Cost		Fair Value
Investments available for sale: Marketable equity securities Corporate debt securities U.S. Treasury securities	\$	30,176 494 -	\$	123,040 484 -	\$	30,176 2,497 2,990	\$	111,117 2,441 2,986
Restricted investments available for sale: Marketable equity securities Corporate debt securities Asset-based securities U.S. Treasury securities State and municipal securities	\$	24,495 61,488 19,026 47,323 4,079 187,081	\$	29,616 59,398 17,438 43,004 3,992 276,972	\$	24,134 59,586 19,388 46,771 4,106 189,648		26,779 57,731 17,659 42,863 4,047 265,623
	19							

Included in the marketable equity securities are the following (in thousands, except share amounts):

			March 31, 2024			Decet	nber 31, 2023	 	
				 Fair				Fair	
		Shares	Cost	Value	Shares		Cost	 Value	
NHI Common Stock	1.1.1	1.630.642	\$ 24,734	\$ 102,453	1,630,642	\$	24,734	\$ 91,071	

The amortized cost and estimated fair value of dobt securities classified as available for sale, by contractual maturity, are as follows (in thousands):

			March 31, 2024				December 31, 2023			
			Cost	Fair Cost Value			Cost		Fair Value	
Maturities: Within 1 year 1 to 5 years 6 to 10 years Over 10 years	an an An an An an	No <u>N</u> ara L	7	1,299 \$ 7,738 2,012 1,361 2,410 \$	20,785 73,370 28,925 1,236 124,316	\$	19,664 81,517 33,515 <u>642</u> 135,338	\$	19,328 77,118 30,802 479 127,727	

Gross unrealized gains related to marketable equity securities are \$98,459,000 and \$84,514,000 as of March 31, 2024 and December 31, 2023, respectively. Gross unrealized losses related to marketable equity securities are \$474,000 and \$928,000 as of March 31, 2024 and December 31, 2023, respectively. For the three months ended March 31, 2024 and 2023, the Company recognized net unrealized gains of \$14,399,000 and \$1,386,000, respectively, for the changes in fair market value of the marketable equity securities in the interim condensed consolidated statements of operations.

Gross unrealized gains related to available for sale marketable debt securities are \$179,000 and \$326,000 as of March 31, 2024 and December 31, 2023, respectively. Gross unrealized losses related to available for sale marketable debt securities are \$8,273,000 and \$7,937,000 as of March 31, 2024 and December 31, 2023, respectively.

The Company's unrealized losses in our available for sale marketable debt securities were determined to be non-credit related. The Company has not recognized any credit related impairments for the three months ended March 31, 2024 and 2023.

For the marketable securities in gross unrealized loss positions, (a) it is more likely than not that the Company will not be required to sell the investment securities before recovery of the unrealized losses, and (b) the Company expects that the contractual principal and interest will be received on the investment securities.

Proceeds from the sale of available for sale marketable securities during the three months ended March 31, 2024 and 2023 were \$11,615,000 and \$15,492,000, respectively. Investment gains of \$344,000 and investment losses of \$492,000 were realized on these sales during the three months ended March 31, 2024 and 2023, respectively.

Note 10 - Fair Value Measurements

The accounting standard for fair value measurements provides a framework for measuring fair value and requires expanded disclosures regarding fair value measurements. Fair value is defined as the price that would be received for an asset or the exit price that would be paid to transfer a liability in the principal or most advantageous market in an orderly transaction between market participants on the measurement date. This accounting standard establishes a fair value hierarchy, which requires an entity to maximize the use of observable inputs, where available. The following summarizes the three levels of inputs that may be used to measure fair value:

Level 1 - The valuation is based on quoted prices in active markets for identical instruments.

Level 2 – The valuation is based on observable inputs such as quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3 – The valuation is based on unobservable inputs that are supported by minimal or no market activity and that are significant to the fair value of the instrument. Level 3 valuations are typically performed using pricing models, discounted cash flow methodologies, or similar techniques that incorporate management's own estimates of assumptions that market participants would use in pricing the instrument, or valuations that require significant management judgment or estimation.

A financial instrument's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

The following table summarizes fair value measurements by level at March 31, 2024 and December 31, 2023 for assets and liabilities measured at fair value on a recurring basis (in-thousands):

	Fair Value Measurements Using							
				Quoted				
				Prices in Active		Significant		
				Markets		Other		Significant
		17. Lu	F	or Identical Assets		Observable Inputs	Ĺ	Inobservable Inputs
March 31, 2024		Fair Value		(Level 1)		(Level 2)		(Level 3)
Cash and cash equivalents	\$	93,982	\$	93,982	\$		\$	_
Restricted cash and cash equivalents		27,150		27,150		-		-
Marketable equity securities		152,656		152,656		17 071		. –
Corporate debt securities Asset-backed securities		59,882 17,438		42,611		17,271 16,961		477
U.S. Treasury securities		43,004		43,004		-		-
State and municipal securities		3,992				3,992	. <u></u>	
Total financial assets	\$	398,104	\$	359,403	\$	38,224	\$	477

	Fair Value Measurements Using							
			Ç	uoted				
			Pi	ricos in				
			F	Active	Sig	gnificant		
			M	farkets		Other		gnificant
			For	Identical	Ob	servable	Une	observable
		Fair	A	Assets	I	inputs		Inputs
December 31, 2023		Value	(I	evel 1)	(I	evel 2)	(Level 3)
Cash and cash equivalents	\$	107,076	\$	107,076	\$		\$	
Restricted cash and cash equivalents		18,892		18,892		-		-
Marketable equity securities		137,896		137,896		-		-
Corporate debt securities		60,171		42,860		17,311		
Asset-backed securities		17,659				17,210		449
U.S. Treasury securities		45,850		45,850		-		
State and municipal securities		4,047		-		4,047		
•	\$	391,591	\$	352,574	\$	38,568	\$	449
Total financial assets			<u>, </u>				1	

Note 11 - Goodwill and Other Intangible Assets

At March 31, 2024, the Company reviewed the carrying value of goodwill for impairment indicators. As a result of the review, there were no impairment indicators regarding the Company's goodwill that required a quantitative test to be performed. However, our accounting estimates could materially change from period to period due to changing market factors. We will continue to monitor future events, changes in circumstances, and the potential impact thereof. If actual results are not consistent with our assumptions and estimates, we may be exposed to future goodwill impairment losses.

At March 31, 2024, the following table represents the activity related to our goodwill by segment (in thousands):

January 1, 2024	Inpatient Services \$ 3,741	Homecare and Hospice \$ 164,554	All Other	Total \$ 168,295
Additions March 31, 2024	\$ 3,741	\$ 164,554	<u> </u>	\$ 168,295

We also have recorded indefinite-lived intangible assets that consist of trade names (\$4,340,000) and certificates of need and licenses (\$2,698,000).

Note 12 - Stock Repurchase Program

During the three months-ended-March 31, 2024, the Company-repurchased 101, 131 shares of its common stock for a total cost of \$9,900,000. During the three months_ ended March 31, 2023, the Company repurchased 44,349 shares of its common stock for a total cost of \$2,482,000. The shares were funded from cash on hand and were cancelled and returned to the status of authorized but unissued.

Note 13 -- Stock-Based Compensation

NHC recognizes stock-based compensation expense for all stock options granted over the requisite service period using the fair value at the date of grant using the Black-Scholes pricing model. Stock-based compensation totaled \$793,000 and \$639,000 for the three months ended March 31, 2024 and 2023, respectively. Stock-based compensation is included in "Salaries, wages and benefits" in the interim condensed consolidated statements of operations.

A t March 31, 2024, the Company had \$7,652,000 of unrecognized compensation cost related to unvested stock-based compensation awards. This unrecognized compensation cost will be amortized over an approximate three-year period.

Stock Options

The following table summarizes the significant assumptions used to value the options granted for the three months ended March 31, 2024 and for the year ended December 31, 2023.

	March 31, 2024	December 31, 2023
Risk-free interest rate	4.33%	4,52%
Expected volatility	24.1%	29,3%
Expected life, in years	2.9	2,9
Expected dividend yield	2.64%	4,41%

The following table summarizes our outstanding stock options for the three months ended March 31, 2024 and for the year ended December 31, 2023.

	Number of Shares	Weighted Average Exercise Price		Aggregate Intrinsic Value	
Options outstanding at January 1, 2023	445,144	\$	66.62	\$	-
Options outstanding it surfacely 1, 2020	299,278		54.44		-
Options granted	(103,481)		64,72		
1	(52,407)		60,58		
Options cancelled	588,534		61.30		-
Options outstanding at December 31, 2023	245,726		94.07		
Options granted	(137,874)		60.95		
Options exercised	696,386	S	72.93	\$	15,025,015
Options outstanding at March 31, 2024				¥	
	174,105	\$	68,48	\$	4,531,876

Options exercisable at March 31, 2024

Options Outstanding March 31, 2024	Exercise Prices	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life in Years
377,405	53.94 - 69.19	58.92	3.5
318,981	71.64 - 94.10	89.51	4,0
696,386		72.93	3.7
<u>مەرىپى ئەسىنىپى ئەسىنىپى بىرىمىيى بىرىمىيى بىرىمىيى</u>	22		

Note 14 - Income Taxes

------The Company's income tax provision as a percentage of our income before income taxes was 26.5% and 28.2% for the three months ended March 31, 2024 and 2023, respectively.

Typically, these percentages vary from the U.S. federal statutory income tax rate of 21% primarily due to state income taxes, excess tax benefits from stock-based compensation, benefits resulting from the lapsing of statute of limitations of items in our tax contingency reserve, and non-deductible expenses. For the three months ended March 31, 2024 and 2023, the accrual of state income tax was the most significant reconciling item.

Our quarterly income tax provision, and our estimate of our annual effective income tax rate, is subject to variation due to several factors, including volatility based on the amount of pre-tax income or loss.

The Company is no longer subject to U.S. federal and state examinations by tax authorities for years before 2020 (with certain state exceptions).

Note 15 - Credit Facility

In May 2023, we entered into an unsecured \$50,000,000 credit facility that has a 364-day maturity date. Loans bear interest at the one-month secured overnight financing rate ("SOFR") plus 1.25%. If we maintain certain aggregate deposit levels within the financial institution, the credit facility shall bear interest at one-month SOFR plus 1.10%. The credit facility is available for general corporate purposes, including working capital and acquisitions. The credit facility agreement contains customary representations and financial covenants, including covenants that restrict, among other things, asset dispositions, additional indebtedness, investments, sale-leasebacks, and certain contingent liabilities. The credit facility contains customary events of default and remedies.

As of March 31, 2024, the Company had no outstanding balance on the credit facility. We do not expect to renew this credit facility upon its maturity date.

Note 16 - Contingencies and Commitments

Accrued Risk Reserves

We have wholly-owned limited purpose insurance companies that insure risks related to workers' compensation and professional liability insurance claims both for our owned and leased entities and certain of the entities to which we provide management or accounting services. The liability we have recognized for reported claims and estimates for incurred but unreported claims totals \$108,237,000 and \$103,259,000 at March 31, 2024 and December 31, 2023, respectively. The liability is included in accrued risk reserves in the interim condensed consolidated balance sheets and is subject to adjustment for actual claims incurred. It is possible that these claims plus unasserted claims could exceed our insurance coverages and our reserves, which could have a material adverse effect on our consolidated financial position, results of operations and cash flows.

As a result of the terms of our insurance policies and our use of wholly owned limited purpose insurance companies, we have retained significant insurance risk with respect to workers' compensation and general and professional liability. We consider the professional services of independent actuaries to assist us in estimating our exposures for claims obligations (for both asserted and unasserted claims) related to deductibles and exposures in excess of coverage limits, and we maintain reserves for these obligations. Such estimates are based on many variables including historical and statistical information and other factors.

Workers' Compensation

For workers' compensation, we utilize a wholly-owned Tennessee domiciled property/casualty insurance company to write coverage for NHC affiliates and for third-party customers. Policies are written for a duration of twelve months and cover only risks related to workers' compensation losses. All customers are companies which operate in the senior care industry. Business is written on a direct basis.

General and Professional Liability Insurance and Lawsuits

The senior care industry has experienced significant increases in both the number of personal injury/wrongful death claims and in the severity of awards based upon alleged negligence by skilled nursing facilities and their employees in providing care to residents. The Company has been, and continues to be, subject to claims and legal actions that arise in the ordinary course of business, including potential claims related to patient care and treatment. The defense of these lawsuits may result in significant legal costs, regardless of the outcome, and can result in large settlement amounts or damage awards. Additional insurance is purchased through third party providers that serve to supplement the coverage provided through our wholly owned captive insurance company.

There is certain additional litigation incidental to our business, none of which, based upon information available to date, would be material to our financial position, results of operations, or cash flows. In addition, the long-term care industry is continuously subject to scrutiny by governmental regulators, which could result in litigation or claims related to regulatory compliance matters.

Qui Tam Litigation

<u>United States of America, ex rel. Jennifer Cook and Sally Gaither v. Integrated Behavioral Health. Inc., NHC HealthCare/Moulton, LLC, et al., Case No. 2:20-CV-00877-AMM(N:D-Alac). This is a qui tam case originally-filed-under scal on June 22, 2020. The United States declined intervention on March 1, 2021. Thereafter, the Plaintiffs filed an amended Complaint against Dr. Sanja Malhotra, Integrated Behavioral Health, inc. and other entities that Dr. Malhotra was alleged to own or in which he allegedly had a financial interest. The Complaint also named multiple skilled nursing facilities as Defendants, including NHC Healthcare/Moulton, LLC, an affiliate of National HealthCare Corporation. The Complaint alleged that nurse practitioners affiliated with Dr. Malhotra provided free services to the facilities in exchange for referrals to entities owned by or in which Dr. Malhotra had a financial interest in violation of the False Claims Act and Anti-Kickback Statute. NHC Healthcare/Moulton, LLC denied the allegations and filed a motion to dismiss on November 4, 2021. On January 28, 2022, the district court stayed this matter and administratively terminated the motion to dismiss. Thereafter, the U.S. Supreme Court's review of a petition for certiorari filed in an unrelated matter but involving one of the legal arguments raised in the motion to dismiss. Thereafter, the U.S. Supreme Court's Motion to Dismiss, along with other pending Motions to Dismiss, and entered an Order of Dismissal on March 23, 2023 and an Amended Order of Dismissal on April 4, 2023, which dismissed the case in its entirety with prejudice with respect to the claims asserted by the Plaintiffs. The Plaintiffs filed a Notice of Appeals for the Eleventh Circuit. On December 21, 2023, the Eleventh Circuit entered an Order affirming the District Court's dismissal of the claims. The time period for the Plaintiffs to file a Petition for a Writ of Certiorari with the United States Supreme Court has expired making the Order affirming dismissal issued by the E</u>

Governmental Regulations

Laws and regulations governing Medicare, Medicaid and other federal healthcare programs are complex and subject to interpretation. Management believes that it is following all applicable laws and regulations in all material respects. However, compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties, and exclusions from the Medicare, Medicaid and other federal healthcare programs.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Forward-Looking Statements

References throughout this document to the Company include National HealthCare Corporation and its wholly owned subsidiaries. In accordance with the Securities and Exchange Commissions "Plain English" guidelines, this Quarterly Report on Form 10-Q has been written in the first person. In this document, the words "we", "our", "ours" and "us" refer only to National HealthCare Corporation and its wholly-owned subsidiaries and not any other person.

This Quarterly Report on Form 10-Q and other information we provide from time to time, contains certain "forward-looking" statements as that term is defined by the Private Securities Litigation Reform Act of 1995. All statements regarding our expected future financial position, results of operations or cash flows, continued performance improvements, ability to service and refinance our debt obligations, ability to finance growth opportunities, ability to control our patient care liability costs, ability to respond to changes in government regulations, ability to execute our three-year strategic plan, and similar statements including, without limitations, those containing words such as "believes", "anticipates", "expects", "intends", "estimates", "plans", and other similar oxpressions are forward-looking statements.

Forward-looking statements involve known and unknown risks and uncertainties that may cause our actual results in future periods to differ materially from those projected or contemplated in the forward-looking statements as a result of, but not limited to, the following factors:

- national and local economic conditions, including their effect on the availability and cost of labor, utilities and materials;
- the effect of government regulations and changes in regulations governing the healthcare industry, including our compliance with such regulations;
- changes in Medicare and Medicaid payment levels and methodologies and the application of such methodologies by the government and its fiscal intermediaries;
- liabilities and other claims asserted against us, including patient care liabilities, as well as the resolution of current litigation (see Note 16: Contingencies and Commitments);
- the ability to attract and retain qualified personnel;
- the availability and terms of capital to fund acquisitions and capital improvements;
- the competitive environment in which we operate;
- our need to make investments continually in our processes and information systems to protect the privacy of patients, partners and other persons and reduce the risk of successful cybersecurity attacks;
- damage to our reputation, regulatory penalties, legal claims and liability under state and federal laws that we could suffer upon any cybersecurity or privacy breaches;
- the ability to maintain and increase census levels; and
- demographic changes.

See the notes to the quarterly financial statements, and "Item 1. Business" in our 2023 Annual Report on Form 10-K for a discussion of various governmental regulations and other operating factors relating to the healthcare industry and the risk factors inherent in them. This may be found on our web site at www.nhccare.com. You should carefully consider these risks before making any investment in the Company. These risks and uncertainties are not the only ones facing us. There may be additional risks that we do not presently know of or that we currently deem immaterial. If any of the risks occur, our business, financial condition or results of operations could be materially adversely affected. In that case, the trading price of our shares of stock could decline, and you may lose all or part of your investment. Given these risks and uncertainties, we can give no assurances that these forward-looking statements will, in fact, transpire and, therefore, caution investors not to place undue reliance on them.

Overview

National HealthCare Corporation ("NHC' or the "Company") is a leading provider of senior health care services. As of March 31, 2024, we operate or manage, through certain affiliates, 65 skilled nursing facilities with a total of 8,421 licensed bods, 24 assisted living facilities with 1,365 units, five independent living facilities, three behavioral health hospitals, 35 homecare agencies, and 30 hospice agencies. We operate specialized care units within certain of our healthcare centers such as Alzheimer's disease care units and sub-acute nursing units. In addition, we provide insurance services, management and accounting services, and we lease properties to operators of skilled nursing and assisted living facilities. We operate in 8 states and are located primarily in the southeastern United States.

Centers for Medicare and Medicaid Services Minimum Staffing Standards

On April 22, 2024, the Centers for Medicare and Medicaid Services ("CMS") issued the Minimum Staffing Standards for Long-Term Care ("LTC") Facilities and Medicaid Institutional Payment Transparency Reporting final rule. Included in this final rule are new comprehensive minimum nurse staffing requirements, which aim to significantly reduce the risk of residents receiving unsafe and low-quality care within LTC facilities. CMS is finalizing a total nurse staffing standard of 3.48 hours per resident day ("HPRD"), which must include at least 0.55 HPRD of direct registered nurse ("RN") care and 2.45 HPRD of direct nurse aide care. Facilities may use any combination of nurse staff (RN, licensed practical nurse and licensed vocational nurse, or nurse aide) to account for the additional 0.48 HPRD needed to comply with the total nurse staffing standard.

CMS is also finalizing enhanced facility assessment requirements and a requirement to have an RN onsite 24 hours a day, seven days a week ("24/7"), to provide skilled nursing care. The 24/7 RN onsite can be the Director of Nursing; however, they must be available to provide direct resident care.

This final rule provides a staggered implementation timeframe of the minimum nurse staffing standards and a 24/7 RN requirement based on geographic location, as well as possible exemptions for qualifying facilities for some parts of these requirements based on workforce unavailability and other factors.

Summary of Goals and Areas of Focus

Occupancy

A primary area of management focus continues to be the rates of occupancy within our skilled nursing facilities. The overall census in owned and leased skilled nursing facilities for the three months ending March 31, 2024 was 88.5% compared to 87.4% for the same period a year ago.

Due to America's healthcare labor shortage, the challenge of maintaining desirable patient census levels has been amplified. Management has undertaken a number of steps in order to best position our current and future health care facilities. This includes working internally to examine and improve systems to be most responsive to referral sources and payors, as well as find creative initiatives to retain and attract qualified healthcare professionals. Additionally, NHC is in various stages of partnerships with hospital systems, payors, and other post-acute alliances to better position ourselves so we are an active participant in the delivery of post-acute healthcare services.

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Quality of Patient Care

CMS introduced the Five-Star Quality Rating System to help consumers, their families and caregivers compare skilled nursing facilities more easily. The Five-Star Quality Rating System gives each skilled nursing operation a rating ranging between one and five stars in various categories (five stars being the best). The Company has always strived for patient-centered care and quality outcomes as precursors to outstanding financial performance.

The tables below summarize NHCs overall performance in these Five-Star ratings versus the skilled nursing industry as of March 31, 2024:

	NHC Ratings	Industry Ratings
Total number of skilled nursing facilities, end of period Number of 4 and 5-star rated skilled nursing facilities Percentage of 4 and 5-star rated skilled nursing facilities Average rating for all skilled nursing facilities, end of period	65 40 62% 3.6 ,	36% 2.9

Development and Growth

We are undertaking to expand our senior care operations while protecting our existing operations and markets. The following table lists our recent development activities.

Type of Operation	Description	Size	Location	Placed in Service
Hospice Skilled Nursing Homecare Assisted Living Facility Assisted Living Facility Assisted Living Facility	New Agency Acquisition New Agency New Operations New Operations New Operations	1 agency 66 beds 1 agency 135 units 95 units 100 units	Cedar Bluff, VA Nashvilio, TN Tallahassee, FL Vero Beach, FL Merritt Island, FL Stuart, FL	March 2023 May 2023 May 2023 July 2023 July 2023 July 2023 July 2023
Hospice	New Agency	l agency	Morristown, TN	April 2024

Accrued Risk Reserves

Our accrued professional liability and workers' compensation reserves totaled \$108,237,000 at March 31, 2024 and are a primary area of management focus. We have set aside restricted cash and cash equivalents and marketable securities to fund our estimated professional liability and workers' compensation liabilities.

As to exposure for professional liability claims, we have developed performance certification criteria to measure and bring focus to the patient care issues most likely to produce professional liability exposure, including in-house acquired pressure ulcers, significant weight loss and numbers of falls. These programs for certification, which we regularly modify and improve, have produced measurable improvements in reducing these incidents. Our experience is that achieving goals in these patient care areas improves both patient and employee satisfaction.

Government Reimbursement Programs

Medicare – Skilled Nursing Facilities

In July 2023, CMS released its final rule outlining fiscal year 2024 Medicare payment rates and policy changes for skilled nursing facilities, which began on October 1, 2023. The fiscal year 2024 rule equates to a net increase of 4.0%, or approximately \$1.4 billion, in Medicare Part A payments to SNFs in fiscal year 2024 compared to 2023 levels. The rule includes a 3.0% market basket rate increase, a 3.6% market basket forecast error adjustment, less a 0.2% productivity adjustment, as well as a negative 2.3%, or approximately \$789 million, decrease in 2024 SNF Payment Prospective Systems rates as a result of the second phase of the Patient Driven Payment Model parity adjustment recalibration.

In March 2024, CMS released its proposed rule outlining fiscal year 2025 Medicare payment rates and policy changes for skilled nursing facilities, which will begin on October 1, 2024. The fiscal year 2025 proposal equates to a net 4.1% increase in Medicare Part A payments to SNFs in fiscal year 2025 compared to 2024 levels. The rule includes a market basket increase of 2.8%, an increase of 1.7% to the market basket forecast error adjustment, and a negative 0.4% productivity adjustment. These figures do not incorporate the SNF Value Based Purchasing ("VBP") reduction for certain SNFs subject to the net reduction in payments under the SNF VBP; those adjustments are estimated to total \$196.5 million in fiscal year 2025.

For the first three months of 2024, our average Medicare per diemrate for skilled nursing facilities increased 4.7% as compared to the same period in 2023.

Medicaid - Skilled Nursing Facilities

Effective July 1, 2023 and for the fiscal year 2024, the state of Tennessee implemented specific individual nursing facility increases. We estimate the resulting increase in revenue for the 2024 fiscal year will be approximately \$15,000,000 annually, or \$3,750,000 per quarter.

Effective October 1, 2023 and for the fiscal year 2024, the state of South Carolina implemented specific individual nursing facility increases. We estimate the resulting increase in revenue for the 2024 fiscal year will be approximately \$9,000,000 annually, or \$2,250,000 per quarter.

Effective July 1, 2023 and for the fiscal year 2024, the state of Missouri implemented specific individual nursing facility increases. We estimate the resulting increase in revenue for the 2024 fiscal year will be approximately \$5,000,000 annually, or \$1,250,000 per quarter.

We have also received from many of the states in which we operate a supplemental Medicaid payment to help mitigate the inflationary labor and medical supplies costs resulting from the pandemic. We have recorded \$3,462,000 and \$4,883,000 in net patient revenues for these supplemental Medicaid payments for the three months ended March 31, 2024 and 2023, respectively.

For the first three months of 2024, our average Medicaid per diem increased 12.0% compared to the same period in 2023.

State Medicaid plans subject to budget constraints are of particular concern to us. Changes in federal funding coupled with state budget problems and Medicaid expansion under the Affordable Care Act have produced an uncertain environment. Some states will not keep pace with post-acute healthcare inflation. States are currently under pressure to pursue other alternatives to skilled nursing care such as community and home-based services. Medicaid programs are funded jointly by the federal government and the states and are administered by states under approved plans. Most state Medicaid payments are made under a prospective payment system or under programs which negotiate payment levels with individual providers. Some states use, or have applied to use, waivers granted by CMS to implement expansion, impose different eligibility or enrollment restrictions, or otherwise implement programs that vary from federal standards.

Medicare – Homecare Programs

In November 2023, CMS released its final rule outlining fiscal year 2024 Medicare payment rates. CMS projects payments to home health agencies in fiscal year 2024 will increase in aggregate by 0.8%, or \$140 million. The increase is the result of a 3.3% market basket update, reduced by a 0.3% productivity adjustment. The increase is offset by a behavioral adjustment that will cut payments by a net 2.6%. The behavioral adjustment was designed to achieve budget-neutral implementation of the PDPM. Finally, CMS also adjusted the fixed-dollar loss ratio for outlier payments, which will increase payments by 0.4%.

Medicare – Hospice

In July 2023, CMS released its final rule outlining fiscal year 2024 Medicare payment rates. CMS issued a rate increase of 3.1%, or \$780 million, effective October 1, 2023. This increase is the result of a 3.3% market basket increase reduced by a 0.2% productivity adjustment. The FY2024 hospice payment update also includes an update to the statutory aggregate cap amount, which limits the overall payments per patient that are made annually. The cap amount for FY2024 is \$33,494.

In March 2024, CMS released its proposed rule outlining fiscal year 2025 Medicare payment rates. CMS issued a rate increase of 2.6%, or \$705 million, effective October 1, 2024. This increase is the result of a 3.0% market basket increase reduced by a 0.4% productivity adjustment. The FY2025 hospice payment update also includes an update to the statutory aggregate cap amount, which limits the overall payments per patient that are nade annually. The proposed cap amount for FY2025 is \$34,365.

Segment Reporting

The Company has two reportable operating segments: (1) inpatient services, which includes the operation of skilled nursing facilities, assisted and independent living facilities, and behavioral health hospitals; and (2) homecare and hospice services. These reportable operating segments are consistent with information used by the Company's Chief Executive Officer, as chief operating decision maker ("CODM"), to assess performance and allocate resources. The Company also reports an "all other" category that includes revenues from rental income, management and accounting services fees, insurance services, and costs of the compart office.

The Company's CODM evaluates performance and allocates capital resources to each segment based on an operating model that is designed to improve the quality of patient care and profitability of the Company while enhancing long-term shareholder value. The CODM does not review assets by segment in his resource allocation and therefore, assets by segment are not disclosed below.

The following table sets forth the Company's unaudited interim condensed consolidated statements of operations by business segment (in thousands):

	Three Months Ended March 31, 2024					
		patient ervices	Homecare and Hospice	All Other	Total	
Revenues: Net patient revenues Other revenues Net operating revenues	\$	252,254 15 252,269	\$ 33,569 	\$	\$ 285,823 11,353 297,176	
Costs and expenses: Salaries, wages, and benefits Other operating Rent Depreciation and amortization Interest Total costs and expenses		150,890 68,683 8,112 9,630 46 237,361	21,009 5,972 566 187 27,734	11,239 2,774 1,670 769 16,452	183,138 77,429 10,348 10,586 46 281,547	
Incomc/(loss) from operations Non-operating income Unrealized gains on marketable equity securities	. •.•	14,908	5,835	(5,114) 5,685 14,399	15,629 5,685 14,399	
Income before income taxes	\$	14,908	\$ 5,835	<u>\$ 14,970</u>	\$ 35,713	

		Three Month's Ended March 31, 2023				
	Inpatient Services	Homecare and Hospice	All Other	Total		
Revenues: Net patient revenues Other revenues Net operating revenues	\$ 226,169 271 226,440		\$	\$ 258,007 11,556 269,563		
Costs and expenses: Salaries, wages, and benefits Other operating Rent Depreciation and amortization Interest Total costs and expenses	138,939 62,26- 8,164 9,11' 99 91 91 218,580	4 5,499 8 558 7 185 8	8,641 3,726 1,366 746 	167,824 71,489 10,092 10,048 <u>98</u> 259,551		
Income/(loss) from operations Non-operating income Unrealized gains on marketable equity securities Income before income taxes	7,85 <u>\$7,85</u>		(3,194) 4,323 1,386 \$\$2,515	10,012 4,323 1,386 \$ 15,721		
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Non-GAAP Financial Presentation

The Company is providing certain non-GAAP financial measures as the Company believes that these figures are helpful in allowing investors to more accurately assess the ongoing nature of the Company's operations and measure the Company's performance more consistently across periods. Therefore, the Company believes this information is meaningful in addition to the information contained in the GAAP presentation of financial information. The presentation of this additional non-GAAP financial information is not intended to be considered in isolation or as a substitute for the financial information prepared and presented in accordance with GAAP.

Specifically, the Company believes the presentation of non-GAAP financial information that excludes the unrealized gains or losses on our marketable equity securities, operating results for start-up healthcare operations not at full capacity, gains on sale of unconsolidated companies, and share-based compensation expense is helpful in allowing investors to assess the Company's operations more accurately.

The operating results for the newly constructed healthcare facilities not at full capacity for the three months ended March 31, 2024 include facilities that began operations from 2022 to 2024, which is two behavioral health hospitals, two homecare agencies, and two hospice agencies. For the three months ended March 31, 2023, included are facilities that began operations from 2021 to 2024, which is two behavioral health hospitals, two homecare agencies, and two hospice agencies, and two hospice agencies.

The tables below provide reconciliations of GAAP to non-GAAP items (dollars in thousands, except per share data):

					Three Months Ended March 3!			
					2024		2023	
Net income attributable to National Healthcare Corporation			Neg S	\$	26,213	\$	11,723	
Non-GAAP adjustments Unrealized gains on marketable equity securities	teles (1943 - 19 ₁ -	1,5++	1911 - 1	(14,399)		(1,386)	
Operating results for newly opened facilities or agencies not at full capacity		· · · · ·			(457) (1,025)		1,217	
Gain on sale of unconsolidated company Share-based compensation expense					793		639	
Income tax provision/(benefit) on non-GAAP adjustments				. <u></u>	3,923	\$	(122)	
Non-GAAP Net income				<u>}</u>	15,048	<u> </u>	12,071	
GAAP diluted earnings per share				\$	1.69	\$	0,76	
Non-GAAP adjustments					(0.69)		(0.06)	
Unrealized gains on marketable equity securities Operating results for newly opened facilities or agencies not at full capacity					(0.02)		0,06	
Gain on sale of unconsolidated company					(0.05) 0.04		0.03	
Share-based compensation expense Non-GAAP diluted earnings per share				\$	0.97	\$	0.79	
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Results of Operations

The following table and discussion set forth items from the interim condensed consolidated statements of operations as a percentage of net operating revenues for the three months ended March 31, 2024 and 2023.

Percentage of Net Operating Revenues

Net operating revenues Costs and expenses: Salaries, wages, and benefits Other operating					Three Months E March 31	nded
				202	24	2023
Net operating revenues	the second second				100.0%	100.0%
Costs and expenses:			· · .	A		62.3
Salaries, wages, and benefits	The Second Second				61.6	
Other operating					26.0	26.5
Facility rent					3.5	3.7
Depreciation and amortization					3,5	3.7
Interest					0.1	0.1
Total costs and expenses					94.7	96.3
•					5.3	3.7
Income from operations					1.9	1.6
Non-operating income					4.8	0.5
Unrealized gains on marketable equity securities					12.0	5.8
Income before income taxes					(3.2)	(1.6)
Income tax provision					8.8	4.2
Net income						
Net (income)/loss attributable to noncontrolling inter	est				(0.0)	0,1
Net income attributable to stockholders of NHC				_	8.8%	4.3%

Three Months Ended March 31, 2024 Compared to Three Months Ended March 31, 2023

Results for the quarter ended March 31, 2024 compared to the first quarter of 2023 include a 10.2% increase in net operating revenues. For the quarter ended March 31, 2024, GAAP net income attributable to NHC was \$26,213,000 compared to \$11,723,000 for the same period in 2023. Excluding the unrealized gains in our marketable equity securities portfolio and other non-GAAP adjustments, adjusted net income for the quarter ended March 31, 2024 was \$15,048,000 compared to \$12,071,000 for the same period in 2023. The increase in adjusted net income for the first quarter of 2024 compared to the first quarter of 2023 was primarily due the continued occupancy increase in our skilled nursing and assisted living facilities, skilled nursing per diem increases from some of our governmental payors, and the continued reduction of nurse agency staffing expense within our operations.

Net operating revenues

Net patient revenues increased \$27,816,000, or 10.8%, compared to the same period last year.

The total census at owned and leased skilled nursing facilities for the quarter averaged 88.5%, compared to an average of 87.4% for the same quarter a year ago. Overall, the composite skilled nursing facility per diem increased 8.8% compared to the same quarter a year ago. Our Medicare per diem rates increased 4.7% and managed care per diem rates increased 5.8% compared to the same quarter a year ago. Our Medicare per diem rates increased 4.7% and managed care per diem rates increased 5.8% compared to the same quarter a year ago. Medicaid and private pay per diem rates increased 12.0% and 10.5%, respectively, compared to the same quarter a year ago. For the three months ended March 31, 2024 and 2023, respectively, S3,462,000 and \$4,883,000 have been included in our net patient revenues for supplemental Medicaid payments that are in addition to our Medicaid skilled nursing per diems.

New operations, which include one skilled nursing facility acquired May 1, 2023, three assisted living facilities that we began operating on July 1, 2023, two behavioral health hospitals, two hospice agencies and two homecare agencies, have attributed to an increase of \$7,727,000 in net patient revenues for the quarter ended March 31, 2024 compared to the same quarter in the prior year.

On March 1, 2024, the Company exited a lease and transferred the operations of two skilled nursing facilities (included assisted living units) and one memory care facility located in Missouri. The exiting of these operations resulted in net patient revenues decreasing \$1,972,000 for the quarter ended March 31, 2024 compared to the same quarter in the prior year.

Other revenues decreased \$203,000, or 1.8%, compared to the same quarter last year, as further detailed in Note 4 to our interim condensed consolidated financial statements.



Total costs and expenses

Total costs and expenses for the three months ended March 31, 2024 compared to the same period of 2023 increased \$21,996,000, or 8.5% to \$281,547,000 from \$259,551,000.

Salaries, wages, and benefits as a percentage of net operating revenues was 61.6% compared to 62.3% for the three months ended March 31, 2024 and 2023, respectively. We continue to face workforce and labor shortages within all of our operations, which increases wage pressure in regards to retaining and attracting qualified healthcare partners (enployees). We continue to work diligently to find solutions to reduce and eliminate the agency nurse staffing within our healthcare operations. Our agency staffing expense decreased approximately 51% for the three months ended March 31, 2024 compared to the same period of 2023.

New operations, which include one skilled nursing facility acquired May 1, 2023, three assisted living facilities that we began operating on July 1, 2023, two behavioral health hospitals, two hospice agencies and two homecare agencies, have attributed to an increase of \$3,591,000 in salaries, wages, and benefits for the quarter ended March 31, 2024 compared to the same quarter in the prior year.

On March 1, 2024, the Company exited the lease and transferred the operations of two skilled nursing facilities (included assisted living units) and one memory care facility located in Missouri. The exiting of these operations resulted in salaries, wages, and benefits decreasing \$1,799,000 for the quarter ended March 31, 2024 compared to the same quarter in the prior year.

Other operating expenses as a percentage of not operating revenues was 26.1% and 26.5% for the three months ended March 31, 2024 and 2023, respectively. New operations, which include one skilled nursing facility acquired May 1, 2023, three assisted living facilities that we began operating on July 1, 2023, two behavioral health hospitals, two hospice agencies and two homecare agencies, have attributed to an increase of \$2,176,000 in other operating expenses for the quarter ended March 31, 2024 compared to the same quarter in the prior year. We continue to face inflationary pressures in certain categories within other operating expenses as well, such as food/dietary supplies and drugs/pharmaceutical supplies.

Other income

Non-operating income increased by \$1,362,000 compared to the same period last year, as further detailed in Note 5 to our interim condensed consolidated financial statements. In January 2024, the Company sold its 50% joint venture ownership interest in a homecare agency located in Nashville, Tennessee. The total consideration paid to the company was \$2,100,000, which resulted in a gain of \$1,025,000.

Income taxes

The income tax provision for the three months ended March 31, 2024 is \$9,462,000 (an effective income tax rate of 26.5%).

Noncontrolling interest

The noncontrolling interest in subsidiaries is presented within total equity of the Company's consolidated balance sheets. The Company presents the noncontrolling interest and the amount of consolidated net income attributable to NHC in its consolidated statements of operations. The Company's earnings per share is calculated based on net income attributable to NHC's stockholders. The carrying amount of the noncontrolling interest is adjusted based on an allocation of subsidiary earnings based on ownership interest.

Three Months Ended March 31, 2023 Compared to Three Months Ended March 31, 2022

Results for the quarter ended March 31, 2023 compared to the first quarter of 2022 include a 3.4% decrease in net operating revenues and grant income. The net operating revenues and grant income decrease was primarily driven by the reduction in government stimulus income of \$10,620,000 during the first quarter of 2023 compared to the same period a year ago, as well as us exiting seven skilled nursing facilities in Massachusetts and New Hampshire, same-facility net operating revenues increased 7.1% during the first quarter of 2023 compared to the same period a year ago.

For the quarter ended March 31, 2023, GAAP net income attributable to NHC was \$11,723,000 compared to net income of \$15,318,000 for the same period in 2022. Excluding the unrealized gains in our marketable equity securities portfolio and other non-GAAP adjustments, adjusted net income for the quarter ended March 31, 2023 was \$12,071,000 compared to \$14,081,000 for the same period in 2022. The decrease in adjusted net income for the first quarter of 2023 compared to the first quarter of 2022 was primarily due to the \$10,620,000 less in government stimulus income recorded during the current quarter.

Net operating revenues and grant income

Net patient revenues increased \$1,670,000, or 0.7%, compared to the same period last year.

The total census at owned and leased skilled nursing facilities for the quarter averaged 87,4%, compared to an average of 82.7% for the same quarter a year ago. Overall, the composite skilled nursing facility per diem increased 3.3% compared to the same quarter a year ago. Our Medicare per diem rates increased 2.1% and managed care per diem rates increased 2.7% compared to the same quarter a year ago. Our Medicare per diem rates increased 2.1% and managed care per diem rates increased 2.7% compared to the same quarter a year ago. Medicaid and private pay per diem rates increased 3.6% and 3.1%, respectively, compared to the same quarter a year ago. For the three months ended March 31, 2023 and 2022, respectively, \$4,883,000 and \$5,538,000 have been included in our net patient revenues for supplemental COVID-19 Medicaid payments.

In September 2022, the Company transferred the operations of seven skilled nursing facilities located in Massachusetts and New Hampshire resulting in net patient revenues decreasing \$16,603,000 for the three months ended March 31, 2023 compared to the same quarter last year.

Other revenues decreased \$470,000, or 3.9%, compared to the same quarter last year, as further detailed in Note 4 to our interim condensed consolidated financial statements.

During the three months ended March 31, 2023 and 2022, respectively, we recorded \$0 and \$10,620,000 in government stimulus income related to funds received from the CARES Act Provider Relief Fund.

Total costs and expenses

Total costs and expenses for the three months ended March 31, 2023 compared to the same period of 2022 decreased \$5,215,000, or 2.0% to \$259,551,000 from \$264,766,000.

Salaries, wages, and benefits as a percentage of net operating revenues and grant income was 62.3% compared to 61.2% for the three months ended March 31, 2023 and 2022, respectively. We continue to face workforce and labor shortages within all of our operations, which increases wage pressure in regards to retaining and attracting qualified healthcare partners (employees). The labor and workforce shortages have resulted in us contracting with agency nurse staffing companies. The agency nurse staffing companies charge inflated hourly rates; therefore, we are working diligently to find solutions to reduce and eliminate the agency nurse staffing within our healthcare operations. For the quarter ended March 31, 2023, our agency nurse staffing expense decreased \$4,941,000, or approximately 34%, compared to the same period a year ago.

In September 2022, the Company transferred the operations of seven skilled nursing facilities located in Massachusetts and New Hampshire resulting in salaries, wages, and benefits decreasing \$11,884,000 for the three months ended March 31, 2023 compared to the same quarter last year.

Other operating expenses as a percentage of net operating revenues and grant income was 26.5% and 26.6% for the three months ended March 31, 2023 and 2022, respectively. The transfer of the operations of the seven skilled nursing facilities located in Massachusetts and New Hampshire, as noted above, resulted in other operating expenses decreasing \$5,206,000 for the three months ended March 31, 2023 compared to the same quarter last year. We continue to face inflationary pressures in certain categories within other operating expenses as well, such as food/dietary supplies and drugs/pharmaceutical supplies.

Other income

Non-operating income increased by \$1,124,000 compared to the same period last year, as further detailed in Note 5 to our interim condensed consolidated financial statements.

Income taxes

The income tax provision for the three months ended March 31, 2023 is \$4,436,000 (an effective income tax rate of 28.2%).

Noncontrolling interest

The noncontrolling interest in subsidiaries is presented within total equity of the Company's consolidated balance sheets. The Company presents the noncontrolling interest and the amount of consolidated net income attributable to NHC in its consolidated statements of operations. The Company's earnings per share is calculated based on net income attributable to NHC's stockholders. The carrying amount of the noncontrolling interest is adjusted based on an allocation of subsidiary earnings based on ownership interest.

Liquidity, Capital Resources, and Financial Condition

Our primary sources of cash include revenues from the operations of our healthcare and senior living facilities, nanagement and accounting services, rental income, and investment income. Our primary uses of cash include salaries, wages and other operating costs of our healthcare and senior living facilities, the cost of additions to and acquisitions of real property, facility rent expenses, and dividend distributions. These sources and uses of cash are reflected in our interim condensed consolidated statements of cash flows and are discussed in further detail below.

The following is a summary of our sources and uses of cash flows (dollars in thousands):

		Three Mon Marc	ded	Three Montl	1 Change
		2024	 2023	 \$	%
Cash, cash equivalents, restricted cash, and restricted cash equivalents, at beginning of period	\$	125,968	\$ 74,865	\$ 51,103	68.3%
Cash provided by operating activities		9,646	13,857	(4,211)	(30.4)
Cash used in investing activities		(2,415)	(1,427)	(988)	(69.2)
Cash used in financing activities		(12,067)	(12,619)	 552	4.4
Cash, cash equivalents, restricted cash, and restricted cash equivalents, at end of period	<u>\$</u>	121,132	\$ 74,676	\$ 46,456	62.2%
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Operating Activities

Net cash provided by operating activities for the three months ended March 31, 2024 was \$9,646,000 as compared to 13,857,000 in the same period last year. Cash provided by operating activities consisted of net income of \$26,251,000 and decreases to operating cash flows related to adjustments for non-cash items of \$1,627,000. There was cash used for working capital needs in the amount of \$14,634,000 for the three months ended March 31, 2024 compared to \$6,017,000 for the same period a year ago.

On February 21, 2024, Change Healthcare was the target of a ransomware attack. The Company uses Change Healthcare as an intermediary to process and pay our governmental and insurance company healthcare claims. With Change Healthcare's systems being down during the first quarter of 2024, we had to manually bill the majority of our skilled nursing claims for the months of February and March 2024. Although we menually billed our skilled nursing healthcare claims in February and March 2024, we were not paid as we typically would in the ordinary course of business. At March 31, 2024, our patient accounts receivable balances increased approximately \$15 million from our December 31, 2023 accounts receivable balances. We believe this increase in accounts receivable is temporary and over the next several months we expect our accounts receivable balances and operating cash flow to be back to normal levels.

Included in the adjustments for non-cash items are depreciation expense, equity in earnings of unconsolidated investments, unrealized gains on our marketable equity securities, gain on sale of an unconsolidated company, deferred taxes, and stock compensation.

Investing Activities

Net cash used in investing activities totaled \$2,415,000 for the three months ended March 31, 2024, compared to \$1,427,000 for the three months ended March 31, 2023. Cash used for property and equipment additions was \$5,955,000 and \$6,640,000 for the three months ended March 31, 2024, and 2023, respectively. Proceeds from the sale of marketable securities, net of purchases, resulted in cash provided by investing activity of \$2,912,000 and \$5,211,000 for the three months ended March 31, 2024, and 2023, respectively. In January 2024, the Company sold its 50% joint venture ownership interest in a homecare agency resulting in proceeds from the sale of \$2,100,000.

Financing Activities

Net cash used in financing activities totaled \$12,067,000 for the three months ended March 31, 2024 compared to \$12,619,000 for the three months ended March 31, 2023. We made principal payments under our finance lease obligations in the amount of \$860,000 and \$1,218,000 for the three months ended March 31, 2024 and 2023, respectively. Cash used for dividend payments to common stockholders totaled \$9,051,000 in the current year period compared to \$8,748,000 for the same period a year ago. Cash provided by the issuance of common stock totaled \$8,412,000 for the quarter ended March 31, 2024. We repurchased common shares outstanding in the amount of \$9,900,000 and \$2,482,000 for the three months ended March 31, 2024 and 2023, respectively.

Short–term liquidity

We expect to meet our short-term liquidity requirements primarily from our cash flows from operating activities. In addition to cash flows from operations, our current cash on hand of \$93,982,000 and our marketable equity and debt securities of \$123,524,000 are expected to be adequate to meet our contractual obligations, operating liquidity, and our growth and development plans in the next twelve months. We also have substantial value in our unencumbered real estate assets, which could potentially be used as collateral in future borrowing opportunities.

Long-term liquidity

We expect to meet our long-term liquidity requirements primarily from our cash flows from operating activities, our current cash on hand of \$93,982,000 and our narketable equity and debt securities of \$123,524,000. We also have substantial value in our unencumbered real estate assets, which could potentially be used as collateral in future borrowing opportunities.

Our ability to meet our long-term contractual obligations, and to finance our operating requirements and growth plans will depend upon our future performance. Our future performance will be affected by business, economic, financial and other factors, including potential changes in state and federal government payment rates for healthcare, customer demand, success of our marketing efforts, pressures from competitors, and the state of the economy, including the state of financial and credit markets, as well as many unforescen factors.

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Commitment and Contingencies

Governmental Regulations

Laws and regulations governing the Medicare, Medicaid and other federal healthcare programs are complex and subject to interpretation. Management believes that it is following all applicable laws and regulations in all material respects. However, compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penaltics, and exclusions from the Medicare, Medicaid, and other federal healthcare programs.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Market risk represents the potential economic loss arising from adverse changes in the fair value of financial instruments. Currently, our exposure to market risk relates primarily to our fixed-income and equity portfolios. These investment portfolios are exposed primarily to, but not limited to, interest rate risk, credit risk, equity price risk, and concentration risk. We also have exposure to market risk that includes our cash and cash equivalents. The Company's senior management has established comprehensive risk management policies and procedures to manage these market risks.

Interest Rate Risk

The fair values of our fixed-income investments fluctuate in response to changes in market interest rates. Increases and decreases in prevailing interest rates generally translate into decreases and increases, respectively, in the fair values of those instruments. Additionally, the fair values of interest rate sensitive instruments may be affected by the creditworthiness of the issuer, prepayment options, the liquidity of the instrument and other general market conditions. At March 31, 2024, we have available for sale marketable debt securities in the amount of \$124,316,000. The fixed maturity portfolio is comprised of investments with primarily short-term and intermediate-term maturities. The fixed maturity portfolio allows our insurance company subsidiaries to achieve an adequate risk-adjusted return while maintaining sufficient liquidity to meet obligations.

Our cash and cash equivalents consist of highly liquid investments with a maturity of less than three months when purchased. As a result of the short-term nature of our cash instruments, a hypothetical 1% change in interest rates would have minimal impact on our future earnings and cash flows related to these instruments.

We do not currently use any derivative instruments to hedge our interest rate exposure. We have not used derivative instruments for trading purposes and the use of such instruments in the future would be subject to approvals by the Investment Committee of the Board of Directors.

Credit Risk

Credit risk is managed by diversifying the fixed naturity portfolio to avoid concentrations in any single industry group or issuer and by limiting investments in securities with lower credit ratings.

Equity Price and Concentration Risk

Our marketable equity securities are recorded at their fair market value based on quoted market prices. Thus, there is exposure to equity price risk, which is the potential change in fair value due to a change in quoted market prices. At March 31, 2024, the fair value of our marketable equity securities is approximately \$152,656,000. Of the \$152,7 million equity securities portfolio, our investment in NHI comprises approximately \$102.5 million, or 67.1%, of the total fair value. We manage our exposure to NHI by closely monitoring the financial condition, performance, and outlook of the company. Hypothetically, a 10% change in quoted market prices would result in a related increase or decrease in the fair value of our equity investments of approximately \$15.3 million. At March 31, 2024, our equity securities had net unrealized gains of \$98.0 million. Of the \$98.0 million of unrealized gains, \$77.7 million is related to our investment in NHI.

Item 4. Controls and Procedures.

As of March 31, 2024, an evaluation was performed under the supervision and with the participation of the Conpany's management, including the Chief Executive Officer ("CFO") and Chief Financial Officer ("CFO"), of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on that evaluation, the Company's management, including the CEO and CFO, concluded that the Company's disclosure controls and procedures were effective as of March 31, 2024.

During the period covered by this report, there have been no changes in our internal control over financial reporting that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

PART IL OTHER INFORMATION

Item 1. Legal Proceedings,

For a discussion of prior, current, and pending litigation of material significance to NHC, please see Note 16 of this Form 10-Q.

Item 1A. Risk Factors.

During the three months ended March 31, 2024, there were no material changes to the risk factors that were disclosed in Item 1A of National HealthCare Corporation's Annual Report on Form 10-K for the year ended December 31, 2023.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Not applicable

Item 3. Defaults Upon Senior Securities.

None

Item 4. Mine Safety Disclosures.

Not applicable

Item 5. Other Information.

None

Item 6. Exhibits.

(a) List of exhibits

EXHIBIT INDEX

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Exhibit No.	Description
3.1	Certificate of Incorporation of National HealthCare Corporation (Incorporated by reference to Exhibit 3.1 to the Registrant's registration statement on Form S-4 (File No. 333-37185) dated October 3, 1997.)
3.2	Certificate of Amendment to the Certificate of Incorporation of National HealthCare Corporation (Incorporated by reference to Exhibit 3.5 to the quarterly report on Form 10-O filed on August 3. 2017.)
3.3	Certificate of Designation Series B Junior Participating Preferred Stock (Incorporated by reference to Exhibit 3.1 to the Registrant's registration statement on Form 8-A. dated August 3. 2007.)
3.4	Restated Bylaws as amended February 14, 2013 (Incorporated by reference to Exhibit 3.5 to the quarterly report on Form 10-O filed on May 8, 2013.)
4.1	Form of Common Stock (Incorporated by reference to Exhibit 4.1 to the quarterly report on Form 10-Q filed on August 3, 2017.)
10.1	Amendment No. 9 to Master Agreement to Lease between National Health Investors, Inc. and National HealthCare Corporation (Incorporated by reference to Exhibit 10.1 to the quarterly report on Form 10-0 filed on November 3, 2022.)
10.2	Amendment No. 10 to Master Agreement to Lease between National Health Investors. Inc. and National HealthCare Corporation (Incorporated by reference to Exhibit 10.2 to the quarterly report on Form 10-Q filed on November 3, 2022.)
31.1	Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer
31.2	Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer
32	Certification pursuant to 18 U.S.C. Section 1350 by Chief Executive Officer and Chief Financial Officer
101.INS	Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document)
101.SCH	Inline XBRL Taxonony Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive File (embedded within the Inline XBRL document and include in Exhibit 101)
	38

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

/s/ Stephen F. Flatt Stephen F. Flatt Chief Executive Officer

Date: May 9, 2024

Date: May 9, 2024

/s/ Brian F. Kidd

Brian F. Kidd Senior Vice President and Chief Financial Officer

NATIONAL HEALTHCARE CORPORATION (Registrant)

EXHIBIT 31.1

CERTIFICATION

I, Stephen F. Flatt, certify that:

1. I have reviewed this quarterly report on Form 10-Q of National HealthCare Corporation;

- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function);
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 9, 2024

/s/ Stephen F, Flatt Stephen F, Flatt

Chief Executive Officer

EXHIBIT 31.2

CERTIFICATION

I, Brian F. Kidd, certify that:

1. I have reviewed this guarterly report on Form 10-Q of National HealthCare Corporation;

- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements nade, in light of the circumstances under which such statements were nade, not misleading with respect to the period covered by this quarterly report;
- Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 9, 2024

/s/ Brian F. Kidd Brian F. Kidd Senior Vice President and Chief Financial Officer

Exhibit 32

Certification of Quarterly Report on Form 10-Q of National HealthCare Corporation For the Quarter Ended March 31, 2024

The undersigned hereby certify, pursuant to 18 U.S.C. Section 906 of the Sarbanes-Oxley Act of 2002, that, to the undersigned's best knowledge and belief, the Quarterly Report on Form 10-Q for National HealthCare Corporation ("Issuer") for the period ending March 31, 2024 as filed with the Securities and Exchange Commission on the date hereof (the "Report"):

(a) fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(b) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Issuer.

This Certification accompanies the Quarterly Report on Form 10-Q of the Issuer for the quarterly period ended March 31, 2024.

This Certification is executed as of May 9, 2024.

/s/Stephen F. Flatt Stephen F. Flatt Chief Executive Officer

/s/ Brian F. Kidd

Brian F. Kidd Senior Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

ATTACHMENT II

Five Year Projection Statement

The financial forecast consists of prospective financial statements that present, to the best of the applicant's knowledge and belief, an entity's expected financial position, results of operations, and cash flows. All documents are prepared in accordance with generally accepted accounting principles by a Certified Public Accountant that has compiled, examined, or applied agreed-upon procedures to prospective financial statements.

Name of Certified Public Ac	:countant:Brian H	Gidd	
Company Name		Telephone Nur	nber:
National HealthCare Corporation	n	615-890-2020	
Street Address:		Fax Number:	, ,
100 E. Vine Street		615-890-0123	
City:	County:	State:	Zip;
Murfreesboro	Rutherford	TN	37130
E-mail Address:	nhccare.com		

635

13 Date

Signature of Certified Public Accountant and License #

NHC Healthcare/Charlotte, LLC

Projected Statement of Operations For the Years Ending December 31, 2024 through 2029

	Year Ended December 31,											
REVENUES		2024*		2025		2026		2027		2028		2029
Net Patient Service Revenue	\$	7,392,671	\$	18,074,683	\$	18,616,924	\$	19,175,431	\$	19,750,694	\$	20,343,215
Apartment Rents		264,834		654,671		674,311		694,540		715,376		736,838
Other Revenue		12,270		30,331		31,240		32,178		33,143		34,137
Total Revenues		7,669,775		18,759,684		19,322,475		19,902,149		20,499,214		21,114,190
EXPENSES												
Nursing Services		3,067,249		7,287,840		7,506,476		7,731,670		7,963,620		8,202,528
Ancilliaries		595,259		1,471,481		1,515,626		1,561,094		1,607,927		1,656,165
Dietary Expenses		588,716		1,555,305		1,601,964		1,650,023		1,699,524		1,750,509
Social Services		78,912		195,069		200,921		206,949		213,158		219,552
Activities		48,180		119,101		122,674		126,355		130,145		134,049
Medical Records		23,108		57,123		58,837		60,602		62,420		64,293
Laundry and Linen		66,755		165,019		169,970		175,069		180,321		185,731
Housekeeping		214,983		531,438		547,381		563,803		580,717		598,138
Facility Operations and Maintenance		297,689		735,887		757,964		780,703		804,124		828,247
Depreciation		25,000		95,000		105,000		115,000		120,000		125,000
Taxes and Insurance		100,214		247,728		255,160		262,815		270,700		278,820
Employee Benefits		298,177		737,093		759,206		781,982		805,442		829,605
General and Administrative		893,052		2,307,624		2,376,853		2,448,158		2,521,603		2,597,251
Total Expenses		6,297,294		15,505,710		15,978,031		16,464,222		16,959,699		17,469,890
Net Income	\$	1,372,482	\$	3,253,975	\$	3,344,444	\$	3,437,927	\$	3,539,515	\$	3,644,300

* 8/01/24 - 12/31/24

NHC Healthcare/Charlotte, LLC

Projected Balance Sheets December 31, 2024 through 2029

Assets	December 31,												
	2024	2025	2026	2027	2028	2029							
Current Assets													
Cash and cash equivalents	\$ 541,710	\$ 3,649,868	\$ 6,909,104	\$ 10,272,037	\$ 13,742,014	\$ 17,317,287							
Patient accounts receivable, net	1,457,845	1,501,580	1,546,628	1,593,027	1,640,817	1,690,042							
Other current assets	80,000	81,600	83,232	84,897	86,595	88,326							
Total current assets	2,079,555	5,233,048	8,538,964	11,949,960	15,469,426	19,095,655							
Assets Limited As To Use - Operating Reserve	155,340	155,886	155,984	156,056	155,888	155,460							
Moveable Equipment													
Moveable equipment, at cost	500,000	750,000	950,000	1,150,000	1,350,000	1,550,000							
Accumulated depreciation	(25,000		(220,000)	(335,000)	(455,000)	(580,000)							
Moveable equipment, net	475,000	635,000	730,000	815,000	895,000	970,000							
Total assets	\$ 2,709,895	\$ 6,023,934	\$ 9,424,947	\$ 12,921,016	\$_16,520,314	\$ 20,221,115							
Liabilities and Equity													
Current Liabilities													
Accounts payable	\$ 415,278		\$ 440,568	\$ 453,785									
Accrued wages and other liabilities	452,135		498,479	523,403	549,573	577,052							
Total current liabilities	867,413	902,478	939,047	977,188	1,016,972	1,058,473							
Deferred Credits													
Deposits and unearned deposit revenue -		40.000	00,000	00.000	100,000	115,000							
nonrefundable	20,000		60,000	80,000	100,000	115,000							
Total deferred credits	20,000	40,000	60,000	80,000	100,000	113,000							
Total liabilities	887,413	942,478	999,047	1,057,188	1,116,972	1,173,473							
Equity													
Retained Earnings	1,822,482		8,425,900	11,863,827	15,403,342	19,047,643							
Total equity	1,822,482	5,081,456	8,425,900	11,863,827	15,403,342	19,047,643							
Total liabilities and equity	\$ 2,709,895	5 \$ 6,023,934	\$ 9,424,947	\$ 12,921,016	\$ 16,520,314	\$ 20,221,115							

NHC Healthcare/Charlotte, LLC

Projected Statement of Cash Flows For the Years Ended December 31, 2024 through 2029

	Year Ended December 31,										
		2024		2025	2	026	2027		2028		2029
Cash Flows From Operating Activities											
Net Income	\$	1,372,482 \$		3,253,975 \$	3	,344,444 \$	3,437,927 \$	\$	3,539,515 \$		3,644,300
Adjustments to reconcile net income to cash provided by											
operating activities:											
Depreciation		25,000		95,000		105,000	115,000		120,000		125,000
Deposit amortization		(7,400)		(18,150)		(19,058)	(20,010)		(21,011)		(22,061)
Deposit receipts		27,400		38,150		39,058	40,010		41,011		37,061
Change in operating assets and liabilities:											
Accounts receivable		(1,457,845)		(43,735)		(45,047)	(46,399)		(47,791)		(49,225)
Other current assets		(80,000)		(1,600)		(1,632)	(1,665)		(1,698)		(1,732)
Accounts payable		415,278		12,458		12,832	13,217		13,614		14,022
Accrued wages and other liabilities		452,135		22,607		23,737	24,924		26,170		27,479
Net cash provided by operating activities		747,050		3,358,704	3	,459,334	3,563,005		3,669,810		3,774,845
Cash Flows From Investing Activities											
Purchase of property and equipment		(500,000)		(250,000)		(200,000)	(200,000)		(200,000)		(200,000)
Net change in assets limited to use - operating reserve		(155,340)		(547)		(98)	(72)		167		428
Net cash used in investing activities		(655,340)		(250,547)		(200,098)	(200,072)		(199,833)		(199,572)
Cash Flows From Financing Activities											
Capital contributions		-		-		-			-		-
Net cash provided by financing activities							-		-		<u> </u>
Net Increase In Cash and Cash Equivalents		91,710		3,108,158	3	3,259,236	3,362,933		3,469,977		3,575,273
Cash and cash equivalents - beginning of year		450,000		541,710	3	3,649,868	6,909,104		10,272,037		13,742,014
Cash and Cash Equivalents - end of year	\$	541,710 \$	\$	3,649,868 \$	(3,909,104 \$	10,272,037	\$	13,742,014 \$	5	17,317,287
NHC Healthcare/Charlotte, LLC

Projected Operating Reserve Requirement For the Years Ended December 31, 2024 through 2029

	2024	2025	2026		2027	2028	2029
Total Projected Operating Expenses							
Projected SNF Expense	\$ 14,444,505	\$14,798,417	\$ 15,258,98	\$1	5,734,281	\$ 16,224,783	\$ 16,731,000
Projected Apartment Expense	609,000	612,293	614,04	2	614,941	614,916	613,890
	15,053,505	15,410,710	15,873,03	1	6,349,222	16,839,699	17,344,890
Total Projected Depreciation Expense							
Projected SNF Depreciation	45,000	78,500	86,85)	95,943	99,990	103,989
Projected Apartment Depreciation	15,000	16,500	18,15)	19,058	20,010	21,011
	60,000	95,000	105,00)	115,000	120,000	125,000
Total Patient Days - SNF	52,000	53,040	54,10	1	55,183	56,286	57,412
Total Patient Days Attibutable to Aparment Residents	100	100	10	D	100	100	100
% of SNF Patient Days Attributable to Apartment Residents	0.19%	0.19%	0.18	%	0.18%	0.18%	0.17%
% of SNF Days Attributable to SNF Only Residents	99.81%	99,81%	99.82	%	99.82%	99.82%	99.83%
Calculation of Excluded SNF Expenses	14,417,060	14,770,517	15,230,78	4 1	5,705,768	16,195,957	16,701,858
Calculation of Included SNF Expenses	27,445	27,900	28,20	5	28,513	28,825	29,142
Calculation of Included SNF Depreciation	86	148	16	1	174	178	181
Expenses Subject to DOI Approved Operating Reserve	621,359	623,545	623,93	6	624,222	623,553	621,840
Operating Reserve Percentage	25%	25%	6 <u>25</u>	%	25%	25%	25%
Projected Reserve Requirement	\$ 155,340	\$ 155,886	\$ 155,98	4 \$	156,056	\$ 155,888	\$ 155,460
Projected Occupancy as of Year End	97.0%	97.09	6 97.0	%	97.0%	97.0%	97.0%

ATTACHMENT III

.

Current Interim Financial Statements

Month	Month Rudad	Month Diff	PPD Actual	PPD Account	int	YTD Actual	YTD Budget	TTD Diff	PPD Actual	PPD Budget
	- cra	# 050		5010 Recident R	Davs	16,304	16,469	165 *		
5,381	5,611	65 045	84.20			348,760	155,620	193,140	83.70	48.33
118,385	52,44U 452 r 40	00,940 17 664 *		5200		393,921	393,280	641	575.07	610.68
114,876 SE4 017	132,54U 680 847	17,004 32,030*	274.02	5300		1,930,411	2,047,288	116,877 *	276.25	274.73
(90,642)	140'200	90.642 *	268.97	5400		(138,796)		138,796 *	252.36	
(20,074) 55 855	91.760	35,905*	407.70	370.00 5500 Insurance		213,501	204,610	8,891	416.18	3/0.00
22,233 189,169	182,590	6,579	294.20	310.00 5600 Managed Care		503,005	541,880	38,875 * r 220 *	281.95	310.00 A 1 A
24,837	34,750	9,913*	4.62	5700		96,540	101,770 37 505	5,23U	28.0	01.0
51,296	25,550	25,746	272.85	5800		99,127	/5,825 725 500	23,3U1 20.047 ±	204.03	305.00
185,920	264,740 E2 660	78,820 * 150 *	243.03 37 35	305.00 5850 Veterans Admin 48.53 5900 Apartment Revenues	ues	/24,/38 157,500	/ 83,06U 156,420	1,080	37.80	48.58
010,20	000 ¹ 70		50-50 10 040	Total D	i	4.328.705	4,462,374	133,669	265.50	270.96
1,357,122	1,526,877	169,755	17.707			3,345	(2,100)	5,445	0.21	(0.13)
674	(002)	1,3/4	U.13	0000	1					270 R3
1,357,796	1,526,177	168,381 *	252.33	272.00 Total Revenue 7000 Onerating Costs		4,332,U51	4,400,274	077'07 I) ,
						56 777	50 30U	3 902 *	3.45	3.18
17,434	17,550	116	3.24	1017		1 704 048	1 770 085	65.137	104.57	107,48
554,016	596,215	42,199	102.96	7000		375 984	469 950	93,966	23.06	28.54
111,795	168,510	56,715	20.78	30.03 /300 Andulates		349.561	387,520	37,959	21.44	23.53
106,302	131,420	25,118	19.70			46.411	38.010	8,401 *	2.85	2.31
17,432	12,780	4,652 *	3.24	2.28 / JOUU 30GIAI SEIVICES		37.458	39,970	2,512	2.30	2.43
15,739	13,440	- 588 - 555	28.2			12,059	13,840	1,781	0.74	0.84
4,434	4,000	10 104	1.67			32,731	64,660	31,929	2.01	3.93
8,019 0,705	50 020 50 020	13, 131	7 38	7900 1		117,137	151,140	34,003	7.18	9.18
59,100 16,104	00,970 F1 73F	15 131	R 57	8000	and Maint	147,077	183,275	36,198	9.02	11.13
10-104 0 803 0	7 660	4 837	0.52	8100		25,798	22,860	2,938 *	1.58	1,39
8 250	8 250		1.53	8200		24,750	24,750		1.52	0G.1 1
002,05	30.100	100 *	5.61	8300	ttion & Lease	90,497	90,300	197 -	5.55	5.48
10,200	10 050	20	3.70	8400	Ince	59,420	59,850	430	3.64	3.63
77 291	64-525	12.766 *	14.36	11.50 8500 Employee Benefits	ts	183,582	193,575	9,993	11.26	6/.11 55 55
163.514	161 393	2.121 *	30.39	28.76 8600 General and Administration	Jinistration	457,958	473,819	15,861	28.09	20.0
3.175	5,100	1,925	0.59	0.91 8800 Other Costs		11,806	15,300	3,494	0.72	0.93
1,226,732	1,375,568	148,836	227.97	245.16 Total Operating Costs	,	3,733,400	4,051,224	317,824	228,99	245.99
131,064	150,609	19,545	24.36	26.84 Total Income/Loss from Operations	Operations	598,651	409,050	189,601	36.72	24.84
131 064	150,000	1 . C .	1010	26.04 Total Nat Income Before Taxes	. Taine	598 651	409.050	189.601	36.72	24.84

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Manth Month PTD PT	Manula Month <			1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.								
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600 437* 0.18 0.04 510 0.03 510 0.93 410 422 432 100 160 160 0.15 5100 009461-PVT 5 <td< td=""><td>600 1.27 0.16 610 0.07 0.16 610 0.072 0.010 16 1.00 1.01 0.16 0.076 0.0076 0.010 0.01 0.010 0.01</td><td></td><td></td><td>84.28</td><td>5101</td><td>ervices - PVT</td><td></td><td>345,516</td><td>150,880</td><td>194,636</td><td>82.92</td><td>46.86</td></td<>	600 1.27 0.16 610 0.07 0.16 610 0.072 0.010 16 1.00 1.01 0.16 0.076 0.0076 0.010 0.010 0.01			84.28	5101	ervices - PVT		345,516	150,880	194,636	82.92	46.86
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20 5.4 0.04 5.05 5.06 5.	54 0.04 5155 0.04 5155 0.04 5155 0.04 5155 0.04 515 0.01 511 0.01 <th< td=""><td></td><td></td><td></td><td>5104</td><td>PVT</td><td></td><td>æ i</td><td>480</td><td>472 *</td><td>0.00</td><td>U.15</td></th<>				5104	PVT		æ i	480	472 *	0.00	U.15
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110 7.30 (0.44) 0.10 510 Fundamentation FVT 780 330 440 113 0.00 5113 Transportation FVT 113 300 460 217 24 (0.04) 5120 Contractual Adjustment - VrT 353 513 Transportation 513 Transportation 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 778 513 774 778 513 774 778 526 973 77	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	C P C			5108	nerapy - r v i inal Therapv - PVT			710	710 *		0.22
113 0.08 5113 Transportation - PVT 113 113 113 113 51-7 10 0.10 5116 Misc PVT 330 330 330 330 330 330 330 313 103 510 0.010 5115 Misc PVT 330 330 300 310 513 300 350 153 300	113 0.06 5113 Transportation PVT 113 113 0.03 44^{-} 0.04 5113 Transportation PVT 333 333 0.03 0.03 54^{-} 0.04 5120 Contract Part A 333 513 0.012 93.10 0.012 277 28 66.945 60.13 20.00 Route Part A 343.75 0.013 60.028 63.10 0.013 60.028 63.10 60.129 <			(0.44)	5110	Bed - PVT		780	330	450	0.19	0.10
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217 28 520 Medicare Part A Days 685 644 41 740 20.946 601.03 620.00 5201 Routine Services-MCR A 411.199 389.260 11919 60 740 4,067 4,087 6.01.03 620.00 5201 Routine Services-MCR A 411.199 389.260 11919 60 740 4,067 2,19 3.18 5204 0xygen-MCR A 34.751 2.200 929 9 840 747 0.49 3.87 5205 Laboratory-MCR A 34.751 2.050 1377 9	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$			84.20				348,760	155,620	193,140	83.70	48.33
13,540 20,946 601,03 620,00 5201 Rundle Services-MCR A 411,190 399,280 11919 60 740 560* 0.79 3,41 5202 Rundle Services-MCR A 411,190 399,280 1919 60 740 266* 2,19 3,11 5203 Rundle Services-MCR A 411,190 399,280 1929 529 5 840 747* 0,49 3,81 5205 Laboratory-MCR A 673 2,050 1377 5	134,500 20.946 601.03 62.00 52.01 Fourier Services-MCR A 411,190 382.260 11919 600.29 52 181 50 203 60.29 52.31 500 1271 2200 929 166 73 50.00 52.34 500 1919 600.29 52 1919 600.29 52 166 277 200 929 52.30 600.20 52.34 500 1377 2050 1377 20.80 137.91 20.80 137.91 20.80 137.91 <td></td> <td></td> <td></td> <td></td> <td></td> <td>Jays</td> <td>685</td> <td>644</td> <td>41</td> <td></td> <td></td>						Jays	685	644	41		
740 590* 0.73 3.41 5202 Medical Supplies-MCR 1,271 2,200 929* 5,245 5 <th< td=""><td>740 580* 0.79 3.41 5202 Natical Supplies-MCR A 1,271 2,200 929 1.88 13,400 $2,05^{+}$ 4,96 65,17 5203 Dirg-MCR A 3,795 4,040 5,245 906 8,00 747* 0,49 3.87 5205 Laboratory-MCR A 67,73 2,050 1,777 0,295 7,186 10,650 3,433 7,776 4,895 206 Dirg-MCR A 7,744 7,315 4,907 4,007 2,02 11,500 2,125 33,02 53,05 500 000 1,77 2,22 43,15 4,907</td><td></td><td>20,6</td><td>601.03</td><td>5201</td><td>ervices-MCR A</td><td></td><td>411,199</td><td>399,280</td><td>11,919</td><td>600.29</td><td>620-00</td></th<>	740 580* 0.79 3.41 5202 Natical Supplies-MCR A 1,271 2,200 929 1.88 13,400 $2,05^{+}$ 4,96 65,17 5203 Dirg-MCR A 3,795 4,040 5,245 906 8,00 747* 0,49 3.87 5205 Laboratory-MCR A 67,73 2,050 1,777 0,295 7,186 10,650 3,433 7,776 4,895 206 Dirg-MCR A 7,744 7,315 4,907 4,007 2,02 11,500 2,125 33,02 53,05 500 000 1,77 2,22 43,15 4,907		20,6	601.03	5201	ervices-MCR A		411,199	399,280	11,919	600.29	620-00
13,400 4,057 49,86 52.17 5203 Drugs-MCR A 34,795 40,040 5.235 7 690 276* 2,19 3,18 5204 Oxygen-MCR A 573 2,050 1,377 * 840 747* 0,49 3,18 5204 Oxygen-MCR A 1,521 2,050 1,377 * 4 10,530 3,493 37.76 3,89 5205 Babratory-MCR A 1,521 2,050 1,377 * 4 11,500 2,125 33,02 53,00 5208 Docupational Therapy-MCR A 7,307 1,2230 4,923 * 1,070 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * 1,700 * </td <td>13,490 4,057 48,88 62.17 5203 0.477 0.080 0.777 0.086 600 777 0.387 5205 Laboratory-MCR A 3.735 0.600 573 2.050 5797 0.286 600 777 0.387 5205 Laboratory-MCR A 1.571 0.086 5.245^{-7} 0.086 74,100 2,623 7,76 48.99 5205 Ebrohatory-MCR A 7.307 1.577 0.086 74,100 2,623 7,80 18,99 5205 Ebrohatory-MCR A 7.307 1.275 4.316 715,500 3,435 7,80 0.5268 Compational Therapy-MCR A 2.747 31556 4.9107 4.917 700 2,03 1,161 2.23 5300 0.070 1.77 4.917 4.922 4.917 700 2,040 1,167 2.33 7.431 7.426 4.917 1.677 1.057 4.917 700 2,023<!--</td--><td>-</td><td></td><td>0.79</td><td>5202</td><td>upplies-MCR A</td><td></td><td>1,271</td><td>2,200</td><td>929 *</td><td>1.85</td><td>3.42</td></td>	13,490 4,057 48,88 62.17 5203 0.477 0.080 0.777 0.086 600 777 0.387 5205 Laboratory-MCR A 3.735 0.600 573 2.050 5797 0.286 600 777 0.387 5205 Laboratory-MCR A 1.571 0.086 5.245^{-7} 0.086 74,100 2,623 7,76 48.99 5205 Ebrohatory-MCR A 7.307 1.577 0.086 74,100 2,623 7,80 18,99 5205 Ebrohatory-MCR A 7.307 1.275 4.316 715,500 3,435 7,80 0.5268 Compational Therapy-MCR A 2.747 31556 4.9107 4.917 700 2,03 1,161 2.23 5300 0.070 1.77 4.917 4.922 4.917 700 2,040 1,167 2.33 7.431 7.426 4.917 1.677 1.057 4.917 700 2,023 </td <td>-</td> <td></td> <td>0.79</td> <td>5202</td> <td>upplies-MCR A</td> <td></td> <td>1,271</td> <td>2,200</td> <td>929 *</td> <td>1.85</td> <td>3.42</td>	-		0.79	5202	upplies-MCR A		1,271	2,200	929 *	1.85	3.42
630 276* 2.19 3.18 5204 Oxygen-MCRA 673 2.050 1.377 4.127 840 747* 0.49 3.87 5206 Physical Thenapy-MCRA 7,307 12,500 4,103 4,923 4,107 4,120 2,628 7,89 5206 Physical Thenapy-MCRA 7,307 12,230 4,923 1 360 4,125 39,02 53.00 5208 Pocupational Thenapy-MCRA 7,307 12,230 4,923 1 360 5,00 500 53.00 5208 Occupational Thenapy-MCRA 7,307 12,230 4,923 1 360 500 500 500 500 500 500 4,107 1,200 1,201 1,070	630 276* 2.19 3.18 5204 Oxygen/MCR A 673 2.050 1.577 0.05 840 7.47* 0.49 3.18 5205 Low montory-MCR A 1,521 2.500 1,935 2,030 1,937 10.550 4,120 2,628 7.89 5205 Boundory-MCR A 7,307 1,2230 4,903 40.07 360 3,607 1,155 53.00 5300 5300 5307 1,650 4,703 4,007 106 360 3,607 1,155 2,30 500 1,111 521 261 4,103 4,902 106 360 3,007 1,155 2,30 500 0000 1,111 521 27,421 2102 1,107 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,010 1,010 1,010 1,010 </td <td></td> <td></td> <td>49.86</td> <td>5203</td> <td>JR A</td> <td></td> <td>34,795</td> <td>40,040</td> <td>5,245 *</td> <td>50.8U</td> <td>/1770 /1770</td>			49.86	5203	JR A		34,795	40,040	5,245 *	50.8U	/1770 /1770
840 747* 0.49 3.87 5205 Exboratory-MCR A 1,521 2,500 973 10,630 3,493* 37.76 48.99 5205 Physical Therapy-MCR A 7,307 12,230 4,923 7 11,500 3,465* 39.02 5308 5208 Cucupational Therapy-MCR A 7,307 12,230 4,923 7 1 7 7 1 7 7 1 7 7 1 7	840 747° 0.49 3.07 2205 Left belowy-MCR A 7.274 2.500 9.79 $2.2.22$ $4,125$ 3.07 5268 7.307 7.250 4.907 4.007 $4,125$ 3.02 53.00 5206 500° 7.307 12.230 4.907 4.007 360° 4.125 3.02 53.00 5206 500° 7.307 12.230 4.907 4.077 360° 5.300 5206 500° 5200° 500° 4.126° 4.126° 4.126° 4.160° 500° 530° 520° 500° 500° 4.120° 4.120° 4.120° 4.120° 4.160° 500° 510° 1.16° 2.128° 500° 500° 4.007° 1.81° 2.00° 1.170° 2.21° 521° 584° 2.93° 2.93° 2.93° <td></td> <td></td> <td>2.19</td> <td>5204</td> <td>1/CRA</td> <td>÷,</td> <td>673</td> <td>2,050</td> <td>1.577 3</td> <td></td> <td>01.0</td>			2.19	5204	1/CRA	÷,	673	2,050	1.577 3		01.0
10,630 3,493 37.76 48.99 206 Physical Interapy-MCR A 7,307 12,230 4,923 1 4,120 2,628 7.89 18.99 5207 Speech Therapy-MCR A 7,307 12,230 4,923 4 360 500 500 5208 Cocupation Therapy-MCR A 2,307 12,230 4,923 4 500 500 500 2.30 5210 Fluid Bed-MCR A 7,307 12,230 4,923 4 240 240 2.30 5210 Fluid Bed-MCR A 2,100 1,480 1,480 1,480 1,480 710 <td>10,630 3,495 37,76 45,49 500 10,670 3,495 37,76 4,542 4,542 4,542 4,542 4,542 4,542 4,542 4,316 360 4,120 2,628 7,89 18,95 5200 FRUTherapy-MCR A 7,307 12,200 4,542 4,316 360 500 53,00 5208 Compational Therapy-MCR A 7,307 12,200 4,542 4,316 360 500 500 1,16 2,30 500 1,170 1,070 1,070 1,070 1,070 1,070 1,070 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,542 4,316 4,542 4,542 4,542 4,542 4,542 4,542 4,542 4,542 4,542<!--</td--><td></td><td></td><td>0.49</td><td>5205</td><td>y-MCR A</td><td></td><td>129,1</td><td>2,500</td><td>8/8 4 103 1</td><td>40.07</td><td>48.99</td></td>	10,630 3,495 37,76 45,49 500 10,670 3,495 37,76 4,542 4,542 4,542 4,542 4,542 4,542 4,542 4,316 360 4,120 2,628 7,89 18,95 5200 FRUTherapy-MCR A 7,307 12,200 4,542 4,316 360 500 53,00 5208 Compational Therapy-MCR A 7,307 12,200 4,542 4,316 360 500 500 1,16 2,30 500 1,170 1,070 1,070 1,070 1,070 1,070 1,070 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,3,19 4,542 4,542 4,316 4,542 4,542 4,542 4,542 4,542 4,542 4,542 4,542 4,542 </td <td></td> <td></td> <td>0.49</td> <td>5205</td> <td>y-MCR A</td> <td></td> <td>129,1</td> <td>2,500</td> <td>8/8 4 103 1</td> <td>40.07</td> <td>48.99</td>			0.49	5205	y-MCR A		129,1	2,500	8/8 4 103 1	40.07	48.99
4,120 2,628* 7,89 18,99 52/0 Specent Interapy-MCR A 7,500 4,125 34,130 4,542* 4 360 3,60* 4,125 39,02 53,00 5208 Occupational Therapy-MCR A 1,070 1,00	4,120 2.528° 7.89 1.89 5.20 5.00	-		37.76	5206	I nerapy-ivick A		41,441 7 207	10,000	× 500 ¥	10.67	18.99
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500 500 500 710 <td>5005005001480148014802402401707107107102401702381.155210Future MCRA7107102401491.752.381.295213Transportation-MCRA1.2388304081.812401491.762.31Transportation-MCRA1.2388304081.81240703702.325215Misc.MCRA2.0041.4205842.937003.2846.790.325215Misc.MCRA2.0041.4205162.937003.2846.790.325215Misc.MCRA(17.277)(15.643)(17.277)(15.45.52)(2713,54017,073(142.16)(2000)3.294521Contract Adj-Ancilaries MCRA(17.277)(15.643)(15.647)(15.452)(2713,54017,073(142.16)(202.49)70070,243(130,420)24,647(15.452)(2713,54017,074607.81610.7870474524647(75.67)(15.647)(15.647)(15.647)72,0111721121122530Medicare Part A393.921393.921393.920641575.07(28,9473,4822274,781.131.68530Medicare Part A(195,643)(130,420)2464(15.567)(28,9281,17,5102,3322,4471.3</td> <td></td> <td></td> <td>39.02</td> <td>5200-</td> <td>anu-MCR A</td> <td></td> <td>200-07</td> <td>1.070</td> <td>1,070 *</td> <td></td> <td>1.66</td>	5005005001480148014802402401707107107102401702381.155210Future MCRA7107102401491.752.381.295213Transportation-MCRA1.2388304081.812401491.762.31Transportation-MCRA1.2388304081.81240703702.325215Misc.MCRA2.0041.4205842.937003.2846.790.325215Misc.MCRA2.0041.4205162.937003.2846.790.325215Misc.MCRA(17.277)(15.643)(17.277)(15.45.52)(2713,54017,073(142.16)(2000)3.294521Contract Adj-Ancilaries MCRA(17.277)(15.643)(15.647)(15.452)(2713,54017,073(142.16)(202.49)70070,243(130,420)24,647(15.452)(2713,54017,074607.81610.7870474524647(75.67)(15.647)(15.647)(15.647)72,0111721121122530Medicare Part A393.921393.921393.920641575.07(28,9473,4822274,781.131.68530Medicare Part A(195,643)(130,420)2464(15.567)(28,9281,17,5102,3322,4471.3			39.02	5200-	anu-MCR A		200-07	1.070	1,070 *		1.66
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280 170 2.38 1.29 5213 Transportation-MCR A 1,238 830 408 480 70 70 70 70 1.75 2.21 5214 X-Rays-MCR A 1,420 584 70 70 70 0.32 5215 Misc-MCR A 2,004 1,420 584 70 70 0.32 5215 Misc-MCR A 2,004 1,420 584 70 70* 0.32 5215 Misc-MCR A 2,004 1,420 584 7(43,940) 17,073 (142.15) (202.49) 5221 Contract Adj-Ancillaries MCR A (17,277) (6,000) 11,277 * (7 132,540 17,664 610.78 Total Medicare Part A 393.921 393,220 54.577 (16 132,540 17,664 6,988 7,452 464 * 57 (16 132,540 121* 121* 333,921 393,921 393,921 393,921 393,520 64.64 * 57 <td>2801702.381.29521Transportation-MCR A1,2388304081.8148014970*2.215214X-Rays-MCR A2,0041,4205842.937070*6.790.325215Misc-MCR A2,0041,4205842.937070*6.79(9.22)5216Misc-MCR A2,1041,4205842.93(3,940)17,073(142.15)(222)5220Contract Adj-Room MCR A(17,277)(6,000)11,277*(25,22)(43,940)17,073(142.15)(220.49)5221Contract Adj-Ancillaries MCR A(17,277)(6,000)11,277*(25,22)(33,940)17,664607.81610.78Total Medicare Part A393,921393,921393,921393,921393,921393,921393,921641575.0762,511121*234,832*274.07274.735301Routine Services-MCD1,930,0822,047,288117,206*276.205,9003,209*1,132.355302Oxygen-MCD8,1081,75109,403*1,166,9087,4521,131.685301Routine Services-MCD1,930,0822,047,288117,206*276.206,9081,508*1,132.355302Oxygen-MCD8,1081,75109,403*1,166,9081,80*1,031,031,031,031,031,161,167,205*1,13<td>240</td><td></td><td></td><td>5212</td><td>are-MCR A</td><td></td><td></td><td>710</td><td>710 *</td><td></td><td>1.10</td></td>	2801702.381.29521Transportation-MCR A1,2388304081.8148014970*2.215214X-Rays-MCR A2,0041,4205842.937070*6.790.325215Misc-MCR A2,0041,4205842.937070*6.79(9.22)5216Misc-MCR A2,1041,4205842.93(3,940)17,073(142.15)(222)5220Contract Adj-Room MCR A(17,277)(6,000)11,277*(25,22)(43,940)17,073(142.15)(220.49)5221Contract Adj-Ancillaries MCR A(17,277)(6,000)11,277*(25,22)(33,940)17,664607.81610.78Total Medicare Part A393,921393,921393,921393,921393,921393,921393,921641575.0762,511121*234,832*274.07274.735301Routine Services-MCD1,930,0822,047,288117,206*276.205,9003,209*1,132.355302Oxygen-MCD8,1081,75109,403*1,166,9087,4521,131.685301Routine Services-MCD1,930,0822,047,288117,206*276.206,9081,508*1,132.355302Oxygen-MCD8,1081,75109,403*1,166,9081,80*1,031,031,031,031,031,161,167,205*1,13 <td>240</td> <td></td> <td></td> <td>5212</td> <td>are-MCR A</td> <td></td> <td></td> <td>710</td> <td>710 *</td> <td></td> <td>1.10</td>	240			5212	are-MCR A			710	710 *		1.10
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70 70* 70* 70* 70* 210 210* 21	70 70* 70* 210 2127 $(17,277)$ (6000) $11,277$ $(154,52)$ $(25,22)$ $(21,2,1)$ $(25,22)$ $(21,2,1)$ $(25,22)$ $(21,2,1)$			1.75	5214	ICR A		2,004	1,420	584	2.93	
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132,540 17,664 607.81 610.78 fotal intercisite Part A Job	132,540 17,564 607.81 610.78 10tal Medicale Fart A Journal Medical A Journal Medical A Journal A Journa Journa Jour			(1-1-1-)				202 024	203 2BU	6 <u>4</u> 1	575 07	610.68
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Month Month PPD PPD Account Account Actination PPD	Month Month Month Budget Diff A11 1,260 959* 959* 5,600 1,040 330 3,470 330 3,470 625 330 5,600 1,040 3,470 625 5,600 1,040 3,470 625 689,847 34,930 5,4* 689,847 34,930 5,4* 7,703* 983 5,4* 7,703* 983 5,4* 91,760 3,940* 625* 54* 7,305 5,4* 940 4,343* 111* 91,760 35,905* 4,19* 540 4,343* 111* 940 6,24* 111* 940 6,24* 111* 940 6,24* 35,905* 54* 35,905* 5,4* 940 6,24* 111* 940 6,24* 4,19* 540 8,02*	PPD Actual 0.17							
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330 3,470 1.53 5316 Transportation 0.00 9,966 980 330 3,470 1.53 0.13 5316 Transportation 0.03 5316 1.904 1.904 1.904 1.904 1.904 1.914 <td< td=""><td>330 3,470 330 3,470 330 3,470 689,847 34,930 689,847 34,930 689,847 34,930 689,847 34,930 689,847 34,930 689,847 34,930 689,847 34,930 7,305 963 689,847 3,940 7,305 1,703 983 5,210 91,760 35,905 14,630 6,448 940 4,343 16,120 9,224 16,120 9,224 16,120 9,224 320 320</td><td>0-10 78</td><td>5313</td><td></td><td>9,300</td><td>16,620</td><td>7,320 *</td><td>1.33</td><td>2.23</td></td<>	330 3,470 330 3,470 330 3,470 689,847 34,930 689,847 34,930 689,847 34,930 689,847 34,930 689,847 34,930 689,847 34,930 689,847 34,930 7,305 963 689,847 3,940 7,305 1,703 983 5,210 91,760 35,905 14,630 6,448 940 4,343 16,120 9,224 16,120 9,224 16,120 9,224 320 320	0-10 78	5313		9,300	16,620	7,320 *	1.33	2.23
0 531 X-Rays MCD 1094 713 330 0.14 5321 Culmer and Administic MCD 1093 310 1014 310 11930 11930 11930 11 2047 214.10 11532 Contract Adj-Anciliaties MCD (40,874) (51,900) 1 1 2047 2640 11030 1033 (550) 1 1 2047 2640 1 2047 2641 1 2047 2641 1 1 2047 2641 1 2047 2640 1 1 2047 2641 1 1 2047 2641 1 <td< td=""><td>330 333 (17,490) (17,490) 589,847 34,930 533 33,930 533 33,940* 54 33,940* 54 33,940* 54 33,940* 54 33,940* 54 33,940* 54 35,905* 54 35,905* 54 4,343* 11,703 4,343* 14,630 6,448* 5,210 4,343* 16,120 9,224* 16,120 9,224* 320* 320*</td><td>0.1</td><td>5316</td><td></td><td>9,988</td><td>980</td><td>9,008</td><td>1,43</td><td>0.13</td></td<>	330 333 (17,490) (17,490) 589,847 34,930 533 33,930 533 33,940* 54 33,940* 54 33,940* 54 33,940* 54 33,940* 54 33,940* 54 35,905* 54 35,905* 54 4,343* 11,703 4,343* 14,630 6,448* 5,210 4,343* 16,120 9,224* 16,120 9,224* 320* 320*	0.1	5316		9,988	980	9,008	1,43	0.13
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$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	(17,490) 1,853* 689,847 34,930* 54* 33,940* 90,642* 1,703* 90,642* 1,703* 933 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 54* 111* 91,760 3,940* 525* 111* 91,760 35,905* 5,210 4,343* 14,630 6,442* 15,870 8,025* 16,120 9,224* 16,120 9,224* 16,120 9,224*	0.14		- MCD	330		330	0.05	
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337 5400 Medicald Pending Days (56) 1,703 5.05 5401 Rouins Service - MCD Pend (13,79) (13,79) 1,703 5.05 5402 Medical Supplies - MCD Pend (1,18) (3,79) 541 0.16 5403 Norgen - MCD Pend (1,18) (45) 541 0.16 5404 Norgen - MCD Pend (1,18) (45) 541 0.16 5405 Norgen - MCD Pend (1,18) (574) 542 710 5405 Norgen - MCD Pend (1,33) (1,18) 7,305 11.8 5410 Fourine Services - MCD Pend (1,33) (1,18) 7,305 21.18 5411 Filenspr - MCD Pend (1,33) (1,13) (1,13) 7,305 21.18 5411 Filenspr - MCD Pend (1,33) (3,74) (3,74) 7,305 21.18 5411 Filenspr - MCD Pend (1,33) (3,74) (3,74) 7,13 3,305 5411 Filenspr - MCD Pend	337 * 90,642 * 1,703 * 54 * 54 * 54 * 54 * 54 * 3,940 * 54 * 7,305 54 * 7,305 54 * 7,305 5,210 4,48 * 111 * 5,210 4,19 * 850 419 * 14,630 5,210 4,343 * 111 * 5,210 4,343 * 111 * 5,210 5,210 6,448 * 7,305 5,210 4,19 * 850 4,19 * 16,120 9,224 * 16,120 9,224 *	274.02	—	rry & A Address	1,930,411	2,047,288	116,877	276.25	274.73
90.642* 268.97 5401 Rutine Services - MCD Pend (138,796) 1 933 2.92 5406 Loynory - MCD Pend (457) (457) 64 0.16 5405 Loynory - MCD Pend (158) (457) 64 0.16 5405 Loynory - MCD Pend (1,199) (457) 625 1.85 5405 Socophilant Threapy - MCD Pend (1,199) (578) 625 1.85 5410 Fluidized Bed - MCD Pend (1,199) (578) 7,305 21.85 5410 Fluidized Bed - MCD Pend (1,387) (740) 7,305 21.85 5411 X-Rays - MCD Pend (1,387) (740) 7,305 5414 X-Rays - MCD Pend (1,378) (740) (740) 7,305 5411 Transort Aej-Anditaties MCD Pend (1,387) (740) (740) 7,305 5411 Transort Aej-Anditaties MCD Pend (1,387) (740) (740) 7,305 5410 Trakays - MCD Pend (1,387) <t< td=""><td>90,642 * 1.703 * 1.703 * 54 * 54 * 54 * 54 * 54 * 54 * 54 * 5</td><td></td><td></td><td>Days</td><td>(950)</td><td></td><td>550 *</td><td></td><td></td></t<>	90,642 * 1.703 * 1.703 * 54 * 54 * 54 * 54 * 54 * 54 * 54 * 5			Days	(950)		550 *		
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933 2.92 5404 Oxygen - MCD Pend (457) 54. 0.16 5405 Jaboratory - MCD Pend (178) 54. 0.16 5407 Physical Therapy - MCD Pend (578) 5340 5407 Fuldized Bed - MCD Pend (1,333) (578) 5341 Flash - MCD Pend (1,333) (578) (578) 525 116 5417 Fuldized Bed - MCD Pend (1,333) 7,305 (2188) 541 Fuldized Bed - MCD Pend (1,333) 7,305 (2188) 0.00 Total Medicaid Pending (1,333) (3,740) 7,305 53,905 1,839 Model Signifies - MCD Pend (1,333) (3,740) 7,305 5411 Full Medicaid Pending (1,181) (3,740) (3,740) 7,305 5411 Total Medicaid Pending (1,181) (3,740) (3,740) 7,305 5506 Nather Sign ND Total Medicaid Pending (1,181) (1,182) (1,152) 5,210 4,347 2,4397 </td <td>983 54 * 54 * 54 * 54 * 54 * 54 * 554 * 554 * 554 * 555 * 554 * 554 * 554 * 7,305 * 7,305 * 7,305 * 7,305 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 11111 * 248 * 11111 * 248 * 11111 * 248 * 11111 * 248 * 111111 * 248 * 111111 * 248 * 111111 * 248 * 11111111111111111111111111111111111</td> <td>5.05</td> <td></td> <td>CD Pend</td> <td>(2,545)</td> <td></td> <td>2,545 *</td> <td>4.63</td> <td></td>	983 54 * 54 * 54 * 54 * 54 * 54 * 554 * 554 * 554 * 555 * 554 * 554 * 554 * 7,305 * 7,305 * 7,305 * 7,305 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 1111 * 248 * 11111 * 248 * 11111 * 248 * 11111 * 248 * 11111 * 248 * 111111 * 248 * 111111 * 248 * 111111 * 248 * 11111111111111111111111111111111111	5.05		CD Pend	(2,545)		2,545 *	4.63	
54' 0.16 5405 Laboratory - MCD Pend 5407 (1,189) 5390 5406 Prysical Therapy - MCD Pend 5408 (1,189) (578) 525 1.85 5408 Occupational Therapy - MCD Pend 5408 (1,138) (1,138) 625 1.85 5410 Fluidized Bed - MCD Pend 7,305 (1,138) (1,138) 7,305 (21.68) 5410 Fluidized Bed - MCD Pend 7,305 (1,138) (1,138) 7,305 (21.68) 541 Arrays - MCD Pend 7,305 (1,138,796) 0 1 7,305 21.016 Total Medicaid Pending (1,137,796) 0 1 91,700 35,906 40770 370.00 5600 Insurance Days 513 553 91,700 5410 710 710 713 23,433 553	54* 3,940 * 625 * 625 * 7,305 7,305 7,305 7,305 5,210 111 * 111 * 5,210 1419 * 5,210 4,343 * 1419 * 1419 * 1419 * 15,870 8,028 * 6,224 * 16,120 9,224 * 16,120 9,224 *	2.92	-		(457)		457 *	0.83	
5406 Physical Therapy - MCD Pend (1,19) 5407 Speech Therapy - MCD Pend (1,19) 525* 1.85 S407 Speech Therapy - MCD Pend (1,38) 625* 1.85 S407 Speech Therapy - MCD Pend (1,38) 625* 1.85 S410 Fluidzation Interapy - MCD Pend (1,38) 7,305 (21.8) 541 X-Rays - MCD Pend (1,38,796) 0 1 91750 35,905* 40770 370.00 560 Insurance Days 513 553 940 35,905* 40770 370.00 560 Insurance Days 513 26,4610 941 315 3.45 600 resume NCS 214,347 204,610 940 23 21.01 550 Medical Plopies - INS 214,347 204,610 941 315,870 60.33 910 713 214,347 204,610 941 3138,000 550 Medical Plopine INS 214,347 214,461 115,200 <t< td=""><td>3,940 * 625 * 625 * 625 * 7,305 8248 1111 * 7,305 7,305 * 7,305 * 1111 * 91,760 35,905 * 1111 * 91,760 35,905 * 114,630 6,448 * 114,630 6,448 * 114,630 6,448 * 115,870 6,4219 * 115,870 8,023 * 115,120 9,224 * 116,120 9,24 * 116,120 9,224 * 116,120 9,224 * 116,120 9,224 * 116,120 9,224 * 116,120 *</td><td>0.16</td><td></td><td>nd</td><td></td><td></td><td></td><td></td><td></td></t<>	3,940 * 625 * 625 * 625 * 7,305 8248 1111 * 7,305 7,305 * 7,305 * 1111 * 91,760 35,905 * 1111 * 91,760 35,905 * 114,630 6,448 * 114,630 6,448 * 114,630 6,448 * 115,870 6,4219 * 115,870 8,023 * 115,120 9,224 * 116,120 9,24 * 116,120 9,224 * 116,120 9,224 * 116,120 9,224 * 116,120 9,224 * 116,120 *	0.16		nd					
5407 Speech Therapy - MCD Pend (578) 3,940* 11.69 5410 Fundized Bard (578) 7,305 (21.58) 5411 Fundized Bard (3,740) (3,740) 7,305 (21.58) 5411 Fundized Barding (1,338) (3,740) 7,305 (21.58) 5421 Contract Adj-Ancillaries MCD Pend (1,33796) 0 1 7,305 (21.58) 5501 Total Medicaid Pending (138,796) 0 1 91,760 35.905 407.70 370.00 5501 Rutine Services - INS 214,347 204,610 9,740 413 57,240 5502 Medical Supplies - INS 2,947 11,620 9,740 8,028 57,24 53.95 5502 Medical Supplies - INS 2,947 11,620 9,870 8,028 57,24 53.95 5502 Jugs - INS 2,046,610 3,590 9,13,500 6,448 57,24 53.95 5603 Jugs - INS 2,046,610 3,590 </td <td>3,940 * 625 * 625 * 625 * 625 * 7,305 * 7,305 * 7,305 * 111 * 91,760 * 35,905 * 419 * 5,210 * 4,343 * 111 * 14,630 * 4,343 * 14,630 * 4,343 * 14,630 * 4,219 * 14,120 * 2,224 * 16,120 * 2,224 * 16,120 * 2,224 * 16,120 * 2,224 * 16,120 * 2,200 * 2,210 * 2,</td> <td></td> <td></td> <td>CD Pend</td> <td>(1,189)</td> <td></td> <td>1,189 *</td> <td>2,16</td> <td></td>	3,940 * 625 * 625 * 625 * 625 * 7,305 * 7,305 * 7,305 * 111 * 91,760 * 35,905 * 419 * 5,210 * 4,343 * 111 * 14,630 * 4,343 * 14,630 * 4,343 * 14,630 * 4,219 * 14,120 * 2,224 * 16,120 * 2,224 * 16,120 * 2,224 * 16,120 * 2,224 * 16,120 * 2,200 * 2,210 * 2,			CD Pend	(1,189)		1,189 *	2,16	
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3,940* 11.68 5410 Fluidized Bed - MCD Pend (3,740) 625* 1.85 5411 Contract Adj-Ancillaries MCD Pend 9,47 7,305 (21.68) 5421 Contract Adj-Ancillaries MCD Pend 9,47 7 90,642* 208.97 0.00 Total Medicaid Pending (138,796) 0 1 7,305 35,905* 407.70 370.00 5601 Routine Services - INS 21,347 204,610 35,305 91,760 3,3305* 407.70 370.00 5601 Routine Services - INS 21,437 204,610 35,630 91,760 4,33* 5,33 21,01 5502 Medical Suplies - INS 21,437 204,610 35,630 91,760 4,34* 51,550 Medical Suplies - INS 21,41,347 204,610 35,630 91,610 23 21,33 550 Inserines - INS 21,41,347 204,610 35,630 915,870 6,501 Routine Services - INS 21,347 204,610 35,630	3,940 * 625 * 625 * 625 * 625 * 625 * 625 * 625 * 625 * 111 * 6248 111 * 305 * 111 * 311 * 31905 * 111 * 3111 * 31905 * 111 * 31905 * 111 * 31905 * 111 * 31905 * 111 * 3190 5 * 31905 * 31905 * 31905 * 31905 * 31905 * 3100 * 31005			y - MCD Pend	(1,338)		1,338 *	2.43	
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0 90,642 ¹ 268.97 0.00 Total Medicaid Pending (138,796) 0 1 248 111 ⁻ 5500 Insurance 5500 Insurance 513 553 553 553 553 550 Insurance 513 553 553 5500 Insurance 513 553 550 Insurance 513 553 553 5947 11,620 24,610 57,24 530 593 700 560 Insurance 5947 11,620 2,533 563 700 560 Insurance 533 533 533 563 700 560 Insurance 11,620 2,533 5650 1,890 650 1,890 650 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 1,890 656 6	0 90,642 [*] 26 248 111 [*] 248 91,760 35,905 [*] 40 5,210 4,343 [*] 41 5,210 4,343 [*] 41 14,630 6,448 [*] 41 850 419 [*] 23 15,870 8,028 [*] 1 15,870 8,028 [*] 1 16,120 9,224 [*] 5 320 320 [*] 5	(21.68)		es MCD Pena	8,84/		140'0	(22-11)	
248111'5500InsuranceDays513553 $91,760$ $35,905*$ 407.70 370.00 5601 Routine Services - INS $214,347$ $204,610$ $5,210$ $4,343*$ 5.33 $21,01$ 5502 Medical Supplies - INS $2,947$ $11,620$ $5,210$ $4,345*$ 53.3 $21,01$ 5502 Medical Supplies - INS $2,947$ $11,620$ 850 $419*$ 3.15 3.76 5603 Drugs - INS $2,947$ $11,620$ 850 $419*$ 3.15 3.79 5503 Drugs - INS $2,947$ $11,620$ 940 2.3 7.03 3.76 5604 0.9264 $1,890$ 940 2.3 7.03 3.79 5505 Laboratory - INS $2,0222$ $2,100$ $15,870$ $8,028*$ 57.24 63.39 5506 Physical Therapy - INS $2,0224$ $35,390$ $16,120$ $9,224*$ 50.33 5606 Physical Therapy - INS $2,0,904$ $35,950$ $16,120$ $9,224*$ 50.360 5500 5500 5500 5009 5000 $32,690$ $16,120$ $9,224*$ 500 5500 5500 5500 5000 500 5000 $35,930$ $16,120$ $9,224*$ 5000 5500 5500 5000 5000 5000 5000 $35,930$ $16,120$ $9,224*$ 5000 5000 5000 5000 5000 5000 5000 $320*$ <t< td=""><td>248 1111 91.760 35,905 * 40 5,210 4,343 * 40 850 5,448 * 5 940 23 15,870 8,028 * 5 6,200 4,219 * 1 16,120 9,224 * 5 320 320 448</td><td>268.97</td><td>. –</td><td></td><td>(138,796)</td><td>0</td><td>138,795</td><td>252.36</td><td>0.00</td></t<>	248 1111 91.760 35,905 * 40 5,210 4,343 * 40 850 5,448 * 5 940 23 15,870 8,028 * 5 6,200 4,219 * 1 16,120 9,224 * 5 320 320 448	268.97	. –		(138,796)	0	138,795	252.36	0.00
91.760 35,905 * 407.70 370.00 5601 Routine Services - INS 214,347 204,610 5,210 4,343 * 6.33 21.01 5502 Medical Supplies - INS 2,947 11,620 5,210 4,348 * 59.72 58.99 5503 Drugs - INS 2,947 11,620 14,630 5,448 * 59.72 58.99 5503 Drugs - INS 2,947 11,620 850 419 * 3.15 3.43 5504 Oxygen - INS 28,040 32,530 940 23 57.24 63.39 5505 Laboratory - INS 2,022 2,100 15,870 8,028 * 57.24 63.39 5506 Physical Therapy - INS 2,022 2,100 15,870 9,224 * 50.33 65.00 5507 Speech Therapy - INS 2,0304 35,330 16,120 9,224 * 50.33 65.00 5508 Portherapy - INS 2,0304 35,950 16,120 9,224 * 50.33 5	91.760 35,905 * 40 5,210 4,343 * 40 14,630 5,448 * 5 850 419 * 419 * 5 940 8,028 * 5 6,200 4,219 * 1 16,120 9,224 * 5 320 320 * 488			Days	513	553	* 0¥		
5.210 4,343* 6.33 21,01 5502 Medical Supplies - INS 2,947 11,620 14,630 6,448* 59.72 58.99 5503 Drugs - INS 2,947 11,620 850 419* 3.15 3.43 5504 Oxygen - INS 28,040 32,630 940 23 7.03 3.79 5505 Laboratory - INS 2,022 2,100 15,870 8,028* 57.24 63.99 5505 Physical Therapy - INS 2,022 2,100 15,870 8,028* 57.24 63.99 5505 Physical Therapy - INS 2,022 2,100 16,120 9,224* 50.33 65.00 5508 Portherapy - INS 2,2240 35,350 16,120 9,224* 50.33 65.00 5508 Portherapy - INS 2,022 2,100 16,120 9,224* 50.33 65.00 5508 Portherapy - INS 2,022 2,130 16,120 9,224* 50.33 65.00 5508 Portherapy - INS 2,022 2,13 32,030 551 <td>5,210 4,343 4 14,630 5,448 7 8,50 419 * 15,870 8,028 7 6,200 4,219 * 16,120 9,224 7 320 320 4 488</td> <td>407.70</td> <td>5501</td> <td></td> <td>214,347</td> <td>204,610</td> <td>9,737</td> <td>417.83</td> <td>370.00</td>	5,210 4,343 4 14,630 5,448 7 8,50 419 * 15,870 8,028 7 6,200 4,219 * 16,120 9,224 7 320 320 4 488	407.70	5501		214,347	204,610	9,737	417.83	370.00
14,630 6,448* 59.72 58.93 5503 Drugs-INS 28,040 32,630 850 419* 3.15 3.43 5504 Oxygen - INS 656 1,890 940 23 7.03 3.79 5505 Laboratory - INS 5,831 13,830 15,870 8,028* 57.24 63.39 5505 Physical Therapy - INS 2,022 2,100 15,870 8,028* 57.24 63.39 5505 Physical Therapy - INS 2,022 2,100 15,870 8,028* 57.24 63.39 5505 Speech Therapy - INS 2,022 2,100 15,870 9,224* 50.33 65.00 550 Speech Therapy - INS 2,590 35,950 16,120 9,224* 50.33 65.00 550 Percent Therapy - INS 2,130 320 550 32 65.00 551 Flu/Pneumonia - INS 13,690 35,950 320* 320* 356 Percent Therapy - INS 2,124 35,950 25,950 320* 320* 551 Flu/Pneumonia	14.630 6,448 7 850 419 * 940 2.3 15,870 8,028 * 6,200 4.219 * 16,120 9,224 * 320 320 *	6.33	5502	S	2,947	11,620	8,673	5.74	21.01
850 419* 3.15 3.43 5504 Oxygen - INS 656 1,830 940 23 7.03 3.79 5505 Laboratory - INS 2.022 2,100 940 23 7.03 3.79 5505 Laboratory - INS 2.022 2,100 15,870 8,028* 57.24 63.99 5506 Physical Therapy - INS 2.022 2,100 6,200 4,219* 14.46 25.00 5507 Speech Therapy - INS 2.022 2,100 16,120 9,224* 50.33 65.00 5507 Speech Therapy - INS 27,240 35,950 16,120 9,224* 50.33 65.00 5508 Pertherapy - INS 20,804 35,950 320 320* 5514 Flu/Pneumonia - INS 100 710 710 320 320* 356 PEN Therapy - INS 27,80 25,950 710 320* 320* 351 Flu/Pneumonia - INS 130 710 713 320* 356 1,356 22 551 Transportation - INS	320 320 419* 940 23 15,870 8,028* 6,200 4,219* 16,120 9,224* 320* 488	59.72	5503		28,040	32,630	4,590 7	54.66	59.01
940 23 7,03 3.79 5505 Laboratory - INS 2,022 2,100 15,870 8,028* 57,24 63.99 5506 Physical Therapy - INS 2,2,240 35,390 6,200 4,219* 14,46 25,00 5507 Speech Therapy - INS 22,240 35,390 16,120 9,224* 50.33 65,00 5508 Occupational Therapy - INS 22,240 35,950 16,120 9,224* 50.33 65,00 5508 Occupational Therapy - INS 20,804 35,950 320 550 FN Therapy - INS 20,804 35,950 26,169 710 320 320* 5514 Flu/Pneumonia - INS 190 710 320 320* 3.56 5513 Wound Care - INS 713 713 550 1,305 13.54 2.22 5515 X-Rays - INS 713 713 660,690 31,187 (215.35) (244,72) 5522 Contract Adj-Ancillaries - INS (73,466)	940 23 15,870 8,028* 5 6,200 4,219* 1 16,120 9,224 5 320 320*	3.15	5504		656	1,890	1,235 *	1.28	3,42
15,870 8,028* 57.24 63.99 5506 Physical Therapy - INS 22,240 35,390 6,200 4,219* 14.46 25.00 5507 Speech Therapy - INS 5,831 13,830 16,120 9,224* 50.33 65.00 5508 Occupational Therapy - INS 5,831 13,830 16,120 9,224* 50.33 65.00 5508 Occupational Therapy - INS 20,804 35,950 320 550 FEN Therapy - INS 20,804 35,950 710 320 320.* 5508 Occupational Therapy - INS 20,804 35,950 320 320.* 5514 Flu/Pneumonia - INS 190 710 488 3.56 1,229 5514 Transportation - INS 713 550 1,305 13.54 2.22 6515 713 60,690) 31,187 (215.35) (244.72) 552 Contract Adj-Ancillaries - INS 87,466) (135,340) 0.1770 370.00 770	15,870 8,028* 6,200 4,219* 16,120 9,224* 320 320*	7.03	5505		2,022	2,100	78 *	3.94	3.80
6,200 4,219* 14.46 25.00 5507 Speech Therapy - INS 5,831 13,830 16,120 9,224* 50.33 65.00 5508 Occupational Therapy - INS 5,831 13,830 16,120 9,224* 50.33 65.00 5508 Occupational Therapy - INS 261 35,950 320 5509 PEN Therapy - INS 20,804 35,950 35,950 320 320.* 5511 Flu/Pneumonia - INS 190 710 320 320.* 1.29 5513 Wound Care - INS 713 713 550 1,305 13.54 2.22 5515 X-Rays - INS 713 713 660,690) 31,187 (215.35) (244.72) 5522 Contract Adj-Ancillaries - INS 87,466) (135,340) 0.4 750 370.00 Total Insurance 213,501 204,610 213,501 204,610	6,200 4,219* 1 16,120 9,224 5 320 320* 488	57.24	5506	IS VS	22,240	35,390	13,150 *	43.35	64.00
16,120 9,224* 50.33 65.00 55.08 Occupational Therapy - INS 20,804 35,950 To. 320 50.33 65.00 5508 PEN Therapy - INS 251 35.950 10 320 320* 1.29 5511 Flu/Pneumonia - INS 190 710 320 320* 1.29 5513 Wound Care - INS 713 710 550 1,305 13.56 5514 Transportation - INS 713 713 660,690) 31,187 (215.35) (244.72) 5522 Contract Adj-Ancillaries - INS (87,466) (135,340) 47 0.4 750 370.00 Thei Insurance 213.501 204,610 8	16,120 9,224 * 5 320 320* 488	14,46	5507	S	5,831	13,830	7.999 *	11.34	10.02
320 320* 5511 Flu/Pneumonia - INS 251 320 320* 1.29 5513 Wound Care - INS 190 550 1,305 1.29 5514 Transportation - INS 713 550 1,305 13.54 2.22 5515 X-Rays - INS 713 (60,690) 31,187 (215.35) (244.72) 552 Contract Adj-Ancillaries - INS 2,926 1,220 0.1 720 370.00 Total Insurance 213.501 204,610 8	320 320* 488	50.33	5508	y - INS	20,804	35,950	15,145	40.05	10.00
320 320* 5511 Flu/Pneumonia - INS 190 320 320* 1.29 5513 Wound Care - INS 710 550 1,305 3.56 5514 Transportation - INS 713 550 1,305 13.54 2.22 5515 X-Rays - INS 2,926 1,220 (60,690) 31,187 (215.35) (244.72) 5522 Contract Adj-Ancillaries - INS (87,466) (135.340) 47 0.1 70 370.00 Total Insurance 213.501 204,610 8	320 320* 488				251		251	0.49	
320 320* 1.29 5513 Wound Care - INS 710 488 3.56 5514 Transportation - INS 713 713 550 1,305 13.54 2.22 5515 X-Rays - INS 2,926 1,220 1 (60,690) 31,187 (215.35) (244.72) 5522 Contract Adj-Ancillaries - INS (87,466) (135.340) 47 0.1 750 370.00 Total Insurance 273.501 204,610 8	320 320.* 488				190		190	0.3/	
488 3.56 5514 Transportation - INS 713 550 1,305 13.54 2.22 5515 X-Rays - INS 2,926 1,220 (60,690) 31,187 (215.35) (244.72) 5522 Contract Adj-Ancillaries - INS (87,466) (135,340) 04.750 370.00 Total Insurance 213.501 204,610 204,610	488		5513		(; ;	710	~ 01/ ~10	06	07'1
550 1,305 13.54 2.22 5515 X-Rays - INS 2,926 1,220 (60,690) 31,187 (215.35) (244.72) 5522 Contract Adj-Ancillaries - INS (87,466) (135.340) 04.720 370.00 Total Insurance 213.501 204,610 204,610	400	3.56	5514		713		/13	, .	Ċ
(60,690) 31,187 (215.35) (244,72) 5522 Contract Adj-Ancillaries - INS (87,466) (135.340) 04 26 370.00 Total Insurance 213.501 204,610	550 1,305	13.54	5515		2,926	1,220	1,706	0/.0	12.2
01 720 21 204,610 Total Insurance 213,501 204,610	(60,690) 31,187	(215.35)	5522	ies - INS	(87,466)	(135,340)	47,874	(170.50)	(244.74)
	91,760 35,905	407.70	370.00 Total Insurance		213,501	204,610	8,891	416.18	370.00

Month Budget 589 182,590 430			12/1/23 to 12/31/23	CT/TC/TE 01 CT/T/TE					
589 589 182,590 430	Month Diff	PPD Actual	PPD Budget	Account	YTD Actual	YTD Budget	VTD Diff	PPD Actual	PPD Budget
	<i>м</i> – – – – – – – – – – – – – – – – – – –		5600	Managed Care Da	Days 1,784	1,748	36		
430	7 497	295.63		s - MGC	50	541,880	34,618 *	284.34	310,00
	268 *	0.25	5602	Medical Supplies - MGC	410	1,280	870 *	0.23	0.73
3,530	3,353 *	0.28	5603	Drugs - MGC	145	10,480	10,335 *	0.08	6.00
40	40 *		5604	Oxygen - MGC		120	120 *	V B O	0.07
260	260 *		5605	Laboratory - MGC	1,136	022 22	300 7 533 *	0.04 6.66	0. 11 8 25
4,860	692 *	6.48	5606	Physical Therapy - MGC	11,667	14,42U A 900	* 707	2.47	2.80
1,650	841 *	1.26	5607	Speech Therapy - MGC	9.691	14.690	4,939 *	5.43	8,40
4,950	467 ×	0.97	0.40 2000 U 0.76 5610 F	occupational mislight - moo	120	1,330	1,210 '	0.07	0.76
4.00 ×	400 620*	(U 44)	5611	Flu/Pneumonia - MGC	(280)	1,000	1,280 *	(0.16)	0.57
040	100	0.16	5614	Transportation - MGC	150		150	0.08	
330	330 *			X-Rays- MGC		980	980		0.56
	20*	(0.03)	5616	Therapy Screenings - MGC	(20)		50 *	(0.01)	
60	60 *			Misc - MGC		, 180	180 * 2004 +	0 61/	01-0
	87 *	(0.14)	5621	Contract Adj-Room MGC	(1,087)	(EO 1EO)	1,00/	(10-0) (17-27)	(28.69)
(16,900)	6,470	(16.22)	(28.69) 5622 (Contract Adj-Anciliaries MGC	(c1.0'nc)	(nc1 'nc)	, ,	/	(20.01)
182,590	6,579	294.20	310.00 Total Ma	Total Managed Care	503,005	541,880	38,875	281.95	310.00
5 611	230*		5700	Medicare Part B Da	Days 16,304	16,469	165 *		
8.710	16.077 *	(1.37)	1.55 5703 F	Physical Therapy - MCR B	13,228	25,500	12,272 *	0.81	1.55
4 030	13.759 *	(1.81)	5704	Speech Therapy - MCR B	(4,684)	11,800	16,484 *	(0.29)	0.72 - 22
8,750	16 717	(1.48)	5705	Occupational Therapy - MCR B	(1,786)	25,630	27,416 *	(0.11)	1.56
230	4,245	0.83	0.04 5707 F	Fłu/Pneumonia - MCR B	8,395	680	7,715	0.51	0.U4
8,710	12,721	3.98	5708	Physical Therapy - MGB	35,090	25,500	9,590 10,262	0	CC- U
4,030	7,994	2.23	5709	Speech Therapy - MGB	7CN/77	75 220	10,606	2.00	1.56
8,750	6,239	2.79	1.56 5/10 (Occupational Inerapy - MGB	30, 130 188	50,000	188	0.01	
020	200	0 73		Fin/Pheumonia - MGB	8,725	680	8,045	0.54	0.04
(8 690)	1.778	(1.28)	5720	Contractual Adjustment - MRB/MGB	3	(25,450)	4,584	(1.28)	(1.55)
34,750	9,913	4.62	6.19 Total M	Total Medicare Part B	96,540	101,770	5,230 *	5.92	6.18
93	95		5800 1	Hospice Da	Days 349	276	73		
25 5ED	25 746 25 746	979 RF	_	Routine Services - HSP	97,887	75,826	22,061	280.48	274.73
470	417	4.72	5802	Medical Supplies- HSP	1,452	1,390	62	4.16	5.04
80	886	5.14	0.86 5804 (Oxygen - HSP	1,001	240	761	2.87	0.87
20	20*		0.22 5805 1	Laboratory - HSP		60	60 °		0.22
			5806	Physical Therapy - HSP	687		687 662	1.97 1.58	
	201	00 0	5808 (Occupational Inerapy- HSP PFN Theranv - HSP	202 274		274	0.79	
	201	222				X			

				12/1/23 to 12/31/23	12/1/23 to 12/31/23						-
Month Actual	Month Rudoet	Month Diff	PPD Actual	PPD Budget	Account		YTD Actual	YTD Budget	UTY Diff	PPD Actual	PPD Budget
	00	- UC		5810	Fluidized Bed ~ HSP	-		60	£0 *		0.22
76	n7	7 7	0 40	5814	Transportation - HSP		75		75	0.21	
(2.115)	(230)	1,525 *	(11.25)		Contract Adj-Ancillaries HSP		(2,802)	(1,750)	1,052 *	(8.03)	(6.34)
51,296	25,550	25,746	272.85	274.73 Total H	Total Hospice		99,127	75,826	23,301	284.03	274.73
765	830	103		5850	Veterans Admin	Days	2,368	2,576	208 *		
20/	000	* 201	36 36	305.00 5851	Routine Services - VA	,	701,808	785,680	83,872 *	296.37	305.00
100,901 001	404,14U R7∩	51	1.20		Medical Supplies - VA		4,315	2,580	1,735	1.82	1.00
25.692	34.720	9,028 *	33.58		Drugs - VA		80,102	103,040	22,938 *	33.83	40.00
1.656	1,660	4	2.16	1.91 5854	Oxygen - VA		5,813	4,920	893	2.45	1.91
1,287	2,030	743 *	1.68		Laboratory - VA		4,499	6,030 70,260	1,531 0	1.90 8.66	11 25
5,730	9,770	4,040*	7.49		Physical Therapy - VA		20,507	28,930	0.400 6 116 *	00.0 VC C	271
1,155	3,850	2,695 *	1.51		Speech Therapy - VA		5,304 1 F 70F	11.42U 21.14D	0, 110 15 345 *	6.67	12.09
4,378	10,490	6,112 *	5.72	12.09 5858 n 20 5858	Occupational Inerapy - VA DENI Therapy - VA		3 077	0/1	2.307	1.30	0.30
842	200	207 570*	0.10 0.58		FLN meapy - wr Fluidized Bed - VA		860	2,990	2,130 *	0.36	1.16
140	30	458	0.64		Transportation - VA		1,350	06	1,260	0.57	0.03
2.338	620	1,718	3.06		X-rays - VA		4,610	1,840	2,770	1.95	0,71
1,605	160	1,445	2.10		Fiu/Pneumonia - VA		3,405	480	2,925	1.44	0.19
(1,017)		1,017*	(1.33)	5867	Contract Adj Room - VA		22,930		22,93U AA 651	9.00 (63.19)	(75.42)
(46,532)	(65,470)	18,938	(60.83)	(75.43) 5868	Contract Adj Ancil - VA		(900,841)	(ney tel)		1	
185,920	264,740	78,820	243.03	305.00 Total V	Total Veterans Admin		724,738	785,680	60,942	306.05	305.00
1 406	1.085	321		0069	Apartment Revenues	Days	4,167	3,220	947		
49 090	48 360	730	34,91	44.57 5901	Apartment Rental Income		146,613	143,520	3,093	35.18	44.57
800	1,400	* 009					3,267	4,200	933 *	((
2.500	2,500		0.46	0.45 5903			7,500	7,500	1	0.46	0.45
120	400	280 *	0.02	0.07 5904	Apartment Income-Misc		120	1,200	1,080 *	0.01	0.07
52,510	52,660	150	37.35	48.53 Total A	Total Apartment Revenues		157,500	156,420	1,080	37.80	48.58
1,357,122	1,526,877	169,755*	252.21	272.12 Total F	Total Resident Revenue	1	4,328,705	4,462,374	133,669	265.50	270.96
5.381	5,611	230 *		6000	Other Revenues	Days	16,304	16,469	165 *		
500		500	0.09	6002	Property Lease Income		3,000		3,000	0.18	
174	(00/)	874	0.03	(0.12) 6003 6006	Barber and Beauty Interest Income-Misc		(556) 901	(2,100)	1,544 901	(0.03) 0.06	(0.13)
674	(002)	1,374	0.13	(0.12) Total C	(0.12) Total Other Revenues		3,345	(2,100)	5,445	0.21	(0.13)
											00 000

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Month Actual	Month Budget	Month Diff	PPD Actual	PPD Budget	Account	YTD Actual	YTD Budget	YTD Diff	PPD Actual	PPD Budget
				2000	Operating Costs					
				7101	Nursing Administration					
2,938	8,340	5,402	0.55			23,419	24,760	1,341	1.44	1.50
6,891	1,470	5,421*	1.28	·		10,211	4,370	- 40 - 0 - 0	20-D	0.13.0
664	740	76	0.12			2,275	2,190	ະ ດີວ ເຊິ່ງ ເຊິ່ງ	- 14 1 ℃	0.55 0.55
2,941	3,000	59	0.55	0.53 7108 0.71 7109	3 Nurs Admin Consultants Nurs Admin Medical Director Expense	8,317 12,000	a,000 12,000	200	0.74	0.73
17,434	17,550	116	3.24	·	~	56,222	52,320	3,902 *	3.45	3,18
-	-			2200) Nursing Service					
0000	52 650	0 667	10.03	11 17 7201		160,476	185,930	25,454	9.84	11.29
53,998	nca'za	700-00	10.03			448 376	355,750	92.626 *	27.50	21.60
146,603	119,870	26,/33 * 10.002	21.24 36 20			576,375	610,650	34,275	35.35	37.08
7 3 4 0	205,760	10,862 7 140 *	30.2U 1 33			17,404		17,404 *	1.07	
	044.00	* COC 7	441	3.64 7206		48,805	60,660	11,855	2.99	3.68
67 081	20,440	22 981 *	12.63			217,405	135,000	82,405 *	13.33	8.20
37 037	34 030	3 007 *	6.83			110,926	101,100	9,826 *	6.80	6.14
540	525	15 *	0.10			1,577	1,575	8	0.10	0.10
18,900	23,410	4,510	3.51			60,744	68,550	7,806	3.73	4.10 90.0
236	300	64	0.04	0.05 7211		581	006	319		co.o
						6,457 22 EDE		0,40/ 67 105	0.40 7 DF	6 13
	34,010	34,010 47 120	0.57	6.06 7214 8 pc 7215	4 Nursing Contract Labor - LPN 5 Nursing Contract Labor - CNA	22,297	149,040	126,743	1.37	9.05
1.20°5	 	40,133	10.0	. `	_ Z	1 704 948	1.770.085	65,137	104.57	107.48
010,400	0901710	44, 133	02:701			- -				
					•		350	350		0.02
	120	120			T Physical Inerapy - Physica 5 Denii: Theman Modiano Bott A	10,503	16.530	2 973 *	1.20	1.00
5,258 251	5,570	31 2	0.98	1307 A.S.D.		551		551 *	0.03	
107	0100	102 010 0	0.00	1 48 7306		446	18,530	18,084	0.03	1.13
4 302	2.54D	1 762 *	0.80			12,751	7,540	5,211 *	0.78	0.46
5,721	4,560	1,161 *	1.06			20,162	13,350	6,812 *	1.24	0.81
3,647	4,560	913	0.68	0.81 7309		10,018	13,350	3,332	0.61	0.81
						124		124 *	0.0	0.97
3,495	5,120	1,625	0.65		_	13,039	13,130	4, 130 * 130 *	60 U	0.08
370	470	100	0.07	0.08 /312		000		2)))	1
2,459		2,459 *	0.46				360	360		0.02
	120	120				107 16	300	464 *	134	1.05
5,078	5.840	762	0.94	1.04 7316	6 Occupational Inerapy - Integricate PLA	+n / 1 7			- <u>)</u>	

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Month Month Month PPD PPD Budget Diff Actual Budget Diff Actual Budget 8,180 8,180 1,275 * 0.70 0.45 7320 2,510 1,275 * 0.70 0.45 7321 4,440 1,326 0.58 0.70 0.45 7321 2,510 1,272 0.58 0.70 0.45 7321 3,210 3,210 0.58 0.733 7323 7323 2,130 1,772 0.24 0.73 7325 7326 2,090 816 0.24 0.37 733 733 2,090 560 0.28 0.37 733 2,090 1,350 1,350 0.24 0.37 734 2,090 560 0.28 0.37 735 734 2,090 1,350 0.24 0.37 735 734 2,090 1,350 0.24 0.33	A Insurance Managed Care 10 Managed Care 10 Managcare PtB 12 Hospice 10 VA 10 VA 10 VA 10 Va 2are PtB 5 ged Care Pt B 5 ged Care Pt B 5 von Part B 3 von Part B 4 Von Part A 4	YTD YTD YTD Actual Budget 454 18,250 10,786 7,450 6,413 13,010 12,185 13,010 13,010 1,725 10,604 15,800 270 270 1,725 6,330 270 270 1,725 6,330 2,700 3,652 2,530 5,742 6,120 6,120 6,120 3,608 5,910 3,608 5,910 3,600 5,910 4,000 2,490 830	<i>YTD</i> <i>Diff</i> 3,336 * 3,336 * 3,336 * 3,336 * 6,597 6,596 * 109 * 5,196 7,160 7,160 7,160 7,160 7,160	<i>PPD</i> <i>Actual</i> 0.03 0.65 0.05 0.05 0.05 0.05 0.03 0.05 0.03 0.05 0.03 0.05 0.05	<i>PPD</i> <i>Budget</i> 1.11 0.45 0.79 0.79 0.79 0.79 0.79 0.79 0.75 0.37 0.15 0.37 0.36 0.24 0.05
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280 527 0.15 0.05 7346 151* 0.03 151* 0.03 7347 490 490 0.01 0.09 7350 690 616 0.01 0.12 7361 150 616 0.01 0.12 7361 150 616 0.01 0.12 7361 770 6* 0.14 0.03 7365 210 210 210 0.03 7365 210 210 20 0.14 7365 1,660 589 0.20 0.30 7368 1,650 633 0.19 0.29 7370 1,650 633 0.19 0.29 7370 1,650 589 0.20 0.30 7368 1,650 589 0.19 0.29 7370 1,650 633 0.19 0.29 7370 1,770 770 0.53 0.24 7375	ţ		4,000 * 769 ±	- 40 - 0 - 0	
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150 150 150 150 770 6* 0.14 7365 210 210 0.04 7365 20 210 0.04 7365 210 210 0.04 7365 1,660 589 0.20 0.30 1,660 589 0.20 0.30 1,630 633 0.19 0.29 770 770 770 0.14			386	0.00	0.03
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1,660 589 0.20 0.30 7368 1 1,630 633 0.19 0.29 7370 (770 770 0.14 7375 1 1,735 1 770 0.14 7375 1	_aboratory Expense-Hospice	60	60		0.00
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770 770 0.14 7375 0.14 7375 0.14 7375		6,217 4,730	1,487 *	0.38	0.29
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452* 0.08 7398 7398	Misc Ancillary Expense-VA Misc Ancillary Expense-Other	540 458	540 * 458 *	0.03	
1000 1001	375.	984 469.950	93,966	23.06	28.54
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13,188 12,300 888 * 2.45 2.19 7401 Dietary Direc	Dietary Director Salaries 36,0	36,019 36,510	491	2.2	2.22

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Sylup 22,247 553 92,7 7002 Delay of New Other Solution 1,246 1,420 5,236 6,14 5<	15,100 27,371 551 927 7472 Deaty Offer 1,246 1,64,20 6,44 1,9 0 3,500 2,316 1,805 0.12 7461 1,806 6,14 5 5,000 1,149 0.27 0.01 7440 Deaty Prent 2,500 5,510 5,510 5,500 5,500 5,510 5,141 5,500	Actual	Month Budget	Month Diff	PPD Actual	PPD Budget	Ассоция	YTD Actual	YTD Budget	VTD Diff	PPD Actual	PPD Budget
3.00 1.00 0.02 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.01 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.01	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	20.762	50 UUU	- 20 CC	5.53	9.27 74	1	100,067	154,320	54,253	6.14	9.37
1000 4,000 1,00 0.27 7400 9,471 0.28 4.900 4.917 0.29 4.90 4.917 0.29 4.90 4.917 0.29 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.93 0.94 0.93 0.94 0.93 0.94 0.93 0.94 0.93 0.93 0.94 0.93 0.94 0.93 0.94	1000 110 0.27 7400 110 0.27 7400 110 0.27 100 1	1714	22,000	1 806	0.32	0.63 74		12,346	10,450	1,895 *	0.76	0.63
5.00 113 0.7 0.87 4.6 1.4.0 3.07 0.76 0	3.00 1140 0.73 0.18 7.00 1.2 7.2 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0	F 003	3,320 1 500	4 402 *	1,10	0.27 74		9,457	4,500	4,957 *	0.58	0.27
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	1,302 1 051	5 200	1 149	0.75			12,423	15,440	3,017	0.76	0.94
0.400 1.200 0.201 1.201 0.201 <	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	4,001 2758	500 600	2 158 *	0.51			4,960	1,800	3,160 *	0.30	0.11
Titol 336 1.3 1.2 74.0 Dearly Exponents 26,46 20,90 5.255 1.16 1.25 1.16 1.25 1.16 1.25 1.16 1.25 1.16 1.15 1.25 1.16 1.25 1.16 1.25 1.16 1.25 1.16 1.25 1.16 1.12 1.16 1.12 1.16 1.12 1.16 1.12 1.16 1.12 1.16 <td>Tito 336 15 127 7449 Detary Misc Expenses 25,145 20,900 5,225 1,151 111,420 5,511 100 5,001 5,135 7,300 9,365 1,151 20,144 22 111,420 5,511 10,0 7,12 Detary Misc Expenses 1,23 30,000 9,365 1,141 22 1,141 23 20,144 22 24 Detary Misc Expenses 1,142 37,320 3,139 21,144 23 21,144 23 24 Detary Misc Expenses 1,142 24 24 24 24 Detary Misc Expenses 1,142 24</td> <td>2,7 JU 46 370</td> <td>60 400</td> <td>14 030</td> <td>8.62</td> <td></td> <td></td> <td>171,596</td> <td>177,200</td> <td>5,604</td> <td>10.52</td> <td>10.76</td>	Tito 336 15 127 7449 Detary Misc Expenses 25,145 20,900 5,225 1,151 111,420 5,511 100 5,001 5,135 7,300 9,365 1,151 20,144 22 111,420 5,511 10,0 7,12 Detary Misc Expenses 1,23 30,000 9,365 1,141 22 1,141 23 20,144 22 24 Detary Misc Expenses 1,142 37,320 3,139 21,144 23 21,144 23 24 Detary Misc Expenses 1,142 24 24 24 24 Detary Misc Expenses 1,142 24	2,7 JU 46 370	60 400	14 030	8.62			171,596	177,200	5,604	10.52	10.76
(1,200) 5.000 (2.0) <	(11,200) 5,00 (2,0) (2,11) (2,10) (2,10) (2,10) (2,10) (2,10) (2,10) (2,10) (2,10) (2,10) (2,10) (2,10) (2,10) (2,11) (2,11) (2,11) (2,11) (2,11) (2,11) (2,1)	40,370 10.416	7 100	3316°	1.94			26,186	20,900	5,286 *	1.61	1.27
118: 0.02 74.13 Dearly Mion Expension 17.3 17.	113 0.02 744.3 Delary Minor Expension 123 1	(16,200)	(11.200)	5.000	(3.01)	(2.00) 74		(23,615)	(33,600)	9,985	(1.45)	(2.04)
8.237 1.53 741 0.74 743 0.6318 Services 131,420 25,14 1.97 0.23 700 57.37 0.091 0.7 391 5.13 1.28 0.77 0.021 Services Directives Sharkes 1,480 1,5310 433 2.744 2.74 3910 2.833 1.28 0.77 500 Social Services Directives Sharkes 7,84 1,720 0.091 0.091 0.01 <td>6.232 1.33 7.34 1.837,523 7.14 2.34 2.14 2.34 131,420 25,410 57,410 37,523 7.399 7.44 1.87 7.44 1.87 7.533 7.49 0.99 7.44 5,160 55.4 1.07 0.22 7.50 Social Services 1.480 1.720 9.95 7.49 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44</td> <td>118</td> <td>(and the f</td> <td>118*</td> <td>0.02</td> <td>14</td> <td></td> <td>123</td> <td></td> <td>123 *</td> <td>0.01</td> <td></td>	6.232 1.33 7.34 1.837,523 7.14 2.34 2.14 2.34 131,420 25,410 57,410 37,523 7.399 7.44 1.87 7.44 1.87 7.533 7.49 0.99 7.44 5,160 55.4 1.07 0.22 7.50 Social Services 1.480 1.720 9.95 7.49 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44 1.72 0.99 7.44	118	(and the f	118*	0.02	14		123		123 *	0.01	
131,400 25,118 15,76 23,42 Total Services 14,860 15,310 400 091 5,100 2,855 1,129 0.70 750 Social Services 14,860 15,310 400 0.91 7,800 10,000 0.10 750 Social Services 17,83 11,610 3,573 0.03 7,800 10,001 0.10 750 Social Services 17,810 1,600 0.03 7,900 0,001 0.11 750 Social Services Orther Statics 3,430 2,400 1,000 0.03 750 0,01 750 Social Services Orther Statics 3,430 2,400 1,000 0.03 750 14,710 0,265 Social Services Supplies 2,411 3,600 1,000 0,01 750 142 143 750 Social Services Supplies 2,430 2,400 0,21 750 143 750 Social Services Supplies 2,411 3,600 2,400 0,23	131,420 25,116 13,176 23,42 Distribution Constrained Services Director Statings 14,880 15,310 430 0.91 5,160 5,140 2,832 1.07 730 Social Services Director Statings 15,183 11,510 35,73 20,93 5,160 1,000 0,014 0.17 750 Social Services Director Statings 15,183 11,510 35,73 2,030 90,93 1,930 0.21 20,93 2,430 2,430 2,430 0,337 2,230 0,337 2,230 0,337 2,240 0,33 0,31 <t< td=""><td>8,232</td><td></td><td>8,232</td><td>1.53</td><td></td><td>14 Dietary Mimor Equipricant</td><td></td><td>003 200</td><td>37 050</td><td>21 44</td><td>23.53</td></t<>	8,232		8,232	1.53		14 Dietary Mimor Equipricant		003 200	37 050	21 44	23.53
750 Social Services 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 15, 15 16, 10 0.01 760 0.03 57.3 0.03 57.4 0.03 57.4 0.03	750 Social Services 1,480 1,510 4,510 4,510 4,510 4,510 4,510 4,510 5,72 5,935 5,16 1,510 4,52 7,00 5,16 1,17 0,27 7,01 5,517 0,29 7,01 5,513 1,1610 3,577 0,29 7,01 5,513 5,	106,302	131,420	25,118	19.76		tal Dietary	348,001	070'100	000,00		
5,160 5,74* 1,07 0.92 7601 Scoral Services Objector Salaries 14,800 15,310 4,300 0.33 <th0.33< th=""> <th0.33< th=""> <th0.33< th=""></th0.33<></th0.33<></th0.33<>	5,10 5,74 107 0.22 7501 5,731 4,30 0,31 7,00 1,560 (0,13) 0,17 7502 Social Services Director Statries 7,14 1,720 3976 0,03 700 2,535 0,13 0,14 7505 Social Services Charthe 3,740 2,340 2,300 0,37 0,33 700 2,786 0,13 0,14 7505 Social Services Charthe 3,740 2,369 0,03 700 1,427 0,14 7505 Social Services Charthe 3,740 1,300 2,400 3,563 0,03 750 1,427 Social Services Charthe 3,740 1,720 3,697 0,21 750 1,457 0,14 7501 Social Services Mick Charte 4,64,11 3,610 8,401 2,400 3,567 0,13 750 1,13 0,03 0,07 5,11 5,10 8,67 0,14 750 1,13 0,13 5,11 3,010<					75				ţ	i C	64 Q
3910 2.853* 1.26 0.70 760 500 1,510 3.74 1,270 3.94 1,200 1,200 0.201 760 1,500 0.04) 0.14 7504 Scolal Services PT0 3.44 1,200 0.201 0.	3,910 2,853 1,26 0,70 760 1,1510 3,573 2,933 0,03 7,00 1,000 0,000 <td>5.734</td> <td>5.160</td> <td>574 *</td> <td>1.07</td> <td></td> <td></td> <td>14,880</td> <td>15,310</td> <td>430</td> <td>0.91</td> <td>0.20</td>	5.734	5.160	574 *	1.07			14,880	15,310	430	0.91	0.20
580 800 (10,4) 0.10 734 1,720 336 0.00 780 1,509 (1,13) 0.14 7505 Social Services Print 3,373 2,400 1,306 0.01 780 2,781 0.57 0.14 7505 Social Services Consultants 3,215 2,400 1,306 0.01 750 2,781 0.14 7505 Social Services Consultants 3,215 2,200 3,561 0,13 12,780 4,552 3,244 2,35 3,50 3,561 9,01 3,570 139 0.12 760 Social Services Consultants 2,315 2,400 3,561 0,13 12,780 4,552 3,24 2,80 2,401 3,561 0,13 3,571 13,97 0,12 750 Social Services Cunsultants 2,315 2,400 3,56 0,13 12,780 2,311 13,97 0,12 741 3,610 8,411 3,610 8,101 2,50	590 500 (0.4) 0.10 764 1/20 335 0.00 780 5/49 0.33 0.14 5/50 5/41 2400 335 0.03 780 5/47 0.74 5/20 353 0.03 0.03 0.03 780 2/76 0.14<750	6.763	3,910	2,853 *	1.26			15,183	11,610	3,573	0.93	0.70
© 1,50 (1,13) 0.14 750 Social Services Prilaxee 3,430 2,400 1,330 0.11 730 0.27 0.14 750 Social Services Prilaxee 3,430 2,400 1,330 0.11 730 142 0.13 750 Social Services Reviews Supplies 3,431 2,320 3,549 0.01 750 142 0.13 750 Social Services Rules 6,111 3,010 3,401 3,591 0,20 12,770 4,652 3,24 2,720 Social Services Supplies 4,6411 3,8010 3,401 2,490 1,03 12,770 4,652 3,24 2,730 Social Services Supplies 4,6411 3,8010 3,401 2,490 0,14 7,10 8,10 880 0,17 7,60 4,611 3,610 3,401 2,400 1,401 2,420 0,14 7,10 800 0,17 7,02 8,611 8,611 8,611 2,400 1,611	80 1,500 (0,13) 0.14 756 Social Services Coertine 3,430 2,400 1,330 0,17 750 142* 0.14 766 5041 Services FR Takes 3,73 2,200 3,897 0,07 750 142* 0.14 766 5041 Services Supplies 4,91 2,73 2,200 3,897 0,07 750 142* 0,17 7500 Social Services Supplies 4,611 36,010 8,401 - 2,33 2,200 3,897 0,07 750 0,07 0,087 0,163 7600 Activities Director Statries 4,6411 36,010 8,401 - 2,235 0,03 750 0,07 0,087 0,17 500 Activities Director Statries 16,411 36,010 8,401 - 2,235 0,03 750 0,14 760 4,017 - 2,235 2,00 3,69 - 0,03 750 1,10 830 0,090 0,17 500 Activities Director Statrie			800	(0.04)			784	1,720	936	0.00	0.0
780 604* 0.26 0.14 760 Social Services RT lakes 3.273 2.320 3.53 0.14 750 1.42 0.13 760 Social Services Consultants 6.04 0.24 0.03 6.04 0.24 0.03 6.04 0.25 0.14 760 Social Services Consultants 0.04 2.200 555 0.03 5495 0.03 750 142 2.14 2.20 Social Services Consultants 2.316 2.250 55 0.03 498 0.03 498 0.03 498 0.03 498 0.03 498 0.03	760 604 0.26 0.14 750 Social Services RP Taxes 3.273 2.320 833 0.12 750 142 0.17 0.17 7507 Social Services Consultants 6,65 2,400 53,49 0.03 750 142 0.17 0.13 7501 Social Services Consultants 6,65 2,260 65 0.14 750 142 0.17 0.13 7501 Social Services Consultants 2,315 2,260 65 0.14 7511 Social Services 10,17 7501 Social Services 46,411 38,010 8,401 2,86 0.14 750 199 0.72 0.05 Advities Ories Ciptense 1,515 18,140 2,86 0.15 700 317 10,96 1,176A Advities Pointime 1,329 1,390 0.20 0.13 700 317 1,36 0.14 770 1,390 0.21 0.21 0.21 700 300			1,509	(0.13)			3,430	2,400	1,030	12.0	0.10
80 2.786* 0.67 0.14 750 0.14 750 0.14 750 0.14 750 0.14 750 0.14 750 0.14 750 0.14 750 0.14 750 0.14 750 0.14 750 0.14 750 0.15 2.216 0.13 760 0.13 760 0.14 700 147 0.13 2.200 65 0.01 6.10 8.6 0.01 8.6 <t< td=""><td>Col 2788* 0.87 0.14 750 3010 2.400 - 3.549 0.03 750 142* 0.17 0.13 5700 6641 2.250 65* 0.14 12.700 4.652 3.24 2.28 Total Services Suplies 2.35 2.220 65* 0.14 7511 5060 5601 Activities 10.860 10.800 2.28 65* 0.14 7511 0.37 0.037 1.03 7601 8401* 2.85 0.03 6,110 880 0.72 0.65 7601 46,411 38,010 8,401* 2.85 0.14 5,00 0.31 0.32 10.800 11380 2.220 657 0.03 5,00 314 0.22 0.01 760 4641* 10.800 27 0.03 5,00 0.31 0.02 0.14 700 840* 510 610* 510 0.35 0.01 5,00</td><td>1.384</td><td>780</td><td>604 *</td><td>0.26</td><td></td><td></td><td>3,273</td><td>2,320</td><td>953</td><td>07.0</td><td>0. <mark>1</mark></td></t<>	Col 2788* 0.87 0.14 750 3010 2.400 - 3.549 0.03 750 142* 0.17 0.13 5700 6641 2.250 65* 0.14 12.700 4.652 3.24 2.28 Total Services Suplies 2.35 2.220 65* 0.14 7511 5060 5601 Activities 10.860 10.800 2.28 65* 0.14 7511 0.37 0.037 1.03 7601 8401* 2.85 0.03 6,110 880 0.72 0.65 7601 46,411 38,010 8,401* 2.85 0.14 5,00 0.31 0.32 10.800 11380 2.220 657 0.03 5,00 314 0.22 0.01 760 4641* 10.800 27 0.03 5,00 0.31 0.02 0.14 700 840* 510 610* 510 0.35 0.01 5,00	1.384	780	604 *	0.26			3,273	2,320	953	07.0	0. <mark>1</mark>
750 142* 0.17 0.13 7508 Social Services Supplies 2.315 2.250 557 0.13 12,780 4.652 3.24 2.28 10,86 10,86 10,96 10,96 10,96 10,96 10,96 10,96 10,96 10,96 2,87 0.03 2,97 2,85 0,03 2,96 0,03 2,16 2,12 2,12 2,12 2,12 2,12 2,12 2,12 2,12 2,12 2,12 2,12 2,12 2,12 2,12	750 142 ⁻¹ 0.17 0.13 7508 Social Services Supplies 2.315 2.250 65 ⁻¹ 0.14 12.780 4,652 ⁻¹ 3.24 2.28 Total Services Supplies 46,411 38,010 8,401 2.85	3,588	800	2,788*	0.67			6,049	2,400	3,649 *	0.37	
75/11 Social Services Misc Expense 448 449 440 441 440 441 440 441 440 441 440 441 440 441 440 441 441 441 441 441 441 441 441 441 441 441 441 4	7311 Social Services 480 490	892	750	142 *	0.17			2,315	2,250	- CO *	- C	t
12,780 4,652 3.24 2.28 Total Social Services 46,411 36,010 8,401 2.85 7600 0.77 0.65 7601 Activities Circetor Salaries 10,868 10,890 22 0.65 5,110 880 0.97 1.09 7602 Activities Circetor Salaries 15,515 18,140 2,825 0.05 5,110 880 0.97 1.09 7602 Activities Circetor Salaries 15,515 18,140 2,625 0.05 5,00 31,7 0.02 0.01 760 Activities PTO 1,329 1,840 5,11 0.06 780 3,030* 0.02 0.01 760 Activities PTO 1,329 1,840 5,11 0.03 780 3,030* 0.92 0.330 0.34 760 Activities PTO 1,329 1,500 0.13 700 10 10 0.07 0.04 Activities Purchased Services 2,120 2,00 2,12 2,32 0.05 <td>12,780 4,527 3.24 2.28 Tetal Social Services 46,411 38,010 8.401 2.85 3,670 199* 0.72 0.65 7600 Activities Director Selaries 10,863 10,880 22 0.67 6,110 880 0.77 0.05 7601 Activities Chert Selaries 15,515 18,140 2,675 0.95 6,110 880 0.77 60.0 Activities Chert Selaries 15,515 18,140 2,675 0.95 750 1,900 3,000 0.17 7606 Activities PTO 1322 18,140 2,675 0.95 750 0,01 760 0,14 0.14 760 Activities PTO 1322 15,700 2,217 0.02 13,440 2,599 2,90 0,03 7510 Activities Propersise 7,705 2,717 0.02 13,440 2,793 2,970 2,970 2,317 0.02 2,00 0,02 13,440 2,795</td> <td></td> <td></td> <td></td> <td></td> <td>75</td> <td></td> <td>498</td> <td></td> <td>024</td> <td>50.0</td> <td></td>	12,780 4,527 3.24 2.28 Tetal Social Services 46,411 38,010 8.401 2.85 3,670 199* 0.72 0.65 7600 Activities Director Selaries 10,863 10,880 22 0.67 6,110 880 0.77 0.05 7601 Activities Chert Selaries 15,515 18,140 2,675 0.95 6,110 880 0.77 60.0 Activities Chert Selaries 15,515 18,140 2,675 0.95 750 1,900 3,000 0.17 7606 Activities PTO 1322 18,140 2,675 0.95 750 0,01 760 0,14 0.14 760 Activities PTO 1322 15,700 2,217 0.02 13,440 2,599 2,90 0,03 7510 Activities Propersise 7,705 2,717 0.02 13,440 2,793 2,970 2,970 2,317 0.02 2,00 0,02 13,440 2,795					75		498		024	50.0	
760 Activities 760 Activities 10,863 10,890 22 0.65 5,110 880 0.97 1.09 7602 Activities Director Salaries 15,515 18,140 2,625 0.05 5,110 880 0.97 1.09 7602 Activities Director Salaries 15,15 18,140 2,625 0.09 50 817 0.09 0.01 760 Activities PR Taxes 15,203 18,40 5,11 0.09 756 0.14 7608 Activities Supfles 2,120 2,320 200 0.03 756 0.07 0.14 7608 Activities Supfles 5,700 5,700 5,700 5,700 5,700 0.05 756 0.07 0.03 7610 Activities Fravel and Meetings 5,700 5,700 5,710 0.05 713,440 2,299 2,99 2,970 2,90 0.05 755 0.05 750 0.05 750 0.05 770 0.05 <td>7600 Activities (5,110 7600 Activities (6,110 7600 Activities (6,110 7600 Activities (6,110 7600 Activities (6,110 7600 Activities (750 761 Activities (750 761 762 761 771 771 771 771 771 771 771 771 771 771 771 771 771 771 771 771 771</td> <td>17,432</td> <td>12,780</td> <td>4,652</td> <td>3.24</td> <td></td> <td>tal Social Services</td> <td>46,411</td> <td>38,010</td> <td>8.401</td> <td>2.85</td> <td>2.31</td>	7600 Activities (5,110 7600 Activities (6,110 7600 Activities (6,110 7600 Activities (6,110 7600 Activities (6,110 7600 Activities (750 761 Activities (750 761 762 761 771 771 771 771 771 771 771 771 771 771 771 771 771 771 771 771 771	17,432	12,780	4,652	3.24		tal Social Services	46,411	38,010	8.401	2.85	2.31
3,670 199* 0.72 0.65 7601 Activities Director Salaries 10,890 10,890 2.2 0.09 6,110 880 0.97 1.09 762 Activities Other Salaries 15,515 18,140 2,625 0.99 50 81* 0.09 0.11 7604 Activities PTO 1,329 18,140 2,625 0.99 50 81* 0.09 0.11 7604 Activities PTO 1,329 18,140 2,625 0.99 7 700 3.030* 7.5* 0.01 760 Activities Prices 2,120 2,320 200 0.1 7 0.07 0.05 760 Activities Prices 2,120 2,320 200 0.0 7 0.07 0.03 770 Medical Records 36,321 5,700 821* 0.0 7 0.07 0.03 700 Activities Purchased Services 7,550 900 0.1 2,35 0.0 2,36 0.0	3,670 193* 0.72 0.65 7601 Activities Director Salaries 10,863 10,890 2.2 0.00 6,110 880 0.97 1.16 7602 Activities Other Salaries 15,515 18,440 2,525 0.09 60 42 0.09 0.11 7606 Activities Overtine 1322 1,840 5,70 0.03 0.01 780 42 0.01 7606 Activities Overtine 1322 1,840 5,70 0.03 780 3030* 0.92 0.01 7608 Activities Supplies 2,120 2,320 200 0.03 71 0 0.02 0.01 7608 Activities Supplies 5,700 6,31 0.00 71 0 0 16 Activities Fravel and Meetings 5,750 0.02 0.02 713,440 2,299 2,90 1,60 2,90 1,50 0.02 713,440 2,299 0.07 701 Activities Fravel and Mee					76				ç	0 67	0 66
6,110 880 0.97 1.09 7602 Activities Other Salaries 16,515 18,140 $2,525$ 0.09 50 81' 0.09 0.11 760 Activities Overtime 1,329 1,840 511 0.03 780 42 0.14 766 Activities Overtime 1,329 1,840 511 0.03 780 3.030* 0.22 0.34 766 Activities PTO 1,329 1,840 511 0.03 790 3.030* 0.32 0.34 765 450 750 900 621* 0.03 70 10 10 0.0 761 Activities Nucleus 750 900 150 0.02 73,440 2,539* 2,09 3,970 2,910 3,35* 0.02 13,440 2,539* 2,64 770 Medical Records Salaries 5,700 5,120 2,512 2,30 3,540 2,299* 0.06 770 Medical Records Salaries	6,110 880 0.97 1.08 7602 Activities Other Salaries 15,515 18,140 $2,522$ 0.09 50 154 0.09 0.11 7604 Activities PTO 1,329 1,840 $2,522$ 0.09 50 81' 0.02 0.01 7605 Activities PTO 1,329 1,840 $2,522$ 0.01 780 42 0.14 0.14 7605 Activities PTO 1,329 1,840 $2,522$ 0.09 1,900 3.030' 0.92 0.34 7608 Activities Prochased Services $2,120$ 2,320 200 0.13 13,440 2.299' 2.90 0.00 710 Medical Records 37,458 39,970 2,512 2,30 13,440 2.299' 2.91 Medical Records 37,458 39,970 2,512 2,30 200 100 100 7701 Medical Records 37,458 39,970 2,512 2,30 2010 0.04 <td>3.869</td> <td>3.670</td> <td>199 *</td> <td>0.72</td> <td></td> <td></td> <td>10,868</td> <td>10,890</td> <td>77</td> <td></td> <td>0.0 •</td>	3.869	3.670	199 *	0.72			10,868	10,890	77		0.0 •
620 154 0.09 0.11 7604 Activities PTO $1,329$ $1,840$ 311 0.00 50 81' 0.02 0.01 760 Activities PTO $1,329$ $1,840$ 311 0.01 780 42 0.14 766 Activities PT Taxes $2,120$ $2,320$ 200 0.13 780 300° 0.22 0.01 766 Activities Purchased Services $2,120$ $2,320$ 200 0.01 76 0.01 760 Activities Purchased Services $2,120$ $2,320$ 200 0.02 710 10 0.05 760 Activities Purchased Services $7,700$ $5,17$ 0.02 $7,3,410$ $2,299^{\circ}$ 2.90 $7,768$ $39,970$ $2,512$ $2,30$ $7,346$ $3,7458$ $39,970$ $2,512$ $2,30$ $2,00$ 0.02 $7,700$ $6,217$ 0.04 770 Medical Records Salaries $3,$	E20 154 0.03 0.11 7604 Activities PTIO 1,329 1,840 311 0.00 50 81' 0.02 0.01 760 Activities PTIO 189 150 39 * 0.01 780 317 0.14 760 Activities PT Taxes 2,320 200 0.13 1,900 3001* 0.02 0.03 Activities PT Taxes 5,700 621 * 0.03 300 75 0.14 700 Activities Purchased Services 5,700 621 * 0.03 300 75 0.07 0.06 750 900 150 0.02 13,440 2.299* 2.99 Activities Fravel and Meetings 5,700 621 * 0.03 3,640 2,719 7,168 31,57 0.02 0.02 0.02 13,440 2,299* 2,014 Activities Travel and Meetings 37,458 39,970 2,512 2,30 3,640 0.01 100 Activities Travel and M	5,230	6,110	880	0.97			15,515	18,140	979'Z	0.90	1.10
50 81* 0.02 0.01 7605 Activities Overtime 189 150 39 0.01 780 42 0.14 7605 Activities PT Taxes 2,120 2,320 200 0.13 780 75* 0.07 7605 Activities PT Taxes 2,120 2,320 200 0.13 700 75* 0.07 0.04 7609 Activities Purchased Services 5,700 621* 0.39 70 10 10 10 2.299* 0.07 7610 Activities Purchased Services 36,570 5,700 621* 0.39 713,440 2,299* 2.92 2.40 Total Activities 37,458 39,970 2,512 2.30 73,440 2,299* 2,09 7,01 Medical Records 37,456 39,970 2,512 2.30 730 190 0.07 106 10,600 1,395 0.05 230 190 0.01 0.045 10,600 1,395 <td>50 81* 0.02 0.01 766 Activities Cventime 189 150 39 0.01 780 42 0.14 0.14 7606 Activities PR Taxes 2,120 2,320 200 0.13 780 3030* 0.92 0.14 7606 Activities Purchases 2,120 2,320 200 0.13 300 75* 0.07 6.03 Activities Purchased Services 755 900 150 0.05 10 10 0 0.07 7610 Activities Travel and Meetings 365 30 335 * 0.02 13,440 2,299* 2.99 2.40 Total Activities 37,458 39,970 2,512 2,30 13,440 2,299* 2.99 0.07 Meetings 36,405 1,336 0.05 7700 Medical Records 770 Medical Records Salaries 9,405 10,800 1,305 0.05 230 200 0.07 0.065 7701</td> <td>466</td> <td>620</td> <td>154</td> <td>0.09</td> <td></td> <td></td> <td>1,329</td> <td>1,840</td> <td> C</td> <td></td> <td>0.0</td>	50 81* 0.02 0.01 766 Activities Cventime 189 150 39 0.01 780 42 0.14 0.14 7606 Activities PR Taxes 2,120 2,320 200 0.13 780 3030* 0.92 0.14 7606 Activities Purchases 2,120 2,320 200 0.13 300 75* 0.07 6.03 Activities Purchased Services 755 900 150 0.05 10 10 0 0.07 7610 Activities Travel and Meetings 365 30 335 * 0.02 13,440 2,299* 2.99 2.40 Total Activities 37,458 39,970 2,512 2,30 13,440 2,299* 2.99 0.07 Meetings 36,405 1,336 0.05 7700 Medical Records 770 Medical Records Salaries 9,405 10,800 1,305 0.05 230 200 0.07 0.065 7701	466	620	154	0.09			1,329	1,840	C		0.0
780 42 0.14 0.14 766 Activities PR Taxes 2.120 2.320 2.00 0.01 1,900 3.030* 0.92 0.34 7608 Activities Purchased Services 750 900 621* 0.33 10 10 0 0.07 0.05 7609 Activities Purchased Services 750 900 621* 0.33 13,440 2.299* 2.92 2.40 Activities Funchased Services 365 30 335 7 0.02 13,440 2.299* 2.92 2.40 Activities Travel and Meetings 365 30 335 7 0.02 13,440 2.299* 2.92 2.40 Activities Travel and Meetings 365 30,970 2.512 2.30 3,640 4.2 0.67 0.68 7701 Medical Records 37,458 39,970 2,512 2.30 230 190 0.01 0.04 770 Medical Records 9,405 10,800 1,60 0.55 <tr< td=""><td>780 42 0.14 0.14 760 Activities PR Taxes 2.120 2.320 5.00 6.21 0.03 1,900 3.036* 0.92 0.34 7608 Activities Supplies 6,321 5,700 521 0.33 10 10 10 0.07 0.06 7610 Activities Funchesed Services 5,700 521* 0.33 13,440 2.299* 2.99 Activities Funchesed Services 36,30 30 335* 0.02 13,440 2.299* 2.99 2.40 Medical Records 37,468 39,970 2,512 2.30 3,540 42 0.67 0.66 7701 Medical Records 37,468 39,970 2,512 2.30 230 190 0.01 0.04 770 Medical Records 37,468 39,970 2,512 2.30 230 190 0.01 0.04 770 Medical Records 37,468 39,970 2,512 2.30 220</td><td>131</td><td>50</td><td>81 ×</td><td>0.02</td><td></td><td></td><td>189</td><td>150</td><td>. 60 00</td><td>0.0</td><td></td></tr<>	780 42 0.14 0.14 760 Activities PR Taxes 2.120 2.320 5.00 6.21 0.03 1,900 3.036* 0.92 0.34 7608 Activities Supplies 6,321 5,700 521 0.33 10 10 10 0.07 0.06 7610 Activities Funchesed Services 5,700 521* 0.33 13,440 2.299* 2.99 Activities Funchesed Services 36,30 30 335* 0.02 13,440 2.299* 2.99 2.40 Medical Records 37,468 39,970 2,512 2.30 3,540 42 0.67 0.66 7701 Medical Records 37,468 39,970 2,512 2.30 230 190 0.01 0.04 770 Medical Records 37,468 39,970 2,512 2.30 230 190 0.01 0.04 770 Medical Records 37,468 39,970 2,512 2.30 220	131	50	81 ×	0.02			189	150	. 60 00	0.0	
1,900 3.030* 0.92 0.34 7608 Activities Supplies 6,321 5,700 bz1 0.03 300 75* 0.07 0.05 7609 Activities Purchased Services 750 900 150 0.05 10 10 10 0.07 0.05 7609 Activities Purchased Services 750 900 150 0.05 13,440 2,299* 2.92 2.40 Total Activities 37,458 39,970 2,512 2.30 3,640 42 0.67 0.06 7701 Medical Records 37,458 39,970 2,512 2.30 230 190 0.01 0.04 7703 Medical Records Salaries 9,405 10,800 1,395 0.05 221* 0.04 7703 Medical Records Purchased Solaries 37,458 39,970 2,512 2.30 221* 0.04 7703 Medical Records Purchased Solaries 9,405 10,800 1,60* 0.05 290	1,900 3.030* 0.92 0.34 768 Activities Supplies 6.321 5./00 bz/1 bz/2	738	780	42	0.14			2,120	2,320	200	0.0	* ** 5 C
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	300 75* 0.07 0.06 760 Activities Purchased Services 750 900 100	4,930	1,900	3.030 *	0.92			6,321	5,700 200	. 179		200
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 13,440 365 30 30 303 0.04 10 37,458 39,970 2,512 2.30 303 0.04 10 13,440 2,512 2.31 0.04 2.30 30,970 2,512 2.30 303 0.04 2.30 30,970 2,512 2.30 30,405 0.04 230 190 0.01 0.06 7701 Medical Records Salaries 9,405 10,800 1,395 0.05 2.30	375	300	75 *	0.07			750	006	150		
13,440 2,299 2.40 Total Activities 37,458 39,970 2,512 2.30 13,440 2,299 2.92 2.40 Total Activities 37,458 39,970 2,512 2.30 3,640 42 0.67 0.65 7701 Medical Records Salaries 9,405 10,800 1,395 0.58 230 190 0.01 0.04 7703 Medical Records Salaries 8,40 680 160 * 0.05 220 221* 0.04 7703 Medical Records PTO 329 329 * 0.05 290 329 0.05 7705 Medical Records PTT 329 * 0.05 290 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02	13,440 2,299 2.40 Total Activities 37,458 39,970 2,512 2.30 13,440 2,299 2,90 2,512 2.30 2.30 2.30 2,512 2.30 2.30 2.30 2.31 2.32 2.32 2.30 2.32 2.30 2.32 2.30 2.32 <td< td=""><td></td><td>10</td><td>10</td><td></td><td></td><td></td><td>COF</td><td>0.5</td><td>200</td><td></td><td></td></td<>		10	10				COF	0.5	200		
7700 Medical Records 3,640 42 0.65 7701 Medical Records Salaries 9,405 10,800 1,395 0.58 230 190 0.01 0.04 7703 Medical Records Salaries 9,405 10,800 1,395 0.05 230 190 0.01 0.04 7703 Medical Records PTO 840 680 160* 0.05 221* 0.04 7704 Medical Records PTO 840 680 160* 0.05 290 77 0.05 7705 Medical Records PT Taxes 773 860 87 0.02 700 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02	7700 Medical Records 3,640 42 0.67 0.65 7701 Medical Records Salaries 9,405 10,800 1,395 0.58 230 190 0.01 0.04 7703 Medical Records Salaries 9,405 10,800 1,395 0.05 230 190 0.01 0.04 7703 Medical Records PTO 840 680 160 * 0.05 221* 0.04 7704 Medical Records Overtime 329 329 * 0.02 290 0.05 7705 Medical Records PR Taxes 773 860 87 0.05 700 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02	15,739	13,440	2,299	2.92		tal Activities	37,458	39,970	2,512	2.30	2,43
3,640 4.2 0.07 0.03 7/01 medical Records PTO 840 680 160 * 0.05 230 190 0.01 0.04 7703 Medical Records PTO 840 680 160 * 0.05 221 * 0.04 7704 Medical Records PTO 329 * 0.02 290 7 0.05 0.05 7705 Medical Records PR Taxes 773 860 87 0.05 500 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02	3,640 42 0.07 0.05 770 Medical Records PTO 840 680 160 * 0.05 230 190 0.01 0.04 7703 Medical Records PTO 840 680 160 * 0.05 230 190 0.04 7703 Medical Records PTO 329 329 * 0.02 290 7 0.05 0.05 7705 Medical Records Overtime 329 877 0.05 290 7 0.05 0.05 7705 Medical Records Supplies 773 860 87 0.05 500 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02 500 341 0.03 0.09 7707 Medical Records Supplies * Unfavorable Differences	(; ;		ć	7.9.7			9,405	10,800	1,395	0.58	0.66
230 190 0.01 0.04 7/03 mencar records F10 329 0.02 221* 0.04 7704 Medical Records Overline 329 329* 0.02 290 7 0.05 7705 Medical Records PR Taxes 773 860 87 0.05 500 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02	230 190 0.01 0.04 7/03 Medical Records Provide FTO 221* 0.04 7704 Medical Records Overtime 329 329* 0.02 290 7 0.05 0.05 7705 Medical Records PR Taxes 773 860 87 0.05 290 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02 500 341 0.03 0.09 7707 Medical Records Supplies * Unfavorable Differences * Unfavorable Differences	3,596	5,04U	74	0.01			840	6R0	160 *	0.05	0.04
221* 0.04 //04 Medical Records DVenture 0.23 290 7 0.05 0.05 7705 Medical Records PR Taxes 773 860 87 0.05 500 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02	221* 0.04 //04 Medical Records Dventime 323 860 87 0.05 290 7 0.05 7705 Medical Records PR Taxes 773 860 87 0.05 500 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02 500 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02	40	230	190	0.01			010	0	379 *	0.02	
290 7 005 0.05 7/05 Medical Records FK Taxes 7.13 1,500 1,187 0.02 500 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02	290 7 005 0.05 7/05 Medical Records FK Taxes 7.13 0.00 1,187 0.02 500 341 0.03 0.09 7707 Medical Records Supplies 313 1,500 1,187 0.02 * Unfavorable Differences	221		221 *	0.04			57.4	RED	87 87	0.05	0.05
500 341 0.03 0.09 //U/ Medical Records Supplies	500 341 0.03 0.09 //U/ Medical Records Supplies 341 0.03 0.03 0.09 //U/ Medical Records Supplies * Unfavorable Differences	283	290	7	0.05			011	1 500	1 187	0.02	0.09
	* Unfavorable Differences	159	500	341	0.03				2005	501 ⁴ -))	

							- House -			
Month Actual	Month Rudaot	Month Diff	PPD Actual	PPD Budget	Account	YTD Actual	YTD Budget	VTD Diff	PPD Actual	PPD Budget
133		133 *	0.02		7708 Medical Records Purchased Services	399		399 *	0.02	
4,434	4,660	226	0.82	0.83 Tc	Total Medical Records	12,059	13,840	1,781	0.74	0.84
				7	7800 Laundry					0
7 7 7	15 560	7.839	1.43	2.77 71	7802 Laundry Salaries	19,396	46,180	26,784	1.19	2.80
124	066	866	0.02		7804 Laundry PTO	1,702	2,940	1,238	0.10	0.18
161	200	39	0.03		7805 Laundry Overtime	269	600	331		
613	1.260	647	0.11	0.22 7	_	1,677	3,740	2,063	0.10	0.20
	1,700	1,700				533	5,000	4,467	0.03	0.20
	1,900	1,900				6,767 5,267	5,600	1,107 -	0.47 7 15	
	200	200		0.04 7	7809 Laundry Underpads	2,387	900	10/1		
8,619	21,810	13,191	1.60	3.89 1	otal Laundry	32,731	64,660	31,929		ດ ກ່
				7	7900 Housekeeping					
7,847	7,000	847*	1.45	~		20,825	21,000	175	1,28	1.28
20,133	30,210	10,077	3.74	5.38 7	'902 Housekeeping Other Salaries	60,057	89,430	29,373	00.0	
(377)	2,370	2,747	(0.07)	~	'904 Housekeeping PTO	2,963	7,030	4,Ub/	0.10	0.4.0
1,188	2,000	812	0.22	~		Z01,1	6,UUU	-) 102 2 213		0.56
2,242	3,120	878	0.42	I~ I		/ O4/	3,200 16,400	0 100 *	4	1.00
8,313	5,590	2.723 *	1.54	~ 1	908 Housekeeping Supplies	10,324 620	2 020	1.400	0.04	0.12
360	680	320	0.U/	٦.				000	18	0 18
39,705	50,970	11,265	7.38	9.08	otal Housekeeping	11/,13/	140	54,UU5	<u>0</u>	2 5
				æ					 C T	2 U C
5,608	11,370	5,762	1.04			21,089	33,740	12,651	8-00 	20.2
531	810	279	0.10	w.	_	377	2,400	Z,UZ3 4 200 *	110	
125	150	25	0.02	~	-	1,836	450	1,000		2.0 7 4 0
659	930	271	0.12	w	_	2,164	2,70U	- 44 44	0.5	0.24
1,369	1,325.	- 44	0.25	~ D		4,UZU 2,020	0,970		2 C	1 58
3,671	8,700	5,029	0.68	~		8,623	26,100	1411	9-2-7 7-2-7	2011
6,112	12,300	6,188	1.14	~		25,442	30,900 25,400	1,400 0,005 *	0 - 0 - 7	
23,621	21,800	1,821 *	4.39	3.89 8		68,385 10,100	65,4UU	× 0.00	43 75	0.70
4,062	3,850	212 *	0.75		_	12,190	Ncc. 11	040		
				ω'		43 10 10		1, v 1, s	0.0	
346		346 *	0.06	ω O	8013 POM Misc Expense 8014 POM Minor Equipment	2,740		2,740 *	0.17	
46,104	61,235	15,131	8.57	10.91	otal Plant Operations and Maint.	147,077	183,275	36,198	9.02	11.13
2,026	3,330	1,304	0.38	8 0.59 8	8100 Transportation 8101 Transportation Salaries	11,873	9,880	1,993 *	0.73	0.60

Page 9 of 10 2/13/24 1:17 PM GLStmtOpLandscape	PPD Budget	0.04	0.01	0.05	0.05	0.64	1.39	1.50	1.50		5.48	5.48		1.37	0.01	0.89	1.37	3.63		9.76	1.38	0.06		c/.11	000	6.28	0.63	0.14	0.65	14.90	0.21	0.36	0.40	
GLStmtOJ	PPD Actual		0.09	0.06	0.14	0.56	1.58	1.52	1.52	0	5.54	5.55		1.38		0.88	1.38	3.64		8.64	1.39		27	11.26		6.04 6.04	0.07	(U D4)	0.46	15.05	0.22	0.33	0.25	
	YTD Diff	630	1,273 *	232 *	1.421 *	1,351	2,938		0	i i C	2	197			150	280		430		19,988		1,050	11,044 *	9,993	00	4,990 A DRF	4,300 A DAF	0,940 2,016	3.190		* 80 10	685	2,550	
	YTD Budget	630	150	800	006	10,500	22,860	24,750	24,750		90,300	90 300		22.500	150	14,700	22,500	59,850		160,800	22,650	1,050	9,075	193,575		31,7UU 102 400	103,400	10,014	10 760	245.310	3,525	6,000	6,600	rences
su	YTD Actual		1,423	1,032	2.321	9,149	25,798	24,750	24,750		197 90.300	00 407		22.500		14,420	22,500	59,420		140,813	22,650		20,119	183,582		32,705	98,514	4,303 (666)	(000) 7 570	245,310	3,563	5,315	4,050	* Unfavorable Differences
Consolidated Statement of Operations Charlotte Consolidated (CHCO) 12/1/23 to 12/31/23	PPD Budget Account	0.04 0103 Transnortation PTO	2010	101 2105 2105		8107 .	Total T	8200 Depreciation 1.47 8205 Depr Expense - Moveable Equipment	1.47 Total Depreciation				5.36 Iotal Interest, Amortization & Lease	8400 Taxes and Insurance		8403	8404	3.56 Total Taxes and Insurance	8500 Employee Benefits	9.55 8501 Employee Group Insurance	8502	8504	0.54 8505 Employee Benefits Misc Expense	11.50 Total Employee Benefits	8600	8601	8603	8605		U.65 860/ Administrative FK lakes 14.06. 8608 Management Fae Expanse	. 6098	8610 /	0.39 8612 Dues and Subscriptions	*
	PPD Actual		00 UV	(n.u.) 0.03	0.03	0.13	0,52	1.53	1.53		0.02	AC'C	5.61	0	ا. دی	10.0	1,39	3.70		10 40	1 40	•	2.56	14.36		1.93	6.45	0.20	(0.01)	0.63 4 F 60	00.61	0.45	0.25	
	Month Diff		012 50	187	11/	380° 3500	4,837		0		100 1	1*	100		C L	20		50		2 366 ·	000-14	350	10,750 *	12,766		2,338	847	2,389	800	255	* \$* T	448 *	850	
	Month Budget	-	210 	20	270	300	7,660	8.250	8,250			30,100	30,100		7,500	50	4,900 7.500	19 950		000 60	7.550	350	3,025	64,525		12,700	35,530	3,468	750	3,670	83,940 1 1 75	2 000 2	2,200	
	Month Actual		1	(37)	153	680	2,823	8 250	8,250		100	30,100	30,200		7,500		4,900 7.500	19 900		(). ()	20,900 7 660		13,775	77,291		10,362	34,683	1,079	(20)	3,415	83,940	7 448	1,350	

Month Month PPD PPD Actual Budger $Diff$ Actual Budger Acount 1,137 950 187° 0.21 0.17 8613 Office Supplies 1,137 950 1171 0.021 0.17 8613 Office Supplies 1,137 950 $6,233^{\circ}$ 1.27 0.03 8615 Postage Expense 1,749 450 0.12 0.03 8617 Professional Fees - Legal 1,749 425 $1,234^{\circ}$ 0.22 0.08 8617 Professional Fees - Legal 1,749 425 $1,21^{\circ}$ 0.23 0.03 8617 Professional Fees - Legal 1,527 $1,324^{\circ}$ 0.22 0.03 8617 Professional Fees - Legal $1,527$ $1,324^{\circ}$ 0.22 0.20 8621 Acotetsing Expense $1,527$ $1,324^{\circ}$ 0.22 0.23 0.23 8621 General Advertising Expense <td< th=""><th>1</th><th><i>YTD</i> <i>Diff</i> 1,546 * 3,963 77 9,414 *</th><th>PPD Actual 0.27 0.10 0.05</th><th><i>PPD</i> <i>Budget</i> 0.17 0.34 0.06</th></td<>	1	<i>YTD</i> <i>Diff</i> 1,546 * 3,963 77 9,414 *	PPD Actual 0.27 0.10 0.05	<i>PPD</i> <i>Budget</i> 0.17 0.34 0.06
950 187^{*} 0.21 0.17 8613 $1,850$ $1,180$ 0.12 0.17 8614 310 171 0.03 0.06 8615 500 $6,323^{*}$ 1.27 0.09 8616 450 450 0.32 0.06 8615 450 450 0.22 0.008 8617 200 220^{*} 0.22 0.008 8617 2.000 674 0.22 0.008 8621 $1,300$ 227^{*} 0.226 0.028 8622 $1,300$ 227^{*} 0.28 0.23 8622 $1,300$ 1.075^{*} 0.28 0.07 862 $7,500$ $1,075^{*}$ 0.32 0.01 862 75 $1,670^{*}$ 0.32 0.01 862 $761,393$ $2,121^{*}$ 30.39 28.76 $70al$ $67al$		1,546 * 3,963 77 9,414 *	0.27 0.10	0.17 0.34 0.06
$1,850$ $1,180$ 0.12 0.33 8514 310 171 0.03 8615 500 $6,323$ 1.27 0.03 8616 450 450 0.32 0.06 8615 425 $1,324$ 0.32 0.08 8616 425 $1,324$ 0.32 0.08 8616 200 674 0.32 0.08 8619 $2,000$ 674 0.25 0.08 8619 $1,300$ 227 0.28 0.03 8622 $1,300$ 227 0.28 0.23 8622 $1,300$ 1.002 1.002 1.59 1.34 8624 $7,500$ $1,075$ 0.28 0.01 8624 75 1.670 0.32 0.01 8624 75 1.593 $2,121^*$ 30.39 28.76 $70al G$		3,963 77 9,414 * 1 350	0.10 0.05	0.34 0.06
310 171 0.03 0.06 8615 500 6,328* 1.27 0.09 8616 450 450 450 0.08 8617 425 1,324* 0.32 0.08 8619 425 1,324* 0.32 0.08 8619 200 200 674 0.25 0.04 8620 1,300 227* 0.28 0.23 8621 1,300 227* 0.28 0.23 8622 400 1,002* 0.26 0.07 8623 7,500 1,075* 1.59 1.34 8624 75 1,670* 0.32 0.01 8626 761,393 2,121* 30.39 28.76 Total C		77 9,414 * 1 350	0.05	0.05
500 $6,328^{+}$ 1.27 0.09 8616 450 450 450 0.032 0.08 8617 425 $1,324^{+}$ 0.32 0.08 8619 200 200 674 0.25 0.04 8620 2.000 674 0.25 0.036 8621 1,300 227 * 0.28 0.23 8622 400 $1,002^{*}$ 0.26 0.07 8623 7,500 $1,075^{*}$ 0.26 0.01 8624 75 1.670^{*} 0.32 0.01 8626 761,333 $2,121^{*}$ 30.39 28.76 1041 G		9,414 ' 1 350		00.0
450 450 60 8617 425 1,324* 0.32 0.08 8619 200 574 0.32 0.08 8619 2,000 674 0.25 0.03 8621 1,300 $227*$ 0.28 0.23 8621 1,300 $227*$ 0.28 0.23 8622 400 1,002* 0.26 0.07 8623 7,500 1,075* 1.59 1.34 8624 75 1,670* 0.32 0.01 8626 161,393 2,121* 30.39 28.76 Total G			0.67	0.08
425 1,324* 0.32 0.08 8519 200 574 0.25 0.04 8520 2,000 674 0.25 0.36 8521 1,300 $227*$ 0.28 0.23 8522 400 $1,002*$ 0.26 0.07 8523 7,500 $1,075*$ 1.59 1.34 8624 75 $1,670*$ 0.32 0.01 8626 761,393 $2,121*$ 30.39 28.76 $70al G$		1 575 -	0 17	0.08
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		600		0.04
1,300 227* 0.28 0.23 852 400 1,002* 0.26 0.07 8623 7,500 1,075* 1.59 1.34 8624 75 1,670* 0.32 0.01 8626 161,393 2,121* 30.39 28.76 Total C		3,848	0.13	0.36
400 1,002 * 0.26 0.07 8623 7,500 1,075 * 1.59 1.34 8624 75 1,670 * 0.32 0.01 8626 161,393 2,121 * 30.39 28.76 Total C		863 *	0.29	0.24
$\frac{7,500}{75} \qquad 1,075^{*} \qquad 1.59 \qquad 1.34 8624$ $\frac{75}{1,670^{*}} \qquad 0.32 \qquad 0.01 8626$ $\frac{161,393}{2,121^{*}} \qquad 2,121^{*} \qquad 30.39 \qquad 28.76 Total G$		1.386	0.16	1.07
161,393 2,121 30.39 28.76	25,312 24,900 1.813 225	4,014 1,588 °	0.11	0.01
0.02 0.000 121.2 0.001	473,	15,861	28.09	28.77
			 T C	
675 1.100 425 0.13 0.20 8801 Non-Allowable Expense		40°.1		
2,500 0.45 0.45	7,500 7,500 2310 4,500	2.190	0.46 0.14	0.46 0.27
0.27 2303				0.00
3,175 5,100 1,925 0.59 0.91 Total Other Costs	11,806 15,300	3,494	0.12	0 - A-
1,226,732 1,375,568 148,836 227.97 245.16 Total Operating Costs	3,733,400 4,051,224	317,824	228.99	245.99
131,064 150,609 19,545 24.36 26.84 Total Income/Loss from Operations	598,651 409,050	189,601	36.72	24.84
150,609	598,651 409,050	189,601	36.72	24.84
131,064 150,609 19.545 [*] 24.36 26.84 Total Net Income/Loss	598,651 409,050	189,601	36.72	24,84

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Jonut Description Anomet 100 Assis Anomet 100 Assis Assis 100 Assis Assis 100 Assis Assis 100 Current Asses (414,443,0) 100 Current Asses 2,345,00 100 Current Asses 2,345,00 100 Current Asses 2,345,00 100 Current Asses 2,345,00 100 Current Asses 2,346,00 101 Current Asses 2,346,00 102 Current Lubitifies 5,306,00 103 Current Lubitifies 1,549,41 104 Current Lubitifies 1,549,41 105 Current Lubitifies 2,400,50 106 Current Lubitifies 1,549,41 107 Curr		Consolutate as of Charlotte Cor	Consolidated Balance Sheet as of 12/31/23 Charlotte Consolidated (CHCO)	Page 1 of 1 02/13/24 120 PM GLBalShtLandscape
Asets Current Assets Soon for Assets Soon for Assets Current Assets Current Assets Francing Property Part and Equipment Current Assets Call Current Assets Call Assets Call Current Assets Call Carrent Assets Call Carrent Carrent Liabilities Carrent Liabilities Call Carrent Carrent Liabilities Call Carrent Liabilities Call Carrent Carrent Liabilities Call Carrent Liabilities Call Carrent Liabilities Carrent Liabilities Call Carrent Liabilities Call Carrent Liabilities Call Carrent Liabilities Call Carrent Liabilities Call Carrent Liabilities Carrent Carrent Liabilities Carrent Liabilities Carrent Liabilities Carrent Carrent Carrent Liabilities Carrent Carrent	Account	Description	Amount	
Acritent Asselfs Casin Non-Current Asselfs Non-Current Assels Coal Non-Current Assels Coal Coal Non-Current Assels Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Coal Current Assels Coal Current Assels Coal Current Assels Coal Coal Current Assels Coal Coal Current Assels Coal Current Labilities Coal Coal Coal Current Labilities Current Labili	1000	Assets		
Cell 1,932,4200.0 Acounts Receivable 1,932,4200.0 Proport Receivable 1,932,4200.0 Proport Receivable 2,8465.00 Proport Receivable 2,8405.00 Prop	1001	Current Assets		
Accounts Receivede Transmission of the sector of the current Assets Total Current Assets Total Current Assets Total Non-Current Assets Total Asset Astal Asset Total Asset Total As	1002	Cash	GU 992, 555	
Prevents 24,860.00 Prepaid Expenses 24,860.00 Other Current Assets 24,860.00 Non-Current Assets 24,860.00 Non-Current Assets 24,860.00 Non-Current Assets 24,860.00 Non-Current Assets 24,860.00 Cher Assets 24,860.00 Cher Assets 24,960.60 Cher Assets 24,960.60 Cher Assets 22,776.03 Cher Assets 23,90.60 Cher Assets 23,90.60 Cher Assets 23,400.60 Cher Assets 23,400.60 Cher Assets 23,400.60 Cher Current Labilities 23,400.60 Cher Total Labilities Cher Labilities Cher Labilities Cher Labilities	1100	Accounts Receivable	1,814,494.30 26 E 12 D E	
Prepaid Expenses 24,346.00 Other Current Assets 24,346.00 Total Current Assets 24,346.00 Non-Current Assets 422,776.03 Other Assets 422,776.03 Other Assets 10 and Non-Current Assets Total Assets 10 and Non-Current Liabilities Colar Liabilities 203,123.48 Assets 13 and Non-Current Liabilities Current Liabilities 203,123.48 Assets 13 and Non-Current Liabilities Current Liabilities 13 and Non-Current Liabilities Corrent Liabilities 10 and Current Liabilities Corrent Liabilities 10 and Current Liabilities Corrent Liabilities 203,123.48 Corrent Liabilities 203,123.48 Corrent Liabilities 203,123.48 Corrent Liab	1200	Inventory		
Other Current Assets 243,401 Total Current Assets (438,444.4) Total Current Assets (438,444.4) Other Assets (438,444.4) Total Non-Current Assets (438,44.4) Total Assets (148,64.4) Total Assets (138,64.4) Total Liabilities (138,64.4) Accrued Liabilities (138,64.4) Current Liabilities (138,64.4) Carrent Liabilities (138,64.4)	1300	Prepaid Expenses	24,800.00	
Total Current Assets Non-Current Assets Property Part and Equipment Total Non-Current Assets Property Part and Equipment Total Non-Current Assets Total Liabilities & Equity Total Liabilities Notes and Accounts Payablo Accrued Liabilities Other Current Liabilities Notes and Accounts Payablo Accrued Liabilities Current Current Liabilities Current Current Liabilities	1400	Other Current Assets	224,945.92	, 100 100 0
Non-Current Assets (488,444.4) Direr Assets (488,444.4) Property, Plant and Equipment Total Non-Current Assets (488,444.4) Property, Plant and Equipment Total Non-Current Assets (488,444.4) Total Non-Current Assets (488,444.4) Total Liabilities & Equity 205,123.48 Current Liabilities 205,123.48 Notes and Accourts Payable 205,123.48 Current Liabilities 205,123.48 Other Current Liabilities 205,123.48		Total Current Assets		3,080,801.5
Chirei Assets (438,44,4) Property, Part and Equipment Total Non-Current Assets 432,776.03 Total Non-Current Assets (438,44,4) Total Liabilities & Equity 1 Liabilities & Equity 203,123.48 Current Liabilities 203,123.48 Notes and Accounts Payable 203,123.48 Current Liabilities 203,123.48 Corrent Liabilities 2,400.60 Corrent Liabilities 32,400.60 Corrent Liabilities 2,400.60 Correl Equity 2,400.60	1500	Non-Current Assets		
Property, Part and Equipment 432,776.03 Total Labilities Total Labilities Total Labilities 203,123.48 Current Labilities 23,400.60 Defined Revence 32,400.60 Chal Total Labilities 23,400.60 Total Total Labilities 23,400.60 Total Total Labilities 23,400.60 Total Total Labilities 32,400.60 Total Total Labilities 32,400.60 Total Total Labilities 32,400.60	1501	Other Assets	(498,444.41)	
Total Non-Current Assets Total Assets Sa Total Assets Liabilities & Equity Sa Liabilities & Equity Total Liabilities Sa Current Liabilities Current Liabilities Sa Sa Ourrent Liabilities Notes and Accounts Payable Sa Sa Sa Notes and Accounts Payable Notes and Accounts Payable Sa Sa Sa Accued Liabilities Long Term Liabilities Sa	1800	Property, Plant and Equipment	432,776.03	
Total Assets Liabilities & Equity Total Liabilities Current Liabilities Current Liabilities Current Liabilities Notes and Accounts Payable Accured Liabilities Cher Current Liabilities Catal Teatilities Total Liabilities Total Liabilities & Equity		Total Non-Current Assets		(65,668.3
Labilities & Equity Total Liabilities & Equity Total Liabilities Current Liabilities Notes and Accounts Payable Accured Liabilities Cher Current Liabilities Cher Current Liabilities Cher Liabilities Defand Revenue Total Total Liabilities Defand Revenue Current Liabilities Cher Liabilities Defand Revenue Carrent Liabilities Cher Current Cher Current Cher Current Cher Cher Cher Cher Cher Cher Cher Cher		Total Assets		\$3,020,132.1
Total Liabilities 203,123.48 Current Liabilities 203,123.48 Notes and Accounts Payable 203,123.48 Accured Liabilities 1,1899.47 Other Current Liabilities 1,1899.47 Dang Term Liabilities 32,400.60 Total Liabilities Total Liabilities	3000	Liabilities & Equity		
Current Liabilities 203,123.48 Notes and Accounts Payable 203,123.48 Accound Liabilities 3,595.73 Accound Liabilities 1,899.47 Cher Current Liabilities 7,4396.67 Cher Strein 32,400.60 Total Total Liabilities 32,400.60 Total Total Liabilities 32,400.60 Total Total Liabilities 32,400.60 Total Total Liabilities 32,400.60	3001	Total Liabilities		
Constant Accounts Payable 203,123,48 Notes and Accounts Payable 203,123,48 Accrued Liabilities (1899,47) Chiner Current Liabilities (1899,47) Chiner Current Liabilities 23,400.60 Chine Total Liabilities 32,400.60 Chine Current Liabilities 32,400.60 Chine Current Liabilities 32,400.60 Chine Current Liabilities 21,400.60	6006	Curront [jahilitiae		
Accrued Liabilities 569,573.22 Accrued Liabilities 1,889.47 Cher Current Liabilities 1,889.47 Cher Current Liabilities 774,596.27 Long Term Liabilities 32,400.60 Defende 32,400.60 Total Tabilities 32,400.60 Total Liabilities 32,400.60 Total Liabilities 1,14,596.20 Total Liabilities 1,14,596.20	2002	Cultert Lauriues Notes and Accounts Pavable	203,123.48	
Other Current Liabilities 1,889.47 Long Term Liabilities 1,74,590.27 Long Term Liabilities 32,400.60 Defarred Revenue 32,400.60 Total Liabilities 32,400.60 Total Liabilities 1,000.60 Total Liabilities 1,000.60 Total Liabilities 1,000.60	3200	Accrued Lizbilities	569,573.32	
Long Term Liabilities 774,586.27 Deferred Revenue 32,400.60 Total Total Liabilities 32,400.60 Equity 32,400.60 Total Equity 10tal Equity Total Liabilities & Equity 10tal Liabilities & Equity	3300	Other Current Liabilities	1,899.47	
Long Term Liabilities 32,400.60 Defarred Revenue 32,400.60 Total Total Liabilities 32,400.60 Total Equity Total Liabilities & Equity			774,596.27	
Deferred Revenue 32,400.60 Total Liabilities Equity Total Liabilities & Equity	3003	Lona Term Liabilities		
Total Liabilities Equity Total Liabilities & Equity	3500	Deferred Revenue	32,400.60 32,400.60	
Equity Total Liabilities & Equity		Total Total Liabilities		806,996.
Total Liabilities & Equity	4000	Equity		
		Total Equity		2,213,136.1
		Total Liabilities & Equity		\$3,020,132.

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	<i>us of 12/31/23</i> Charlotte Consolidated (CHCO)	02/13/24 1:20 FM GLBalShtLandscape
Account	Description	Amount
1000	Assets	
1001	Current Assets	
1002	Cash	
1003	Operating Bank Account	935,769.95
1005	Petty Cash	1,150.00
1006	Deposit in Transit	55,249.1U 500 00
1008	Resident Trust Funds Petty Cash	992,969.05
1100	Accounts Receivable	
1101	Accts Receivable-Private	77.8c0'077
1102	Accts Receivable-Medicaid SNF	403,689.01
1104	Acots Receivable-Hospice	42,995.92
1105	Accts Receiveble-Medicare Pt A	65,371.21
1106	Accts Receivable-Mcare Crossover Part A	22,557.00
1107	Accts Receivable-3rd Party Ins Part A	52,200.00
1108	Accts Receivable-Medicare Pt B	12,955.12
1109	Accts Receivable-Micare Crossover Pt B	6,183./5
1110	Accts Receivable-Medicaid Pending	107,504
1111	Accts Receivable-Insurance	71,036.00
1112	Accts Receivable-Managed Care	562,5344,51
1113	Accts Receivable-VA	250,997,68
1115	Acdts Receivable Other	(9,462.30)
1120	Allowance For Doubtful Accounts	(18,319-15)
1124	Resident Judgments	15,038.7
1125	Activities Fund	(10,12,101)
		1,814,484.50
1200	Inventory	
1201	Inveniory-Food	9,736.09
1202	Inventory-Medical Supplies	3,920.60
1203	Inventory-Nursing Supplies	5,896.07
1204	Inventory-PEN	2,461.79
1205	Inventory-Laundry	1,131.00
1206	Inventory-Housekeeping	396.51
1207	Inventory-Other	5,000.00 28 £42 06
		00,1140,01
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consolidated (CHCO) Charlotte Consolidated (CHCO)	02/13/24 1.20 PM GLBalShtLandscape
Description	Amount
Prepaid Insurance	24,850.00 24,850.00
Other Current Assets Accrued Interest Assets Limited to Use	7,500.00 217,445.92 224,945.92
Total Current Assets	3,085,801.33
Non-Current Assets	
Other Assets Intercompany Account-Charlotte Intercompany Account-SV Apartments Intercompany Account-SA with CR	(474,483.23) (23,961.18) (498,444.41)
Property, Plant and Equipment Moveable Equipment Accm Depn-Moveable Equipment	2,030,970.97 (1,598,194.94) 432,776.03 (65.668.38)
Total Non-Current Assets Total Assets	(00) (020,132.95 \$3,020,132.95
Liabilities & Equity Total Liabilities	
Current Liabilities Notes and Accounts Payable Accounts Payable Employee Deductions-Cancer	198,780.47 4,343.01 203,123.48
Accrued Liabilities Accrued Salaries and Wages Accrued Vacation/PTO Payable	405,251.37 164,321.95 569,573.32
Other Current Liabilities	

02/13/24 1:20 PM GLBalShtLandscape													806,996.87							2,213,136.08	\$3,020,132.95	
Ю	Amount	1,813.47	86.00	1,899.47	774,596.27			1,000.00	29,400.02	1,999.50	32,400.00	32,400.60			281,450.00	2,188,750.95	598,651.11	(873,681.96)	17,965.98			
Charlotte Consolidated (CHCO)	Description	Property Taxes Pavable	Unearned Revenue			Long Term Liabilities	Deferred Revenue	Deposits for Apartments Waiting List	Deposits on Apartments	Misc Deposits Account			Total Total Liabilities	Equity	Common Stock	Retained Eamings	Current Earnings	Interdivision Equity	Unrealized (Gain)Loss on Investments	Total Equity	Total I iabilities & Fourity	iotal Labilities & Equity
	Account	3301	3350	1		3003	3500	3501	3502	3503				4000	4001	4003	4004	4006	4007			

Page 1 of 1 2/13/24 1:22 PM StrntOpLandscape	PPD Budget		56.67	56.67	0.05	56.73	× • • • •	12.14	4,44	11.56	1.36	3.26	4.78	4.05	16.90	59.04	(2.31)	(2.31)	110 02	(10.2)						
Page 1 of 1 2/13/24 1:22 PM GIStmfOpLandscape	PPD Actual		53.68	53.68	0-05	53.73		10.43	0.37	6.01	1.28	3.08	4.50	3.83	17.10	47.93	5.80	5.80	 1		 	 	 	 	 	
	YTD Diff	174	1,080	1,080	6 -	1,074		2,909 2,424 *	2,424 41,17 4	14 286		37 *		* 02	3,525 *	22,313	23,387	23,387		23,387						
	YTD Budget	2,760	156,420	156,420	150	156,570		33,500	1,500 12.260	31 915	3,750	9,000	13,200	11,175	46,639	162,939	(6,369)	(6,369)		(6, 369)						nces
	YTD Actual	2,934	157,500	157,500	144	157,644		30,591	3,924 4 005	1,000	3.750	9.037	13,200	11,245	50,164	140,626	17,018	17,018		17,018						* Unfavorable Differences
опร с (SA)		Days															Ì	1	ļ							۳U *
Statement of Operations Sharon Village Apartments Inc (SA)	4440011/71	Resident Revenue	Apartment Revenues	Total Resident Revenue	Offner Revenues	/enue	Operating Costs	Dietary	Activities	Housekeeping	Plant Operations and Maint. Dopraciotion	Depresauut Internet Amortization &) ease	Taxes and Insurance	Employee Benefits	General and Administration	Total Operating Costs	(2.82) Total Income/Loss from Operations	tal Net Income Before Taxes		t Income/Loss						
<i>Stat</i> Sharon	PPD Budsed	5010	56.62 5900 Ap	Total F	6000	56.68 Total Revenue	7000 O	12.15 7400 Di	7600	2006	11.46 8000 PI	0700	8400	8500	8600		(2.82) Total Ino	(2 82) Total Nei	(2.02) 10(a)	(2.82) Total Net Income/Loss						
	PPD Actual		52.93	52.93	0.18	53.11		8.12	3.40	0.69	6.40	07.1	3.UZ A AA	18 6	21,08	52.25	0.86	2 BC	0.0	0.86						
	Month Di a	līn G	150 *	150	124	26		3,242	2,876 *	3,443	4,310			* 0	4,536*	3,499	3 473		5,473	3,473						
	Month D. José	Diuge	\$2 660	52.660	25,250	52,710		11.300	500	4,130	10,655	1,250	3,000	4,400 2,705	3,723 16.373	55.33	(2 623)		(2,623)	(2,623)						
	Month	Actual	992 52 510	52,010 52,510	174	52,684		8 058	3,376	687	6,345	1,250	3,000	4,400	3,809 20 909	51 834	REO		850	850						

Page 1 of 3 2/13/24 1:23 PM GlStmtOpLandscape	PPD Budget			52.00	2.72	0.43	56.67	56.67		0.03	¢0:0	56.73			0.11		12.14		0.54	0.54		3.04 0.19	0.25	0.23	0.73	4.44	1.26 0.17	
2/13/24 GIStmtOp	PPD Actual			49.97	2.56	0.04	53.68	53.68	i c	C0.0	0.05	53.73			10.41 0.04	(0.03) 0.00	10.43		1.34	1.34				0.16	0.21	0.37		
	YTD Diff	174	174	3,093 072 *	с с .	1,080 "	1,080	1,080.	174	 م 	Q	1,074			2,652 181	80 5 ´	2.909		2,424 *	2,424		8,400 530	680 680	164	1,400	11,174	3,470 470	
	YTD Budget	2,760	2,760	143,520	4,200 7 500	1,200	156,420	156,420	2,760	150	150	156,570			33,200 300		33.500		1,500	1,500		8,400 620	080 680	630	2,020	12,260	3,470 470	
	YTD Actual	2,934	2,934	146,613	3,267 7.600	120	157,500	157,500	2,934	144	144	157,644			30,548 110	(80) 5	30.591	100,00	3,924	3,924				466	620	1,086		* Unfavorable Differences
o ns c (SA)		Days	Days				ļ		Days							me	I			I					<i>u</i> n			 ₽
Statement of Operations Sharon Village Apartments Inc (SA) 12/1/23 to 12/31/23	Ассония	Resident Revenue	Apartment Revenues	Apartment Rental Income	Apartment Deposit Income	Interest Income-Investments Apartment Income-Misc	Total Apartment Revenues	Total Resident Revenue	Other Revenues	Barber and Beauty	Total Other Revenues	evenue	Operating Costs	Dietary	Dietary Raw Food	Dietary Supplies Dietary Emp/Guest Meal Income Distant Miss Evoluse	uletat y Inise Expense	letary	7600 Activities 7608 Activities Sunolies	Total Activities	Housekeeping	Housekeeping Other Salaries	Housekeeping PTO Housekeeping PR Tayes	Housekeeping Supplies	Housekeeping Purch Services	Total Housekeeping	Plant Operations and Maint. POM Other Salaries	
<i>Stu</i> Sharo	PPD Budgei	5010	2900		5902	2.69 5903 1 0.43 5904 /	Total A	56.62 Total Re	6000	0.05 6003 1	0.05 Total O	56.68 Total Revenue	2000	7400	7408	0.11 /409 7412 7413		12.15 lotal Dietary	7600	Total	7900		0.19 7904 0.75 7006		0.73 7909	4.44 Total H	8000 1.26 8002	
	PPD Actual			49.49		2.52 0.12	52.93	52.93		0.18	0.18	53.11			8.05	0.08		8.12	07.5	3.40				0.33	0.36	0.69		
	Month Diff	62	62	730	600 *	280 ×	150	150	62	124	124	26*			3,217	25		3,242	* 3 F0 C	2,670		2,830	180	417 *		3,443	1,170	991
	Month Budøet	930	930	48,360	1,400	2,500	52,660	52,660	930	50	50	52,710			11,200	100		11,300	c c c			2,830	180	230	680	4,130	1,170	160
	Month Actual	699	Cap	49.090	800	2,500 470	52.510	52,510	66	174	174	52,684			7,983	75		8,058		3,3/D)))			200	360 360	687		

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Page 2 of 3 2/13/24 1:23 PM GIStrntOpLandscape	PPD Budget	0.11	0.35	3.26	2.50	3.04	0.87		11.56	1.36	1.36		3.26		3.20	3.04	1.74	4.78	č	- 5° C	0.05	0-03	4.05	, F	8.51	0.52	0.63	3.12	0.30	0.87	0.11	0.15	11.0	
2/13/2 GIStmtOl	PPD Actual	0.04	0.35	0.63	1.19	2.82	0.87	- n	6.01	1.28	1.28		0.01 2.07		3.08	2.86	1.64	4.50		3.70	0	0.03	ca c	<u>ה</u>	9.62	0.72	1.04	2.93	0.27	0.86	{	0.07	0.48	
	YTD Diff	196	* 80 67	7,155	3,400	134	154 *	340	14,286				37 *		37			0		203 *	Cu T	* 71 * 71	* 	2	* 515 7	* 069 * 069	1.308 *		33	115 *	300	259	69	
	YTD Budget	300	975	9,000	6,900	8,400	2,400	1743 MANN	31,915	3,750	3.750	•		a'nnn	6,000	8,400	4,800	13,200		10,800	150	75	111	c/1,11	23 EUO	1 434	1.740	8,610	825	2,400	300	450	300	rences
	YTD Actual	104	1,013	1,845	3,500	8,266	2,554	346	17,629	3.750	3.750		37	9'000	9,037	8 400	4,800	13,200		11,003	150	6		c42,11	20045	C1 2407	3 048	8,610	792	2,515		192	231	 Unfavorable Differences
Statement of Operations Sharon Village Apartments Inc (SA) 12/1/23 to 12/31/23	Ассонт	5 POM PR Taxes	7 POM Consultants	8 POM Supplies		10 POM Utilities		14 POM Minor Equipment 	Total Plant Operations and Maint.	0 Depreciation 5 Denr Fynense - Moveable Equipment				5 Building Lease Expense	Total Interest, Amortization & Lease	0 Taxes and Insurance			0 Employee Benefits					ш		-	5 Administrative PTU		•			3 Office Supplies	Copier Expense	4
ů, ř	PPD Budger	0.11 8006	0.35 8007			Og		801	11.46 Tota	8200 1 34 8205				3.23 8305	3.23 Tot	8400	1.72 8403		8500	3.87 8501				4.01 Tot			0.51 8605						0.11 8614	
	PPD Actual	0.06	0.47	0.41	1.46	2.85	0.80	0.35	6.40	90 7	07-1	07'1		3.02	3.02	ç	2.02 1.61	4.44		3.70	0.05		0.09	3.84		12.05	(0.26)	00.1	0.27	1.14	- - -	0.14	0.12	
	Month Diff	36	139 *	2.593	854	27 *	ი 	346 *	4,310			-			0			0		68 *		50	67.	84*		3,377 *	738	_ n+n ⁻ 1.	£	329*	100	13	* 1 5*	
	Month Budget	100	325	3 000	2,300	2,800	800		10,655		007'1	1,250		3,000	3,000		2,800 1 600	4.400		3.600	50	50	25	3,725		8,580	478	630 7 000	275	800	100	150	100	
	Month Actual	ũ	AEA	407	1 446	2 827	791	346	6,345		062,1	1,250		3,000	3,000		2,800	4 400	•	3.668	50		92	3,809		11,957	(260)	1,670	2,900 264	1129	671-1	137	115	

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Page 3 of 3 2/13/24 1:23 PM GIStriptOpLandscape	PPD Budget	0.01	0.03	2.17		0.33	0.03	16.90	59.04	(2.31)	(2.31)	(2.31)
2/13/2 GIStratO	PPD Actual		0.07	0.73	0.04	0.17	0.50	17.10	47.93	5.80	5.80	2.80
	vrv Důf	30	139 *	3,848	108 *	395	1,384 *	3,525 *	22,313	23,387	23,387	23,387
	YTD Budget	30	75	6,000		006	75	46,639	162,939	(6,369)	(6,369)	(6'369)
	YTD Actual		214	2,152	108	505	1,459	50,164	140,626	17,018	17,018	17,018
Statement of Uperations Sharon Village Apartments Inc (SA) 12/1/23 to 12/31/23	PPD Budget Account	0.01 8615 Postage Expense		8621	8623	8624		17.61 Total General and Administration	59.50 Total Operating Costs	(2.82) Total Income/Loss from Operations	(2.82) Total Net Income Before Taxes	(2.82) Total Net Income/Loss
	PPD Actual			1.34	2	0.21	1 44	21.08	52.25	0.86	0.86	0.86
	Month Diff	ç	5 ¢	51 674	5	44	1,403 *	4,536	3,499	3.473	3.473	3 473
	Month Budger	Ş	01	000 c	×,000	300	25	16,373	55,333	(2.623)	(2.623)	(1) E 23
	Month Actual		ľ	10	070'1	206	1 428	20,909	51.834	850	850	

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0 0	Amount		000 810 16	392,670.16 2,656.36	2,000.30 224 QAE 02	10.040,472		(59 136 24)	123,739,14						185.16	18,391.18	32,594.90	51,171.24	20 JOD 80	32,400.62					
Balance Sheet as of 12/31/23 Sharon Village Apartments Inc (SA)																2			-						
	Description	Assets	Current Assets	Cash	Accounts Receivable	Other Current Assets	Jotal Current Assets	Non-Current Assets	Other Assets Pronerty Plant and Equipment	Total Non-Current Assets	Total Assets	Liabilities & Equity	Total Liabilities	Current Liabilities	Notes and Accounts Payable	Accrued Liabilities	Other Current Liabilities		Long Term Líabilitíes	Deferred Revenue	Total Total Liabilities	Equity	Total Equity	Total Liabilities & Equity	
	Account	1000	1001	1002	1100	1400		1500	1501 1800			3000	3001	3002	3004	3200	3300		3003	3500		4000			

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Page 1 of 2 02/13/24 1:24 PM GLBalShtLandscape	Amount			392 520 16	350.00	392,870.16		1,970.00	2,655.35		7,500.00	217,445.92	224,945.92	620,471.43		102 000	(25,175,06)	(59,136.24)		333,383.47	(209,644.33) 123,739.14	64,602.90	\$685,074.33				
Balance Sheet as of 12/31/23 Sharon Village Apartments Inc (SA)	Description	Assets	Current Assets	Cash	Operating Bank Account Petry Cash		Accounts Receivable	Accts Receivable-Private	Accts Receivable Other	Other Current Assets	Accrued Interest	Assets Limited to Use		Total Current Assets	Non-Current Assets	Other Assets	Intercompany Account-SV Apartments	Intercompany Account-SA with CK	Property, Plant and Equipment	Moveable Equipment	Accm Depn-Moveable Equipment	Total Non-Current Assets	Total Assets	Liabilities & Equity	Total Liabilities	Current Liabilities	:
	Account	1000	1001	1002	1003 1005)	1100	1101	1115	1400	1403	1504			1500	1501	1612	1623	1800	1810	1811			3000	3001	3002	

<i>us of 14/31/23</i> Sharon Village Apartments Inc (SA)
Deferred Revenue Deposits for Apartments Waiting List Deposits on Apartments Misc Deposits Account
Equity common Stock Retained Earnings Current Eamings Interdivision Equity
2

Month Month <t< th=""><th>Month Month PPD PPD Budger Dail Acount Budger Acount Budger Dail Acount Budger Acount 4,551 55,540 65,945 28,55 338,32 5100 Pivate Pay 52,440 65,945 26,59 338,32 500 Medical Pay 112,550 5,573 34,900 24,700 35,000 660 Insurance Part A 142,550 5,573 34,700 5500 Medicaid Panding 24,724 24,720 370,00 560 Insurance Part A 254,740 55,873 20,610 560 Insurance Part A 254,740 738,000 550 Insurance Part A 254,740 743,7467 74,3500 Medicaid Panding 274,7467 743,560 14,47,371 Total Revenue Total Revenue 7,473,467 743,560 Medicaid Medicaid Panding</th><th></th><th></th><th></th><th></th><th></th></t<>	Month Month PPD PPD Budger Dail Acount Budger Acount Budger Dail Acount Budger Acount 4,551 55,540 65,945 28,55 338,32 5100 Pivate Pay 52,440 65,945 26,59 338,32 500 Medical Pay 112,550 5,573 34,900 24,700 35,000 660 Insurance Part A 142,550 5,573 34,700 5500 Medicaid Panding 24,724 24,720 370,00 560 Insurance Part A 254,740 55,873 20,610 560 Insurance Part A 254,740 738,000 550 Insurance Part A 254,740 743,7467 74,3500 Medicaid Panding 274,7467 743,560 14,47,371 Total Revenue Total Revenue 7,473,467 743,560 Medicaid Medicaid Panding					
4.8 5010 Resident Revenue Days 13,70	4,681 292 501 Resident Revenue $52,440$ $65,945$ $285,95$ $332,32$ 5100 Pivate Pay $52,440$ $65,945$ $285,95$ $332,32$ 5100 Nedicale Part A $69,947$ $34,530$ $27,420$ $27,422$ 5100 Nedicale Pent A $90,522$ $407,70$ $370,00$ 5500 Nedicale Pending $1,473,467$ $78,200$ 556 $74,25$ $314,94$ Inarged Care $7,550$ $9,313$ $28,230$ $336,05$ 5800 Nedicare Part B $7,473,467$ $78,200$ 550 Nedicare Part B $74,73$ $7,473,467$ $78,200$ 53355 $274,73$ 5800 Vesterance $7,473,467$ $78,200$ 6573 $305,05$ 5800 Vesterance $7,473,467$ $168,510$ $74,29$ 7400 Netrans Administration $7,473,467$ $168,510$ $742,197$ 1021 Nersing Service $7,17500$ <t< th=""><th>¥</th><th>B</th><th>UTV Diff</th><th>PPD Actual</th><th>PPD Budget</th></t<>	¥	B	UTV Diff	PPD Actual	PPD Budget
4,681 2,84,7 33,83,7 5100 Montanial Part A 36,760 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,5,0 15,5,7,5 35,0,0 15,5,7,5 35,0,0 15,5,7,5 35,0,0 15,5,7,5 35,0,0 15,5,7,5 35,0,0 15,5,7,5 35,0,0 15,5,7,5 35,0,0 15,5,7,5 35,0,0 15,5,7,5 35,0,0 16,3,5,7,7 35,5,7,7 35,0,0 36,1,7,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 34,1,7 75,5,5,5 35,5,7 <td>4,681 232 3430 5544 6574 5673 3532 510 Provate Pay 122,540 65946 5073 5400 Medicare Part A $31,750$ $35,352$ 510 Medicare Part A $31,750$ $35,353$ $401,70$ $370,00$ 5500 Medicare Part A $31,750$ $35,353$ $470,00$ 500 Medicare Part A $25,550$ 5573 $272,00$ 5500 Medicare Part A $25,550$ 5573 $272,00$ 5500 Medicare Part A 7500 5500 Medicare Part B $743,400$ $733,200$ $1,473,467$ $168,365$ $274,73$ 500 Medicare Part B $7,750$ $122,230$ $314,94$ foral Part B $743,400$ $1,473,467$ $168,365$ $274,73$ 500 Other Revenue $1,77,3720$ $168,367$ $237,300$ 0016 Numistration $1,7550$ $41,660$ $123,178$ foral Revenue<td>Davs</td><td></td><td>339 +</td><td></td><td></td></td>	4,681 232 3430 5544 6574 5673 3532 510 Provate Pay 122,540 65946 5073 5400 Medicare Part A $31,750$ $35,352$ 510 Medicare Part A $31,750$ $35,353$ $401,70$ $370,00$ 5500 Medicare Part A $31,750$ $35,353$ $470,00$ 500 Medicare Part A $25,550$ 5573 $272,00$ 5500 Medicare Part A $25,550$ 5573 $272,00$ 5500 Medicare Part A 7500 5500 Medicare Part B $743,400$ $733,200$ $1,473,467$ $168,365$ $274,73$ 500 Medicare Part B $7,750$ $122,230$ $314,94$ foral Part B $743,400$ $1,473,467$ $168,365$ $274,73$ 500 Other Revenue $1,77,3720$ $168,367$ $237,300$ 0016 Numistration $1,7550$ $41,660$ $123,178$ foral Revenue <td>Davs</td> <td></td> <td>339 +</td> <td></td> <td></td>	Davs		339 +		
2,440 6,6,945 2,85,55 338.2,2,00 Modiate Part A 330,21 30,30,11 30,30,11	52,440 65,945 226,55 333.32 5100 7,42 5200 100 7,42 5200 7,42 5300 5500 7,42 5700 5500 7,42 5700 5500 7,42 5700 5500 5500 7,42 5700 5500 5700 5500 5700 5700 5700 5700 5700 5700 5700 5700 5700 5700 5700 5700 5700 5700 5700 5700 57101 1701 <td>2</td> <td>v</td> <td>193.140</td> <td>282.85</td> <td>338.30</td>	2	v	193.140	282.85	338.30
1:22.440 1:564' 607.51 6:00 Medicate Part A 1:30.411 2.44,710	132,540 17,664 607.81 610.78 5300 74,73 5300 74,73 5300 74,73 5300 74,73 5300 74,73 5300 74,73 5300 74,73 5300 74,25 5700 74,73 5300 74,25 5700 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,73 5600 74,74 770 1018 74,74 770 74,74 770 74,74 770 74,74 770 74,74 74,74 740 74,74 740 74,74 740 740 740 740 740 740 740 740 741 741 741 741 741 741 741 <			641	575.07	610.68
689.447 34.507 274.73 5500 Modelaid Mode	689.847 34,930* 274.02 274.73 5300 5400 5500 5400 5500	•	C	116 877 *	276 25	274.73
9 100 0.042° 2863 3700 500 5130 54180 54180 54180 54180 54180 54180 54180 54180 54180 54180 55746 5417 75.266 54180 7473 75.260 54180 76180 76180 76180 76180 76180 76180 76180 76127 75.266 71340 75.266 71340 75.266 71340 75.266 71340 75.266 71360 75.266 71340 75.266 71340 75.266 71340 75.266 71340 75.266 71340 75.266 71340 75.226 75.266 713400 75.266 7303.744 11 75.266 <t< td=""><td>90,542* 268.97 56.0 5700 5500 1 31,760 35,905* 477.70 370.00 5500 7.42 5700 34,750 9,913* 5.566 7.42 5700 7.42 5700 35,555 25,555 25,556 7.47.73 5800 7.42 5700 25,556 25,556 25,716 237.303 305.00 5850 7.42 7,473,467 78,820* 297.36 214.78 10tal Rt 10tal Rt 7,7550 1,1,550 1,1,250 0.11 (0.16) 6000 600 17,473,467 168,355 297.36 314.94 10tal Rt 7000 7,750 1,250 0.11 (0.16) 6000 7101 112,34 120,120 21,876 25.47 36.00 7400 7700 122,37 7200 120,120 21,876 25.47 36.00 7400 7700 127.37 7200 120,120 21,876</td><td>-</td><td></td><td>138 705 *</td><td>252.36</td><td>Ì</td></t<>	90,542* 268.97 56.0 5700 5500 1 31,760 35,905* 477.70 370.00 5500 7.42 5700 34,750 9,913* 5.566 7.42 5700 7.42 5700 35,555 25,555 25,556 7.47.73 5800 7.42 5700 25,556 25,556 25,716 237.303 305.00 5850 7.42 7,473,467 78,820* 297.36 214.78 10tal Rt 10tal Rt 7,7550 1,1,550 1,1,250 0.11 (0.16) 6000 600 17,473,467 168,355 297.36 314.94 10tal Rt 7000 7,750 1,250 0.11 (0.16) 6000 7101 112,34 120,120 21,876 25.47 36.00 7400 7700 122,37 7200 120,120 21,876 25.47 36.00 7400 7700 127.37 7200 120,120 21,876	-		138 705 *	252.36	Ì
9 7/50 35.905 407/70 377.00 56.00 101.770 $37,590$ $6,579$ $2.84.20$ 7.42 570 Medicare Part B 69.305 541.80 $24,750$ $7.8,800$ $78,800$ 73.800 73.748 75.826 7.42 77.88 76.8500 101.770 $8.90.17$ 75.826 $7.8,500$ $78,800$ 237.35 314.44 104.16 500.05 541.78 75.826 $1,473,467$ $1.68,355$ 297.35 314.44 104.16 500.05 541.77 75.826 $1,473,467$ $1.68,355$ 297.35 314.77 700.06 74.786 $4.305.964$ 11 $1,773,66$ $4.714.07$ $4.305.960$ $11.777.206$ $4.305.960$ $11.773.966$ 12.377 12.8560 $1,773,560$ $11.68,357$ 200.00 000.00 00.00 000.00 000.00 000.00 000.00 000.00 000.00 $11.777.720$ $12.950.00$ <t< td=""><td>91,760 $35,905^{+}$ 407.70 370.00 5500 1 $34,750$ $9,913^{+}$ $5,573$ $9,913^{+}$ $5,66$ $7,42$ 5700 5800 7 $34,750$ $25,746$ 272.865 274.73 5800 7 $26,550$ $26,706$ $7,820^{+}$ 297.265 314.94 10418^{-} $7/750$ $1,2560$ $1,2560$ 214.367 74.26700 5800 $7/750$ $1,2560$ $21,266$ 297.365 297.365 71018^{-} $1,473,467$ $168,355^{-}$ 297.367 314.78^{-} 10418^{-} $7/7500$ $116,325^{-}$ 297.365 314.78^{-} 1018^{-} $17,550$ $116,325^{-}$ 297.367 3700^{-} 3700^{-} $17,550$ $126,135^{-}$ $214,13^{-}$ 314.78^{-} 1018^{-} $17,560$ $13,191^{-}$ 8.89^{-} $120,137^{-}$ 2700^{-} $120,120$ $13,191^{-}$ $25,380^{-}$ $27,$</td><td></td><td>-</td><td>8 801</td><td>416 18</td><td>370.00</td></t<>	91,760 $35,905^{+}$ 407.70 370.00 5500 1 $34,750$ $9,913^{+}$ $5,573$ $9,913^{+}$ $5,66$ $7,42$ 5700 5800 7 $34,750$ $25,746$ 272.865 274.73 5800 7 $26,550$ $26,706$ $7,820^{+}$ 297.265 314.94 10418^{-} $7/750$ $1,2560$ $1,2560$ 214.367 74.26700 5800 $7/750$ $1,2560$ $21,266$ 297.365 297.365 71018^{-} $1,473,467$ $168,355^{-}$ 297.367 314.78^{-} 10418^{-} $7/7500$ $116,325^{-}$ 297.365 314.78^{-} 1018^{-} $17,550$ $116,325^{-}$ 297.367 3700^{-} 3700^{-} $17,550$ $126,135^{-}$ $214,13^{-}$ 314.78^{-} 1018^{-} $17,560$ $13,191^{-}$ 8.89^{-} $120,137^{-}$ 2700^{-} $120,120$ $13,191^{-}$ $25,380^{-}$ $27,$		-	8 801	416 18	370.00
18.2.560 6.573 2.94.20 310.00 560 341.500 341.500 2.5.5.50 2.5.44 2.8.500 Hespice 96.300 341.50 55.66 341.500 7.5.5.5.5 2.7.45 5700 Metrans Admin 75.26 344.47 75.26 344.73 75.26 344.73 75.26 344.73 75.26 344.73 75.26 344.74 75.26 344.74 75.26 344.74 75.26 344.74 75.26 344.74 75.26 344.74 75.26 344.74 75.26 344.74 75.26 345.74 717.20 72.55 714.74 77.75 720.74 41.74.407 4.305.74 714.73 1.473.467 1.65.355 2.7.37 720 Nusing Anninistration 1.766.92 52.307 733.74 41.74.407 4.305.74 714.77 1.473.467 2.5.7 35.00 Achiest Service 30.600 Cher Revenue 3.75.44 49.474.401 4.005.807 4.174.401 4.305.74 4.86.950 1.473.467 2.5.7	182,590 $6,579$ $29,413^{\circ}$ $29,413^{\circ}$ $5,66$ $7,42$ 5700 5800 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 $7,42$ 5700 5850 7700 1011 8700 7101 1011 8700 7101 1011 8700 7101 1011 7200 1011 7101 1011 7101 1012 1011 7101 1012 1010 1020			* 30000		310.00
34,75 $9,15$ $5,65$ $7,42$ 5700 Molicate Part R $90,540$ $11,17$ $75,860$ $10,170$ $26,560$ $10,170$ $26,560$ $10,170$ $26,560$ $10,170$ $30,56,96,594$ $11,17$ $75,860$ $10,170$ $30,56,96,596$ $10,170$ $30,56,96,596$ $10,170$ $30,201$ $224,738$ $75,860$ $10,170$ $30,201$ $12,220$ $11,17,206$ $4,30,20,704$ 11 $1,770,467$ $1,2560$ $0,11$ $(0,16),600$ Operating Administration $1,704,946$ $1,770,065$ $43,03,704$ 11 $1,72,010$ $3,57$ 7101 Nusing Administration $1,704,946$ $1,770,065$ $43,03,704$ 11 $125,130$ $125,23$ $31,737$ 7000 Doministration $1,774,407$ $4,303,207$ $11,700,65$ $17,7100$ $35,700$ $31,890$ $125,23$ $32,731$ $32,731$ $32,714$ $30,901$ $125,130$ $125,23$ $32,731$ $32,710$ $11,10,100$ </td <td>34,750 $9,913*$ 5.66 7.42 5700 7.42 5700 7.42 5700 5850 7.43 5800 7.43 5800 7.43 5800 7.43 5800 7.473 7000 6000 7.473 7101 112.473 7101 112.434 101217 7.200 $7.127.37$ 7200 112.737 7200 127.37 7200 127.37 7200 71011 112.46 71011 112.737 7200 127.37 7200 127.37 7200 127.37 7200 127.37 7200 127.37 7200 127.37 72</td> <td></td> <td></td> <td>50.010 1 220 *</td> <td>00 F</td> <td>00.010</td>	34,750 $9,913*$ 5.66 7.42 5700 7.42 5700 7.42 5700 5850 7.42 5700 5850 7.42 5700 5850 7.42 5700 5850 7.42 5700 5850 7.42 5700 5850 7.42 5700 5850 7.43 5800 7.43 5800 7.43 5800 7.43 5800 7.473 5800 7.473 5800 7.473 5800 7.473 5800 7.473 5800 7.473 5800 7.473 7000 6000 7.473 7101 112.473 7101 112.434 101217 7.200 $7.127.37$ 7200 112.737 7200 127.37 7200 127.37 7200 71011 112.46 71011 112.737 7200 127.37 7200 127.37 7200 127.37 7200 127.37 7200 127.37 7200 127.37 72			50.010 1 220 *	00 F	00.010
25,50 $25,746$ $272,85$ $247,75$ 0.175 $0.06,00$ S800 Veterans Admin $75,820$ $76,860$ 1 $747,4217$ 16565 $297,25$ $314,34$ total Revenue $3,201$ $75,820$ $7,17,126$ $1,1750$ $1,1250$ 011 $(0,16)$ 000 000 000 $1,17,120$ $4,174,407$ $4,303,704$ 11 $1,473,467$ $168,355$ $297,35$ $314,34$ Total Revenue $3,201$ $(2,250)$ 11 $1,734,67$ $163,355$ $297,35$ $314,34$ Total Revenue $3,201$ $(2,250)$ 11 $1,7560$ $42,305,764$ $48,91$ $170,948$ $1770,065$ $39,01$ $122,700$ $127,100$ $125,23$ $127,37,200$ $120,106$ $33,01,000$ 110 $127,4407$ $413,302,704$ 11 $122,700$ $112,900$ $215,700$ $110,000$ 10000 100000 $1000000000000000000000000000000000000$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$.	5,230		27 172
$2e_{1,74}$ 7820° 23.06 580 $Veterars Admin$ $724,733$ $724,733$ $724,733$ $724,733$ $724,733$ $724,733$ $724,733$ $726,566$ 14 $11,473,467$ $163,355$ $237,25$ $314,94$ 1011 $(0,16)$ 600 Other Revenues 2201 $2,2560$ $11,71,206$ $4,717,206$ $4,717,206$ $4,714,407$ $4,303,704$ 11 $1,473,467$ $168,510$ $257,16$ $237,7$ 100 Nusing Service $3,75,964$ $49,303,704$ 11 $1,770$ $216,510$ $257,17$ 200 700 Nusing Service $375,964$ $4303,704$ 11 $120,120$ $216,750$ $237,710$ Nusing Service $375,964$ $480,990$ $367,704$ 11 $120,120$ $216,750$ $254,75$ $256,730$ $250,722$ $52,220$ $52,22,220$ $52,22,22,230$ $52,22,22,230$ $72,730$ $72,730$ $72,730$ $72,730$ $72,730$ $72,730$ $72,720$ $72,720$ <td>$\begin{array}{c c c c c c c c c c c c c c c c c c c$</td> <td></td> <td>1</td> <td>23,301</td> <td>204.03</td> <td>20E 00</td>	$\begin{array}{c c c c c c c c c c c c c c c c c c c $		1	23,301	204.03	20E 00
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	$1,474,217$ $169,605^{*}$ 297.25 314.74 Total Ra 7500 $1,250$ 0.11 (0.16) 6000 6 $1,473,467$ $168,355^{*}$ 297.36 314.78 Total Ra $1,473,467$ $168,355^{*}$ 297.36 314.78 Total Ra $1,473,467$ $168,350$ 3.97 3.75 7101 7000 $17,650$ 116 3.97 3.75 7101 7200 7200 $120,120$ $21,876$ $22,38$ 25.47 36.00 7000 7101 $120,120$ $21,876$ $21,876$ $22,38$ 25.647 7001 7001 $120,120$ $21,810$ $12,737$ 2200 7700 7101 7700 7101 7700 7101 7700 7101 7700 7101 7101 7101 7101 7101 7101 7101 7101 7101 7101 7100 7100 7100 7100			00'847	200.002	00.000
	(750) $1,250$ 0.11 (0.16) 6000 6000 $1,473,467$ $168,355^*$ 297.36 $3.14.78$ 7000 7000 $1,473,457$ $168,355^*$ 297.36 $3.14.78$ 7000 7000 $17,550$ 116 $56,715$ $2.97.36$ 7101 7000 $596,215$ $42,199$ 126.23 127.37 7200 $168,510$ $56,715$ 25.647 3.97 3.75 $120,120$ $21,876$ 22.38 25.66 7400 $120,120$ $21,810$ $13,191$ 1.96 4.66 7200 $12,940$ 577 2.822 2.73 7500 $12,940$ 577 2.1810 1.011 7001 $72,040$ $13,191$ $13,191$ 1.96 4.66 7800 7600 $21,810$ $1,821$ 0.822 1.011 7001 $7,000$ $10,821$ 0.820 1.64 1.64 839 $7,000$ $10,821$ 0.842 3.53 8400 $7,000$ $100^{-1},59$ 3.53 8400 $7,000$ $100^{-1},59$ 3.53 8400 $7,000$ $100^{-1},59$ 3.53 8600 $7,000$ $1,59$ 3.24 30.298 8600 $7,000$ $1,59$ 3.53 3.200 1.53 $7,000$ $1,59$ 3.253 3.232 2400 $7,000$ $1,59$ 3.24 30.298 8600 $7,000$ $1,59$ 3.232 23.04 </td <td></td> <td></td> <td>134,748</td> <td>311.98</td> <td>314.10</td>			134,748	311.98	314.10
(700) $(1,72,467)$ $(163,355)$ $297,38$ $71,18$ Total Revenue $4,174,407$ $4,303,704$ $11,1560$ $1,472,467$ $168,355$ $297,38$ $317,710$ $319,720$ $4,303,704$ $11,7560$ $1,7560$ 116 397 3.75 7101 Nursing Administration $1,744,407$ $4,303,704$ $11,700,65$ $56,715$ $55,715$ $25,47$ $350,07300$ Anollarive $375,994$ $46,9411$ $39,010$ $12,7300$ $4,652$ $357,7300$ Anollarive $375,994$ $46,9411$ $38,010$ $12,7300$ $4,652,7300$ $56,715$ $22,7300$ $56,713$ $32,600,7300$ $12,9400$ 7700 Medical Records $11,6,020$ $13,8400$ $1,2,2400$ 7300 Medical Records $12,9440$ $13,8400$ $21,810$ $1,922$ 9000 Pantoversention $120,4490$ $13,8400$ $7,000$ $1,3191$ $1,922$ 9000 Pantoversention $120,4490$	(700) $1,473,467$ $168,355^{*}$ 297.36 314.78 Total Ra $1,473,467$ $168,355^{*}$ 297.36 314.78 Total Ra $1,473,467$ $168,356$ $42,199$ $126,23$ 3.97 3.75 7101 $120,120$ 56.715 25.47 3.97 3.75 7101 127.37 7200 $120,120$ $21,810$ $126,23$ 127.37 7200 7300 $120,120$ $21,810$ $13,191$ $126,23$ 3.97 2.73 7600 $12,940$ 577 222.38 25.66 7400 7700 $12,940$ $21,810$ $1,3,191$ 1.96 4.66 7400 $21,810$ $7,100$ 226 4.66 7400 7700 $21,810$ $7,822$ 8.89 10.01 7900 7700 $7,000$ $7,822$ 8.89 10.01 7900 7700 $7,000$ $7,822$ 8.83			5,451	0.24	(0.16)
1,473,467 $168,355$ $297,36$ 314.78 Total Revenue $4,114,404$ $1,202,222$ $71,550$ 116 3.97 3.75 7101 Nursing Ammistration $1,704,928$ $1.72,322$ $596,516$ $55,715$ 25.73 200 7200 Munistration $1,704,968$ $1.770,058$ $120,120$ $21,876$ 25.731 200 300 $395,400$ $375,984$ $469,950$ $120,120$ $21,876$ 25.731 200 300 $396,7300$ $466,950$ $394,020$ $120,120$ $21,810$ $13,191$ $12,340$ $13,491$ $13,191$ $33,010$ $120,120$ $21,810$ $13,191$ $13,191$ $13,191$ $13,340$ $13,340$ $120,120$ $13,191$ $13,191$ $19,3100$ $33,233$ $38,400$ $21,800$ $13,191$ $13,191$ $19,600$ $13,840$ $13,840$ $120,800$ $13,191$ $13,900$ $13,2600$ $13,2600$ <td< td=""><td>$1,473,467$ $168,355^*$ 297.36 314.78 Total Ri $17,550$ 116 3.97 3.75 7101 7200 $17,550$ $42,199$ 126.23 3.97 3.75 7101 7200 $120,120$ $21,876$ 56.715 25.47 35.00 7300 7300 $120,120$ $21,876$ 577 22.38 $22,566$ 7400 7700 $12.0,120$ $21,810$ $13,191$ 22.82 3.97 2.73 7500 7700 12.940 577 2.82 3.97 2.73 7500 7700 12.940 577 2.82 3.97 2.73 7500 7700 $4,660$ 2.79 8.89 10.01 7900 7700 7700</td><td></td><td>4 2</td><td>179 297 *</td><td>312.22</td><td>313.93</td></td<>	$1,473,467$ $168,355^*$ 297.36 314.78 Total Ri $17,550$ 116 3.97 3.75 7101 7200 $17,550$ $42,199$ 126.23 3.97 3.75 7101 7200 $120,120$ $21,876$ 56.715 25.47 35.00 7300 7300 $120,120$ $21,876$ 577 22.38 $22,566$ 7400 7700 $12.0,120$ $21,810$ $13,191$ 22.82 3.97 2.73 7500 7700 12.940 577 2.82 3.97 2.73 7500 7700 12.940 577 2.82 3.97 2.73 7500 7700 $4,660$ 2.79 8.89 10.01 7900 7700		4 2	179 297 *	312.22	313.93
7000 Operating Costs 56.22 52.320	7000 115 3.97 3.75 7101 7 $596,215$ $42,199$ $126,23$ 3.75 7101 7200 $168,510$ $56,715$ $55,715$ $25,47$ 3.60 7300 $120,120$ $21,876$ 22.38 $25,56$ 7400 7300 $12,0,120$ $21,810$ $13,191$ 1.96 226.573 2732 7500 $12,940$ 577 2.82 2.82 2.73 7500 7300 $12,940$ 226 $4,652$ 3.397 2.73 7500 7400 $12,940$ 225 $1.3,191$ 1.96 1.00 7000 7000 $21,810$ $7,822$ 8.89 10.01 7900 7700 $7,660$ $4,837$ 1.96 8.89 10.01 7900 $7,000$ $7,000$ $7,822$ 8.89 10.01 7900 $7,000$ $7,000$ $7,822$ 8.39			100,000		
17,550 116 3.97 3.75 7101 Nursing Administration $56,222$ $52,320$ $566,215$ $54,715$ 25.44 $56,07$ Nursing Service $1,700,085$ $32,320$ $120,120$ $218,77$ 22.38 25.66 Autivities $37,948$ $46,968$ $354,020$ $12,710$ $218,77$ 22.38 25.66 Autivities $31,91$ $38,010$ $12,740$ $4,552$ 3.37 273 7600 $46,411$ $38,010$ $12,940$ 577 2.82 56.00 Advities $33,534$ $38,410$ $12,940$ $7,822$ 32.80 $10,01$ 7000 Heid $46,690$ $2,190$ $7,822$ $33,731$ $44,913$ $38,410$ $2,190$ $7,822$ $33,410$ $46,71$ $38,010$ $2,190$ $12,940$ $11,910$ $11,910$ $116,610$ $113,840$ $2,100$ $1,6800$ Panurity $112,940$ 1	17,550116 3.97 3.75 7101 596,21542,19956,71556,715 3.97 3.75 7200 168,51056,71556,715 25.47 36.00 7300 120,120 $21,876$ 25.47 36.00 7300 120,120 $21,876$ 2.238 25.66 7400 120,120 $21,876$ 2.226 1.01 1.007 120,120 $27,307$ 2.73 7500 12,940 577 2.226 1.01 7700 $4,660$ $2.1,810$ $13,191$ 8.82 10.01 7000 $13,191$ 1.96 4.66 7800 7000 $7,822$ 9.06 10.01 7900 $7,660$ $4,837$ 1.64 1.64 7800 $7,000$ $7,822$ 9.06 10.01 7900 $7,000$ $7,822$ 9.06 10.01 7900 $7,000$ $7,822$ 9.06 1.64 7800 $7,000$ $7,822$ 9.06 1.64 7800 $7,000$ $7,923$ $1,932$ 3.32 8400 $7,000$ 100^{-1} 29.06 1.593 8500 $7,100$ $1,320,235$ $145,337$ $267,69$ $2.22.04$ $70a1$ $7,100$ $1,320,235$ $145,337$ 29.67 3.273 $70a1$ $7,100$ $1,5322$ $23,017^{*}$ 29.67 32.73 $70a1$ $7,102$ $1,5322$ $23,017^{*}$ 29.67 32.73 $70a1$	rating Costs				
596,21542,196126.23127.377200Nursing Service1,700,851,700,085166,51056,71525,4736.00700Anciliaries35,0033,020469,950120,12021,87622,3825,667400Dietary31,91934,01012,7804,552*32,27560Achifies35,5035,02012,71051,7101017100Medical Records35,53438,47012,94027,8712,822.767600Achifies35,53438,47012,94027,8218.891,017700Medical Records32,73164,66021,81013,1911.967,802Laundry122,44911,5060138,8805,5601,08219.0610,81110017000Pant Operations and Maint.129,44911,9605,5601,08210,641,548100Transporten25,79822,8607,00010025,700Depreciation21,90021,00021,0007,000100716,5201,598300Interest, Amoritication & Lease46,5507,10010071001700Tansporten25,79828,607,00010075,70024,60173,840173,3007,00010553,23400Tansporten25,79828,607,10010071001700B600General and Administration11,90013,36015,550 <t< td=""><td>596.215 $42,199$ 126.23 127.37 7200 7300 7400 7200</td><td></td><td></td><td>3,902 *</td><td>4.21</td><td>3.82</td></t<>	596.215 $42,199$ 126.23 127.37 7200 7300 7400 7200			3,902 *	4.21	3.82
$6.6.5.16$ $5.6.716$ $5.6.71$ 36.00 7300 Ancillances $37.5,964$ 469.56 $120,120$ $21,876$ 2.38 25.66 7400 Dietary $37.5,964$ 469.950 354.020 $12.0,120$ 2.1876 2.33 2.73 7500 Social Services $34,70$ $38,773$ $38,773$ 12.940 577 2.82 2.77 7600 Medical Records $33,554$ $38,470$ $12,940$ 577 2.82 700 Medical Records $33,5731$ $64,680$ $2,160$ $7,822$ 8.89 10.01 7900 Housekeeping $116,950$ $138,880$ $50,580$ $10,821$ 9.06 10.81 800 Panet Operations and Maint. $12,9449$ $151,360$ $7,000$ $10,62$ 150 8.200 Depreciation $21,900$ $21,000$ $21,000$ $7,000$ 100^{1} 5.79 8000 Interest, Amoritration & Lasse $46,520$ $46,550$ $7,000$ 100^{1} 5.20 3.23 3.23 $3.2,600$ $21,000$ $27,100$ 100^{1} 5.20 0.72 $21,000$ $21,000$ $21,000$ $27,100$ 100^{1} 5.20 0.01 150 $22.5,798$ $21,800$ $7,000$ $125,550$ 5.20 5.73 8000 $146,220$ $46,550$ $7,000$ $125,250$ $45,720$ $46,550$ $46,550$ $145,520$ $46,5201$ $12,203$ $21,74$ $32,828$ $21,920$ </td <td>168,510 56.715 25.47 36.00 7300 7300 120,120 $21,876$ 3.97 2.73 7500 7400 7300 120,120 $21,876$ 2.38 25.66 7400 7300 7300 120,120 $21,876$ 2.226 1.01 1.01 7000 7700 $4,660$ 2226 1.01 1.96 4.66 7800 7700 $21,810$ $13,191$ $13,191$ 1.96 4.66 7800 7700 $46,840$ $7,822$ 9.06 10.01 7900 7700 7700 $50,580$ $10,821$ 0.821 9.06 10.61 7900 7700 $7,000$ $7,822$ 9.36 1.59 8.300 7700 1.59 8700 $7,000$ 100^{-1} 5.20 1.59 8.300 770 1.59 8700 $7,000$ 100^{-1} $2.67.69$ $3.2.32$ 8400 744 8.300 744 7.293 8400</td> <td></td> <td>-</td> <td>65,137</td> <td>127.52</td> <td>129.12</td>	168,510 56.715 25.47 36.00 7300 7300 120,120 $21,876$ 3.97 2.73 7500 7400 7300 120,120 $21,876$ 2.38 25.66 7400 7300 7300 120,120 $21,876$ 2.226 1.01 1.01 7000 7700 $4,660$ 2226 1.01 1.96 4.66 7800 7700 $21,810$ $13,191$ $13,191$ 1.96 4.66 7800 7700 $46,840$ $7,822$ 9.06 10.01 7900 7700 7700 $50,580$ $10,821$ 0.821 9.06 10.61 7900 7700 $7,000$ $7,822$ 9.36 1.59 8.300 7700 1.59 8700 $7,000$ 100^{-1} 5.20 1.59 8.300 770 1.59 8700 $7,000$ 100^{-1} $2.67.69$ $3.2.32$ 8400 744 8.300 744 7.293 8400		-	65,137	127.52	129.12
120,120 21,876 22.38 25.66 740 Dietary 318,969 354,020 120,120 577 2.82 2.73 7500 Social Services 31,910 38,010 12,940 577 2.82 2.73 7500 Social Services 36,471 38,010 12,940 577 2.82 2.76 7600 Activities 33,534 38,470 21,810 13,191 1.96 4,660 Laundry 12,059 13,840 26,580 10,821 9.06 10,017 7000 Laundry 12,050 13,840 7,660 4,837 0.64 1,07 7000 11,96 46,50 13,840 7,000 10,07 10,817 7000 10,821 9.06 13,840 15,1360 7,000 10,07 6,0800 Introferention 12,9449 15,1360 27,940 15,1360 7,000 10,07 6,0800 Interst, Amortization 2,149 15,13,300 2,16	100,010 21,876 22.38 25.66 7400 12,0,120 21,876 2.23 3.97 2.73 7500 12,0,120 21,876 2.26 1.01 1.00 7700 12,0,120 21,876 2.26 1.01 1.00 7700 21,810 13,191 13,191 1.96 4.66 7800 21,810 13,191 1.96 1.01 7900 46,840 7,822 9.06 10.01 7900 50,580 10,821 9.06 10.01 7900 7,000 10,821 0.64 1.64 8100 7,000 10,821 0.64 1.59 8300 7,000 100 50 3.32 8400 7,000 100 50 3.32 8400 75,500 16,145 32.49 30.98 8500 60,800 12,682* 16,74 12.99 8500 61,00 1,320,235 145,337 267,69 1.09 8800 61,3202 2,317 29,67			93,966	28.12	34.28
1.2780 4.52° 3.97 2.73 7500 Social Services $46,411$ $38,010$ $12,940$ 577 2.82 2.76 7600 Activities $33,534$ $38,470$ $12,940$ 777 2.82 2.76 7600 Activities $33,534$ $38,70$ $21,810$ $13,191$ 1.96 4.66 700 Medical Records $12,059$ $13,800$ $21,810$ $13,191$ 1.96 700 Medical Records $12,049$ $151,360$ $21,810$ $10,821$ 9.06 $10,01$ 7900 Housekeeping $116,050$ $138,800$ $7,660$ $4,837$ 0.64 1.64 1.64 $1.64,810$ $116,050$ $151,360$ $7,000$ $10,021$ 0.64 1.64 1.64 8100 $116,050$ $21,000$ $27,100$ $10,07$ 6.20 5.79 8200 Depreciation $129,449$ $151,360$ $27,100$ $10,07$ 6.20 5.79 8200 Interst, Arrorization & Lease $81,300$ $27,100$ $10,07$ 6.20 5.79 8500 Interst, Arrorization & $172,337$ $182,400$ $27,100$ $10,72$ $16,337$ $16,550$ $22,100$ $21,000$ $21,000$ $27,100$ $10,27$ $20,000$ Interst, Arrorization & $172,337$ $182,400$ $15,550$ $22,415$ $22,800$ Interst, Arrorization & $172,337$ $46,510$ $15,500$ $145,337$ $120,4700$ $21,000$ $21,000$ $1,550$ <td>$12,780$ $4,552^*$ 3.97 2.73 7500 $12,940$ 577 2.82 2.76 7500 $4,660$ 226 1.01 1.00 7700 $2,1810$ $13,191$ 1.96 4.66 7800 $46,840$ $7,822$ 9.06 10.01 7900 $50,580$ $10,821$ 9.06 10.61 7900 $7,660$ $4,837$ 1.696 1.64 8.100 $7,000$ $10,821$ 9.06 10.01 7900 $7,000$ $7,000$ $10,821$ 9.06 10.01 7900 $7,000$ $7,000$ $10,821$ 0.64 1.64 8100 $7,000$ $10,62$ 3.23 3.32 8400 $15,550$ $12,692$ 3.249 30.98 8500 $145,020$ $1,925$ $145,337$ 267.69 $3.22.04$ $10ell$ $1,320,235$ $145,337$ 226.67 32.73 $70ell$ 1001 $1,53,232$ $23,017^*$ <td< td=""><td></td><td>(1)</td><td>35,051</td><td>23.86</td><td>25.82</td></td<></td>	$12,780$ $4,552^*$ 3.97 2.73 7500 $12,940$ 577 2.82 2.76 7500 $4,660$ 226 1.01 1.00 7700 $2,1810$ $13,191$ 1.96 4.66 7800 $46,840$ $7,822$ 9.06 10.01 7900 $50,580$ $10,821$ 9.06 10.61 7900 $7,660$ $4,837$ 1.696 1.64 8.100 $7,000$ $10,821$ 9.06 10.01 7900 $7,000$ $7,000$ $10,821$ 9.06 10.01 7900 $7,000$ $7,000$ $10,821$ 0.64 1.64 8100 $7,000$ $10,62$ 3.23 3.32 8400 $15,550$ $12,692$ 3.249 30.98 8500 $145,020$ $1,925$ $145,337$ 267.69 $3.22.04$ $10ell$ $1,320,235$ $145,337$ 226.67 32.73 $70ell$ 1001 $1,53,232$ $23,017^*$ <td< td=""><td></td><td>(1)</td><td>35,051</td><td>23.86</td><td>25.82</td></td<>		(1)	35,051	23.86	25.82
$12,000$ 770 610 7100 610 7100 6101 $33,534$ $33,470$ $4,660$ 226 1.01 1.00 7700 $Medical Records$ $12,009$ $13,840$ $21,810$ $13,191$ 1.96 4.66 700 $Medical Records$ $12,009$ $13,840$ $21,810$ $7,822$ 8.89 10.01 7900 $Huusekeeping$ $1126,050$ $13,840$ $50,580$ $10,821$ 9.06 10.01 7900 $Pant Operations and Maint.126,449151,3607,6604,8370.641.648100Pant Operation126,449151,3607,000100^{-}6.208100Pant Operation21,00021,00021,0007,000100^{-}6.205.798300Interest, Amoritization & Lease81,36081,3607,000100^{-}6.205.798300Interest, Amoritization & Lease81,36081,3607,100100^{-}6.205.798300Interest, Amoritization & Lease81,36081,30015,5505.7963.249300Interest, Amoritization & Lease81,36081,300145,02016,33016,33712,377182,400145,02012,30222,41632.74380,274380,266145,02012,32021,93012,30213,23032,7331,592,774388,286$	$1,2,00$ 577 2.82 5.77 2.82 2.76 7600 $4,660$ 2.26 1.01 1.00 7700 1.00 7700 $21,810$ $13,191$ 1.96 4.66 7800 7700 $46,840$ $7,822$ 8.89 10.01 7900 7700 $50,580$ $10,821$ 0.64 1.64 8100 7700 $7,000$ $7,000$ $10,821$ 0.64 1.64 8100 $7,000$ $10,821$ 0.64 1.64 8100 $7,000$ $10,01$ 7900 8300 8200 $7,100$ 100^{-} 6.20 3.32 8400 $15,550$ $12,682^{*}$ 16.74 12.99 8500 $145,020$ $2,415$ 32.49 30.98 8500 $5,100$ $1,320,235$ $145,337$ 267.69 2.04 $10eII$ $1,320,235$ $145,337$ 226.76 1.09 8800 $1,320,232$ $23,017^{*}$ 29.67	Services		8,401 *	3.47	2.01
$4,6,0$ 226 1.011.007700Medical Records12,05913,840 $21,810$ $13,191$ $1,96$ 4.66 7800 Laundry $12,059$ $13,840$ $46,840$ $7,822$ 8.89 10.01 7900 Housekeeping $32,731$ $64,660$ $50,580$ $10,821$ 9.06 10.61 7900 Housekeeping $116,050$ $138,880$ $7,660$ $4,837$ 0.64 $1,64$ 1730 $138,880$ $32,731$ $64,650$ $7,000$ $7,500$ $1,59$ $57,98$ $20,00$ Plant Operations and Maint. $129,449$ $151,360$ $7,000$ $1,59$ 0.64 $1,50$ 0.64 $1,50$ $27,700$ $21,000$ $21,000$ $27,100$ 100^{-} 6.20 5.79 300 Interest, Amorization & Lease $81,460$ $81,300$ $27,100$ 100^{-} 6.20 5.79 300 Interest, Amorization & Lease $46,220$ $46,650$ $60,800$ $12,852$ 3.49 300 Taras portation $21,700$ $21,000$ $14,600$ $15,300$ $145,020$ $145,337$ $12,998$ 8600 Cheral and Administration $11,806$ $15,300$ $1,320,235$ $145,337$ $227,60$ $227,00$ $21,000$ $172,337$ $182,400$ $1,320,235$ $145,337$ $257,00$ $21,000$ $11,306$ $15,300$ $1,320,235$ $145,337$ $257,00$ $221,00$ $21,000$ $11,306$ $15,300$ $1,320,235$	4660 226 1.01 1.00 7700 $21,810$ $7,191$ $1,96$ 4.66 7800 $46,840$ $7,822$ 8.89 10.01 7900 $50,580$ $10,821$ 9.06 10.61 7900 $7,650$ $4,837$ 1.64 1.64 8100 $7,000$ $7,000$ $10,01$ 7900 1.59 8200 $7,000$ $10,02$ 6.20 1.54 1.50 8200 $27,100$ 100^{-} 6.20 3.53 8400 $27,100$ 100^{-} 6.20 3.53 8400 $15,550$ $12,682^{\circ}$ 16.74 12.99 8500 $60,800$ $12,682^{\circ}$ 16.74 12.99 8600 $145,020$ $2,415$ 32.49 30.98 8600 $5,100$ $1,925$ $145,337$ 267.69 282.04 10.61 $1,320,235$ $145,337$ 267.69 30.28 8600 $1,323,232$ $23,017^{*}$ 229.67 $32.$			4,936	2.51	2.81
$-1,000$ $-1,191$ $1,96$ 4.66 7800 Laundry $32,731$ $64,660$ $20,580$ $10,821$ 9.06 $10,81$ 8000 Plant Operations and Maint. $129,449$ $161,560$ $138,880$ $7,660$ $7,822$ 8.89 10.01 7900 Housekeeping $116,050$ $138,880$ $7,660$ $7,822$ 8.89 10.01 7900 Housekeeping $116,050$ $138,880$ $7,660$ $7,822$ 8.90 1.64 8100 Transportation $25,798$ $22,960$ $7,000$ 100^{-} 6.20 $5,79$ 8300 Interest, Amortization & Lease $81,460$ $81,300$ $27,100$ 100^{-} 6.20 3.53 3000 Interest, Amortization & Lease $46,520$ $46,650$ $27,100$ $12,682^{-}$ $15,300$ $126,82^{-}$ $12,9860$ 6606 $172,337$ $132,400$ $145,020$ $21,690$ $12,590$ $30,98$ 8000 Chene Costs $172,337$ $132,400$ $46,520$ $415,337$ $2267,69$ 282.04 $177,937$ $132,400$ $5,100$ $1,925$ 0.72 109 8000 Cher Costs $3,592,774$ $3,880,285$ 2 $1,320,235$ $145,337$ $225,07$ 100 $21,000$ $15,300$ $1,53,232$ $23,017^{-}$ $29,67$ $327,73$ $102,400$ $16,530$ $1,53,232$ $23,017^{-}$ $29,67$ 32.73 $101,910$ $17,920,237$ $145,419$ 1 $153,2$	$7,000$ $13,191$ 1.96 4.66 7800 $46,840$ $7,822$ 8.89 10.01 7900 $50,580$ $10,821$ 9.06 10.81 8000 $7,660$ $4,837$ 0.64 1.64 8100 $7,000$ $7,000$ $10,01$ 7900 1590 1.50 8200 $7,000$ $10,07$ 6.20 5.79 8300 8200 8200 $27,100$ 100^{-} 6.20 3.532 8400 8500 8500 $15,550$ $12,682^{*}$ 16.74 12.99 8500 9500 $145,020$ $2,415$ 3.249 30.98 8600 9.72 10.09 8600 $5,100$ $1,925$ 0.72 10.99 8600 0.72 10.98 8600 $5,100$ $1,925$ 0.72 282.04 $10e1$ 0.72 10.98 8600 $1,320,233$ $145,337$ 267.69 $2.32.73$ $10e1$ 0.72 10.98 8600	Records		1,781	0.90	1.01
$46,840$ $7,822$ 8.89 10.01 7900 Housekeeping $116,050$ $138,880$ $50,580$ $10,821$ 9.06 10.81 8000 Plant Operations and Maint. $129,449$ $151,360$ $7,660$ $4,837$ 0.64 1.54 8100 Transportation $25,798$ $22,860$ $7,000$ 1.59 1.50 8200 Depreciation $21,000$ $21,000$ $21,000$ $7,000$ 100^{-} 6.20 5.79 8300 Interest, Amortization & Lease $81,460$ $81,300$ $27,100$ 100^{-} 6.20 5.79 8300 Interest, Amortization & Lease $81,460$ $81,300$ $27,100$ 100^{-} 6.20 3.53 3.32 8400 Taxes and Insurance $46,220$ $46,650$ $145,020$ 2.415 32.49 30.98 8500 General and Administration $117,2337$ $182,400$ $145,020$ $2,416$ $3.2,490$ 30.98 8500 General and Administration $117,305$ $22,860$ $5,100$ $1,925$ 0.72 100 8800 Other Costs $177,337$ $182,400$ $1,320,233$ $145,337$ $267,69$ 282.04 Total Norme/Loss from Operations $51,633$ $415,419$ 1 $1,53,232$ $23,017$ 29.67 32.73 Total Net Income/Loss from Operations $581,633$ $415,419$ 1 $1,53,232$ $23,017^{*}$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1 <td>46,840 7,822 8.89 10.01 7900 50,580 10,821 9.06 10.81 8000 7,660 4,837 0.64 1.64 8100 7,000 7,000 10,01 7900 1.59 8100 7,000 7,000 10,01 60,64 1.64 8100 27,100 100 60,0 3.53 3.32 8400 15,550 60,800 12,682 15,54 12.99 8500 145,020 2,415 3.249 30.98 8600 5,100 1,925 0.72 1.09 8800 5,100 1,320,235 145,337 267,69 282.04 Total O 153,232 23,017 29.67 32.73 Total I 153,232 23,017 29.67 32.73 Total I 153,232 23,017 29.67 32.73 Total I 153,232 23,017 29.67 32.73 Total I</td> <td></td> <td></td> <td>31,929</td> <td>2.45</td> <td>4.72</td>	46,840 7,822 8.89 10.01 7900 50,580 10,821 9.06 10.81 8000 7,660 4,837 0.64 1.64 8100 7,000 7,000 10,01 7900 1.59 8100 7,000 7,000 10,01 60,64 1.64 8100 27,100 100 60,0 3.53 3.32 8400 15,550 60,800 12,682 15,54 12.99 8500 145,020 2,415 3.249 30.98 8600 5,100 1,925 0.72 1.09 8800 5,100 1,320,235 145,337 267,69 282.04 Total O 153,232 23,017 29.67 32.73 Total I			31,929	2.45	4.72
-0.000 $7,000$ $1,821$ 9.06 $1,64$ 1.64 8100 1.59 1.64 8100 1.50 $1.72,449$ 1.50 $151,360$ $22,860$ $7,000$ $1,821$ 0.64 1.64 8100 1.50 1.50 $22,860$ $27,100$ $21,000$ $21,000$ $21,000$ $21,000$ $21,000$ $21,000$ $21,000$ $21,000$ $21,000$ 	50,580 10,821 9.06 10.81 8000 7,660 4,837 0.64 1.64 8100 7,000 7,000 100° 6.20 5.79 8300 27,100 100° 6.20 3.53 3.32 8400 15,550 60,800 12.682° 15.74 12.99 8500 60,800 12.682° 15.74 12.99 8500 5,100 1,925 0.72 10.99 8600 5,100 1,925 0.72 10.99 8600 5,100 1,925 0.72 10.99 8600 1,320,235 145,337 267.69 282.04 Total O 153,232 23,017 29.67 32.73 Total I			22,830	8,68 ⊣8	10.13
$7,660$ $4,837$ 0.64 $1,64$ 8100 Transportation $25,798$ $22,860$ $7,000$ $7,000$ 1.50 8200 Depreciation $21,000$ $21,000$ $21,000$ $27,100$ 100^{-} 6.20 5.79 8300 Interest, Amortization & Lease $81,460$ $81,300$ $27,100$ 50 3.53 3.32 8400 Taxes and Insurance $17,2,337$ $182,400$ $15,550$ $2,415$ 3.249 30.98 8600 General and Administration $407,794$ $427,180$ $145,020$ $1,925$ 0.72 1.09 8800 Other Costs $17,2,337$ $182,400$ $1,320,235$ $145,337$ $267,69$ 282.04 Total Operating Costs $3,592,774$ $3,888,285$ 2 $1,320,235$ $145,337$ 29.67 32.73 Total Income/Loss from Operation $11,806$ $15,300$ $153,232$ $23,017^{*}$ 29.67 32.73 Total Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1 </td <td>7,650 4,837 0.64 1,64 8100 7,000 7,000 100 1.59 1,50 8200 27,100 100 50 3.53 3.32 8400 15,550 5,79 8300 3.53 3.32 8400 15,550 5,79 8300 3.53 3.32 8400 60,800 12,682* 16,74 12.99 8500 5,100 1,925 0.72 10.99 8600 5,100 1,925 0.72 10.99 8600 1,320,235 145,337 267,69 282.04 Total O 153,232 23,017 29.67 32.73 Total I 153,232 23,017* 29.67 32.73 Total I 153,232 23,017* 29.67 32.73 Total I</td> <td></td> <td>£</td> <td>21,911</td> <td>9.68</td> <td>11.04</td>	7,650 4,837 0.64 1,64 8100 7,000 7,000 100 1.59 1,50 8200 27,100 100 50 3.53 3.32 8400 15,550 5,79 8300 3.53 3.32 8400 15,550 5,79 8300 3.53 3.32 8400 60,800 12,682* 16,74 12.99 8500 5,100 1,925 0.72 10.99 8600 5,100 1,925 0.72 10.99 8600 1,320,235 145,337 267,69 282.04 Total O 153,232 23,017 29.67 32.73 Total I 153,232 23,017* 29.67 32.73 Total I 153,232 23,017* 29.67 32.73 Total I		£	21,911	9.68	11.04
$7,000$ 1.591.508200Depreciation21,00021,00021,000 $27,100$ 100^{-} 6.20 5.79 8300 Interest, Amortization & Lease $81,460$ $81,300$ $15,550$ 50 3.53 3.32 8400 Taxes and Insurance $46,220$ $46,650$ $60,800$ 12.682^{*} 16.74 12.99 8500 $6m$ lovee Benefits $407,794$ $427,180$ $145,020$ $2,415$ 32.49 30.98 8600 $Gheral and Administration407,794427,1801,45,0201,9250.721.098800Other Costs17,2,337182,4005,1001,9250.721.098800Other Costs407,794427,1801,320,235145,337267.69282.04Total Operating Costs3,592,7743,888,285221,53,23223,017^{*}29.6732.73Total Income/Loss from Operations581,633415,4191153,23223,017^{*}29.6732.73Total Income/Loss from Operations581,633415,4191153,23223,017^{*}29.6732.73Total Net Income/Loss581,633415,4191153,23223,017^{*}29.6732.73Total Net Income/Loss581,633415,4191153,23223,017^{*}29.6732.73Total Net Income/Loss581,633415,4191$	7,000 1.59 1.50 8200 27,100 100 6.20 5.79 8300 15,550 50 3.53 3.32 8400 60,800 12,682* 16.74 12.99 8500 145,020 2,415 32.49 30.98 8600 5,100 1,925 0.72 1.09 8600 1,320,235 145,337 267,69 282.04 Total O 153,232 23,017 29.67 32.73 Total I 153,232 23,017* 29.67 32.73 Total I 153,232 23,017* 29.67 32.73 Total I			2,938 *	1.93	1.67
$27,100$ 100^{-} 6.20 5.79 8300 Interest, Amortization & Lease $81,460$ $81,300$ $15,550$ 50 3.53 3.32 8400 Taxes and Insurance $46,220$ $46,650$ $60,800$ 12.682^{*} 16.74 12.99 8500 Employee Benefits $172,337$ $182,400$ $145,020$ $2,415$ 32.49 30.98 8600 General and Administration $407,794$ $427,180$ $1,45,020$ $1,925$ 0.72 1.09 8800 Other Costs $11,806$ $15,300$ $1,320,235$ $145,337$ 267.69 282.04 Total Operating Costs $3,592,774$ $3,888,285$ $1,320,235$ $23,017^{*}$ 2967 32.73 Total Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Net Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1 $153,232$ $23,017^{*}$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1	Z7,100 100 ⁻ 6.20 5.79 8300 15,500 50 3.53 3.32 8400 60,800 12,682 ⁺ 16.74 12.99 8500 145,020 2,415 32.49 30.98 8600 5,100 1,925 0.72 1.09 8600 1,320,235 145,337 267.69 282.04 Total O 153,232 23,017 29.67 32.73 Total I 153,232 23,017* 29.67 32.73 Total I 153,232 23,017* 29.67 32.73 Total I				70.1	
15,55050 3.53 3.32 8400 Taxes and Insurance $46,220$ $46,650$ 60,80012,682* 16.74 12.99 8500 Employee Benefits $172,337$ $182,400$ $145,020$ $2,415$ 32.49 30.98 8600 General and Administration $407,794$ $427,180$ $5,100$ $1,925$ 0.72 1.09 8800 Other Costs $11,806$ $15,300$ $1,320,235$ $145,337$ 267.69 282.04 Total Operating Costs $3,592,774$ $3,888,285$ $1,320,235$ $23,017$ 29.67 32.73 Total Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017$ 29.67 32.73 Total Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017$ 29.67 32.73 Total Net Income/Loss from Operations $581,633$ $415,419$ 1 $153,232$ $23,017$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1 $153,232$ $23,017$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1 $153,232$ $23,017$ 29.67 32.73 Total Net Income/Loss $581,633$ $415,419$ 1	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			160 -	An d	0 ° °
60,800 12,682* 16.74 12.99 8500 Employee Benefits 172,337 182,400 145,020 2,415 32.49 30.98 8600 General and Administration 407,794 427,180 5,100 1,925 0.72 1.09 8800 Other Costs 11,806 15,300 1,320,235 145,337 267.69 282.04 Total Operating Costs 3,592,774 3,888,285 2 1,320,235 23,017 29.67 32.73 Total Income/Loss from Operations 581,633 415,419 1 153,232 23,017* 29.67 32.73 Total Income/Loss from Operations 581,633 415,419 1 153,232 23,017* 29.67 32.73 Total Net Income/Loss from Operations 581,633 415,419 1 153,232 23,017* 29.67 32.73 Total Net Income/Loss 581,633 415,419 1 153,232 23,017* 29.67 32.73 Total Net Income/Loss 581,633 415,419 1	60,800 12.682° 16.74 12.99 145,020 2,415 32.49 30.98 5,100 1,925 0.72 1.09 1,320,235 145,337 267.69 282.04 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73			430	າ 00	
145,020 2,415 32.49 30.98 8600 General and Administration 407,794 427,180 427,180 5,100 1,925 0.72 1.09 8800 Other Costs 11,806 15,300 15,300 1,320,235 145,337 267.69 282.04 Total Operating Costs 3,592,774 3,888,285 2 153,232 23,017 29.67 32.73 Total Income/Loss from Operations 581,633 415,419 1 153,232 23,017 29.67 32.73 Total Net Income/Loss from Operations 581,633 415,419 1 153,232 23,017 29.67 32.73 Total Net Income/Loss 581,633 415,419 1 153,232 23,017 29.67 32.73 Total Net Income/Loss 581,633 415,419 1	145,020 2,415 32,49 30.98 5,100 1,925 0.72 1.09 1,320,235 145,337 267.69 282.04 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73			10,063	12.89	10.01
5,100 1,925 0.72 1.09 8800 Other Costs 11,806 15,300 15,300 1,320,235 145,337 267.69 282.04 Total Operating Costs 3,592,774 3,888,285 3,888,285 153,232 23,017 29.67 32.73 Total Income/Loss from Operations 581,633 415,419 153,232 23,017 29.67 32.73 Total Net Income/Loss from Operations 581,633 415,419 153,232 23,017 29.67 32.73 Total Net Income/Loss 581,633 415,419 153,232 23,017 29.67 32.73 Total Net Income/Loss 581,633 415,419	5,100 1,925 0.72 1.09 5,100 1,925 0.72 1.09 1,320,235 145,337 267.69 282.04 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73			19,386	00.05	01.10
1,320,235 145,337 267.69 282.04 Total Operating Costs 3,592,774 3,888,285 153,232 23,017 29.67 32.73 Total Incorne/Loss from Operations 581,633 415,419 153,232 23,017 29.67 32.73 Total Incorne/Loss from Operations 581,633 415,419 153,232 23,017 29.67 32.73 Total Net Income Before Taxes 581,633 415,419 153,232 23,017 29.67 32.73 Total Net Income/Loss 581,633 415,419	1,320,235 145,337 267.69 282.04 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73			3,494	0.88	1.12
153,232 23,017 29.67 32.73 Total Income/Loss from Operations 581,633 415,419 153,232 23,017 29.67 32.73 Total Net Income Before Taxes 581,633 415,419 153,232 23,017 29.67 32.73 Total Net Income Before Taxes 581,633 415,419 153,232 23,017 29.67 32.73 Total Net Income/Loss 581,633 415,419	153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73 153,232 23,017 29.67 32.73			295,511	268.72	283.63
153,232 23,017* 29.67 32.73 Total Net Income Before Taxes 581,633 415,419 153,232 23,017* 29.67 32.73 Total Net Income/Loss 581,633 415,419	153,232 23,017* 29.67 32.73 153,232 23,017* 29.67 32.73			166,214	43.50	30.30
133,232 23,017* 29.67 32.73 Total Net Income/Loss 581,633 415,419	153,232 23,017* 29.67 32.73			166,214	43.50	30.30
153,232 23,017* 29.67 32.73 Total Net Income/Loss 581,633 415,419	153,232 23,017 [*] 29.67 32.73	- 44.				
				166,214	43.50	00.00

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Material					White Oak Manor - Charlotte Inc (C 12/1/23 to 12/31/23	White Oak Manor - Charlotte Inc (CR) 12/1/23 to 12/31/23			8		UIStmtUpLandscape	
4581 220 500 Final Mathematical Supplies Days 13.73 3.976	Month Actual	Month Budget	Month Diff	PPD Actual	PPD Budget	Ассони		YTD Actual	YTD Budget	VTD Diff	PPD Actual	PPD Budget
(5) 260 600 6770 100 773 400 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 200 773 <td>4.389</td> <td>4.681</td> <td>292 *</td> <td></td> <td>5010</td> <td>Resident Revenue</td> <td>Days</td> <td>13,370</td> <td>13,709</td> <td>339 =</td> <td></td> <td></td>	4.389	4.681	292 *		5010	Resident Revenue	Days	13,370	13,709	339 =		
50 M0 57 Kis 28.20 50 M0 57 Kis 28.21 28.02 <	~~~	155	759			Private Pay	Days	1,233	460	773		
0.00 0.01 0.01 0.01 0.01 0.01 0.01 0.02 0.01 0.02 0.01 0.02 0.01 <th< td=""><td></td><td></td><td>67 6K0</td><td>786 23</td><td>5101</td><td>Routine Services - PVT</td><td>ı</td><td>345,516</td><td>150,880</td><td>194,636</td><td>280.22</td><td>328.00</td></th<>			67 6K0	786 23	5101	Routine Services - PVT	ı	345,516	150,880	194,636	280.22	328.00
160 160 103 516 Oxymen - PUT 5 400 472 0.01 220 220 220 11 510 0.03 510 0.01 510 0.01 210 730 11.5 510 0.02 560 520 500 0.03 210 730 11.5 510 0.02 500 0.03 500 500 500	110,433 253	040'00 989	437 *	0.61	5102	Medical Supplies- PVT		2,472	2,040	432	2.00	4,43
20 51 0.13 510L laboration - PVT 510L labora		160	160 *		5104 -	Oxygen - PVT		ß	480	472 *	0.0	1.04
220 220* 115 510 Physical Theapy, PVT 530 500	54		54	0.13	,	Laboratory - PVT		54		54 2 2 2 2	0.04	*
180 101 113 0.23 113 0.24 0.05 0.05 113 0.24 0.14 0.14 0.14 0.05 0.05 113 0.24 0.14 0.14 0.14 0.02 0.02 113 0.24 0.14 0.14 0.14 0.14 0.02 52.400 65.965 0.24 0.13 300 0.02 300 0.02 52.410 65.965 235.55 338.27 101 house Put 113 0.02 0.02 52.410 55.965 0.03 101 house Put 0.03 101 0.02 0.02 53.0 0.0466 601 0.0 201 0.0 101 101 101 0.02 53.0 0.0466 500 601 0.556 101 0.0 101 100 100 101 0.02 53.0 0.010 255.60 101 0.0 1000 526.00 101 0.02 100 1000 1000 100	5	220	220 *		5106	Physical Therapy - PVT			650	650 *		1.41
240 240 155 100 0.07 0.11 0.07 0.11 0.02 0.01 0.		180	180 *		5107	Speech Therapy - PVT			530	- 050 - 051		1.10
110 730* (1.50) 0.71 0.72 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.72 0.71 0.72 0.71 0.72 0.71 0.72 0.71 0.72 0.71 0.72 0.71 0.72 0.71 0.72 0.71 0.72 0.71 0.72 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 0.71 <		240	240*		5108	Occupational Therapy - PVT			710	110	25.2	50-1 CA C
113 0.27 6113 Mass of table Main Harmer PVT 113 310 327 513 0.02 513 0.02 513 0.02 0.02 513 0.02 0.0	(620)	110	730 *	(1.50)	5110	Fluidized Bed - PVT		780	330	450		4
140 0.34 513 33 513 521 513 513 521 520 521 520 521 520 521 520 521 520 521 520 521 520 521 520 521 <td>113</td> <td></td> <td>113</td> <td>0.27</td> <td>'</td> <td>Fransportation - PVI</td> <td></td> <td>511 512</td> <td></td> <td></td> <td>20 C</td> <td></td>	113		113	0.27	'	Fransportation - PVI		511 512			20 C	
52.440 55.850 383.20 1013 5120 613 10.74 <t< td=""><td>140</td><td></td><td>140</td><td>0.34</td><td></td><td>Misc - PVT</td><td></td><td>330</td><td></td><td>33U 142 1</td><td>/57 O</td><td></td></t<>	140		140	0.34		Misc - PVT		330		33U 142 1	/57 O	
214 65,945 286,595 338,37 Total Private Pay 349,760 155,520 133,140 222.36 32 217 28 500 207.0 500 501.03 5200 600.29 66 644 41 740 501 20.79 500 501.03 5200 600.201 600.202 600.201	(54)		54 *	(0.13)		Contractual Adjustment - PVT		(513)		20	(0.44/)	
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	118,385	52,440	65,945	285.95	·	rivate Pay		348,760	155,620	193,140	282.85	338.30
134,500 20,946 601,03 62000 5201 7410 532,200 11919 600,29 50 500 </td <td>189</td> <td>217</td> <td>28 *</td> <td></td> <td></td> <td>Medicare Part A</td> <td>Days</td> <td>685</td> <td>644</td> <td>41</td> <td></td> <td></td>	189	217	28 *			Medicare Part A	Days	685	644	41		
Tag 500 0.79 3.41 5202 0.78 5.26 5.200 5.26 5.26 5.200 5.26 5.26 5.200 5.26 5.26 5.200 5.26 5.26 5.200 5.26 5.200 5.26 5.200 5.26 5.200 5.26 5.200 5.26 7.77 0.200 5.26 7.77 0.200 5.26 7.77 0.200<	112 504	134 540	20 946 *	601.03	5201	Routine Services-MCR A		411,199	399,280	11,919	600.29	620.00
13,400 4,057 49,66 52.17 5203 Druge-MCR A 34,795 40,400 5,225 60.80 1 600 276* 2.19 3.16 5203 Unspendick A 673 2,205 9.93 222 840 7,307 3.15 5203 Japavical Therapy-MCR A 1,321 2,500 9.93 222 10,530 3,433 3.776 43.95 5206 Physical Therapy-MCR A 1,377 0.09 11,500 4,120 2,588 7,417 31,550 4,103 4,007 11,500 4,120 2,890 5900 5902 5902 4907 500 500 4,120 2,558 7,417 31,550 4,103 2,223 11,500 4,103 11,520 11,523 2,326 50,000 1,971 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 1,070 <td< td=""><td>150,011</td><td>740</td><td>590*</td><td>0.79</td><td>5202</td><td>Medical Supplies-MCR A</td><td></td><td>1,271</td><td>2,200</td><td>929 *</td><td>1.85</td><td>3.42</td></td<>	150,011	740	590*	0.79	5202	Medical Supplies-MCR A		1,271	2,200	929 *	1.85	3.42
600 276° 219 3.18 2204 $0xygen-MCRA$ 673 2.050 1.377 0.09 747° 0.49 3.87 2506 979° 2.72° 2.00° 4.777° 0.49° $4,100$ $2,620$ 4.309° 230° 8.99° 220° 979° 220° $4,100$ $2,620$ 3.97° 2.00° 1.377° 0.10° 4.77° 4.90° 360° 3.00° 2.00° 0.320° 0.208° 0.710° 4.90° 4.90° 360° 900° 1.115° 2.30° 0.208° 0.710° 4.90° 1.00°	0 4 23	13 490	4.067 *	49.86	5203	Drugs-MCR A		34,795	40,040	5,245 *	50.80	62.17
840 747* 0.49 387 5205 Laboratory-WCR A 1,521 2,500 9/12 2,242 4,103 4,013 4,013 4,013 4,013 4,013 4,013 4,013 4,013 4,103	414	069	276 *	2.19	5204	Oxygen-MCR A		673	2,050	1,377 *	0.98	3.13
10,630 3,493 * 37.76 48.99 5206 Physical Therapy-MCR A $27,447$ 31,550 4,103 4,003 4,120 26.28 * 7.89 18.95 5203 Second Therapy-MCR A $27,447$ 31,550 4,923<*/td> 1057 1,500 4,125 39.02 53.06 5203 Second Therapy-MCR A $27,307$ 12.230 4,923<*/td> 1057 500 500* 1,11 5213 Wound Gare-MCR A $27,307$ 12.233 4,942 4,319 240 1,470 2,368 710 1,470 564 2.96 280 1,70 2.38 1.25 5213 Transportation-MCR A 1,233 830 408 70 70 2.34 1.72 2.1420 1,460 1,400 710 170 2.324 Transportation-MCR A 1,2338 64 2.96 70 70 2.324 1.726 2.104 1.420 564 2.96 703 <td< td=""><td>6</td><td>840</td><td>747 *</td><td>0.49</td><td>5205</td><td>Laboratory-MCR A</td><td></td><td>1,521</td><td>2,500</td><td>- 5/B</td><td>77.7</td><td>00.0</td></td<>	6	840	747 *	0.49	5205	Laboratory-MCR A		1,521	2,500	- 5/B	77.7	00.0
4,120 2.628 * 7.30 12,230 4,523 100 11,500 4,125 33,02 53.00 5200 Beck MCR A 7,307 12,230 4,542 4,319 380 360 360 5200 Beck MCR A 1,070 1070 1070 380 360 23,00 230 EPR TherspyMCR A 29,588 3,130 1,480 4,430 240 240 2,170 1,11 521,5 Widded MCR A 1,238 830 4,682 293 200 170 2,338 1,25 521 Transportation-MCR A 1,238 830 4,682 2,93 200 149 1,76 2,38 1,25 521 S11 Mic-MCR A 1,238 830 4,642 2,93 2000 143,900 17,010 17,010 1,700 216 2,127 216 2,16 2000 323,540 17,010 100,643 1,120,843 (105,43) (130,420) 24,577 (154,52) (25 26 2,11 121 21 2004	7,137	10,630	3,493 *	37.76	5206	Physical Therapy-MCR A		27,447	31,550	4,105 *	40.07	
11,500 4,125* 39.02 53.00 500 53.00 71.00 <t< td=""><td>1,492</td><td>4,120</td><td>2,628 *</td><td>7.89</td><td>5207</td><td>Speech Therapy-MCR A</td><td></td><td>7,307</td><td>12,230</td><td>4,423 ×</td><td>10.07</td><td>10.39</td></t<>	1,492	4,120	2,628 *	7.89	5207	Speech Therapy-MCR A		7,307	12,230	4,423 ×	10.07	10.39
350 350* 350* 166 5209 PEN Therapy-MCR A 1,000	7,375	11,500	4,125*	39.02	5208	Occupational Therapy-MCR A		292'62	34,13U	4,040 4,040 4,040	<u>ה</u> ה ל	166
500 500* 2.30 5210 Fuild BedMCR A 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 2,03 2,03 408 1,81 2,93		360	360 *		5209	PEN Therapy-MCR A			1,070	0/0'i		0.1
240 240° 240° 1.11 5212 Wound Care-MCRA 1.00° 2.04 1.420° 584° 2.93° 2.03° 2.10° 2.21° 2.22° 2		500	÷005		5210	Fluid Bed-MCR A			1400			
280 170 2.38 1.29 52.13 Transportation-MCRA $1,238$ 0.30 400 $1,20$ 523 Transportation-MCRA 2.004 $1,277$ 584 2.23 70 70 70 70 6.79 0.32 5215 Misc-MCRA 2.004 $1,420$ 584 2.33 70 70 0.32 5215 Misc-MCRA 2.004 $1,420$ 584 2.33 (43,940) 17,073 (142.15) (202.49) 5221 contract Adj-Ancillaries MCRA (17,277) (6,000) $11,277$ (25.22) (43,940) 17,073 (142.15) (202.49) 5221 contract Adj-Ancillaries MCRA (17,277) (6,000) $11,277$ (25.22) (132,540 17,073 (142.15) (202.49) 5221 contract Adj-Ancillaries MCRA (105,843) (130,420) 2447 (75.647 (75.671) 6 6 7 7 27.677 (75.671) 7 27.673 27.673 27.673 27.673 27.673 27.676 1.930,082 2,047,288 117,206 7.16		240	240 *		5212	Wound Care-MCR A			000		1 8.4	90.1
480 149* 1.75 2.21 5214 X-Rays-MCR A 2.004 $1,45^{+}$ 2.10 210	450	280	170	2.38	5213	Transportation-MCK A		1,238		00t	200	2.20
70 71 71 <t< td=""><td>331</td><td>480</td><td>149 *</td><td>1.75</td><td>5214</td><td>X-Rays-MCR A</td><td></td><td>Z,UU4</td><td>1,420 210</td><td>210 *</td><td>) }</td><td>0.33</td></t<>	331	480	149 *	1.75	5214	X-Rays-MCR A		Z,UU4	1,420 210	210 *) }	0.33
(2,000) 3,284 6,78 (9,22) 5220 Contract Adj-Ancillaries MCR A (105,843) (130,420) 24,577 (154.52) (2) $(43,940)$ 17,073 (142.15) (202.49) 5221 Contract Adj-Ancillaries MCR A (105,843) (130,420) 24,577 (154.52) (2) $(132,540)$ 17,664 607.81 610.78 Total Medicare Part A 393,921 393,220 641 575.07 6 $2,511$ 121^* 5300 Medicare Part A 393,921 393,280 644 * 575.07 6 $2,511$ 121^* 5300 Medicare Part A 393,020 6,41 576.5 276.20 2 $2,511$ 121^* 5301 Routine Services-MCD 1,930,082 2,047,288 117,206 * 276.20 2 2 276.20 2 2 6,814 12,520 5,706 * 0.98 5 5 0.06 9,403 * 1.16 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		70	* 02		6170			(17 277)	(6 000)	11.277 *	(25.22)	(9.32
(43,440) 11,013 (142,10) (142,10) (142,10) (142,10) (142,10) (142,10) (142,10) (142,10) (142,10) (142,10) (142,10) (142,10) (142,10) (141,13) (172,06 * (172,06 * (172,06 * (113) (114) (117) (116) (116) (11	1,284	(2,000)	3,284	6.79	5220	Contract Adj-Rootti Nick A Contract Adj-Ancillaries MCR A		(105.843)	(130,420)	24,577	(154.52)	(202.52
2,511 121* 5300 Medicaid Days 6,988 7,452 464 * 2,511 121* 5300 Medicaid Days 6,988 7,452 464 * 2,511 121* 5301 Routine Services-MCD 1,930,082 2,047,288 117,206 * 276.20 689,847 34,832 * 1.13 1.68 5301 Routine Services-MCD 6,814 12,520 5,706 * 0.98 4,220 1,508 * 1.13 1.68 5302 Medical Supplies-MCD 6,814 12,520 5,706 * 0.98 5,900 3,209 * 1.13 2.35 5303 0xygen- MCD 8,108 17,510 9,403 * 1.16 180 180 * 0.07 5304 Laboratory-MCD 405 530 125 * 0.06	(20,007) 114.876	(43,340) 132 540	17,664	607.81	Total M	ledicare Part A		393,921	393,280	641	575.07	610.68
2,511 121* 5300 weatcand 5300 weatcand 5301 800 1,930,082 2,047,288 117,206 * 276,20 27 689,847 34,832 * 274,07 274,73 5301 Routine Services-MCD 1,930,082 2,047,288 117,206 * 276,20 27 6,814 1,508 * 1.13 1.68 5302 Medical Supplies-MCD 6,814 12,520 5,706 * 0.98 5,900 3,209 * 1.13 2.35 5303 Oxygen- MCD 8,108 17,510 9,403 * 1.16 180 180 * 180 * 0.07 5304 Laboratory-MCD 405 530 125 * 0.06						11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Unite Date	6 QRR	7 452	464 *		
689,847 34,832* 274,07 274,73 5301 Routine Services-MCU 1,930,062 2,047,200 1,7,500 2,900 4,220 1,508* 1.13 1.68 5302 Medical Supplies-MCD 6,814 12,520 5,706* 0.98 5,900 3,209* 1.13 2.35 5303 Oxygen- MCD 8,108 17,510 9,403* 1.16 180 180* 180* 0.07 5304 Laboratory-MCD 405 530 125* 0.06	2,390	2,511	121 *				Lays			117 20G *	276 20	27473
4,220 1,508* 1.13 1.68<5302	655,015	689,847	34,832 *	274.07		Routine Services-MCU		1,930,062	2,047,500	× 405 ×		1.68
5,900 5,200 2,200 0.07 5304 Laboratory-MCD 405 530 125 * 0.06 180 180 * 180 * 1.10 5.00 125 * 0.06	2,712	4,220	1,508 *	1.13		Medical Supplies-MCD		6,814 8,108	17,510	9,403 *	1.16	2.35
* riferances	2,691	5,900 180	3,209 180 *	C1.1	5304	Laboratory-MCD		405	530	125 *	0.06	0.07

Page 2 of 10 2/13/24 1:49 PM GlStmtOpLandscape	PPD PPD ctual Budget	-6-			33 2.23		0.19	0.04 (5.85) (6.96)	25 274.73		¥	2-E	- f2)	2.16	1.05	2.43	0	(06		36		(*)	5.74 21.01			ď	43.30 04-00 44 37 25.01			0.37	1.28	1.39	70 2.21		18 370.00
GISt	Ŧ					8 1.43 -			2	*	с с	÷	ŀ		,	ŧ		ĸ	(17.90)		96 252.36	Ň	4		.,				v			*				91 416.18
	d YTD	904					1,094	330 0) 11,026			000-001 801-001	08/1001	772 752	r T	1.189	578	1,338 ≖	3,740	0 R47		0 138,796							-	0 /,"338 0 15,146 ∞		÷				~	0 8,891
) YTD d Budget	I			16	980) (51.900)	51	,	() i	()		2	(6	6	3)	()				3 553	CI.		.,				1 13,85U 4 25,050		- 0	710				1 204,610
	YTD Actual	904	2,146	2,116	9,300	9,988	1,094	330 (40.874)	1.930.411	-		(138,796)	(2,040)	(104)	(1,189)	(578)	(1,338)	(3,740)	718 O	.40fb	(138,796)	s 513	2	2,947	28,040	656	2,022	22,240	5,831 20 0.4	zu,au4	190		713	2,926	(87,466)	213,501
Statement of Operations White Oak Manor - Charlotte Inc (CR) 12/1/23 to 12/31/23	Ассони	15 Physical Therapy-MCD Non-Covered		_				21 Flu/Phemounia Vacc - MCD 24 Control Adi Ancitaries MCD	2						ט במסממתי - ואטר רפווט ה Physical Therapy - MCD Pend					21 Contract Adj-Ancillaries MICU Pend	Total Medicaid Pending	5500 Insurance Days	Routine Services - INS	D2 Medical Supplies - INS		04 Oxygen - INS	_			5508 Occupational I herapy - INS			14 Transportation - INS		22 Contract Adj-Ancillaries - INS	Trdal Insurance
, rhw	PPD Budget	5305	5307	0.50 5311			5317	5321 /= 070 5324	(0.97) 532		5400	5401	5402	5404	5405 5406	5407	5408	5410	5414	5421	0.00 Tot	55	370.00 5501			3.43 5504				65.00 5508 7700	33US 5541	1.29 5513			(244.72) 5522	270.00 To
	PPD	710	0.73	0.13	2.78	1.59	0.26	0.14	(8,09)	214.02		268.97	5.05	2.92	0.16			11.69	1.85	(21.68)	268.97		407.70	6.33	59.72	3.15	7.03	57.24	14.46	50.33			3.56	13.54	(215.35)	* UL TO
	Month Diff	A +++	1733	959 *	1.040	3,470	625	330	1,853 *	34,930	337 *	90,642 *	1,703 *	983 *	4 4			3,940*	625 *	7,305	90,642	111 *	35,905 *	4,343 *	6,448*	419*	23	8,028 *	4,219*	9,224 *		320 *	488	1,305	31,187	26.006
	Month Rudoot			1 260	5-600	330			(17,490)	689,847											0	248	91.760	5,210	14,630	850	940	15,870	6,200	16,120		320	~~~~	550	(60,690)	04 10
	Month Actual		4 - 14 4 - 72,2	301	5640	3.800	625	330	(19,343)	654,917	(337)	(90,642)	(1,703)	(683)	(54)			(3.940)	(625)	7,305	(90,642)	137	55 855	867	8,182	431	963	7,842	1,981	6,896			488	1,855	(29,503)	22 066

Month	Month	Month	Odd	Udd Udd	Account		YTD Actual	YTD Budger	UTT V Diff	PPD Actual	PPD Budget
Actual	Budget	ha	Actual	Dudger	ALLUNH			015	3.F		
643	589	54		5600	Managed Care	Days	1,784	1,/48	00 * 010 r c		210.00
190.087	182.590	7,497	295.63	310.00 5601	_		507,262	541,880	34,018 - 5770 +	204.34	010.00
162	430	268 *	0.25	0.73 5602	Medical Supplies - MGC		410	1,280	. 0/8	0.23	00.9
177	3,530	3,353 *	0.28	5.99 5603			145	10,480	10,335 *	0.U5	00'0 €
	07	40 *		0.07 5604	t Oxygen - MGC			120	120	í C	/0.0 77
	260	260 *			_		1,136	770	366 2 522 ±	0.04 0.04	0.44 207
4.168	4,860	692 *	6.48	8.25 5606			11,887	14,420	2,533 °	00.0 0	07.0
608	1,650	841 *	1.26	2.80 5607			4,406	4,900	494	-4-7 	00.2
4,483	4,950	467 *	6.97	8.40 5608	-		9,691	14,690	4,433	0 0 0	0.40
	450	450 *		0.76 5610			120	1,330	- 017'i	0.04	0.57
(280)	340	620 *	(0.44)	0.58 5611			(280)	1,000	- 097'I		200
100		100	0.16	5614			150		100 * 900	0 D D	0 56
	330	330 *		0.56 5615				980	- 025 - 02		00.0
(20)		20 *	(0.03)	5616			(20)	1	- 0Z	((n ⁻ n)	
	60	÷09		0.10 5617	7 Misc - MGC			180	180		0
(87)	}	87 *	(0.14)	5621	1 Contract Adj-Room MGC		(1,087)		1,087 *	(0.61)	
(10,430)	(16.900)	6.470	(16.22)	(28.69) 5622	2 Contract Adj-Ancillaries MGC		(30,815)	(50,150)	19,335	(17.2f)	(69.82)
189 169	182.590	6.579	294.20	310.00 Total	Total Managed Care		503,005	541,880	38,875 *	281.95	310.00
500					D +	Dave	13 370	13 709	339 *		
4,389	4,681	787				0	12,278	25,500	12.272 *	0.99	1.86
(7,367)	8,710	16,077	(1.08)	1.60 3/03	-		(4 684)	11.800	16,484 *	(0.35)	0.86
(9,729)	4,030	13,/59 -	(77.7)				(1 786)	25,630	27,416 *	(0.13)	1.87
(7,967)	8,750	16,717 *	(1.82)	2072 18.1 7073 30.0	-		8.395	680	7,715	0.63	0.05
4,475	230	642,45	20.1				35,090	25,500	9,590	2.62	1,86
21,431	8,710	7 001	4.00 7.7.4				22,052	11,800	10,252	1,65	0.86
14,080	4,000 8 750	5339	3.42				36,198	25,630	10,568	2.71	1.87
000°±	5						188		188	0.01	6
3 895	230	3.665	0.89	0.05 5712			8,725	680	8,045	0.00	0.U2
(6,912)	(8,690)	1,778	(1.57)	(1.86) 5720	0 Contractual Adjustment - MRB/MGB	38	(20,866)	(25,450)	4,584	(1.56)	(08.1)
24,837	34,750	9,913	5.66	7.42 Tota	Total Medicare Part B		96,540	101,770	5,230 ~	7.22	7.42
001	ç	0E		5800	0 Hospice	Davs	349	276	73		
100	0 D D D D D D D D D D D D D D D D D D D	30 27 - 20	373 RE	774 73 5801		•	97,887	75,826	22,061	280.48	274.73
067'10	000,02	24/°C7	CC V				1,452	1,390	62	4.16	5.04
297 990	0/4	4 1 / 886	41.r 41.r				1,001	240	761	2.87	0.87
2002	000	* UC	-					60	50 *		0.22
	N۶	70					687		687	1.97	
				5808			552		552	1.58	
186			+							-	
		185	0.99	580	9 PEN Therapy - HSP		274		274	0.79	

IDDLS IO LEGALDS International fragments Prop. Pro. Prop. Prop. <th>Munif PP Actual PP Actual PP PP</th> <th>Month PTD Number PTD P</th> <th></th> <th></th> <th></th> <th><i>State</i> White Oak</th> <th>Statement of Operations White Oak Manor - Charlotte Inc (CR)</th> <th>3)</th> <th></th> <th></th> <th>2/13/2 GIStmtO</th> <th>Page 4 of 10 2/13/24 1:49 PM GlStmtOpLandscape</th>	Munif PP Actual PP Actual PP	Month PTD Number PTD P				<i>State</i> White Oak	Statement of Operations White Oak Manor - Charlotte Inc (CR)	3)			2/13/2 GIStmtO	Page 4 of 10 2/13/24 1:49 PM GlStmtOpLandscape
Wig Actual Bulger Actual Bulger Not C<	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$		Month	Qdd			YTD	YTD	YTD	add	Qdd
21 22 61 75 61 75 62 75 76 71 76 71 76 77 76 77 76 77 76 77 76 77 76 77 76 77 76<	20 0.2 601 Funder Leth 75 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 1.555 7.7 0 <th>$\begin{array}{c ccccccccccccccccccccccccccccccccccc$</th> <th>hun Iget</th> <th>Diff</th> <th>Actual</th> <th>Budget</th> <th>Account</th> <th>Actual</th> <th>Budget</th> <th>Dìff</th> <th>Actual</th> <th>Budget</th>	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	hun Iget	Diff	Actual	Budget	Account	Actual	Budget	Dìff	Actual	Budget
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	75 0.40 0.814 0.000 0.01 0.02 0.021 $0.$	0	20 +	n	5810	ized Bed - HSP		60	60 *	Ċ	0.22
1,522 (112) $(6,34)$ 632 $(7,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(1,73)$ $(2,3,7)$	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	1 1		75	0.40		sportation - HSP	75		75 , 222 ,	12.0	(F 37)
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	Z6746 Z72.63 Z74.73 Total Hopeira Gai Hopeira Gai Hopeira Gai Hopeira Constraints Z680 Value Z680 Z681 Z680 Z681 Z680 Z681 Z681 <thz681< th=""> <thz681< th=""> Z681 <thz68< td=""><td>Zi, 76 Zi, 27 Total Hospia Sec. 12 Zi, 43 Zi, 26 Zi, 30 Zi, 43 Zi, 46 Zi, 45 Zi, 46 Zi Zi, 46 Zi <thz< td=""><td>(06</td><td>1,525*</td><td>(11.25)</td><td>5822</td><td>ract Adj-Ancillaries HSP</td><td>(2,802)</td><td>(1,750)</td><td>7c0 I</td><td>(cn·o)</td><td>(tenn)</td></thz<></td></thz68<></thz681<></thz681<>	Zi, 76 Zi, 27 Total Hospia Sec. 12 Zi, 43 Zi, 26 Zi, 30 Zi, 43 Zi, 46 Zi, 45 Zi, 46 Zi Zi, 46 Zi Zi <thz< td=""><td>(06</td><td>1,525*</td><td>(11.25)</td><td>5822</td><td>ract Adj-Ancillaries HSP</td><td>(2,802)</td><td>(1,750)</td><td>7c0 I</td><td>(cn·o)</td><td>(tenn)</td></thz<>	(06	1,525*	(11.25)	5822	ract Adj-Ancillaries HSP	(2,802)	(1,750)	7c0 I	(cn·o)	(tenn)
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	550	25,746	272.85	i i	g	99,127	75,826	23,301	284.03	274.73
77,500 244,56 0.50,0 551 Ruther Services - VA 70,100 756,60 1357 246,37 30 7,1500 7,160 7,26 1,00 556,50 1,755 1,82 2,86,37 2,86 1,93 557 2,86,37 3,85 2,86,35 1,93 556 1,93 5,93 2,86 3,86 2,86 3,86 2,86 3,86 2,86 3,86 <td>$\begin{array}{cccccccccccccccccccccccccccccccccccc$</td> <td>77,535 244.36 305.00 Series Numerical services: VA 77,198 77,535 125 226.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.36 0xpeart: VA 287.12 100.00 825.36 0xpeart: VA 287.12 100.00 825.36 0xpeart: VA 287.12 100.00 826.36 0xpeart: VA 287.12 100.00 826.36 0xpeart< VA 35.13 114.20 6.123 123.95 126.43 126.44 126.75 126.43 126.75</td> <td>000</td> <td>+ US +</td> <td></td> <td></td> <td></td> <td></td> <td>2,576</td> <td>208 -</td> <td></td> <td></td>	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	77,535 244.36 305.00 Series Numerical services: VA 77,198 77,535 125 226.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.37 286.36 0xpeart: VA 287.12 100.00 825.36 0xpeart: VA 287.12 100.00 825.36 0xpeart: VA 287.12 100.00 826.36 0xpeart: VA 287.12 100.00 826.36 0xpeart< VA 35.13 114.20 6.123 123.95 126.43 126.44 126.75 126.43 126.75	000	+ US +					2,576	208 -		
1.51 1.23 1.00 552 Merical Supplies - VA 4.315 2.280 1.735 1.82 3.832 3.812	73 73 173 173 173 123	17.6 1.7.3 1.00 5950 Metcal Supplies - VA 4,115 1,20 1,00 5950 Metcal Supplies - VA 6,110 1,736 1,230 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 1,231 2,335 1,1420 2,331 <	000	* 500 44	JE NAC	5851	- VA		785,680	83,872 *	296.37	305.00
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	74U 870	51	1 20	5852	cal Supplies - VA	4,315	2,580	1,735	1.82	1.00
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	4 13 </td <td>4 2.16 1.51 2.45 2.45 7.12 1.51 2.45 5.25 1.521 1.521 2.45 7.12 1.53 555 Flystanty - MA 2.607 2.890 5.515 2.307 7.12 1.12 5.855 Flystanty - MA 2.307 1.511 2.307 1.511 2.307 5.12 5.12 1.20 5855 Flystantinerary - MA 2.307 1.511 2.307 1.511 2.307 1.511 2.307 1.511 2.307 1.511 2.307 1.511 2.307 1.511 2.307 0.511 1.43 2.301 0.535 1.441 1.440 1.534 1.43 1.44 1.534 1.43 1.44 1.461 1.44 1.461 1.44 1.461 1.44 1.461 1.44 1.461 1.44 1.461 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466</td> <td>0/0</td> <td>с с п28 *</td> <td>33.58</td> <td>5853</td> <td>s - VA</td> <td>80,102</td> <td>103,040</td> <td>22,938 *</td> <td>33.83</td> <td>40.00</td>	4 2.16 1.51 2.45 2.45 7.12 1.51 2.45 5.25 1.521 1.521 2.45 7.12 1.53 555 Flystanty - MA 2.607 2.890 5.515 2.307 7.12 1.12 5.855 Flystanty - MA 2.307 1.511 2.307 1.511 2.307 5.12 5.12 1.20 5855 Flystantinerary - MA 2.307 1.511 2.307 1.511 2.307 1.511 2.307 1.511 2.307 1.511 2.307 1.511 2.307 1.511 2.307 0.511 1.43 2.301 0.535 1.441 1.440 1.534 1.43 1.44 1.534 1.43 1.44 1.461 1.44 1.461 1.44 1.461 1.44 1.461 1.44 1.461 1.44 1.461 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466 1.466	0/0	с с п28 *	33.58	5853	s - VA	80,102	103,040	22,938 *	33.83	40.00
743 168 2.34 56.00 1.531 1.30 1.301 1.30	$ \begin{array}{cccccccc} 7.3' & 7.3' & 1.5' & 1.26 & 556 & haloratory - VA & 4.46 & 6.00 & 1.531' & 1.531' & 1.50 \\ 2.640' & 7.48 & 1.26 & 556 & haloratory - VA & 5.304 & 11,420 & 2.307 & 1.36 \\ 5.11' & 5.72 & 1.26 & 556 & haloratory - VA & 5.304 & 11,420 & 2.307 & 1.36 \\ 5.04 & 0.03 & 555 & Feet Minerpy - VA & 5.304 & 11,420 & 2.307 & 1.36 \\ 1.71' & 2.10 & 0.36 & 569 & Fut Mized Bed - VA & 3.776 & 31,140 & 15,345' & 1.6 \\ 5.04 & 1.03 & 565 & Fut Miner VA & 5.304 & 11,420 & 2.307 & 1.36 \\ 1.17 & 3.06 & 0.71 & 556 & Fut Miner VA & 2.306 & 0.2 & 2990 & 2.130' & 0.36 \\ 1.17 & 0.03 & 565 & Fut Miner VA & 2.306 & 0.1 & 2.400 & 0.57 \\ 1.33 & 306 & 0.71 & 556 & 766 & 60.02 & 2.900 & 2.130' & 0.36 \\ 1.366 & 0.71 & 556 & 726 & 0.14 & 4.651 & 0.333 \\ 1.365 & 0.71 & 556 & 560 & 0.022 & 966 & 0.022 \\ 1.366 & 0.71 & 566 & 0.014 & 4.651 & 0.333 & 1.44 \\ 1.166 & 0.333 & 734 & Tala Resident Revenue & 2.300 & 0.323 & 1.44 \\ 1.166 & 0.333 & 734 & Tala Resident Revenue & 0.00 & 1.261 & 0.316 & 0.322 \\ 2.97.2 & 314.4 & Tala Resident Revenue & 0.00 & 0.2260 & 0.022 & 0.025 \\ 1.16 & 0.01 & 0.01 & 0.016 & 0.014 & 0.017 & 0.016 & 0.022 & 0.022 \\ 1.10 & 0.11 & 0.016 & 0.00 & Hereir Korenue & 0.00 & 0.2260 & 0.022 & 0.012 \\ 1.10 & 0.16 & 600 & Hereir Korenue & 0.00 & 0.2260 & 0.022 & 0.016 & 0.022 \\ 1.10 & 0.16 & 600 & Hereir Korenue & 0.00 & 0.2260 & 0.022 & 0.025 \\ 1.10 & 0.16 & 600 & Hereir Korenue & 0.00 & 0.2260 & 0.022 & 0.025 \\ 1.10 & 0.16 & 600 & Hereir Korenue & 0.00 & 0.2260 & 0.022 & 0.025 \\ 1.10 & 0.16 & 600 & Hereir Korenue & 0.00 & 0.02 & 0.016 & 0.022 & 0.017 \\ 1.260 & 0.17 & 0.016 & 0.016 & 0.016 & 0.022 & 0.017 & 0.027 & 0.017 \\ 1.260 & 0.17 & 0.016 & 0.016 & 0.016 & 0.022 & 0.017 & 0.027 & 0.017 \\ 1.260 & 0.17 & 0.016 & 0.016 & 0.017 & 0.021 & 0.017 & 0.027 & 0.017 \\ 1.260 & 0.01 & 0.016 & 0.016 & 0.012 & 0.017 & 0.021 & 0.017 & 0.022 & 0.017 & 0.017 & 0.017 & 0.017 & 0.017 & 0.012 & 0.017 & 0.016 & 0.012 & 0.017 & 0.017 & 0.016 & 0.012 & 0.017 & 0.016 & 0.012 & 0.016 & 0.012 & 0.017 & 0.016 & 0.012 & 0.017 & 0.016 & 0.012 & 0.0$	713 168 233 655 Physical Theory - VA 4.49 6.00 1531 1532 1532 1532 1532 1545 1531 1532 1532 1545 1532 1545 1531 1532 1344 1531 1531 1531 1531 1531 1531 1531 1531 1531 1531 1531 1531 1531 1531 1531	1 2 0 6 6 0) 4	2.16	5854	ten - VA	5,813	4,920	. 893	2.45	1.91
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	4,000* 7,49 11,26 555 5yeed Therapy - VM 5,304 11,420 6,145 2,843 6,112 5,72 12,03 5855 Flow Therapy - VM 5,304 11,420 6,145 2,843 6,112 5,72 12,03 5856 Constraint Therapy - VM 5,304 11,420 6,116 2,843 777 0,35 5850 Functional Therapy - VM 5,304 11,420 6,116 2,843 1,1718 2,06 0,03 5855 Functional Therapy - VM 3,405 90 1,320 0,313 1,1718 2,10 0,18 5856 Contract Adj Anch - VM 3,405 466 2,335 1,44 1,1017 (1,33) 3650 Contract Adj Anch - VM 1,530 0,3100 0,316 0 311,64 3 1,1017 (1,33) 2845 2405 6,435,554 13,4742 311,64 3 1,2820 0,11 1,017 1,030 13,4746 14,671 0<	030	743 *	1,68	5855 1	ratory - VA	4,499	6,030	1,531 *	1.90	2.34
2655 1.51 4.44 557 5.04 11,420 6,116 5.24 5,112 5,72 1.20 5388 Constrational Threapy - VA 5,704 11,420 6,116 5,236 5,70 0.58 116 5880 Fundited Bed - VA 860 2,990 2,130 0.53 1,718 3.06 0.71 5867 Fundited Bed - VA 860 2,990 2,130 0.53 1,017 (0.13) (75,43) 5867 Fundited Bed - VA 860 2,990 2,770 1,596 1,446 1,536 1,446 1,466 1,446 1,466 1,446 1,466 1,446 1,	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	770	4.040 *	7.49	5856	ical Therapy - VA	20,507	28,990	8,483 *	8.66	67.IT
6_{112} 5.72 12.03 5630 Conculation Threnpy - VA 570 2.130 0.07 1.545 0.07 1.536 0.07 1.536 0.07 1.536 0.07 1.536 0.07 1.536 0.07 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 1.536 0.05 <td>6,112* 5.72 12.05 5585 Bear Metapy - VA 15,756 11,40 15,345 Part 527 1.16 0.03 5655 Tensportation - VA 3,077 770 2,307 1,306 576 0.68 1.16 5665 Tensportation - VA 866 2,900 2,120 0.55 1,778 2.06 0.71 5664 770 2,900 2,970 1,390 1,077 1,077 0.18 5664 0.03 5665 Tensportation - VA 3,415 460 2,900 0,57 1,44 1,077 1,033 75,43 5666 Contact AdJ Robin - VA 12,478 713 3660 3 3 78,800 2,013 764 Test Revenue 724,738 745,564 13,4768 3 <t< td=""><td>6,112 5,72 12.09 5688 Constant Therapy - VA 15,756 31,140 15,345 95,451 770 0.588 Three spontation - VA 3,077 770 2,307 1,360 0,357 1,171 2,10 0.18 5885 Fulthmemportation - VA 3,307 2,900 1,360 0,358 1,171 2,10 0.18 5885 Fulthmemonia - VA 3,307 2,900 1,360 0,519 1,446 0,359 1,446 0,359 1,446 0,319 0,350 1,446 0,31</td><td>850</td><td>2.695 *</td><td>1.51</td><td>5857</td><td>sch Therapy - VA</td><td>5,304</td><td>11,420</td><td>6,116</td><td>2.24</td><td>4.43</td></t<></td>	6,112* 5.72 12.05 5585 Bear Metapy - VA 15,756 11,40 15,345 Part 527 1.16 0.03 5655 Tensportation - VA 3,077 770 2,307 1,306 576 0.68 1.16 5665 Tensportation - VA 866 2,900 2,120 0.55 1,778 2.06 0.71 5664 770 2,900 2,970 1,390 1,077 1,077 0.18 5664 0.03 5665 Tensportation - VA 3,415 460 2,900 0,57 1,44 1,077 1,033 75,43 5666 Contact AdJ Robin - VA 12,478 713 3660 3 3 78,800 2,013 764 Test Revenue 724,738 745,564 13,4768 3 <t< td=""><td>6,112 5,72 12.09 5688 Constant Therapy - VA 15,756 31,140 15,345 95,451 770 0.588 Three spontation - VA 3,077 770 2,307 1,360 0,357 1,171 2,10 0.18 5885 Fulthmemportation - VA 3,307 2,900 1,360 0,358 1,171 2,10 0.18 5885 Fulthmemonia - VA 3,307 2,900 1,360 0,519 1,446 0,359 1,446 0,359 1,446 0,319 0,350 1,446 0,31</td><td>850</td><td>2.695 *</td><td>1.51</td><td>5857</td><td>sch Therapy - VA</td><td>5,304</td><td>11,420</td><td>6,116</td><td>2.24</td><td>4.43</td></t<>	6,112 5,72 12.09 5688 Constant Therapy - VA 15,756 31,140 15,345 95,451 770 0.588 Three spontation - VA 3,077 770 2,307 1,360 0,357 1,171 2,10 0.18 5885 Fulthmemportation - VA 3,307 2,900 1,360 0,358 1,171 2,10 0.18 5885 Fulthmemonia - VA 3,307 2,900 1,360 0,519 1,446 0,359 1,446 0,359 1,446 0,319 0,350 1,446 0,31	850	2.695 *	1.51	5857	sch Therapy - VA	5,304	11,420	6,116	2.24	4.43
522 110 0.30 5558 FRN Therapy -VM 5,07 2,00 2,300 2,300 2,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300 5,300 0,300	522 1.10 0.30 6530 Feature Proving 570 2.307 1.30 0.51 1.46 0.51 1.46 0.51 1.46 0.51 1.46 0.51 1.46 0.51 1.46 0.51 1.46 0.51 1.46 0.51 1.46 0.51 0.56 0.51 1.46 0.51 0.56 0.51 0.56 0.51 0.56 0.51 0.56 0.51 0.56 0.51 0.56 0.51 0.56 0.51 0.56 0.51 0.56 0.51 0.56 <th0.56< th=""> <th0.56< th=""> <th0.56< th=""></th0.56<></th0.56<></th0.56<>	552 110 0.358 PRI heary - VA 3.07 7.0 2.307 7.30 2.307 7.30 2.307 7.30 2.307 7.30 2.307 7.30 2.307 7.30 2.307 7.30 2.307 7.307 7.30 2.307 7.305 7.306 7.307 7.305 7.306 7.307 7.305 7.306 7.307 7.305 7.306 7.307 7.3170 7.306 7.3170 7.306 7.3170 7.306 7.3170 7.306 7.3170 7.306 7.3170 7.307 7.3170 7.307 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170 7.3170	490	6,112*	5.72	5858	ıpational Therapy - VA	15,795	31,140	10,345	0.07	030
570* 0.58 1.16 5600 Function - Val 1.300 2.130 2.130 0.03 1 1 3.06 0.71 5665 7486 7.300 900 1.260 0.57 1 1.117 1.133 5665 7486 7.905 0.57 1.465 1 1.017* 1.133 5665 7464 765.595 1.445 1 1.917* 1.133 5665 7164 2.770 1.560 0.57 1 1.916 601.833 (75.43) 5685 Contract AdJ Acion - VA 7.34.738 7.650 0.57 3.300 0.90 0.90 0.90 0.90 0.90 0.90 0.90 0.90 0.90 0.90 0.90 0.71 0.90 0.71	570° 0.58 116 5800 Fundrated Bed - VA 1800 2.390 2.130 0.51 0.00 0.570 0.571 0.571 0.56 0.71 856 7.73 1.36 0.570 0.571 0.571 0.56 0.71 856 7.735 2.305 1.465 2.770 0.57 0.572 0.52305 0.660 0.531 0.52305 0.660 0.5365 0.660 0.737 0.52305 0.660 0.5314 0.600 0.5743 0.660 0.53725 0.600 0.774 0.52305 0.660 0.53725 0.600 0.777 0.770 0.576 0.566 0.7136 0.776 0.776 0.770 0.716 0.770 0.72 0.76 0.72 0.76 0.72 0.76 0.72 0.76 0.72 0.76 0.72 0.76 0.72 0.72 0.72 0.7136 0.72 0.72 0.72 0.72 0.72	570* 0.58 116 5800 Fundiced Bet - VA 580 2.900 2.1.30 0.05 1,718 3.06 0.71 5864 X-rays - VA 1,350 90 1,370 0,57 1,077 (13) 3.06 0.71 5864 X-rays - VA 4,610 1,840 2,770 0,55 1,077 (13) (75,43) 5865 ContractAdj Ancil - VA 2,330 144 101 16,943 90 1,451 154 311 96 3 </td <td>260</td> <td>582</td> <td>1.10</td> <td>5859</td> <td>Therapy - VA</td> <td>3,077</td> <td>0//</td> <td>2,307</td> <td>1.00</td> <td>2000 1</td>	260	582	1.10	5859	Therapy - VA	3,077	0//	2,307	1.00	2000 1
458 0.04 0.03 565 Transportation - VA 1.350 90 1.200 0.03 565 Transportation - VA 1.350 90 1.200 0.03 565 1.44 5.7 1.34 2.72 0.03 565 1.44 5.7 1.44 5.7 1.64 2.72 0.16 0.15 5665 0.14 5.405 0.600 2.335 0.366 0.90 2.2730 1.63 3.66 0.90 2.29 0.600 $2.43.05$ $3.66.05$ 0.66 0.90^{-1} 2.305 0.90^{-1} 2.305 0.600^{-1} 0.90^{-1}	456 0.64 0.03 5663 Transportation - VA 1.350 190 1.700 0.01 1.171 3.06 0.71 5867 Contract Adj Room - VA 4.65 1.90 1.700 3.96 1.017 1.017 1.33 5.66 0.13 5867 Contract Adj Room - VA 3.405 4.661 6.33 $1.75, 4.93$ 5.666 0.14 5.930 5.66 0.946 2.729 3.96 5.960	458 0.64 0.03 5833 Transport 90 1,700 90 1,700 1,500 1,46 1,700 1,700 1,500 1,46 1,700 1,500 1,46 1,700 1,500 1,46 1,700 1,500 1,46 1,710 1,6 2,720 1,46 2,723 1,46 2,723 1,46 2,723 1,46 2,723 1,46 2,723 1,46 2,723 1,46 2,723 1,46 2,723 1,46 2,723 1,46 2,723 1,46 2,733 2,435 1,46 2,733 2,46 1,46 3,313 7 2,46 3,136 3	010	570*	0.58	5860	ized Bed - VA	860	2,990	Z, 130		51.1 50.0
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$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	620	1,718	3.06	5864	ys - VA	4,610	1,840	0///7	797	0.19
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816 560 ,285	030	7336	3,952	2,530	1,422 *	0.30	0,18
560 1,285	0.29	7337	5,742	6,120	378	0.43	0.45
1,285	0.35	7338	6,374	6,120	254 *	0.48	0.40
	0.16	7340	3,608	5,910	2,302	17.0	0,40
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		7400 Dietary				Q	23 0
868 *	3.00	2.63 7401 Dietary Director Salaries	36,019	36,510	491	60.7 6	2007
22,247	6.78	11.11 7402 Dietary Other Salaries	100,067	154,320	54,253	- 40 	07.11
1.806	0.39	0.75 7404 Dietary PTO	12,346	10,450	1,896	76.0	0.70
4,402*	1.34	7405	9,457	4,500	4,957 *	0.71	0.33
1.149	0.92	1_11 7406 Dietary PR Taxes	12,423	15,440	3,017	0.95	
2,158*	0.63	0.13 7407 Dietary Consultants	4,960	1,800	3,150 *	0.3	U. 13
10,813	8.75	7408	141,048	144,000	2,952	10.55	10.50
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5,000	(3.69)	(2.39) 7412 Dietary Emp/Guest Meal Income	(23,535)	(33,600)	10,065 *	(d/.f)	(04.7)

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761 Social Services 498 0.04 4,552 3.97 2.73 Total Social Services 46,411 38,010 8,401 34,47 193 0.18 0.13 7500 Activities 46,411 38,010 8,401 34,47 193 0.18 0.13 7500 Activities One class 46,411 38,010 8,401 34,47 113 7501 Activities One class 15,515 18,140 2,22 0.04 114 0.11 0.13 7604 Activities Prices 15,515 18,140 2,25 11,6 114 0.17 766 Activities One class 13,32 2,30 20,0 0,16 114 0.17 766 Activities Supplies 2,120 2,33 2,16 16,90 2,16 115 0.03 760 Activities Supelies 2,120 2,33 2,16 2,16 2,16 2,16 2,16 2,16 2,16 2,16 2,16 2,16	$4,652$ 3.97 2.73 Total S $4,652$ 3.97 2.73 Total S 199^{+} 0.88 0.78 7601 154 0.11 0.13 7601 81^{+} 0.035 0.01 7605 81^{+} 0.035 0.01 7605 81^{+} 0.035 0.01 7605 757 0.355 0.01 7605 757 0.355 0.00 7608 757 0.355 0.00 7608 757 0.355 0.00 7608 757 2.82 2.76 701 100 7609 0.005 7703 7700 0.011 0.005 7703 $221*$ 0.004 0.06 0.011 7707 7703 0.033 0.034 7703 7704 7701 0.014 0.011 7705 7704 7701 0.021 7703 7703		65 *	0.17	0.16
4.652 3.97 2.73 Total Social Services 46,411 38,010 8,401 3.47 1199 0.18 7600 Activities 10,066 46,411 38,010 8,401 3.47 1199 0.13 7600 Activities 10,065 46,411 3.61 20.0 208 1.16 1.17 0.17 201 700 203 0.01 705 46,411 3.61 0.10 265 1.16 0.10 265 1.16 0.10 261 46,411 3.67 265 1.16 0.10 761 46,411 3.67 265 1.16 0.10 765 46,411 265 1.16 0.10 765 46,411 265 1.16 0.10 766 46,411 265 1.16 275 1.16 275 1.16 275 1.16 275 1.16 275 1.16 276 276 270 276 276 276 276 276 276 276 2	4,652 3.97 2.73 Total S 199* 0.88 0.78 7601 199* 0.88 0.78 7601 154 0.11 0.13 7601 154 0.03 0.01 760 154 0.03 0.01 760 154 0.035 0.01 7606 75* 0.035 0.01 7606 75* 0.035 0.00 7608 75* 0.035 0.00 7608 75* 0.035 0.00 7608 750 100 7609 700 700 7608 0.005 7703 7700 2.82 2.76 7703 7704 0.01 0.005 7703 7704 0.005 0.006 7703 7704 0.033 0.006 7703 7703 7704 0.006 7703 7704 0.033 0.006 7703 7704 0.033 0.006 0.006 7703 7704 0.107 7703 7703 7704 0.033 7703 </td <td></td> <td>498 *</td> <td>0.04</td> <td></td>		498 *	0.04	
760 Activities $10,80$ 22 0.81 0.78 760 Activities $15,15$ $11,40$ 2.825 $11,6$ $11,9$ 1.31 760 Activities $15,15$ $18,40$ 2.825 $11,6$ $11,9$ 1.31 760 Activities $15,12$ 2.825 $11,6$ $11,4$ 0.03 0.017 766 Activities $12,22$ $18,40$ 2.825 $11,6$ $11,4$ 0.03 0.017 766 $40,106$ 189 $31,70$ $31,70$ $31,70$ $31,94$ $00,0$ 10 0.00 710 Medical Records $23,32$ $33,470$ $4,936$ 2.55 $11,0$ 0.00 710 Medical Records $33,34$ $38,470$ $4,936$ 2.55 $11,0$ 0.00 0.00 0.00 0.00 0.00 0.00 0.00 $11,0$ 0.00 0.00 0.00 0.00	-4.02 0.01 7600 199* 0.88 0.78 7601 880 1.119 1.31 7602 154 0.11 0.01 7602 81* 0.03 0.01 7602 81* 0.03 0.01 7602 81* 0.03 0.01 7605 75* 0.03 0.01 7605 75* 0.03 0.01 7603 75* 0.03 0.01 7603 10 10 2.82 2.76 7603 701 190 0.01 0.00 7610 221* 0.03 0.01 7703 7704 133* 0.03 0.01 7703 7704 133* 0.03 0.01 7705 7704 133* 0.03 0.03 0.01 7705 7,839 1.76 0.03 0.04 0.01 7705 7,839 1.76 0.03 0.04 0.04 7806 7,839 0.04 0.03		8,401 4	3.47	2.77
199* 0.88 0.78 7601 Activities Director Salaries 10,868 10,890 22 0.81 11 11.19 11.3 7604 Activities Other Salaries 11,515 18,140 2,525 11,16 11.4 0.17 7605 Activities Other Salaries 1,5515 18,140 2,525 11,16 12.4 0.035 0.017 7605 Activities Suplies 2,320 2,000 0,01 12.4 0.035 0.017 7605 Activities Suplies 2,320 2,000 0,16 750 0.006 7610 Activities Suplies 2,323 3,324 3,670 4,936 2,51 750 0.01 0.00 770 Medical Records 3,3,534 3,6470 4,936 2,51 0,03 750 0.01 0.01 700 0,03 3,354 3,6470 4,936 2,51 0,03 710 Medical Records 0.01 700 0,05 700 0,03	199* 0.88 0.78 7601 880 1.19 1.31 7602 811* 0.011 0.13 7604 814* 0.03 0.01 7605 814* 0.03 0.01 7605 815* 0.03 0.01 7605 815* 0.03 0.01 7605 755* 0.03 0.06 7603 755* 0.09 0.06 7603 700 7610 0.00 7610 701 190 0.01 0.00 7610 7704 0.01 0.05 7703 7704 0.03 0.06 7705 7334 0.03 0.06 7705 7,833 0.03 0.06 0.11 7,833 1.01 1.00 7703 866 0.03 0.04 0.04 0.04 7,833 0.03 0.04 0.04 7806 7,805 0.04 0.03 7806				
890 113 760 Activities Prio 15,515 16,140 2,625 116 154 0.11 0.17 760 Activities Prio 1329 1,840 511 0.11 154 0.17 760 Activities Prio 1,329 1,840 511 0.11 750 0.03 760 Activities Proteinee 2,120 2,320 200 0.16 751 0.03 7610 Activities Functionee 2,120 2,320 200 0.16 770 0.03 7610 Activities Streptiles 2,120 2,320 200 0.16 771 0.03 7610 Activities Streptiles 3,353 4,200 1,802 0.16 770 0.00 770 Medical Records 36,405 1,60 0.02 770 Medical Records 9,405 10,800 1,90 2,51 0.03 770 Medical Records Salaries 3,353 3,8,470 4,936 0,70	880 1.19 1.31 7602 154 0.11 0.13 7604 814 0.03 0.01 7605 814 0.03 0.01 7605 814 0.03 0.01 7605 814 0.03 0.01 7605 8154 0.03 0.06 7606 755 0.09 0.06 7609 757 2.82 0.00 7610 7700 190 0.01 0.00 7610 190 0.01 0.05 7703 7704 7704 0.03 0.06 0.05 7703 7334 0.004 0.01 7705 7704 133 0.03 0.04 0.01 7705 7,833 1.01 1.00 7706 7806 7,833 0.03 0.04 0.04 0.04 7806 7,833 0.04 0.03 7806 7806 7806 7,833 0.04 0.04 0.04 0.04 7706 <td></td> <td>22</td> <td>0.81</td> <td>0.79</td>		22	0.81	0.79
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	154 0.11 0.13 7604 81 0.03 0.01 7605 81 0.03 0.01 7605 154 0.35 0.03 7608 75 0.36 0.06 7609 75 0.30 7608 7608 75 0.03 0.06 7609 700 710 0.00 7610 10 2.82 2.76 7101 190 0.01 0.82 0.78 7701 190 0.01 0.05 7703 7703 221* 0.06 0.06 7705 7703 341 0.03 0.06 0.11 7704 133* 0.03 0.10 1.01 1.00 7703 7,833 1.76 0.11 7703 7806 7,833 1.76 0.03 0.21 7804 333 0.04 0.03 0.04 0.04 7805		2,625	1.16	1.32
11^{+} 0.03 0.01 766 Activities Overtime 189 150 33 100 33 001 000 001	81* 0.03 0.01 7605 42 0.17 0.03 7608 75 0.35 0.30 7608 75 0.36 0.30 7608 75 0.09 0.06 7609 701 10 2.82 0.06 7610 710 2.82 2.76 7011 190 0.01 0.05 7703 7704 0.01 0.05 7703 7704 0.03 0.06 7704 7341 0.06 0.06 7705 7333 0.03 0.06 0.06 7705 7,833 1.01 1.01 1.00 7804 7,833 0.03 0.04 0.04 0.04 7,833 0.03 0.03 0.04 0.04 7,833 0.03 0.04 0.04 7805 866 0.03 0.04 0.04 0.04 333 7805 7805 7805		511	0.10	0.13
42 0.17 7606 Activities PR Taxes 2,120 2,320 200 0.16 75 0.09 0.06 K600 Activities Supplies 2,336 4,200 1,602 0.16 75 0.09 7610 Activities Supplies 2,368 4,200 1,602 0.06 710 0.00 7610 Activities Surplies 33,554 300 1,602 0.06 711 2.82 2.76 Itel Activities 33,554 300 1,602 0.06 710 Medical Records 33,554 38,470 4,936 2.51 710 Medical Records Salaries 33,554 30,000 1,395 0.07 71 0.06 0.06 700 Medical Records Salaries 34,05 1,090 1,395 0.70 71 0.06 0.06 0.06 700 Medical Records Salaries 3405 1,996 0.06 703 Medical Records Salaries 3405 1,900 1,807 0.09 <td>42 0.17 0.17 7606 154* 0.35 0.06 7609 75* 0.09 0.06 7609 10 577 2.82 0.00 7610 7700 7100 7610 7710 190 0.01 0.05 7703 7704 0.01 0.05 7703 7704 0.06 0.06 7705 733 0.03 0.06 0.06 7703 733 0.03 0.03 7703 7703 7,833 1.01 1.01 1.00 7718 7,833 1.76 0.03 7703 7800 7,833 0.03 0.04 0.04 0.04 7,833 0.03 0.04 0.04 7804 333 0.04 0.04 0.04 7805</td> <td></td> <td>39 *</td> <td>0.01</td> <td>0.01</td>	42 0.17 0.17 7606 154* 0.35 0.06 7609 75* 0.09 0.06 7609 10 577 2.82 0.00 7610 7700 7100 7610 7710 190 0.01 0.05 7703 7704 0.01 0.05 7703 7704 0.06 0.06 7705 733 0.03 0.06 0.06 7703 733 0.03 0.03 7703 7703 7,833 1.01 1.01 1.00 7718 7,833 1.76 0.03 7703 7800 7,833 0.03 0.04 0.04 0.04 7,833 0.03 0.04 0.04 7804 333 0.04 0.04 0.04 7805		39 *	0.01	0.01
4.2 0.11 0.01 700 Mathematical Supplies 2.398 4,200 1,802 0.18 75 0.03 760 Activities Functions 2.398 4,200 1,802 0.06 75 0.03 760 Activities Functions 355 30 335 0.03 710 Medical Records 33,534 38,470 4,936 2.51 770 Medical Records Statries 33,534 38,470 4,936 2.51 770 Medical Records Statries 33,534 38,470 4,936 2.51 190 0.01 7701 Medical Records Statries 34,05 10,800 1,395 0.02 221* 0.05 0.06 0.06 7703 Medical Records Statries 34,05 1,0800 1,395 0.07 773 800 1,107 Medical Records Statries 313 1,500 1,187 0.02 7,838 1,03 0,13 1,030 1,187 0.02 133* <td>42 0.01 0.35 0.03 7608 75 0.09 0.06 7609 7609 777 0.09 0.00 7610 7610 42 0.03 2.82 2.76 7610 190 0.01 0.05 7703 770 0.03 0.05 7703 7704 7 0.05 7703 7133 0.06 0.01 0.05 7333 0.03 0.03 7705 7,833 1.01 1.00 7708 7,833 1.76 0.03 3.32 866 0.03 0.04 0.04 7804 333 0.03 0.04 0.04 7805</td> <td></td> <td>200</td> <td>0.16</td> <td>0.17</td>	42 0.01 0.35 0.03 7608 75 0.09 0.06 7609 7609 777 0.09 0.00 7610 7610 42 0.03 2.82 2.76 7610 190 0.01 0.05 7703 770 0.03 0.05 7703 7704 7 0.05 7703 7133 0.06 0.01 0.05 7333 0.03 0.03 7705 7,833 1.01 1.00 7708 7,833 1.76 0.03 3.32 866 0.03 0.04 0.04 7804 333 0.03 0.04 0.04 7805		200	0.16	0.17
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	75 0.09 0.06 769 75 0.09 0.06 769 777 2.82 2.76 7610 42 0.82 0.78 7701 190 0.01 0.05 7703 7700 7701 0.05 7703 77 0.06 0.01 0.05 7703 7704 0.04 0.01 7705 733 0.03 0.03 7706 7,833 1.01 1.00 7708 7,833 1.76 0.03 0.11 7708 7,833 1.76 0.03 0.11 7708 7,833 0.03 0.04 0.01 7804 333 0.03 0.04 0.04 0.04 7,805 0.04 0.07 7805		1,802	0,18	0.31
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	70 0.03 0.00 7610 577 577 2.82 2.76 7610 42 0.82 0.78 7701 190 0.01 0.05 7703 7704 7 0.05 7703 71 0.06 0.01 7704 7341 0.06 0.06 7703 133 0.03 0.03 7706 7,833 1.01 1.00 7708 7,833 1.76 0.03 226 7,833 1.76 3.32 7802 866 0.03 0.04 0.04 7804 333 0.03 0.04 0.04 7805		150	0.06	0.07
577 2.82 2.76 Total Activities 33,534 38,470 4,936 2.51 770 Medical Records 700 Medical Records 33,534 38,470 4,936 2.51 710 Medical Records 8 700 Medical Records Salaries 9,405 10,800 1,395 0.70 190 0.01 0.05 770 Medical Records PTO 840 680 160 7 0.06 71 0.06 0.01 7703 Medical Records PTO 329 0.02 713 0.04 0.11 770 Medical Records Supplies 313 1,500 1,187 0.03 733 0.04 0.11 770 Medical Records Supplies 313 1,500 1,187 0.03 733 0.04 0.11 770 Medical Records 10,500 1,187 0.03 733 0.04 0.11 770 Medical Records 12,059 13,440 1,45 783 0.03 0	577 2.82 2.76 Total A 42 0.82 0.78 7700 190 0.01 0.05 7703 77 0.05 0.05 7703 7 0.06 0.06 7703 734 0.03 0.06 7703 733 0.03 0.11 7703 133 0.03 0.10 7704 7,839 1.01 1.01 1.00 7,839 1.76 3.32 7800 866 0.03 0.04 0.04 7805 33 0.03 0.17 1.00 7641		335 *	0.03	0.00
770 Medical Records 9,405 10,800 1,395 0.70 190 0.01 0.05 7701 Medical Records Salaries 9,405 10,800 1,395 0.70 190 0.01 0.05 7703 Medical Records Salaries 9,405 10,800 1,395 0.70 77 0.05 7703 Medical Records PTO 329 800 160 * 0.06 773 860 0.16 7705 Medical Records Suplies 329 0.02 341 0.03 0.11 7705 Medical Records Suplies 339 329 * 0.02 341 0.04 0.11 7705 Medical Records Supplies 339 339 * 0.03 333 0.03 7708 Medical Records Supplies 339 1,500 1,187 0.02 333 1.01 1.01 1.00 Total Medical Records Supplies 339 1,500 1,187 0.03 333 0.03 1.01 1.01 1.00 Total Records Supplies 339 1,761 0.25 7,835	377 2.02 770 42 0.82 0.78 7701 190 0.01 0.05 7703 221* 0.05 0.05 7703 341 0.06 0.06 7705 341 0.04 0.11 7707 133* 0.03 0.11 7707 133* 0.03 0.11 7708 7,839 1.01 1.00 7800 7,839 0.03 0.03 0.04 7,839 1.76 3.32 7802 33 0.03 0.03 0.04 7804 366 0.03 0.04 0.04 7804 33 0.04 0.03 0.21 7804 33 0.04 0.04 0.04 7805		4,936	2.51	2.81
42 0.82 0.70 menucan recurso 9,405 10,800 1,395 0.70 0.70 menucan recurso 0.70 menucan recurso 0.70 menucan recurso 0.70 menucan recurso 0.70 0.70 menucan recurso 0.70 0.70 menucan recurso 0.70 0.70 menucan recurso 0.70 0.70 menucan recurso 0.70 0.70 0.70 0.70 0.70 0.70 0.70 0.70 0.70 0.70 0.70 0.71 770 medical Records PT Taxes 0.71 0.70 0.71 770 medical Records Supplies 0.71 0.00 0.73 0.02 0.71 770 medical Records Supplies 0.13 1.760 1.187 0.00 0.03 0.03 0.70 0.71 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03 0.03	42 0.82 0.78 7701 190 0.01 0.05 7703 221* 0.05 7703 7 0.06 0.05 7703 341 0.06 0.06 7705 343 0.03 0.11 7704 133* 0.03 0.11 7707 133 0.03 1.01 1.00 7708 77,833 1.01 1.00 7800 7,833 1.76 3.32 7802 865 0.03 0.04 0.04 7805 33 0.03 0.04 0.04 0.04				
42 0.82 0.703 Medical Records PTO 329 0.06 7703 Medical Records PTO 329 0.06 0.06 7703 Medical Records PTO 329 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 0.06 0.07 870 870 870 870 870 0.06 0.06 0.06 0.06 0.06 0.06 0.06 0.06 0.06 0.07 0.02 329 0.02 329 0.02 329 0.02 329 0.02 329 0.06 0.06 0.06 0.06 0.06 0.06 0.02 329 0.02 329 0.02 329 0.02 329 0.06 329 0.06 329 0.06 329 0.02 329 0.03 329 0.03 329 0.03 329 0.03 0.03 0.03 0.03	42 0.82 0.703 190 0.01 0.05 7703 221* 0.05 7703 341 0.06 0.06 7703 341 0.06 0.06 7703 133* 0.03 0.11 7704 133* 0.03 0.11 7703 226 1.01 1.00 7708 7783 1.01 1.01 7708 7,839 1.76 3.32 7800 7,839 0.04 0.04 0.04 7641 7,839 1.76 3.32 7802 7806 33 0.04 0.04 0.04 7805		1.395	0.70	0.79
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	190 0.00 0.00 0.00 0.00 221 * 0.06 0.06 7704 341 0.06 0.06 7705 333 0.03 7708 7708 133 * 0.03 0.11 7707 133 * 0.03 0.10 7708 7708 1.01 1.01 7708 7809 1.76 3.32 7800 7805 0.04 0.04 0.04 7,839 1.76 3.32 7806 7,839 0.04 0.04 0.04 7805		160 *	0.06	0.05
7 0.06 0.06 770 Medical Records PR Taxes 773 860 87 0.06 341 0.04 0.11 770 Medical Records Supplies 313 1,500 1,187 0.06 333 133 0.03 11 770 Medical Records Supplies 313 1,500 1,187 0.03 133 0.03 0.11 7708 Medical Records Supplies 313 1,500 1,187 0.03 133 101 1.00 Total Medical Records Purchased Services 399 1,781 0.03 226 1.01 1.00 Total Medical Records 12,059 13,840 1,781 0.90 7,833 1.76 3.32 7802 Laundry Salaries 19,396 46,180 26,784 1,45 7,833 0.04 0.04 1,702 2,940 1,238 0.13 867 0.14 0.27 7806 Laundry PTO 269 600 331 0.02 847	7 0.06 0.06 7705 341 0.04 0.11 7707 133* 0.03 0.11 7708 133* 0.03 0.11 7708 133* 0.03 0.11 7708 133* 0.03 0.11 7708 7708 1.01 1.00 7048 7809 1.76 3.32 7800 7805 0.04 0.04 0.04 7805 647 0.14 0.27 7806	329	329 *	0.02	
341 0.04 0.11 7707 Medical Records Supplies 313 1,500 1,187 0.02 133* 0.03 7708 Medical Records Supplies 399 1,187 0.03 133* 0.03 7708 Medical Records Purchased Services 399 399* 0.03 226 1.01 1.00 Total Medical Records Purchased Services 399 1,781 0.03 780 Laundry 7800 Laundry Salaries 12,059 13,840 1,781 0.90 7,833 1.76 3.32 7802 Laundry Salaries 19,396 46,180 26,784 1,45 7,833 0.04 0.04 1,702 2,940 1,238 0.13 866 0.04 0.04 200 Laundry PTO 2,940 1,238 0.13 847 0.14 0.27 7806 Laundry PTO 2,659 0.03 0.13	341 0.04 0.11 7707 133 * 0.03 0.11 7708 133 * 0.03 0.10 7708 7708 1.01 1.00 7048 7,839 1.76 3.32 7800 7,839 1.76 3.32 7800 865 0.03 0.21 7805 33 0.04 0.04 0.04		87	0.06	0.06
133* 0.03 7708 Medical Records Purchased Services 399 399* 0.03 226 1.01 1.00 Total Medical Records 12,059 13,840 1,781 0.90 226 1.76 3.32 7802 Laundry Salaries 19,396 46,180 26,784 1,45 7,833 1.76 3.32 7802 Laundry Salaries 19,396 46,180 26,784 1,45 866 0.03 0.21 7804 Laundry 7,702 2,940 1,238 0.13 39 0.04 0.04 2805 Laundry Vortime 269 600 331 0.02 647 0.14 0.27 7806 Laundry 7,607 3,740 2,063 0.13	133 * 0.03 7708 226 1.01 1.00 Total M 7,839 1.76 3.32 7800 7,839 0.03 0.21 7805 865 0.04 0.04 7805 33 0.04 0.04 7805		1,187	0.02	0.11
226 1.01 1.00 Total Medical Records 12,059 13,840 1,781 0.90 7800 Laundry 7800 Laundry 19,396 46,180 26,784 1.45 7,833 1.76 3.32 7802 Laundry Salaries 19,396 46,180 26,784 1.45 866 0.03 0.21 7804 Laundry PTO 1,702 2,940 1,238 0.13 39 0.04 0.04 1805 Laundry Overtime 269 600 331 0.02 647 0.14 0.27 7806 Laundry PR Taxes 1,677 3,740 2,063 0.13	226 1.01 1.00 Total N 7,839 1.76 3.32 7800 7,839 1.76 3.32 7802 866 0.03 0.21 7804 33 0.03 0.04 7805 33 0.04 0.07 7805	399	399 *	0.03	100 g
7,839 1.76 3.32 7800 Laundry 7,839 1.76 3.32 7802 Laundry Salaries 19,396 46,180 26,784 1.45 866 0.03 0.21 7804 Laundry PTO 1,702 2,940 1,238 0.13 39 0.04 0.04 7805 Laundry Overtime 269 600 331 0.02 647 0.14 0.27 7806 Laundry PR Taxes 1,677 3,740 2,063 0.13	7,839 1.76 3.32 7800 865 0.03 0.21 7804 39 0.04 0.04 7805 647 0.14 0.27 7805		1,781	06.0	1.01
7,839 1.76 3.32 7802 Laundry Salaries 19,396 46,180 26,784 1.45 866 0.03 0.21 7804 Laundry PTO 1,702 2,940 1,238 0.13 39 0.04 0.04 7805 Laundry Overtime 269 600 331 0.02 647 0.14 0.27 7806 Laundry PR Taxes 1,677 3,740 2,063 0.13	7,839 1.76 3.32 7802 866 0.03 0.21 7804 39 0.04 0.04 7805 647 0.14 0.27 7806				
7,000 0.03 0.21 7804 Laundry PTO 1,702 2,940 1,238 0.13 866 0.03 0.21 7804 Laundry Overtime 269 600 331 0.02 39 0.04 0.04 7805 Laundry Overtime 269 600 331 0.02 647 0.14 0.27 7806 Laundry PR Taxes 1,677 3,740 2,063 0.13	865 0.03 0.21 7804 39 0.04 0.04 7805 647 0.14 0.27 7806		26,784	1.45	3.37
000 0.04 0.04 7805 Laundry PR Taxes 269 600 331 0.02 39 0.04 0.04 7806 Laundry PR Taxes 1,677 3,740 2,063 0.13	39 0.04 0.09 0.04 7805 647 0.14 0.27 7806		1,238	0.13	0.21
647 0.14 0.27 7806 Laundry PK Taxes 1,677 3,740 2,063 0.1	59 0.04 0.04 0.27 7806		331	0.02	0.04
		(T)	2,063	0.13	0.27

				No						
Month Actual	Month Rudoot	Month Diff	PPD Actual	PPD Budget	Ассони	YTD Actual	YTD Budgei	UTV Diff	PPD Actual	PPD Budget
	1201	6 C		0.36 7807	7 - Lanadro Sunnies	533	5,000	4,467	0.04	0.36
	1,700	1,700				6.767	5,600	1,167 *	0.51	0.41
	1,900 200	1,900 200		0.04 7809		2,387	600	1,737 *	0.18	0.04
8,619	21,810	13,191	1.96		Total Laundry	32,731	64,660	31,929	2.45	4.72
				7900				ļ	ζ. υ τ	54 7
7.847	7.000	847 *	1.79	1.50 7901		20,825	21,000	5/L	00.1	00.1 101
20.133	27.380	7,247	4.59	5.85 7902		60,057	81,030	20,973	4,40	0.81
(377)	2,190	2,567	(0.0)	0.47 7904		2,963	6,500	3,537	7-0 	0.47 0 AA
1,188	2,000	812	0.27			7,102	6,000	1,102	0 0 0	590
2,242	2,890	648	0.51			7,047 18 056	8,580 15770	7 286 *	- 10 - 10 - 10	1.15
7,986	5,380	2,606 *	1.82	1.15 /908	18 Housekeeping Supplies	10,000	21.5			401
39,018	46.840	7,822	8.89	10.01 Tot	Total Housekeeping	116,050	138,880	22,630	0 0.0	2
									0 U	2 C C
5,608	10,200	4,592	1.28	2.18 8002	_	21,089	30,270	9,181 - 553	0-00 C C	17.7
531	650	119	0.12			377	1,930	1,003	0.0 0.4	
125	150	25	0.03		_	1,835	400			0.18
595	830	235	0.14			2,060	2,400	. 400 * *	0.0	0.22
904	1,000	96	0.21			0,000 6 770	0,000 1700	10 322	0.51	1.25
3,264	5,700	2,436	0.74			01/0	30,000	8 058	164	2.19
4,666	10,000	5,334	1.06			60 110	57,000	3 119 *	4.50	4,16
20,795	19,000	1,795 *	4.74			00,110	a 150	486 -	0.72	0.67
3,271	3,050	221 *	<i>GJ</i> .0	1108 C0.0	1 POM Cabler V Experise	93 93		* 69	0.0	
				8013		118		118 *	0.01	
				8014		2,394		2,394 *	0.18	
39,759	50,580	10,821	9.06	10.81 Tot	Total Plant Operations and Maint.	129,449	151,360	21,911	9.68	11.04
				81	00 Transportation				C C C	4 0
2,026	3,330	1,304	0.46	8		11,873	9,880 630	1,993	<u>ה</u> ס ס	0.05
	210	210		õ				* 000		10.0
(37)	50	87	(0.01)		'	1,423	150	¢/741		900
153	270	117	0.03			1,032	800	- 707 ·	0.0	20.0
680	300 3,500	380 * 3,500	0.15	0.06 8106 0.75 8107	36 Transportation Vehicle Expense 37 Transportation NEMT Contr Veh-Mcaid	2,321 9,149	900 10,500	1,351	0.68	0.77
2,823	7,660	4,837	0.64	1.64 Tol	Total Transportation	25,798	22,860	2,938	1.93	1.67
7,000	7,000		1.59	8200 1.50 8205	8200 Depreciation 8205 Depr Expense - Moveable Equipment	21,000	21,000		1.57	1.53

ļ	Account Ac	YTD Actual B	YTD YTD Budget Diff	PPD Actual
cial	otal Depreciation 21,	21,000 2	21,000 0	1.57
est	Interest, Amortization & Lease Interest Expense - Other		160 *	0.01
Ĕ		ļ		6.08
Ť	otal Interest, Amortization & Lease 81,	81,460 8	81,300 160	6.09
s a		14 100	14 100	1.05
ец Ч	Property lax Expense Mico Toy Expense		150 150 150	 - -
anc anc	e- Property	9,620		0.72
ano		22,500 27	22,500	1.68
anc	Total Taxes and Insurance 46,	46,220 4	46,650 430	3.46
ò		100.810 15	150.000 20.190	9.71
oye	-	-		1.68
(ers	Workers Compensation Expense		- 200 300	
	expense	20,028	1	1.50
yee	Total Employee Benefits 172,337		182,400 10,063	12.89
era	General and Administration			 (
ŝ	Salaries			24-2 20-7
Ë.	r Salaries	70,299 /	/9,980 9,001 8,880 6,635	0.17
	Administrative Prio			(0.05)
inis Sinis				0.34
age	Management Fee Expense 236.			17.70
pho	Dense		2,700 /1 ⁻	12.0
ň	Auto Expense	2,801 4 050	5,200 5,250 5,00 5,00 5,00 5,00 5,00 5,0	0.30
6 V. 0 4				0.31
្រី			5,250 3,894	0.10
ag	Postage Expense	853		0.06
ŝ	- Legal	10,914		0.82
0				
Ц,	sõ	2,636		0.20
2	ig Expense			((
ž	ense	4,763		0.30
5		2.478	1.200 1,278 *	0.19

GISUIIOPLAIUSCAPE	PPD Budget	1.58	0.01	31,16	1 000	0.55	0.33	1,12	283.63	30.30	30.30	30.30	
	PPD Actual	1.86	0.03	30.50	L 7 (0.56	0.17	0.88	268.72	43.50	43.50	43.50	
	YTD Diff	3,207 *	204	19,386		1,304	2,190	3,494	295,511	166,214	166,214	166,214	
	YTD Budget	21,600	150	427,180		3,300	4,500	15,300	3,888,285	415,419	415,419	415,419	
	YTD Actual	24,807	354	407,794		1,996 7 500	2,310	11,806	3,592,774	581,633	581,633	581,633	
	Account	8624 Data Processing Expense		Total General and Administration	8800 Other Costs		8804 Bad Debt Expense 8808 Mcare Co-Ins Bad Debt		Total Operating Costs	Total Income/Loss from Operations	Total Net Income Before Taxes	Total Net Income/Loss	
	PPD Budget	154	10.0	30.98		0.23			282.04	32.73	32.73	32.73	
	PPD Actual	1 01	0.07	32.49		0.15	0.57	0.72	267.69	29.67	29.67	29.67	
	Month Diff	8.7 * 097 -	1,103 268 *	2,415		425	1 500	1,925	145,337	23,017	23.017*	23.017	
	Month Rudoet	Diuga	50 50	145,020		1,100	2,500 1 500	5,100	1.320.235	153.232	153.232	152 232	100,200
	Month	mmnu V 2000	8,369 318	142,605		675	2,500	3.175	1 174 898	130.215	130 215	120 04E	01,3,003
International Amount Amount Assets Assets 600.008.69 23.652.06 Assets Current Assets 600.008.69 23.652.06 24.650.01 24.650.01 24.650.01 24.650.01 24.650.01 27.24.650.01 27.24.650.01 20.0166.01 </th <th>Int Description Montri Assets Assets 600008039 Assets 600008039 23,55,00 Current Assets 23,55,00 23,55,00 Preventory Preventory 23,55,00 Preventory Preventory 23,55,00 Preventory Preventory 23,55,00 Preventory Preventory 24,55,00 Preventory</th> <th>Int Discription Mount Assis Assis Mount Assis Carinet Assists 600.008.85 Cash Cash 131.328.95 Cash Cash 231.428.95 Assists Cash 231.428.95 Cash Cash 232.428.95 Cash Cash 232.428.95 <tr< th=""><th></th><th>o White Oak N</th><th>Balance Sheet as of 12/31/23 White Oak Manor - Charlotte Inc (CR)</th><th>02/13 GLBalS</th><th>GLBalShtLandscape</th></tr<></th>	Int Description Montri Assets Assets 600008039 Assets 600008039 23,55,00 Current Assets 23,55,00 23,55,00 Preventory Preventory 23,55,00 Preventory Preventory 23,55,00 Preventory Preventory 23,55,00 Preventory Preventory 24,55,00 Preventory	Int Discription Mount Assis Assis Mount Assis Carinet Assists 600.008.85 Cash Cash 131.328.95 Cash Cash 231.428.95 Assists Cash 231.428.95 Cash Cash 232.428.95 Cash Cash 232.428.95 <tr< th=""><th></th><th>o White Oak N</th><th>Balance Sheet as of 12/31/23 White Oak Manor - Charlotte Inc (CR)</th><th>02/13 GLBalS</th><th>GLBalShtLandscape</th></tr<>		o White Oak N	Balance Sheet as of 12/31/23 White Oak Manor - Charlotte Inc (CR)	02/13 GLBalS	GLBalShtLandscape						
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Asses Current Assets Cash Neeroors Recovable Invertory Prepaid Expenses Total Current Assets Non-Current Assets Total Current Assets Non-Current Assets Non-Current Assets Total Non-Current Assets Total Non-Current Assets Total Non-Current Assets Total Non-Current Assets Total Assets Current Labilities Current Labilities Curren	Assist Current Assets Cannon Reconvected mentory Connon Reconvected mentory Preside Expenses Total Current Assets Total Current Assets Total Assets	Assis Current Assets Current Assets Current Assets Consint Receivelate memtory Cash Assets Total Current Assets Total Current Assets Total Current Assets Total Current Assets Total Current Assets Total Assets Tota	Account	Description		Anount							
Current Assets Current Assets Acounts Retainable mentory Prepard Expenses Total Current Assets Nor Current Assets Nor Current Assets Nor Current Assets Nor Current Assets Nor Current Assets Nor Current Assets Total Labilities & Equity Total Labilities Current Labilities Current Labilities Notes and Accounts Payable Current Labilities Notes and Accounts Payable Current Labilities Current Labilities Notes and Accounts Payable Current Labilities Current Labiliti	Current Assets 1,811,338.55 Cash Accounts Recritication Accounts Recritication 2,456.00 Preparit Assets 2,456.00 Preparit Assets 2,456.00 Non-Current Assets 309,056.59 Preparit Assets 309,056.59 Other Current Labilities 273,456.00 Other Current Libbilities 300,056.54 Other Current Libbilities 3	Current Assets (0,008,80) Current Assets (1,11,38,60) Accounts Receivede (2,65,200) Accounts Receivede (2,65,200) Priver Assets (2,02) Priver Assets	1000	Assets									
Cash Accumits Receivable Inventiony Prepaid Expenses 1811,3385 Cannet Receivable Inventiony Prepaid Expenses 28,542,06 Total Current Assets 24,860.00 Non-Current Assets 309,056,89 Non-Current Assets 309,056,89 Property, Plant and Equipment 1611,30 Total Assets 309,056,89 Total Assets 309,056,89 Total Assets 309,056,89 Total Assets 11,30 Current Labilities 20,388,32 Current Labilities 202,388,32 Current Labilities 309,056,449 Current Labilities 309,056,449 Current Labilities 300,056,449 Cotal Total Labilities 300,057 Cotal Total Labilities 300,057 Cotal Equity 300,056,449 Total Total Labilities 300,057 Cotal Equity 300,057 Total Labilities 300,057	Cash Northry Prepart Receivable 1811338.85 28.642.05 28.642.05 29.642.05 29.642.05 29.642.05 20.602.643 1811338.65 29.642.05 29.642.05 20.602.643 Non-Current Assets (433.308.1) 7004 Current Assets Non-Current Assets (433.308.1) 7004 Current Assets Cotal Current Assets (432.308.1) 7004 Current Assets Cotal Current Assets (432.308.1) 7004 Current Assets Current Labilities (10.02) 723.425.05 Corrent Labilities (10.02) 723.425.05 Current Labilities (10.02) 723.425.05	Cash Northoris Cash Northoris 1,011,038,05 2,845,00 1,011,038,05 2,845,00 Preparat Excenses 2,845,00 2,845,00 Preparat Excenses 2,845,00 2,845,00 Non-Current Assets 0,00,08,18 2,845,00 Non-Current Assets 0,00,08,18 2,845,00 Non-Current Assets 0,00,08,18 2,850,00 Non-Current Assets 0,00,08,18 2,920,08,18 Other Assets 0,00,08,18 2,920,08,18 Other Assets 1,010,00 2,920,08,18 Other Current Labilities 0,00,00 2,222,998,22 Other Current Labilities 2,01,00 2,010 Other Current Labilities 0,00 2,010 Other Current Labilities 2,010 2,010 </td <td>1001</td> <td>Current Assets</td> <td></td> <td></td> <td></td>	1001	Current Assets									
Accounts Recorvable (1000) Prepaid Expenses Total Current Assets Non-Current Assets Non-Current Assets Non-Current Assets Char	Image: Image of the contrast Receivable 1, 20, 1, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20	Accounts Receivedle Inventors Inventory Free Current Assets Total Current Assets Non-Current Assets Non-Current Assets Non-Current Assets Non-Current Assets Contra de Equipment Total Assets Total Assets Total Assets Current Labilities Current Labilities Curren	002	Cash		600,098.89 							
Invertion? Invertion? Total Current Assets Total Current Assets Non-Current Assets Non-Current Assets Othar Assets Char Assets	Prepared 2,480.00 Prepared 2,480.00 Total Current Assets 2,480.00 Oner Assets 309.056.69 Oner Assets 309.056.69 Oner Assets 309.056.69 Propartities 1,182.14 Cotal Assets 309.056.69 Total Labilities 1,30.056.69 Current Assets 309.056.69 Total Assets 309.056.69 Total Labilities 1,30.056.69 Current Labilities 1,30.056.64 Current Labilities 1,30.056.64 Current Labilities 1,002 Defende Revenue 1,002 Defender 1,002 Defender 1,002 </td <td>Prediction 2,0000 Prediction 2,0000 Total Current Assets 3,0005.89 Ohn Current Labilities 0,000 Ohn Current Labilities 0,000 Defend Revenue 0,000 Ohn Current Labilities 0,000 Ohn Current Labilities & Equity 0,000</td> <td>100</td> <td>Accounts Receivable</td> <td></td> <td>1,811,838.95 28 547 06</td> <td></td>	Prediction 2,0000 Prediction 2,0000 Total Current Assets 3,0005.89 Ohn Current Labilities 0,000 Ohn Current Labilities 0,000 Defend Revenue 0,000 Ohn Current Labilities 0,000 Ohn Current Labilities & Equity 0,000	100	Accounts Receivable		1,811,838.95 28 547 06							
Preprad Expenses Total Current Assets Non-Current Assets Other Assets Other Assets Other Assets Other Assets Other Assets Other Assets Other Current Assets Total Assets Total Assets Total Assets Current Liabilities Current Current Liabilities Current Current Liabilities Current Current	Preparat Expension Prepara Expension Total Current Assets (433 306 17) Onter Assets (433 306 17) Onter Assets (433 306 17) Property, Plant and Equipment (433 306 17) Total Assets (433 306 17) Total Assets (300 56 86) Total Liabilities (300 56 84) Current Liabilities (300 56 84) Current Liabilities (300 56 84) Other Current Liabilities (300 56 84) Deferred Revene (300 56 8) Deferred Revene (300 56 8) <t< td=""><td>Preparate Expenses </td><td>1200</td><td></td><td></td><td>24,042,00</td><td></td></t<>	Preparate Expenses	1200			24,042,00							
Non-Current Assets (439,308.17) Other Assets 309,036.89 Total Non-Current Assets 202,938.32 Total Liabilities 202,938.32 Current Liabilities 202,938.32 Current Liabilities 30,056.43 Current Liabilities 202,938.32 Current Liabilities 30,056.43 Current Liabilities 202,938.32 Current Liabilities 30,056.43 Current Liabilities 73,425.03 Conset Liabilities 70,059.43 Conset Liabilities 70,059.43 Cotal Total Liabilities 70,059.43 Cotal Equity 73,425.03 Total Liabilities 70,020	Non-Current Assets (430.308.17) Other Assets 309,006.89 Total Non-Current Assets 309,006.89 Total Non-Current Assets 309,006.89 Total Non-Current Assets 309,006.89 Total Liabilities & Equity Total Liabilities Current Liabilities 202,938.32 Current Liabilities 202,938.32 Current Liabilities 203,956.43 Current Liabilities 201,956.43 Curent Liabilities 201,956.43	Non-Current Assets (593,081.1) Oher Assets (593,081.1) Property Plant and Equipment (593,081.1) Property Plant and Equipment (593,081.1) Total Assets (593,081.1) Total Liabilities (502.10.1) Current Liabilities (502.10.1) Current Liabilities (502.10.1) Current Liabilities (502.10.1) Current Liabilities (502.6.4) Current Liabilities (502.6.4) Current Liabilities (502.6.4) Current Liabilities (502.6.4) Correl Liabilities (502.6.4) Current Liabilities (502.6.4) Correl Liabilities (502.6.4)	1300	Prepaid Expenses Total Current Assets			2,465,329.9						
Other Assets (439.306.17) Property: Plant and Equipment 309.005.89 Total Non-Current Assets 309.005.89 Total Non-Current Assets 309.005.89 Total Assets 309.005.89 Total Liabilities & Equity Total Liabilities Labilities & Equity Total Liabilities Current Liabilities 202.338.32 Accounts Payable 202.338.32 Accounts Payable 551.192.14 Current Liabilities (0.02) Current Liabilities (0.02) Differ Current Liabilities (0.02) Constrait (0.02) Total Liabilities (0.02) Total Liabilities (0.02) Total Liabilities (0.02) Total Liabilities (0.02)	Other Assets (435.306.17) Property. Plant and Equipment Total Non-Current Assets 309.036.16 Total Non-Current Assets 309.036.16 Total Labilities & Equity Labilities & Equity Total Labilities and Accounts Paysable 202.938.32 Notes and Accounts Paysable 301.162.14 Current Liabilities 300.036.61 Notes and Accounts Paysable 300.036.61 Current Liabilities 300.036.61 Other Current Liabilities 300.036.61 Other Current Liabilities 300.036.61 Current Liabilities 300.036.61 Other Current Liabilities 300.036.61 Current Liabilities 30.036.61 Curel Equity 30.036.61	Other Assets (433.308.17) Properity, Plant and Equipment 300.056.86 Total Assets 300.056.86 Total Assets 300.056.86 Total Assets 300.056.86 Total Assets 202.938.32 Labilities & Equity 202.938.32 Current Labilities 202.938.32 Corrent Labilities 202.938.32 Corrent Labilities 202.938.32 Corrent Labilities 202.938.32 Corrent Labilities 202.938.32	500	Non-Current Assets									
Property: Plant and Equipment Total Non-Current Assets Total Assets Total Assets Total Liabilities & Equity Total Liabilities Current Liabilities Current Liabilities Current Liabilities Accrued Liabilities Other Current Liabilities Current Current Liabilities Current Current Liabilities Current Liabilities Current Liabilities Current Liabilities Current Liabilities Current Liabilities Current Liabilities Current Current Liabilities Current Current Liabilities Current Current Current Liabilities Current Current Curren	Property, Plant and Equipment 306,056.80 Total Non-Current Assets 706,056.80 Total Assets 706,056.80 Total Labilities & Equity 108,057,058 Labilities & Equity 202,938.32 Current Liabilities 202,938.32 Accrued Liabilities 202,938.32 Accrued Liabilities 202,938.32 Accrued Liabilities 202,938.32 Current Liabilities 202,938.32 Accrued Liabilities 202,938.32 Accrued Liabilities 200,000,000 Ical Terred Revence (0.02) Deferred Revence (0.02) Total Liabilities (0.02) Total Liabilities & Equity (0.02)	Property. Plant and Equipment Total Nasets Total Nasets Total Labilities & Equity Total Labilities & Equity Total Labilities Current Liabilities Current Current Liabilities Current Current Liabilities Current Current Current Liabilities Current Current Curre	1501	Other Assets		(439,308.17)							
Total Non-Current Assets Total Assets Total Assets Liabilities & Equity Total Liabilities & Equity Total Liabilities Current Liabilities Current Liabilities Notes and Accounts Payable Accrued Liabilities Cherred Revenue Deferred Revenue Const Liabilities Const Payable Const Liabilities Const Const Liabilities Const Const Liabilities Const Const Const Liabilities Const Const C	Total Non-Current Assets Total Assets Total Assets Itabilities & Equity Total Labilities Current Liabilities Current Liabilities Cher Current Liabilities Cher Current Liabilities Cher Current Liabilities Cher Current Liabilities Coner Coner Liabilities Coner Coner Liabilities Coner Coner Liabilities Coner Coner Liabilities Coner Coner	Total Non-Current Assets Total Assets Total Assets Labilities & Equity Total Labilities & Equity Total Labilities Current Llabilities Current Llabilities Accruets Payable Accruet Llabilities Current Llabili	1800	Property, Plant and Equipment		309,036.89							
Total Assets Liabilities & Equity Total Liabilities & Equity Total Liabilities Current Liabilities Current Liabilities Accrued Liabilities Cher Current Liabilities Cher Current Liabilities Coter Current Liabilities	Total Assets Liabilities & Equity Total Labilities Current Liabilities Current Liabilities Current Liabilities Cutrent Liabilities Chen Current Liabilities Chen Current Liabilities Chen Current Liabilities Cons Parable Cons Parable Cutrent Liabilities Cons Parable Cons Parable Cutrent Liabilities Cons Parable Cons P	Total Assets Liabilities & Equity Total Liabilities Current Liabilities Current Liabilities Notes and Accounts Payable Accured Liabilities Other Current Liabilities Other Current Liabilities Cong Term Liabilities Deferred Revenue Coup Total Liabilities Coup		Total Non-Current Assets			(130,271.2						
Liabilities & Equity Total Liabilities Total Liabilities Current Liabilities Notes and Accounts Payable Accrued Liabilities Accrued Liabilities Other Current Liabilities Current Liabilities	Liabilities & Equity Total Liabilities Current Liabilities Current Liabilities Current Liabilities Netore de Current Liabilities Cher Current Cher Current Cher Current Cher Current Cher Current Cher Cher Current Cher Cher Cher Cher Cher Cher Cher Cher	Liabilities & Equity Total Labilities Current Liabilities Current Liabilities Notes and Accounts Payable Accound Liabilities Other Current Liabilities Other Current Liabilities Consol Liabilities Consol Liabilities Consol Term Liabilities Consol		Total Assets			\$2,335,058.6						
Total Liabilities 202,938.32 Current Liabilities 202,938.32 Notes and Accounts Payable 202,938.32 Notes and Accounts Payable 361,182.14 Accrued Liabilities (30,655.43) Other Current Liabilities (30,655.43) Cong Term Liabilities (30,655.43) Long Term Liabilities (30,655.43) Deferred Revenue (0.02) Otal Total Liabilities (0.02) Total Equity (0.02) Total Liabilities & Equity (0.02)	Total Liabilities 202,938.32 Current Liabilities 202,938.32 Notes and Accounts Payable 202,938.32 Accurat Liabilities 351,182.14 Accurat Liabilities (30,655.43) Other Current Liabilities (30,655.43) Doma Terru Liabilities (30,655.43) Deferred Revenue (0.02) Deferred Revenue (0.02) Total Liabilities (0.02)	Total Liabilities 202,938,32 Current Liabilities 202,938,32 Notes and Accounts Payable 202,938,32 Notes and Accounts Payable 30,655,43) Accounts Liabilities (30,655,43) Other Current Liabilities (30,655,43) Long Term Liabilities (30,654,43) Deferred Revenue (30,02) Deferred Revenue (30,02) Total Liabilities (30,02) Total Itabilities (30,02) Total Liabilities (30,02) Total Liabilities Equity (30,02)	3000	Liabilities & Equity									
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Notes and Accounts Payable 202,938.32 Accrued Liabilities 551,182.14 Accrued Liabilities (30,695.43) Other Current Liabilities (30,695.43) Long Term Liabilities (30,695.43) Deferred Revenue (30,695.43) Deferred Revenue (0.02) Total Total Liabilities (0.02) Total Total Liabilities & Equity (0.02)	Notes and Accounts Payable 202,938.32 Accrued Liabilities 551,182.14 Accrued Liabilities (30,695.43) Other Current Liabilities (30,695.43) Long Term Liabilities (30,695.43) Long Term Liabilities (30,695.43) Total Term Liabilities (0.02) Total Liabilities (0.02) Total Liabilities (0.02) Total Liabilities (0.02) Total Liabilities & Equity (0.02)	Notes and Accounts Payable 202,338.32 Accrued Liabilities 551,182.14 Accrued Liabilities (30,656.43) Other Current Liabilities (30,656.43) Long Term Liabilities (10,2) Deferrad Revenue (10,2) Total Tabilities (10,2) Total Liabilities (10,2) Total Tabilities (10,2) Total Liabilities (10,2)	3002	Current Liabilities									
Accrued Liabilities 551,182.14 Other Current Liabilities (30,695.43) Cong Term Liabilities (30,695.43) Long Term Liabilities (30,695.43) Deferred Revenue (30,695.43) Deferred Revenue (0.02) Total Total Liabilities (0.02) Total Equity Total Liabilities & Equity	Accrued Liabilities 551.182.14 Other Current Liabilities (30.635.43) Long Term Liabilities (30.635.43) Long Term Liabilities (0.02) Deferred Revenue (0.02) Total Total Liabilities (0.02) Total Total Liabilities (0.02) Total Total Liabilities (0.02) Total Total Liabilities & Equity (0.02)	Accrued Liabilities 551,14 Other Current Liabilities (30,695,43) Long Term Liabilities (30,695,43) Long Term Liabilities (30,695,43) Deferrad Revenue (30,02) Total Total Liabilities (0.02) Total Total Liabilities (0.02) Total Total Liabilities (0.02) Total Liabilities & Equity (0.02)	3004	Notes and Accounts Payable		202,938.32							
Other Current Liabilities (30,695.43) Long Term Liabilities (30,695.43) Long Term Liabilities (30,695.43) Deferred Revenue (0.02) Deferred Revenue (0.02) Total Total Liabilities (0.02) Total Equity Total Liabilities & Equity	Other Current Liabilities (30,655,43) Long Term Liabilities (30,655,43) Deferred Revenue (0.02) Otal Total Liabilities (0.02) Total Total Liabilities & Equity (0.02)	Other Current Liabilities (30,695,43) Long Term Liabilities 723,425.03 Deferred Revenue (0.02) Dral Total Liabilities (0.02) Total Total Liabilities (0.02) Total Total Liabilities & Equity Total Liabilities & Equity	3200	Accrued Liabilities		551,182.14							
Long Term Liabilities Deferred Revenue (0.02) Total Total Liabilities Equity Total Equity Total Liabilities & Equity	Long Term Liabilities (0.02) Deferred Revenue (0.02) Total Total Liabilities (0.02) Equity Total Liabilities & Equity	Long Term Liabilities Deferred Revenue Total Total Liabilities Guity Total Equity	3300	Other Current Liabilities		(30,695.43) 723,425.03							
Deferred Revenue (0.02) Total Liabilities Equity Total Liabilities & Equity Total Liabilities & Equity	Deferred Revenue (0.02) Total Tabilities (0.02) Equity Total Equity Total Liabilities & Equity (0.02)	Deferred Revenue (0.02) Total Total Liabilities (0.02) Equity Total Liabilities & Equity	3003	Long Term Liabilities									
Total Liabilities Equity Total Equity Fotal Liabilities & Equity	Total Total Liabilities Equity Total Equity Fotal Liabilities & Equity	Total Liabilities Equity Total Liabilities & Equity	3500	Deferred Revenue		(0.02) (0.02)							
Equity Total Equity Total Liabilities & Equity	Equity Total Equity Total Liabilities & Equity	Equity Total Liabilities & Equity		Total Total Liabilities			723,425.01						
ties & Equity	ties & Equity	lies & Equity	4000	Equity									
& Equity	& Equity	& Equity		Total Equity			1,611,633.0						
				Total Liabilities & Equity			\$2,335,058.62						

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	White Oak Manor - Charlotte Inc (CR)	GLBalShtLandscape
Account	Description	Amount
1000	Assets	
1001	Current Assets	
1002	Cash	5/13 740 70
1003	Operating Bank Account	800.00
1005 1006	Petty Lash Danosit in Transit	55,249.10
1008	Resident Trust Funds Petty Cash	800.00 600,098.89
1100	Accounts Receivable	
1101	Accts Receivable-Private	224,689.02
1102	Accts Receivable-Medicaid SNF	403,689.01
1104	Accts Receivable-Hospice	42,895,92
1105	Accts Receivable-Medicare Pt A	12.11.21 20.777 20
1106	Accts Receivable-Mcare Crossover Part A	00.766,22
1107	Accts Receivable-3rd Party Ins Part A	52,200.00
1108	Accts Receivable-Medicare Pt B	12,950,12
1109	Accts Receivable-Mcare Crossover Pt B	8,183.75
1110	Accts Receivable-Medicaid Pending	107,303.04
1111	Accts Receivable-Insurance	71,098.08
1112	Accts Receivable-Managed Care	562,594,51
1113	Accts Receivable-VA	80.166.UGZ
1115	Accts Receivable Other	(10,147.65)
1120	Allowance For Doubtful Accounts	(18,319,15)
1124	Resident Judgments	1,039.71
1125	Activities Fund	1,811,838.95
1200	Inventory	
1201	Inventory-Food	9,736.09
1202	Inventory-Medical Supplies	3,920.60
1203	Inventory-Nursing Supplies	5,896.07
1204	Inventory-PEN	2,461.79
1205	Inventory-Laundry	1,131.00
1206	Inventory-Housekeeping	396.51
1207	Inventory-Other	5,000.00
		28,542.06

Hepold Insurance 24,55,00 Tetal Current Assets 24,65,00 Tetal Current Assets 24,55,00 Non-Current Assets 33,175,05 Non-Current Assets (13,4,45,23) Non-Current Assets (13,24,55,00) Other Assets (13,24,55,00) Non-Current Assets (13,24,55,00) Non-Current Assets (13,24,55,00) Non-Current Assets (13,24,50) Non-Current Assets (13,24,50) Non-Current Assets (13,24,50) Assets (13,24,50) Catal Non-Current Assets (13,24,50) Tatal Non-Current Assets (13,24,50) Catal Assets (13,24,50) Catal Assets (13,24,50) Catal Assets (13,24,50) Labilities (13,24,50) Catal States and Vages (13,24,20) Assets (13,45) Catal States and Vages (13,24,20) Catal States and Vages (13,24,20) Catal States and Vages (13,24,20) Catal States and Vages (13,24,20) <th>Balance Sheet as of 12/31/23 White Oak Manor - Charlotte Inc (CR) Descrimtion</th> <th>Page 2 of 5 02/13/24 1:51 PM GLBalShtLandscape <i>Amount</i></th>	Balance Sheet as of 12/31/23 White Oak Manor - Charlotte Inc (CR) Descrimtion	Page 2 of 5 02/13/24 1:51 PM GLBalShtLandscape <i>Amount</i>
24,30,00 4,0,1,483,23 4,0,1,483,23 4,0,1,483,23 4,0,1,483,23 4,0,1,697,587,50 1,697,587,50 1,697,587,50 1,697,587,50 1,388,500,61 2,338,500,61 2,138,780,47 2,134,70 1,138,780,47 2,134,70 1,134,70 1,134,70 2,134,70 1,134,	Prepaid Insurance	24,850.00
Induction to the second sec	Total Current Assets	
Acourt-Charicte (474,483.23) Acourt-Charicte (475,05) Acourt-Sawith CR (1597,587.50) Acourt-Sawith CR (1597,587.50) Acourt-Sawith CR (1597,587.50) Acourt-Sawith CR (1597,587.50) Immediation (17,388,560.61) Immediation (1,388,560.61) Immediation (1,388,560.61) Immediation (1,388,560.61) Immediation (1,388,560.61) Immediation (1,388,560.61) Immediation (1,578,65)	Non-Current Assets	
1,697,587.50 1,389,550.61) 309,036.83 309,036.83 309,036.83 201,238,32 202,938,32 203,938,32 304,04 1,157,143 30,050,143 30,050,143 30,050,143 30,050,143 30,050,143 30,050,143 30,050,143 30,050,143 30,050,143 30	Other Assets Intercompany Account-Charlotte Intercompany Account-SA with CR	(474,483.23) 35,175.06 (439,308.17)
rrent Assets Equity Equity Equity is (198,780.47) if it is (198,780.47) counts Payable (198,780.47) ductions-cancer (198,780.47) able (157.85) counts Payable (198,780.47) able (198,780.47) able (198,780.47) able (198,190.40) able (198,190.40) ation/PTO Payable (198,190.40) es Payable (198,190.40) es Payable (198,190.40) es Payable (198,190.40) es Payable (198,190.40)	Property, Plant and Equipment Moveable Equipment Accm Depn-Moveable Equipment	
ity es unts Payable ies and Wages and Wages and Wages and Wages and Wages and Wages ies ies and Wages ies and Wages intons-Cancer ies and Wages intons-Cancer ies and Wages intons-Cancer ifons-Cancer ifons-Cancer ifons-Cancer itons-Cancer ifons-Cancer i	Total Non-Current Assets Total Assets	(130,271.28) \$2,335,058.62
e umts Payable e tions-Cancer tions-Cancer ties and Wages and And a	Liabilities & Equity	
	Total Liabilities Current Liabilities	
	Notes and Accounts Payable Accounts Payable Employee Deductions-Cancer	198,780.47 4,157.85 202,938.32
, ·	Accrued Liabilities Accrued Salaries and Wages Accrued Vacation/PTO Payable	396,984.04 154,198.10 551,182.14
	Other Current Liabilities Property Taxes Payable Unearned Revenue	(30,781.43) 86.00 (30,695.43) 723,425.03

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Page 3 of 3 02/13/24 1:51 PM GLBalShtLandscape			723,425.01	1,611,633.61	\$2,335,058.62	
O	Amount	(0.02)	(77.0)	186,832.00 1,591,836.32 581,632.75 (748,667.46)		· · · · · · · · · · · · · · · · · · ·
CR)						
Balance Sheet as of 12/31/23 White Oak Manor - Charlotte Inc (CR)						
	Description	Deferred Revenue Misc Deposits Account	Total Total Liabilities	Equity Common Stock Retained Earnings Current Earnings Interdivision Equity Total Equity	Total Liabilities & Equity	
	Account	3500 3503		4000 4001 4003 4006		

Month Month Budger Diff Budger Diff 61,150 1,630 * 61,150 1,630 * 51,792 1,972,318 76,105 39,987 * 8,553,366 1,079,436 * 237,020 51,792 1,079,265 1,57,618 * 715,790 65,569 1,079,265 157,618 * 715,790 63,673 * 541,152 160,678 809,720 141,205 * 647,971 10,166 * 4,500 163,4348 * 17,501,337 584,348 * 1,512,782 1,577 15,014,119 582,772 *	<i>PPD</i> <i>Actual</i> 141.81 579.03 6379.03 6379.03 6379.08 287.11 279.08 287.25 390.69 380.16 7.60 289.65 268.91 30.62 268.91	5010 5100 5100 5200 5300 5300 5500 5500 5500 5500 55	Account Resident Revenue Days Private Pay Medicare Part A Dual Medicare Medicarid Dual Medicarid Medicarid Medicare Managed Care Managed Care Medicare Part B Hospice Veterans Admin Apartment Revenues Wellness Center Income	<i>YTD</i> <i>Actual</i> 177,913 7,386,519 6,201,199 6,201,199 6,201,199 6,201,199 884,791 473,988 24,077 74,744 24,071 473,988 2,761,031 2,761,031 2,761,031 2,761,031 1,926,614 1,724,427 1,926,614 1,778,457 1,536,273 13,748 51,478,457	<i>YTD</i> <i>Budget</i> 181,261 7,278,610 5,852,411 225,860 5,852,411 225,860 25,375,764 703,415 703,415 703,415 703,415 703,415 703,415 703,415 703,415 703,415 703,415 703,415 703,415 703,415 71,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,020 1,526,040 1,526,020 1,556,0200 1,556,0200 1,556,020	YTD Diff 3,348 * 107,909 348,788 151,116 * 1,299,031 * 181,376 473,988 374,239 * 46,156 * 228,407 320,612 192,773 * 8,076 8,076 333,912	<i>PPD</i> <i>Actual</i> 508.46 508.46 508.46 508.46 52.28 383.42 383.42 383.42 383.42 383.42 383.42 383.42 383.42 383.42 383.42 383.42 383.45 56 305.45	PPD Budget 138.92 565.40 491.00 288.16 374.45 381.58 8.42 381.58 303.72 31.08 303.72 31.08 0.07 0.07
	141.81 579.03 579.03 633.65 287.11 287.25 390.69 380.16 7.60 289.65 289.65 268.91 30.62	5010 5100 5250 5250 5350 5400 5500 5500 5500 5500 5500 55		177,913 7,386,519 6,201,199 74,744 74,744 24,076,733 884,791 473,988 2,761,031 2,078,124 1,754,427 1,926,614 2,210,267 1,926,614 2,210,267 1,536,273 13,748 51,478,457	181,261 7,278,610 5,852,411 225,375,764 703,415 3,135,270 2,124,280 1,526,020 1,606,002 2,403,040 1,526,020 1,606,002 2,403,040 1,526,020 1,606,002 2,403,040 1,526,020 1,606,002 2,403,040 1,526,020 1,556,02	3,348 * 107,909 348,788 151,116 * 129,031 * 174,239 * 473,988 374,239 * 473,988 374,239 * 192,773 * 8,076 8,076 333,912 *	141.16 563.03 563.03 508.46 383.42 383.42 382.29 9.86 9.86 305.45	138.92 565.40 491.00 274.45 374.45 381.58 381.58 303.72 31.08 31.08 31.08 286.18
fer.	141.81 579.03 633.65 287.11 287.25 390.69 380.16 7.60 289.65 268.91 30.62	5250 55260 55260 55300 55400 55400 55600 55600 55800 55800 55800 55800 55800 55800		7,386,519 6,201,199 6,201,199 24,076,733 884,791 473,988 2,761,031 2,761,031 2,761,031 1,754,427 1,926,614 1,754,427 1,926,614 1,754,427 1,926,614 1,754,427 1,536,273 13,748 51,478,457	7,278,610 5,852,411 225,860 25,375,764 703,415 3,135,270 3,135,270 1,526,020 1,526,020 1,526,002 1,526,002 2,403,040 1,526,002 2,403,040 1,526,002 1,526,040 1,526,002 1,526,040 1,526,002 1,526,002 1,526,004 1,526,002 1,526,004 1,526,002 1,526,004 1,526,002	107,909 348,788 151,116 1,299,031 181,376 473,988 374,239 46,156 228,407 320,612 192,773 8,076 8,076 333,912 333,912	141.16 563.03 508.46 275.76 383.42 9.86 291.56 305.45	138.92 565.40 491.00 273.05 374.45 381.58 381.58 381.58 381.58 333.72 303.72 31.08 0.07 286.18
	141.81 579.03 633.65 287.11 287.25 390.69 380.16 7.60 289.65 289.65 30.62	5250 5250 5300 5300 5400 5500 5500 5700 5700 5700 5850 5850	ir ray aire Part A ledicare aid Pending rice rice are Part B are Part B are Admin rent Revenues sss Center Income	6,201,199 6,201,199 24,076,733 884,791 473,988 2,761,031 2,078,124 1,926,614 1,926,614 1,926,614 2,210,267 1,926,614 1,536,273 13,748 51,478,457	5,852,411 225,860 25,375,764 703,415 3,135,270 3,135,270 2,124,280 1,526,020 1,526,020 1,526,002 2,403,040 1,526,002 2,403,040 1,526,002 1,526,040 1,526,002 1,526,040 1,526,002 1,526,002 1,526,004 1,526,002 1,526,004 1,526,002 1,556,002 1,556,002 1,556,002 1,556,002 1,556,002	348,788 151,116 1,299,031 181,376 473,988 374,239 46,156 228,407 320,612 192,773 8,076 8,076 333,912 333,912	563.03 508.46 287.70 276.76 383.42 9.86 291.56 305.45	565.40 491.00 273.05 374.45 381.58 381.58 381.58 381.58 381.49 303.72 31.08 30.07 0.07
	579.03 633.65 287.11 287.25 390.69 380.16 7.60 289.65 268.91 30.68	5250 5350 5350 5350 5500 5500 5500 5500	are Fart A ledicare ledicarid aid Pending rce rce are Part B are Part B are Admin ss Admin sss Center Income	24,074 74,744 24,0733 884,791 473,988 2,761,031 2,078,124 1,754,427 1,926,614 1,926,614 2,210,267 1,636,273 13,748 51,478,457	255,860 25,375,64 703,415 3,135,270 2,124,280 1,526,020 1,526,020 1,666,002 2,403,040 1,628,197 13,500 51,872,369	151,116 1,299,031 473,988 374,239 46,156 228,407 320,612 192,773 8,076 8,076 393,912 393,912	508.46 287.70 452.28 383.42 9.86 291.56 305.45	491.00 273.05 273.05 374.45 381.58 381.58 381.58 38.49 303.72 31.08 30.07 0.07
4m	633.65 287.11 287.25 390.69 380.16 7.60 289.65 289.65 30.62	5250 5300 5350 5500 5500 5500 5500 5500	ledicare aid tedicaid aid Pending rce rce are Part B are Part B are Part B se Center Income ses Center Income	24,076,733 884,791 884,791 473,988 2,761,031 2,761,031 2,761,031 1,754,427 1,754,427 1,926,614 2,210,267 1,926,614 2,210,267 1,536,273 13,748 51,478,457	25,375,764 703,415 3,135,270 2,124,280 1,526,020 1,606,002 2,403,040 1,628,197 13,500 51,872,369	1,299,031 * 1,299,031 * 1,276 374,239 * 2407 320,612 192,773 * 8,076 8,076 333,912	287.70 276.76 383.42 382.29 9.86 291.56 305.45	288.16 273.06 374.45 381.58 381.58 381.58 388.49 303.72 31.08 30.07 0.07
4m	287.11 287.25 287.25 390.69 380.16 7.60 289.65 289.65 30.62	5300 5350 5400 5500 5700 5800 5800 5800 5800 5905	aid tedicaid aid Pending rce rce are Part B are Part B are Part B ss Admin rent Revenues sss Center Income	24,UV6,/55 884,791 473,988 2,761,031 2,078,124 1,754,427 1,554,427 1,554,427 1,554,427 1,554,427 1,554,427 1,554,273 13,748 51,478,457	703,415 703,415 3,135,270 2,124,280 1,526,020 1,606,002 2,403,040 1,628,197 13,500 51,872,369	228,407 324,239 246,156 228,407 320,407 320,612 192,773 8,076 333,912 333,912	276.76 455.28 383.42 382.29 9.86 291.56 305.45	273.05 374.45 381.58 381.58 381.58 288.49 303.72 31.08 0.07 286.18
	279.08 287.25 390.69 380.16 7.60 289.65 268.91 30.65	5350 5400 5500 5500 5600 5800 5850 5850 5850	ledicaid aid Pending nce led Care are Part B are Part B are Part B ss Admin ss Center Income	884,/91 473,988 2,761,031 2,078,124 1,754,427 1,926,614 2,210,267 1,636,273 13,748 51,478,457 51,478,457	705,415 3,135,270 2,124,280 1,526,020 1,606,002 2,403,040 1,628,197 13,500 51,872,369 51,872,369	473,988 374,239 * 248,156 * 228,407 320,612 192,773 * 8,076 248 393,912 *	45.228 383.42 382.29 9.86 291.56 305.45	374.45 374.45 381.58 8.42 288.49 30.372 31.08 0.07 286.18
	287,25 390,69 380,16 7.60 289,65 30,65 30,65	5400 5500 5600 5800 5850 5850 5850 5850	aid Pending nce jed Care are Part B ce ns Admin nent Revenues sss Center Income	4/3,988 2,761,031 2,078,124 1,754,427 1,926,614 2,210,267 1,636,273 13,748 51,478,457	3,135,270 2,124,280 1,526,020 1,606,002 2,403,040 1,628,197 13,500 51,872,369	41,239 374,239 46,155 320,612 192,773 8,076 8,076 393,912 393,912	383.42 382.29 9.86 291.56 305.45	374.45 381.58 381.58 8.42 288.49 303.72 31.08 0.07 286.18
	390.69 380.16 7.60 289.65 268.91 30.62	5500 5600 5700 5800 5800 5900 5900 5925	nce Jed Care are Part B ce ns Admin nent Revenues sss Center Income	2,761,031 2,078,124 1,754,427 1,926,614 2,210,267 1,636,273 13,748 51,478,457	3,135,270 2,124,280 1,526,020 1,606,002 2,403,040 1,628,197 13,500 51,872,369 51,872,369	3.4,,239 46,156 228,407 320,612 192,773 8,076 8,076 393,912 393,912	382.29 382.29 291.56 305.45	314.44 381.58 8.42 288.49 303.72 31.08 0.07 0.07
	380.16 7.60 289.65 268.91 30.62	5600 5700 5800 5800 5900 5925	led Care are Part B 26 ns Admin ns Admin sss Center Income	2,078,124 1,754,427 1,926,614 2,210,267 1,636,273 13,748 51,478,457	2,124,280 1,526,020 1,606,002 2,403,040 1,628,197 13,500 51,872,369	46,155 228,407 320,612 192.773 8,076 248 393.912 50.56	382.29 9.86 291.56 305.45	281.25 8.42 288.49 30.372 31.08 0.07 286.18
	7.60 7.60 289.65 30.62 30.62	5700 5800 5850 5850 5900 5925	are Part B se na Admin nent Revenues sss Center Income	1,754,427 1,926,614 2,210,267 1,636,273 13,748 51,478,457	1,526,020 1,606,002 2,403,040 1,628,197 13,500 51,872,369	228,407 320,612 192,773 8,076 8,076 393,912 393,912	9.86 291.56 305.45	8.42 288.49 303.72 31.08 0.07 286.18
	289.65 268.91 30.62	5800 5850 5900 5925	ce ns Admin nent Revenues sss Center Income	1,926,614 2,210,267 1,636,273 13,748 51,478,457	1,606,002 2,403,040 1,628,197 13,500 51,872,369	320,612 192,773 8,076 248 393,912 50,358	291.56 305.45	288.49 303.72 31.08 0.07 286.18
	268.00 268.91 30.62 0.08	5850 5850 5900 5925	e ns Admin hent Revenues sss Center Income	2,210,267 1,636,273 13,748 51,478,457	2,403,040 1,628,197 13,500 51,872,369 4 601 276	192.773 8,076 248 393.912 50.358	305.45	303.72 31.08 0.07 286.18
	268.91 30.62 0.08	5900 5900 5925	ns Aamun hent Revenues sss Center Income	1,636,273 13,748 51,478,457	1,628,197 13,500 51,872,369	8,076 248 393.912 50.750		31.08 0.07 286.18
	30.62 0.08	5900 5925	nent Revenues sss Center Income	1,030,273 13,748 51,478,457	1,020,137 13,500 51,872,369	248 248 393.912 50.350	31 42	0.07 286.18
	0.08	5925	ess Center Income	13,748 51,478,457	13,500 51,872,369 4 601 276	240 393.912 50.358		286.18
	00.0			51,478,457	51,872,369 4 601 276	393.912 ⁻ 50.358	0.00	286.18
	284.22	286.20 Total Resident Revenue	t Revenue		A KO1 776	50 ARO	289.35	
	25.44		Other Revenues	4,560,634	2 1 2 1 2 C 1	29,328	25.63	24.83
				100 000 01	EE 070 EAE	234 554	314 98	311.01
-	309.67	310.94 Total Revenue	Φ	56,U39,U91	040'0's/s'ac	100.100) 	-
		7000 Opera	Operating Costs					n 24
323 230 1.838	5.40	5.29 7101 Nursin	Nursing Administration	946,750	962,540	15,790	20.0 1	
÷	114.58	113.44 7200 Nursin	Nursing Service	20,124,769	20,602,585	477,816	113.12	120.00
	1.21	7240	Personal Care Service	198,512	218,065	19,553	7	1.20
		7250	0-19	10,272		10,272 *	0.06	
	75 37		ries	4,739,192	4,865,742	126,550	26.64	26.84
	10.02		N.	3,804,402	4,003,310	198,908	21.38	22.09
-	21.02	7500	Social Services	507,431	524,300	16,869	2.85	2.89
	01-00 01-00	7600		466.526	494,045	27,519	2.62	2.73
	5 U 7 T	10022	Medical Records	185,504	193,420	7,916	1.04	1.07
			~	552,205	651,495	99,290	3.10	3.59
	6D.7		Housekeeninn	1.393,320	1,529,415	136,095	7.83	8.44
	0.03		Close Coscotions and Maint	2 130 770	2.214,665	83,895	11.98	12.22
	12.80				7 680	1.320 *	0.05	0.04
2,560 2,729*	0.09	05120		200,051	0224	14,829	2 18	2.22
134,850 20,514	1.92	8100	Transportation	300'ND1	402,000	14,04.0	2_0 - 1 - 0	863
521,000	8.75	8.52 8200 Depre	Depreciation	1,563,000	1,563,000		0.00	20.0 1 2 2 2
879,588 55,021	13.85	14.38 8300 Intere	Interest, Amortization & Lease	2,478,526	2,595,409	110,000		14.02
	10.65	10.98 8400 Taxes	Taxes and Insurance	1,900,994	2,006,060	105,066	90.01	10.11
	19:34	8500	Employee Benefits	3,371,726	3,223,950	147,776 *	18.95	6/1/
	AA 67	8600	General and Administration	8,019,687	7,867,057	152,630 *	45.08	. 43.40
			Other Crete	565.866	551,130	14,736 *	3.18	3.04
183,710 51,400 "	0.90	0000	0000					

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2/13/24 1:52 PM GLStmtOpLandscape	PPD Budget	300.54	10.47	10.47	10.47	
2/13/2 GLStmtOl	PPD Actual	299.90	15.08	15.08	15,08	
	UTV Diff	1,120,244	785,690	785,690	785,690	
	YTD Budger	54,476,748	1,896,897	1,896,897	1,896,897	
>	YTD Actual	53,356,504	2,682,587	2,682,587	2,682,587	
White Oak Management, Inc. (ALL) <i>12/1/23 to 12/31/23</i>	PPD Account	300.20 Total Operating Costs	75 Total Income/Loss from Operations	10.75 Total Net Income Before Taxes	10.75 Total Net Income/Loss	
	PPD Budger	300.2	10.75	10.7	10.	
	PPD Actual	301.12	8.55	8.55	8.55	
	Month Diff	434,627	148,145	148,145*	148,145	
	Month Budget	18.357.052	657,067	657,067	657,067	
	Month Actual	17.922.425	508,922	508,922	508,922	

	Udd		Month
	PPD Budget		
.ŭ	5010 Resident Revenue		
Sa	5100 Private Pay	_	5100
μţ	137.05 5101 Routine Services - PVT	5101	139,59 137,05 5101 1
ğ	5102	5102	0.89 0.58 5102 1
∂. G	5104	0.48 5104	0.57 0.48 5104
pora Veir	0.01 5105 Laboratory - PVI 0.04 6106 Dhweicel Therapy - PVT	5105	0.01 0.01 0.01 0.01 0.01 0.00 0.00 0.00
eech	5107	0.01 5107	0.01 5107
cupat	5108	0.04 5108	0.13 0.04 5108
iidized	5110	0.24 5110	0.25 0.24 5110
bulan	0.03 5111 Ambulance - PVT	5111 /	° 0.03 5111 /
ound C	-	5112	0.06 5112
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Rays -		0.00 5114	0.00 5114
с - ² 2		5115	0.02 5115
ontract	5120 Contractual Adjustment - PVI		5120
ate Pa	138.67 Total Private Pay		138.67
edicar	5200 Medicare Part A		
utine	573.63 5201 Routine Services-MCR A	5201	573.63 5201
edical	5202	5202	4.73 4.95 5202
∿-s6n.		5203	44.11 45.01 5203 1
rygen	5204	2.48 5204	2.48 5204
iborat	5205	3.47 5205	3.34 3.47 5205
lysice	5206	56.89 5206	× 50.40 56.89 5206 1
Deech	5207	17.68 5207	19.81 17.68 5207
edupo	55.80 5208 Occupational Inerapy-wick A	55.80 5208 0 E3 E200	
ב מ <u>ה</u>	5010 5010	0.30 J203 0 BD 5310	
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ound	5212	0.52 5212	* 0.52 5212
anspi	5213	5213	1.91 1.63 5213
Ravs	5214	1 78 5214)	167 178 5214 >
sc-M	5215	0.26 5215	0.90 0.26 5215
ontra	5220	(8.17) 5220	0,80 (8.17) 5220
ontra	5221	(195.65) 5221	(186.34) (195.65) 5221
dica	565.46 Total Medicare Part A		579.03 565.46
e	5250 Dual Medicare	5250 Dual	* 5250

Month Month M Budget 37. 56.030 37. 76,105 37. 560 2 5030 5.030 2 2 1900 130 4 3.,040 2 8,280 4 4 3.,040 2 2 130 140 2 160 110 12 160 110 12 39 3	<i>PPD</i> 672.56 16.66 47.17 57.75 57.75 51.10 51.10 2.94 (232.05) 633.65	PPD Budget 491.00 5251 3.61 5252 3.61 5252 3.63 5253 1.23 5254 0.84 5255 1.23 5254 0.84 5255 53.42 5256 1.123 5254 1.23 5254 1.23 5254 1.23 5255 53.42 5256 1.16 5257 52.00 5258 1.16 5257 5263 0.71 5263 0.71 5263 0.71 5264 571	Account Routine Services-Dual Medicare Medical Supplies-Dual Medicare Drugs-Dual Medicare Oxygen-Dual Medicare Physical Therapy-Dual Medicare Speech Therapy-Dual Medicare Speech Therapy-Dual Medicare Ambulance-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare Transportation-Dual Medicare	<i>YTD</i> <i>Actual</i> 87,930 1,735 5,859 5,859 5,859 7,978 4,172 7,527 7,527 621	YTD Budget 225,860 1,670 14,920 560 390 24,570 9,020	UTY Diff	PPD	444
76,105 560 5,030 5,030 190 8,280 3,040 8,280 3,040 8,280 110 1180 1180 1180 1180 1180 1180 125,740 76,105 76,105 76,105 29,683 8,553,356 47,830 529,683 8,553,356 47,830 529,683 8,553,356 47,830 529,683 8,553,356 70,105 76,105 77,1057	672.56 16.66 47.17 6.7.15 57.75 51.10 51.10 51.10 2.94 (232.05) 633.65	5251 5252 5253 5253 5254 5254 5255 5255 5256 5256 5256 5263 5263 5264 5263 5264	Routine Services-Dual Medicare Medical Supplies-Dual Medicare Drugs-Dual Medicare Dxygen-Dual Medicare Dysical Therapy-Dual Medicare Speech Therapy-Dual Medicare Cocupational Therapy-Dual Medicare Tuid Bed-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare	87,930 1,735 5,859 5,859 7,978 4,172 7,527 7,527	225,860 1,670 14,920 560 24,570 9,020			PFU Budget
76,105 560 5,030 190 130 8,280 8,060 110 110 110 (25,740) 76,105 29,683 8,553,366 47,830 62,230	57.25 16.66 47.17 57.75 57.75 51.10 51.10 2.94 (232.05) 633.65	5253 5253 5254 5256 5256 5256 5256 5261 5260 5263 5263 5264	Adding Supplies-Dual Medicare Drugs-Dual Medicare Dxygen-Dual Medicare Dysical Therapy-Dual Medicare Speech Therapy-Dual Medicare Sceupational Therapy-Dual Medicare Fluid Bed-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare	5,859 5,859 5,859 7,978 7,978 7,527 7,527 621	1,670 14,920 560 390 24,570 9,020	137,930 *	598.16	491.00
560 5,030 190 130 8,280 3,040 8,060 160 110 110 (25,740) 76,105 29,683 8,553,366 47,830 62,230	16.66 47.17 6.57 57.75 57.75 12.92 51.10 4.04 2.94 (232.05) 633.65	5253 5253 5254 5255 5255 5256 5256 5261 5261 5263 5263 5263	weuter Supples-Juen weuter of the complete and the complete aboratory-Dual Medicare Dxygen-Dual Medicare Physical Therapy-Dual Medicare Speech Therapy-Dual Medicare Cocupational Therapy-Dual Medicare Fluid Bed-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare	5,859 552 7,978 4,172 7,527 621	14,920 560 390 24,570 9,020	65	11.80	3.63
5,030 190 130 8,280 3,040 8,060 1160 1180 1180 29,683 29,683 47,830 62,230	47.17 0.57 57.75 12.92 51.10 4.04 2.94 (232.05)	5254 5255 5256 5256 5256 5256 5260 5263 5263 5263 5263	Dugs-Dommonoco Dxygen-Dual Medicare aboratory-Dual Medicare Physical Therapy-Dual Medicare Speech Therapy-Dual Medicare Cocupational Therapy-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare	552 552 7,978 4,172 7,527 621	560 390 24,570 9,020	9,061 ×	39.86	32.43
190 130 8,280 3,040 8,060 160 160 180 29,683 8,553,366 47,830 62,230	0.57 57.75 12.92 51.10 4.04 2.94 (232.05)	5255 5255 5256 5256 5258 5261 5263 5263 5263	Jaygen-Juai medicare aboratory-Dual Medicare Physical Therapy-Dual Medicare Speech Therapy-Dual Medicare Cocupational Therapy-Dual Medicare Fluid Bed-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare	552 7,978 4,172 7,527 621	390 24,570 9,020	560 *		1.22
130 8,280 3,040 8,060 160 160 180 29,683 8,553,366 47,830 62,230	0.57 57.75 12.92 51.10 4.04 2.94 (232.05) 633.65	5255 5256 5256 5258 5260 5260 5263 5263 5264	aboratory-Jual medicare Physical Therapy-Dual Medicare Speech Therapy-Dual Medicare Occupational Therapy-Dual Medicare Fluid Bed-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare	7,978 4,172 7,527 621	24,570 9,020	162	3.76	0.85
8,280 3,040 8,060 160 180 180 29,683 8,553,366 47,830 62,230	57.75 12.92 51.10 4.04 2.94 (232.05) 633.65	5257 5257 5258 5258 5260 5261 5263 5264	Provident Literapy-Dual Interlocate Speech Therapy-Dual Medicare Occupational Therapy-Dual Medicare Fluid Bed-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare	4,172 7,527 621	9,020	16,592 *	54.27	53.41
3,040 8,060 160 180 180 29,683 8,553,366 47,830 82,533 652 30 52,230	12.92 51.10 4.04 2.94 (232.05) 633.65	5258 5258 5260 5261 5263 5264 5264	Speech Instractybur menuate Occupational Therapy-Dual Medicare Fluid Bed-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare V Dove-Dual Medicare	7,527		4,848 *	28.38	19.61
8,060 160 180 180 110 76,105 29,683 8,553,366 47,830 62,230	51.10 4.04 2.94 (232.05) 633.65	5260 5260 5261 5263 5264 5271	Occupational Therapy-buar menuance Fluid Bed-Dual Medicare Ambulance-Dual Medicare Transportation-Dual Medicare V Dove-Dual Medicare	621	23,920	16.393	51.20	52.00
160 180 180 (25,740) 76,105 29,683 8,553,366 4,7,830 8,553,366 1,060 62,230 16	4.04 2.94 (232.05) 633.65	5261 5261 5263 5263 5264 5271	Transportation-Dual Medicare Transportation-Dual Medicare V Dove-Dual Medicare	621	470	470		1.02
180 110 110 12 76,105 29,683 8,553,366 1,060 47,830 16 62,230 16	4.04 2.94 (232.05) 633.65	5263 5263 5264 5271	Transportation-Dual Medicare V Dave-Dual Medicare		530	91	4.22	1.15
110 (25,740) 76,105 39 29,683 3 3 8,553,365 1,060 47,830 62,230 16	4.04 2.94 (232.05) 633.65	5264 5264 5271	rransportation-curat meanware v Davie_Dital Medicare	230		230	1.57	
110 (25,740) 76,105 29,683 33 29,683 33 8,553,366 4,7,830 8,553,366 1,060 62,230 16	2.94 (232.05) 633.65	5271		167	320	153 *	1,14	0.70
) (25,740) 12 76,105 39 29,683 3 8,553,366 1,060 4,7,830 16 62,230 16	(232.U5) 633.65	170	A-Nays-Dual Medicare	(42 027)	(76.370)	34,343	(285.90)	(166.02)
76,105 39 29,683 3 8,553,366 1,060 47,830 16 62,230 16	633 65					1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	508 46	491.00
29,683 3 8,553,366 1,060 47,830 16		491.00 Total D	Dual Medicare	74,744	225,850	014 ⁴ 101		
8,553,366 1,060 47,830 62,230 16		2300	Medicaid Days	83,686	38,060	4,374 *		
47,830 62,230 16	287.85	288.16 5301	Routine Services-MCD	24,126,831	25,375,764	1,248,933 *	288.30	288.19
62,230 16	1.80		Medical Supplies-MCD	138,536	141,920	3,384 *	1.66	1,61
04,400	1.75		Oxygen- MCD	158,735	184,650	25,916 *	1.90	2.10
1 010 TON 103	0.05		Laboratory-MCD	5,024	2,130	2,894	0,06	0,02
0 070 0	20.0		Physical Therapy-MCD Non-Covered	2,358	9,600	7,242 *	0.03	0. II
0,6740 000	0.13		Speech Therapy-MCD Non-Covered	5,101	8,600	3,499 *	0.06	0.10
2,300	•		Occup. Therapy - MCD Non-Covered	3,278	7,070	3.792 *	0.04	0.08
	0.42		PEN Therapy-MCD Non-Covered	31,461	28,520	2,941	0.38	0.32
40,800	1.18	1.37 5313	Fluidízed Bed -MCD	85,680	121,040	35,360	1.02	70.1 98 0
25.510	0.76	0.86 5314	Ambulance - MCD	84,886	75,590	9,296	ED. F	00.0
690		0.02 5315	Wound Care- MCD		2,060	- 190 - 200	Q Q	
Q	0.70	0.84 5316	Transportation -MCD	75,443	73,910	1,533	0.90	
550	0.12	0.02 5317	X-Rays -MCD	5,724	1,630	4,094	n.ul	
06		0.00 5319	Misc -MCD		2/0	0/7		0.0
330 220 110	0.01	0.01 5321	Flu/Pnemounia Vacc - MCD	4,750	650	4,100	0.0	2.2
	0.02	5323	Contract Adj-Room MCD	32,457		32,457	5.0 1.5	
(221,720) 21	(7.68)	(7.47) 5324	Contract Adj-Ancillaries MCD	(683,530)	(657,640)	25,890	(8.1/)	
[287.11	288.16 Total N	Total Medicaid	24,076,733	25,375,764	1,299,031	287.70	288.16
		5350	Dual Medicaid Days	3,197	2,576	621		
000	00 02C	773 NE 5351	s-Dual Medicaid	884.791	703,415	181,376	276.76	273.06
~	Z/9.00		Medical Supplies-Diral Medicald		1,160	1,160 *		0.45
390 080 250 *			Oxvoen-Dual Medicaid		1,040	1,040 *		0.40
230 230 230 400	n 71		Fluid Bed-Dual Medicaid	920	660	260	0.29	0.26

Matrix Production	Month PTD PTD<				Consoli Wr	Consolidated Statement of Operations White Oak Management, Inc. (ALL) 12/1/23 to 12/31/23	SUC			Page 3 of 13 2/15/24 1:52 PM GLStmtOpLandscape	Page 3 of 13 2/15/24 1:52 PM StmtOpLandscape
750 110 141 550 110 141 550 110 141 550 110 141 550 110 141 550 2120 1100 1100 1100 1100 1100 1100 1100 1100 1100 <t< th=""><th>25.5 1.10 1.41 550 1.41 551 1.40 1.61 1</th><th>1</th><th>Month Diff</th><th>PPD Actual</th><th>PPD Budget</th><th>Account</th><th>YTD Actual</th><th>YTD Budget</th><th>fia Dia</th><th>PPD Actual</th><th>PPD Budget</th></t<>	25.5 1.10 1.41 550 1.41 551 1.40 1.61 1	1	Month Diff	PPD Actual	PPD Budget	Account	YTD Actual	YTD Budget	fia Dia	PPD Actual	PPD Budget
Cols Li District and prediction found indication Solid Solid Cols Cols <thcols< th=""> <thcols< th=""> <thcols< th=""></thcols<></thcols<></thcols<>	17.1 2.30 1.00 0.21 550 270 0.05 570 0.06 0.	, ,		7	1 41 536.		3,490	3,630	140 *	1.09	1.41
773 (1.8) (2.73) (2.71) (7.00) 7.12 </td <td>Tr. (1.8) (2.73) 6271 Contract Adjoinal Modicald (4510) (7.03) 2.730 6271 (1.8) (2.73) 2.712 7.132 2.730 2.712 7.131 2.712 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 7</td> <td>2.0</td> <td>180 *</td> <td>2</td> <td>0.21 536</td> <td></td> <td>501</td> <td>540</td> <td>391</td> <td>0.16</td> <td>1.2.0 Vert en</td>	Tr. (1.8) (2.73) 6271 Contract Adjoinal Modicald (4510) (7.03) 2.730 6271 (1.8) (2.73) 2.712 7.132 2.730 2.712 7.131 2.712 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 2.712 7.131 7	2.0	180 *	2	0.21 536		501	540	391	0.16	1.2.0 Vert en
7,172 272.06 Total Dual Medicard BM, 71 7/33,415 7/17 276.16 277.16 276.16	7.172 279.00 273.00 273.00 273.00 273.00 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 273.01 274.01 </td <td>2 6</td> <td>775</td> <td>(1.81)</td> <td>(2.72) 537</td> <td>-</td> <td>(4,910)</td> <td>(7 030)</td> <td>2,120</td> <td>(+c.1)</td> <td>(0.1.2)</td>	2 6	775	(1.81)	(2.72) 537	-	(4,910)	(7 030)	2,120	(+c.1)	(0.1.2)
2,316 5400 Medical Pending, (66,373) Days (1,04) (1,16) (1,16)	2.316 5400 Medical Pending Days 1,048 4,468 7.23 327.33 5400 Routes Services - MCD Pending 7,857.4 4,667.4 4,648 7.23 327.33 5400 Routes Services - MCD Pending 7,193 7,133 9,425 9,426 6,44 4,44	ຊ	7,172	279.08	F	Dual Medicaid	884,791	703,415	181,376	2/6./6	2/3'UD
666.373 287.73 6401 Routine Services – MCD Pend (10,43) 7/16/21 7/16/21 7/16/21 7/16/21 7/13	666.373 28173 6401 Roune Sonces - MCD Pend 7,71 7,752 7,722 3.33 5401 Roune Sonces - MCD Pend 7,71 7,752 7,752 3.33 5404 Roune Sonces - MCD Pend 7,71 7,752 7,752 7,752 7,752 7,752 7,752 7,752 7,752 7,752 7,753 7,752 7,753 7,755 7,753 7,756 7,753 7,756 7,750 7,750		2 316		540	Medicaid Pending	1,048		1,048		
7.702 3.33 5604 Organic Mich Fand 9.422 9.622 9.911 9.72 9.72	T/102 3.33 56/01 Medical Supples - MCD Fend 9,422 9,432 9,442 9,432 9,442 9,432 9,432 9,443 1,133 1,		E66 373	287.73	540		476,674		476,674	454.64	
4.244 1.83 5.44 0.01 5.44 0.03 5.44 0.04 <th0.04< th=""> <th0.04< th=""> <th0.04< th=""> <th0.< td=""><td>4.24 183 560 Constant Merery - MCD Pend (1) (1)</td><td></td><td>7.702</td><td>3.33</td><td>540</td><td></td><td>9,462</td><td></td><td>9,462</td><td>20.9 2007</td><td></td></th0.<></th0.04<></th0.04<></th0.04<>	4.24 183 560 Constant Merery - MCD Pend (1) (1)		7.702	3.33	540		9,462		9,462	20.9 2007	
31 0.01 5405 Explorationy - MCD Pend (138) (113) <td>31 0.01 545 Monetary-MCD Pend 7(3) 1,0 0,0 245 0.11 540 Speech Threapy-MCD Pend 7(3) 1,13 <td< td=""><td></td><td>4.244</td><td>1.83</td><td>540</td><td></td><td>(1,043)</td><td></td><td>- 040</td><td></td><td></td></td<></td>	31 0.01 545 Monetary-MCD Pend 7(3) 1,0 0,0 245 0.11 540 Speech Threapy-MCD Pend 7(3) 1,13 <td< td=""><td></td><td>4.244</td><td>1.83</td><td>540</td><td></td><td>(1,043)</td><td></td><td>- 040</td><td></td><td></td></td<>		4.244	1.83	540		(1,043)		- 040		
16 0.08 5408 Transpy-LMCD Pend 7.41 6.41 5.408 5.416 Transpy-LMCD Pend 7.41 6.41 5.408 5.13 5.118 1.13	16 0.08 5400 Physical Therepy - MCD Pend 571 741 741 571 <t< td=""><td></td><td>31</td><td>0.01</td><td>540</td><td></td><td>(138)</td><td></td><td></td><td>(u. 10) 0 74</td><td></td></t<>		31	0.01	540		(138)			(u. 10) 0 74	
245 0.11 540 0.11 540 0.01 541 1.133 1.13 1.133	245 0.11 5407 5407 5401		185	0.08	540		741		141		
4.7 0.19 54.06 Comparisonal Therapy - MCD Pend 7,183 1,103 6.17 1,972 0.35 54.11 Fundiance-MCD Pend 7,183 1,103 6.13 4,567 1.97 54.11 Fundiance-MCD Pend 7,180 1,54 1,54 6.203 5.14 KTUNDiance-MCD Pend 7,180 1,54 6.60 5.40 5.15 5.41 KTUNDiance-MCD Pend 6.50 2.035 5.14 KTUNDiance-MCD Pend 6.60 0.03 5.41 KTUNDiance-MCD Pend 6.60 0.03 5.40 5.42 5.40 5.50 5.42 5.42 5.42 5.42 5.42 5.42 5.42 5.42 5.42 5.42 5.42 5.42 <td>447 0.19 54.06 Competine liferary - MCD Pend 7,183 1,103 6.17 1,97 54.10 Fujizzel Bed-MCD Pend 7,183 1,103 6.17 4,567 1.97 54.10 Fujizzel Bed-MCD Pend 7,180 5.400 5.40 5.41 4,567 1.97 54.11 Ambuiance-MCD Pend 6.00 5.400 5.40</td> <td></td> <td>245</td> <td>0.11</td> <td>540</td> <td></td> <td>567</td> <td></td> <td>100</td> <td> </td> <td></td>	447 0.19 54.06 Competine liferary - MCD Pend 7,183 1,103 6.17 1,97 54.10 Fujizzel Bed-MCD Pend 7,183 1,103 6.17 4,567 1.97 54.10 Fujizzel Bed-MCD Pend 7,180 5.400 5.40 5.41 4,567 1.97 54.11 Ambuiance-MCD Pend 6.00 5.400 5.40		245	0.11	540		567		100	 	
840 0.35 5411 Fundance-MCD Pend (208) 7,00 (208) 7,00 (208) <td>atol 0.35 5410 Fundicad Bed- MCD Pend 4,557 (130 (1,100 (1,112</td> <td></td> <td>447</td> <td>0.19</td> <td>540</td> <td></td> <td>1,183</td> <td></td> <td>1,103</td> <td></td> <td></td>	atol 0.35 5410 Fundicad Bed- MCD Pend 4,557 (130 (1,100 (1,112		447	0.19	540		1,183		1,103		
1.972 0.85 5411 Ambulance-MCD Pend 5.00 5.40 <	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$		840	0.36	541		7,180		, acc c	00 0	
4,667 1.97 5413 Transportation- MCD Pend 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,400 5,50 15 550 550 first Range MCD Pend 660 670 <	4,567 1,97 5413 Transpriation- MiCD Pend 5,400 5,430 660		1.972	0.85	541	~	(2,098)		2.USD	() 4 4 4 4	
348 0.15 5414 X-Rays - MCD Pend 1,548 0.00 5415 Kite- MCD Pend 1,548 0.00 0.53 21 5837 (9.35) 5421 Gentract Adj-Ancilaries MCD Pend 660 0.63 473,968 452.28 5524 5520 Taul Medicaid Pending 7,201 8,373 1,172 23.665 23.66 7.201 8,373 1,172 34.52 37.52 33.72 34.52 34.52 37.72 34.52 37.72 34.52 34.52 37.72 34.52 34.52 37.72 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 37.72 34.52 34.52 34.52 34.52 37.72 34.52 34.52 34.52 34.52 37.72 34.52 34.52 37.72 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 34.52 3	348 0.15 5414 XFays- MCD Pend 1,048 660 0.05 21,833 (9.36) 5421 KReys- MCD Pend 1,048 660 0.65 21,833 (9.36) 5421 Contract McD Pend 7,201 8,373 1,172 26,248 7,2048 4,5228 7,504 4,5228 7,504 4,5228 7,504 4,5228 7,504 4,5228 7,504 4,5228 7,517 56,51 36,417 7,504 4,52,201 4,52,201 4,52,201 4,52,201 4,52,201 4,52,201 4,52,201 4,52,203 7,1172 7,645 5,34 56,01 5,420 7,204 4,50,201 1,172 7,84 5,420 7,516 1,172 7,84 5,420 7,433 56,01 5,43 5,420 7,430 5,420 7,433 56,01 5,420 7,430 5,420 7,410 7,521 7,516 1,172 5,420 5,449 5,420 7,410 1,61 7,523 5,420 5,420 5,420 <		4,567	1.97	541		5,400		0,400 1 648	2 2 2 7	
21,883* (9.35) 5415 Misc-MCD Pend 000 Total Medicaid Pending 000 Total Medicaid Pending 25,248 (25,248 (25,04)	21,683* (9.35) 5415 Misc-MCD Fend Contract Adj-Ancliaries MCD Fend Contract Adj-Ancliari		348	0.15	541		1,648 660		1,040 660	0.63	
21633 (9.36) 94.21 Contract representations when the form 473.988 0 473.988 452.28 524 520 1000 Total Medicaid Pending 473.988 0 473.988 452.28 524 530 54.10 Total Medicaid Pending 473.988 315.27 384.52 37 5260 54.00 61.48 500 Roundes Services - INS $2.768.988$ 315.5270 365.372 384.52 37 7.02 51.16 5501 Roundes Services - INS $2.56.870$ 51.290 15.420 4.98 52.45 56.45 <td>21,683* (9.36) 5471 Contract rep-inducting multiplication 473,986 0 473,986 422.8 524* 520 Train Medicaid Pending 77,201 8,372 36,372 36,452 37 5550* 5,40 5,40 Insumme 27,68,898 31,55,70 366,372 4,98 7,201 5,40 5,40 5,40 5,40 5,40 5,40 4,112 702 2,19 5,501 Medical Supplies - INS 27,68,898 31,55,70 366,372 34,452 37 702 2,119 2,03 5564 Xyysen - INS 21,500 15,420 4,411 702 2,119 2,03 5564 Xyysen - INS 21,500 15,420 4,411 702 2,116 2,03 564 7,500 15,720 4,411 702 2,13 556 7,930 16,720 4,411 7,776 14 702 2,15 5501 5601 16,330 17,750</td> <td></td> <td></td> <td>;</td> <td>541</td> <td></td> <td>(26.248)</td> <td></td> <td>26,248 ~</td> <td>(25.05)</td> <td></td>	21,683* (9.36) 5471 Contract rep-inducting multiplication 473,986 0 473,986 422.8 524* 520 Train Medicaid Pending 77,201 8,372 36,372 36,452 37 5550* 5,40 5,40 Insumme 27,68,898 31,55,70 366,372 4,98 7,201 5,40 5,40 5,40 5,40 5,40 5,40 4,112 702 2,19 5,501 Medical Supplies - INS 27,68,898 31,55,70 366,372 34,452 37 702 2,119 2,03 5564 Xyysen - INS 21,500 15,420 4,411 702 2,119 2,03 5564 Xyysen - INS 21,500 15,420 4,411 702 2,116 2,03 564 7,500 15,720 4,411 702 2,13 556 7,930 16,720 4,411 7,776 14 702 2,15 5501 5601 16,330 17,750			;	541		(26.248)		26,248 ~	(25.05)	
E65,269 287.25 0.00 Total Medicaid Pending 473,360 1,172 384.52 37 334.52 37 334.52 344.52 344.52 344.52 56.4 56.4 57.56 56.36 57.56 56.36 57.56 57.56 57.56 54.30 67.126 54.30 67.126 54.30 67.126 54.30 67.126 54.30 67.121 17.75 54.33 54.33 54.33 54.33 54.33 54.33 54.33 54.33 54.33 54.33 54.	665,269 287.25 0.00 Total Medicaid Pending 47,350 5,40 537 1,172 334.55 334.55 334.55 334.55 334.55 334.55 334.55 334.55 334.55 334.55 334.55 334.55 344.55 <t< td=""><td></td><td>21,683 *</td><td>(9.30)</td><td>΄.</td><td></td><td>173 000</td><td></td><td>473 988</td><td>452.28</td><td>0,00</td></t<>		21,683 *	(9.30)	΄.		173 000		473 988	452.28	0,00
524 550 Insurance Days 7,201 8,373 1,172 37,452 38,452 37 156,515 5,40 5,40 6,44 550 Routine Services - INS 3,135,270 366,372 38,452 37 37,32 34,452 4,98 5 5,650 5,41 5,50 Routine Services - INS 3,53,304 4,30,360 67,056 50,445 5 50,445 5 50,445 5 50,445 5 50,445 5 50,445 5 50,445 50,445 5 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 50,445 54,441 54,467 44,11 50,546 54,493 56,547 54,493 56,543 54,946 54,493 56,543 54,946 54,493 56,543 54,946 54,946 54,946 54,946 54,946 54,946 54,946 54,946 54,946 54,946 54,946 54,946 54,946 </td <td>524 550 Insurance Days 7,201 8,373 1,172 34,52 50,45 51,7 50,45 5</td> <td>0</td> <td>665,269</td> <td>287.25</td> <td></td> <td>il Medicaid Pending</td> <td>4/3,960</td> <td>þ</td> <td>000 T</td> <td></td> <td></td>	524 550 Insurance Days 7,201 8,373 1,172 34,52 50,45 51,7 50,45 5	0	665,269	287.25		il Medicaid Pending	4/3,960	þ	000 T		
156.515* 391.12 374.35 5501 Routine Services - INS 2,768,988 3,135,270 365,372 364.52 364.52 364.52 55 540 54,45 5502 medical Supplies - INS 35,870 51,290 15,420 4,98 5 56,371 51,56 55,617 50,45 5 5 50,310 51,56 50,326 50,45 5 5 5,420 4,11 5 42,98 5,561 50,010 15,326 50,45 5 5 5,430 51,561 50,45 5	156.515 391.12 374.35 5501 Routine Services - INS 2,768,898 3,135,270 365,372 366,353 366,354 4411 411 <t< td=""><td>883</td><td>524 *</td><td></td><td>550</td><td>Insurance</td><td>7,201</td><td>. 8,373</td><td>1,172</td><td>¢</td><td>DTA AE</td></t<>	883	524 *		550	Insurance	7,201	. 8,373	1,172	¢	DTA AE
5.850* 5.40 6.44 5502 Medical Supplies - INS 35,870 51,290 13,730 57,056 50,45 5	5.850* 5.40 6.44 5502 Medical Supplies - INS 35.870 51.290 17.40 702 5.1.290 17.41 17.41 17.41 17.41 17.41 17.41 17.41 17.75 50.45 50.	265	156,615*	391.12		_	2,768,898	3,135,270 54,200	366,372	504.32 A DR	514 513
22.746* 53.37 51.56 50.0 Drugs-INS 309.304 44.10 41.1 702* 2.19 2.03 5503 Drugs-INS 309.401 40.175 3.781 1.81 702* 2.19 2.03 5504 Drugs-INS 29.89 16.750 3.761* 1.81 702* 5.34 5505 Laboratory - INS 29.89 16.750 3.761* 1.81 5.354* 4.26 5.34 5506 Physical Therapy - INS 29.564 45.010 17.75 5.4.84 5.4.84 38.932* 55.61 5507 Speck Therapy - INS 395.847 483.090 87.243* 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 55.57 0.11 17.75 54.93 52.57 0.11 17.75 54.97 55.57 0.140 57.43 54.97 55.57 0.140 57.43 54.97 55.57 0.140 57.60 0.22 24.97 55.26 0.14 55.56 0.22 24.97 55.2 55.56 <t< td=""><td>22,746* 53.37 51.56 50.3 Dugs-INS 365.1 18 702* 2.19 2.03 5504 Oxygen - INS 12,989 15,750 3,561* 18 702* 2.19 2.03 5504 Oxygen - INS 12,989 15,750 3,561* 18 5,3561 53.04 5506 Laboratory - INS 127,791 126,580 1,211 17.75 43,170 98,255 54.89 54.97 38,932* 55.61 59.01 5506 Pescin Therapy - INS 127,791 126,580 1,211 17.75 54.97 54.97 28,035 54.67 0.16 5505 Pescin Therapy - INS 127,791 126,580 1,211 17.75 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 55.96 55.96 56.96 74.93 56.96 74.93 56.96 74.93 56.96 57.83 55.96 54.97 56.96 57.83 54.97 56.96 57.83 54.97 56.96 56.96 56.96</td><td>580</td><td>5,850 *</td><td>5.40</td><td></td><td>_</td><td>35,870</td><td>087,10 086,068</td><td>67 056 *</td><td>50.45</td><td>51.40</td></t<>	22,746* 53.37 51.56 50.3 Dugs-INS 365.1 18 702* 2.19 2.03 5504 Oxygen - INS 12,989 15,750 3,561* 18 702* 2.19 2.03 5504 Oxygen - INS 12,989 15,750 3,561* 18 5,3561 53.04 5506 Laboratory - INS 127,791 126,580 1,211 17.75 43,170 98,255 54.89 54.97 38,932* 55.61 59.01 5506 Pescin Therapy - INS 127,791 126,580 1,211 17.75 54.97 54.97 28,035 54.67 0.16 5505 Pescin Therapy - INS 127,791 126,580 1,211 17.75 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 54.97 55.96 55.96 56.96 74.93 56.96 74.93 56.96 74.93 56.96 57.83 55.96 54.97 56.96 57.83 54.97 56.96 57.83 54.97 56.96 56.96 56.96	580	5,850 *	5.40		_	35,870	087,10 086,068	67 056 *	50.45	51.40
702*2.192.0355040xygen - INS29,62645,01015,384 *4,115,354*4.265.345505Laboratory - INS39,915493,17012,384 *4,1138,932*55.6159.015506Physical Therapy - INS394,915493,170121117.75138,932*55.615508Physical Therapy - INS394,915493,17098,255 *54,9738,789*54.2657.855508Occupational Therapy - INS395,847483,09087,243 *54,9764*0.160.160.160.160.15551011/410 *0.1417.7570*0.2280.235510Fluidteed Bed - INS3,1204,5301,410 *0.2229050.2240.105511Fluidteed Bed - INS3,1204,5301,410 *0.2229160.220.35510Fluidteed Bed - INS1,5808307500.2229351.612.335512Ambulance - INS1,5805,1903,5403,282,0341.301.301.302.335513Wound Care - INS15,1661,73902,224 *2,1901,8041.301.515515X-Rays - INS15,1661,73902,224 *2,121,8041.321.901.515515X-Rays - INS15,1661,3361,9951,8041.501.515515X-Rays - INS15,1661,336 <td< td=""><td>702* 2.19 2.03 5604 65,010 15,384 4,11 $5,334^{\circ}$ 4.26 5.34 5606 Physical Therapy INS 29,655 54,84 54,84 54,84 $33,322^{\circ}$ 55,61 50,01 55,66 Physical Therapy INS 29,255 54,11 17.75 4,11 $33,322^{\circ}$ 55,61 55,07 5966 Physical Therapy INS 394,97 433,090 87,243 54,97 54,97 $2,328^{\circ}$ 55,07 57,085 57,085 0.16 5609 PEN Therapy INS 395,847 483,090 87,243 54,97 54,97 64° 0.16 5609 PEN Therapy INS 33200 87,243 54,97 0.11 870° 0.16 5609 PEN Therapy INS 3,120 4,530 1,410 0.44 870° 0.28 0.23 5610 Tubized Bed - INS 3,120 4,530 1,410 0.22 870° 0.28 0.10 5531 700 550 0.22 212 230° 0.28 0.10<!--</td--><td>650</td><td>22,746 *</td><td>53.37</td><td></td><td></td><td>400'204 10 080</td><td>16 750</td><td>3.761 *</td><td>1.81</td><td>2.00</td></td></td<>	702* 2.19 2.03 5604 65,010 15,384 4,11 $5,334^{\circ}$ 4.26 5.34 5606 Physical Therapy INS 29,655 54,84 54,84 54,84 $33,322^{\circ}$ 55,61 50,01 55,66 Physical Therapy INS 29,255 54,11 17.75 4,11 $33,322^{\circ}$ 55,61 55,07 5966 Physical Therapy INS 394,97 433,090 87,243 54,97 54,97 $2,328^{\circ}$ 55,07 57,085 57,085 0.16 5609 PEN Therapy INS 395,847 483,090 87,243 54,97 54,97 64° 0.16 5609 PEN Therapy INS 33200 87,243 54,97 0.11 870° 0.16 5609 PEN Therapy INS 3,120 4,530 1,410 0.44 870° 0.28 0.23 5610 Tubized Bed - INS 3,120 4,530 1,410 0.22 870° 0.28 0.10 5531 700 550 0.22 212 230° 0.28 0.10 </td <td>650</td> <td>22,746 *</td> <td>53.37</td> <td></td> <td></td> <td>400'204 10 080</td> <td>16 750</td> <td>3.761 *</td> <td>1.81</td> <td>2.00</td>	650	22,746 *	53.37			400'204 10 080	16 750	3.761 *	1.81	2.00
5,354* 4,26 5,34 5,360 Ladoratory - INS 339,3170 98,255 54,84 5 38,932* 55,61 59,01 5500 Physical Therapy - INS 339,3170 98,255 54,84 5 38,932* 55,61 55,01 5500 Fysical Therapy - INS 335,947 433,090 87,243 54,97 55,90 17,75 11 17,75 54,97 55,90 74,11 17,75 11 17,75 11 17,75 54,97 33,090 87,243 54,97 54,97 54,97 55,90 11 17,75 54,97 54,97 55,190 12,11 17,75 54,97 54,97 55,190 55,190 17,10 17,75 54,97 55,190 55,190 52,6 0,11 17,75 54,93 54,93 56,190 52,6 0,11 17,75 54,93 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,190 56,19	5.354* 4.26 5.34 5503 Laboratory - INS 39,010 5561 53.4 5503 5501 5506 Physical Therapy - INS 39,010 57,731 126,580 1,211 17,75 1 2,282 19,70 15.33 5503 Special Therapy - INS 395,847 483,090 87,243 54,97 731 17,75 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	860	702 *	2.19		-	79 676	45 010	15.384 *	4.11	5.38
38.932* 55.61 59.01 50.00 Fnystan menapy - two 127,791 126,580 1,211 17,75 1 2.282 19.70 15.33 5507 Speech Therapy - two 127,791 126,580 1,211 17,75 1 2.282 54.26 57.85 Score pational Therapy - two 35,607 Speech Therapy - two 127,791 126,580 1,211 17,75 1 64* 0.16 5508 PEN Therapy - INS 395,847 483,080 87,243 54,97 54,97 55,99 55,99 55,99 55,19 0,11 17,75 0,11 17,75 0,11 17,75 0,11 17,75 1,410 0,11 1,410 0,11 1,410 0,11 1,410 0,11 1,410 0,11 1,410 0,11 1,775 1,410 0,11 1,410 0,11 1,7,75 1,410 0,11 1,410 0,11 1,410 0,11 1,7,75 1,410 0,11 1,410 1,7,75 1,410 1,7,75 1,410 1,7,75 1,410 1,7,75 1,410 1,7,75 1,410	38.932* 55.61 55.61 55.01 55.61 55.01 55.61 55.61 55.61 55.61 55.61 1.211 17.75 1 2.282 19.70 15.33 5507 Speech Therapy - INS 35.54 483.090 87,243 54.97 55. 54.97 55.5 0.11 17.75 1 17.75 1 17.75 1 17.75 1 17.75 1 17.75 1 17.75 1 17.75 54.97 55.5 0.11 17.75 1 1 17.75 1 1 17.75 1 1	400	5,354 *	4.26			394.915	493,170	98,255 *	54.84	58.90
2,282 19,70 19,53 50,64 1,330 57,243 54,97 55 38,789 54,26 57,85 5508 Occupational Therapy - INS 395,847 483,090 87,243 54,97 55 64* 0.16 5508 Occupational Therapy - INS 3,120 4,530 1,410 0.14 64* 0.16 5508 Occupational Therapy - INS 3,120 4,530 1,410 0.24 870* 0.28 0.55 5510 Fluidized Bed - INS 3,120 4,530 1,410 0.24 290 0.24 0.10 5511 Flu/Pneumonia - INS 1,580 830 750 0.22 2935* 1.61 2.33 5512 Ambulance - INS 1,580 830 7,500 19,960 5,190* 2.12 1,830* 1.30 1.51 5514 Transportation - INS 15,166 17,390 2.2224* 2.19 1,830* 1.30 1.51 5518 Mound Care - INS 15,166 17,390 2.19 5 2,804* 0.25 1.56 <td>2,282 19,70 15.35 500 Finally finaly finally finally final</td> <td>,120</td> <td>38,932 *</td> <td>55.61</td> <td></td> <td></td> <td>127.791</td> <td>126.580</td> <td>1,211</td> <td>17.75</td> <td>15.12</td>	2,282 19,70 15.35 500 Finally finaly finally finally final	,120	38,932 *	55.61			127.791	126.580	1,211	17.75	15.12
38, /89* 54.4 0.16 5500 Comparation money in S 805 1,330 525 * 0.11 64* 0.16 5500 PEN Therapy - INS 3,120 4,530 1,410 * 0.44 870* 0.28 0.55 5510 Fluidized Bed - INS 3,120 4,530 1,410 * 0.44 870* 0.28 0.55 5511 Fluidized Bed - INS 3,120 4,530 1,410 * 0.22 290 0.24 0.10 5511 Fluidized Bed - INS 3,120 4,530 19,960 3,540 3,28 2,935 * 1.61 2.33 5512 Ambulance - INS 23,500 19,960 5,190 * 2.12 1,830 * 1,830 * 1,51 5614 Transportation - INS 15,166 17,390 2.224 * 2.12 2,804 * 1.30 1,51 5516 Misc - INS 14,352 12,470 1,882 1.99 132 1.90 1,5166 17,390 2.224 * 2.12 2.12 2.12 2.12 2.12 2.12 2.12 2.12	38,789* 54,26 51,03 5000 Comparating intervery interversion interverse interverse interverse interverset interverse interverse interverse interverset interverse interverse interverset 255 + 2.12 + 2.12 + 2.12 + 3.23 + 0.19 + 1.90 + 1.99 + 1.99 + 1.99 + 1.99 + 1.99	,190	2,282	19.70			395,847	483,090	87,243 *	54.97	57.70
0.4 0.10 0.10 0.10 0.10 0.10 5.10 1.410° 0.44 870° 0.28 0.25 5510 Fluidized Bad - INS $1,580$ 830 750 0.22 290 0.24 0.10 5511 FluiPneumonia - INS $1,580$ 830 750 0.22 2935° 1.61 2.33 5512 Ambulance - INS $2.3,500$ $19,960$ $3,540$ 3.28 $2,935^{\circ}$ 1.61 2.33 5513 Wound Care - INS $15,166$ $17,390$ 2.124° 2.12° $1,830^{\circ}$ 1.30 2.03 5514 Transportation - INS $14,352$ $12,470$ $1,882$ 1.99° $2,804^{\circ}$ 1.30 2.03 5514 Transportation - INS $14,352$ $12,470$ $1,882$ 1.99° $2,10^{\circ}$ 0.07 5516 Misc - INS $14,352$ $12,470$ $1,882$ 1.99° 210° 502 5520 Misc - INS 594 502° 502° 502° 210° 5520 Misc - INS 325 325 0.05° 325 0.05° 210° 594 0.09 5521 contract Adj-Room - INS 325 0.05	04 0.10 0.10 0.10 0.10 0.10 0.11 0.11 0.14 0.24 0.15 5510 1 luidized Bad - INS 3,120 4,530 1,410 0.44 290 0.24 0.10 5511 Flu/Pneumonia - INS 1,580 830 750 0.22 290 0.24 0.10 5511 Flu/Pneumonia - INS 23,500 19,960 3,540 3.28 290 0.24 0.10 5511 Flu/Pneumonia - INS 23,500 19,960 3,540 3.28 2,935 1.61 2.33 5513 Wound Care - INS 15,166 17,390 5,190 5,190 1.99 1,830 1.30 2.03 5514 Transportation - INS 14,352 17,390 2,224 2.12 210 1.51 5515 X-Rays - INS 14,352 17,390 2,224 2.12 210 1.51 5516 Misc - INS 14,352 12,470 1,882 1.99 594 0.25 5520 Misc - INS 594 0.08 507 0.08	790	35,789 .	07'7C			805	1,330	525 *	0.11	0.16
290 0.24 0.10 5511 Flu/Fneumonia - INS 1,580 830 750 0.22 290 0.24 0.10 5511 Flu/Fneumonia - INS 23,500 19,960 3,540 3.28 2,935* 1.61 2.33 5512 Ambulance - INS 23,500 19,960 3,540 3.28 1,830* 0.63 5513 Wound Care - INS 2,3560 19,960 5,190* 2.12 1,830* 1.30 2.03 5514 Transportation - INS 15,166 17,390 2,224* 2.12 2,804* 1.30 2.03 5516 Misc - INS 14,352 12,470 1,882 1.99 210* 0.07 5516 Misc - INS 14,352 12,470 1,882 1.99 210* 5520 Misc - INS 594 50.08 594 50.08 210* 5521 Contract Adj-Room - INS 325 594 0.05 594 0.05 210 5521 Contract Adj-Room - INS 325 594 0.05 594 0.05 <td>290 0.24 0.10 5511 Flu/Fneumonia - INS 1,580 830 750 0.22 290 0.24 0.10 5511 Flu/Fneumonia - INS 23,500 19,960 3,540 3.28 2,935* 1.61 2.33 5512 Ambulance - INS 23,500 19,960 5,190* 3.28 1,830* 0.63 5513 Wound Care - INS 15,166 17,390 5,190* 2.12 2,804* 1.30 2.03 5514 Transportation - INS 14,352 17,390 2,224* 2.12 2,804* 1.30 1.51 5515 X-Rays - INS 14,352 17,390 2,224* 2.12 2,10* 0.07 5516 Misc - INS 14,352 12,470 1,882 1.99 2,10* 0.25 5520 Misc - INS 594 50.6 50.7 2,10 0.03 551 Contract Adj-Room - INS 14,352 12,470 1,882 1.99 2,10* 0.25 5520 Misc - INS 594 50.6 50.7 50.7 <t< td=""><td></td><td>04 0.40</td><td>0.10</td><td></td><td></td><td>3,120</td><td>4,530</td><td>1,410 *</td><td>0.44</td><td>0.54</td></t<></td>	290 0.24 0.10 5511 Flu/Fneumonia - INS 1,580 830 750 0.22 290 0.24 0.10 5511 Flu/Fneumonia - INS 23,500 19,960 3,540 3.28 2,935* 1.61 2.33 5512 Ambulance - INS 23,500 19,960 5,190* 3.28 1,830* 0.63 5513 Wound Care - INS 15,166 17,390 5,190* 2.12 2,804* 1.30 2.03 5514 Transportation - INS 14,352 17,390 2,224* 2.12 2,804* 1.30 1.51 5515 X-Rays - INS 14,352 17,390 2,224* 2.12 2,10* 0.07 5516 Misc - INS 14,352 12,470 1,882 1.99 2,10* 0.25 5520 Misc - INS 594 50.6 50.7 2,10 0.03 551 Contract Adj-Room - INS 14,352 12,470 1,882 1.99 2,10* 0.25 5520 Misc - INS 594 50.6 50.7 50.7 <t< td=""><td></td><td>04 0.40</td><td>0.10</td><td></td><td></td><td>3,120</td><td>4,530</td><td>1,410 *</td><td>0.44</td><td>0.54</td></t<>		04 0.40	0.10			3,120	4,530	1,410 *	0.44	0.54
2,335 1.61 2.33 55.12 Ambulance - INS 23,500 19,960 3,540 3.26 1,830* 0.63 5513 Wound Care - INS 5,190 5,190 5,190* 3.26 1,830* 0.63 5513 Wound Care - INS 15,166 17,390 5,190* 3.26 1,830* 1.30 2.03 5514 Transportation - INS 14,352 17,390 2,124* 2.12 132 1.90 1.51 5516 Misc - INS 14,352 12,470 1,882 1.99 210* 0.07 5516 Misc - INS 14,352 12,470 1,882 1.99 210* 0.25 5520 Misc - INS 594 0.08 594 0.08 210 0.09 5521 Contract Adj-Room - INS 325 0.05 325 0.05	2,335 1.61 2.33 5512 Ambulance - INS 23,500 19,960 3,540 3.26 2,935 1.61 2.33 5513 Wound Care - INS 5,190 5,190 5,190 3.26 1,830 1,830 2.03 5514 Transportation - INS 15,166 17,390 5,190 1.99 132 1.90 1.51 5515 X-Rays - INS 14,352 12,470 1,882 1.99 210* 0.07 5516 Misc - INS 14,352 12,470 1,882 1.99 210* 0.07 5516 Misc - INS 594 50.06 50.0 594 0.08 210 0.09 5521 Contract Adj-Room - INS 325 325 0.05 210 0.09 5521 Contract Adj-Room - INS 325 325 0.05		200	0.24		_	1,580	830	750	0.77	0.10
1,830* 0.63 5513 Wound Care - INS 5,190 5,124 2,12 132 1,50 1,51 5515 X-Rays - INS 14,352 12,470 1,882 1.99 210* 0.07 5516 Misc - INS 14,352 12,470 1,882 1.99 594 0.25 5520 Misc - INS 594 50.08 594 0.08 210 0.09 5521 Contract Adj-Room - INS 325 325 0.05	1,830* 0.63 5513 Wound Care - INS 5,190 5,124 2,12 132 1,90 1,51 5515 X-Rays - INS 14,352 12,470 1,882 1.99 210* 0.07 5516 Misc - INS 594 50 620 620*//s 50.08 210 0.09 5521 Contract Adj-Room - INS 325 325 0.05 210 0.09 5521 Contract Adj-Room - INS 325 325 0.05	730	2.935 *	1.61		-	23,500	19,960	3,540	3.26	4.30 0.63
2.804* 1.30 2.03 5514 Transportation - INS 15,166 17,390 2,224 2-14 132 1.90 1.51 5515 X-Rays - INS 14,352 12,470 1,882 1.99 210* 0.07 5516 Misc - INS 14,352 12,470 1,882 1.99 210* 0.25 5526 Misc - INS 594 620 620* 594 0.25 55220 Misc - INS 594 0.08 325 0.05 210 0.09 5521 Contract Adj-Room - INS 325 0.05 0.05	2.604* 1.30 2.03 5514 Transportation - INS 15,166 17,390 2,224 2-14 132 1.90 1.51 5515 X-Rays - INS 14,352 12,470 1,882 1.99 210* 0.07 5516 Misc - INS 620 620* 0.08 594 0.25 5520 Misc - INS 594 0.08 210 0.09 5521 Contract Adj-Room - INS 325 325 0.05	830	1,830 *			-		5,190	5,19U *		0.02 2.08
132 1.90 1.51 5515 X-Rays - INS 14,352 12,470 1,002 210* 0.07 5516 Misc - INS 524 620 620* 594 0.25 5520 Misc - INS 594 0.08 210 0.09 5521 Contract Adj-Room - INS 325 0.05	132 1.90 1.51 5515 X-Rays - INS 14,352 12,470 1,002 210* 0.07 5516 Misc - INS 620 620* 0.08 594 0.25 5520 Misc - INS 594 0.08 210 0.09 5521 Contract Adj-Room - INS 325 325 0.05 210 0.09 5521 Contract Adj-Room - INS * Unfavorable Differences * Unfavorable Differences	860.	2,804 *	1,30		•	15,166	17,390	477'7	1 00	1 49
210* 0.07 5516 Misc - INS 524 520 594 0.25 5520 Misc - INS 594 0.08 210 0.09 5521 Contract Adj-Room - INS 325 325 0.05	210* 0.25 516 Misc - INS 594 0.20 0.08 594 0.25 5520 Misc - INS 594 0.08 210 0.09 5521 Contract Adj-Room - INS 325 0.05 * Unfavorable Differences	340	132	1.90			14,352	12,470	200'I	<u>, -</u>	21.11
0.25 5520 Misc - INS 325 325 325 325	0.25 5520 Misc - INS 5521 Contract Adj-Room - INS 325 325 325 0.09 5521 Contract Adj-Room - INS 325 325 * Unfavorable Differences	210	210*				ŭ	620	070 1107	0 08	i i
0.09 5521 Contract Adj-Room - INS 325	0.09 5521 Contract Adj-Room - INS		594	0.25	55		490		* 40 0 0 0		
	* Unfavorable Differences		210	0.09	52		625		070))	

Model House Model House Model House Model House House </th <th>Month Actual</th> <th></th> <th></th> <th></th> <th></th> <th>CT/TC/TT 01 C7/1/71</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>	Month Actual					CT/TC/TT 01 C7/1/71						
Hunge Light of the second secon	Total	Month	Month	DPD	PPD Rudad	Acrount		YTD Actual	YTD Budget	TTY Dig	PPD Actual	PPD Budget
The contraction The contractin The contraction The contra		Budgel		Actual 2004-047	1004 931 5527	Contract Adi-Ancillaries - INS	(1,	427,651)	(1,708,570)	280,919	(198.26)	(204.06)
1,15 600 Manuper Gane Days 5,46 5,567 1(1) 393,7 391,7 301,7 <t< td=""><td>(4/4,245) </td><td>(590,820) 1 070 265</td><td>110,270 157,618[*] -</td><td>390.69</td><td>374.35 Total !</td><td>Insurance</td><td>0</td><td>761,031</td><td>3,135,270</td><td>374,239 *</td><td>383.42</td><td>374.45</td></t<>	(4/4,245) 	(590,820) 1 070 265	110,270 157,618 [*] -	390.69	374.35 Total !	Insurance	0	761,031	3,135,270	374,239 *	383.42	374.45
1,50 47 560 Mark Bit of Sector Sector 2,17,500 4,870 5,86,7 1,20 2,17,300 4,870 5,86,7 1,20 3,87 1,20 3,87 1,20 3,87 1,20 3,87 1,20 3,86 1,73 <td>140,125</td> <td>504'E 10'I</td> <td></td> <td></td> <td></td> <td></td> <td>2,20</td> <td>5 136</td> <td>5 567</td> <td>131 *</td> <td></td> <td></td>	140,125	504'E 10'I					2,20	5 136	5 567	131 *		
715.76 30.71 38.8 33.15 56.10 Number of the second seco	1,923	1,876	47					0,400 172,088	0,007 0 104 280	48 708	399.74	381.58
4,200 166 1,54 2,430 2,430 1,730 2,230 1,730 2,230 1,730 2,230 1,730 2,230 1,730 2,230 1,730 2,230 1,730 2,230 2,230 1,330 2,	766,491	715,790	50,701	398.59		Routine Services - MGC	Ń	1/ 2,300 8 788	2, 124,200 13 430	5.142 *	1,52	2.41
32,00 14,54 $2,59$ 7,45 7,45 7,75 0.64 22,66 1,17 0.96 1,23,950 1,756 0.64 1,755 0.64 2,266 1,471 5,45 7,35 5605 Leboratory - MCC 5,621 1,359 2,371 2,341 2,351 2,373 5,70 3,324 1,735 2,373 2,017 3,324 1,735 0,64 1,733 2,232 5,607 5,606 1,3369 2,113 2,323 5,607 5,606 1,3369 2,133 2,323 2,331 1,336 2,323 2,360 2,331 1,336 1,333 2,323 2,323 3,607 1,336 1,336 1,337 2,323 2,321 2,321 2,321 2,321 2,321 2,321 2,321 2,321 2,321 2,326 1,336 1,373 2,322 2,323 2,321 2,326 1,336 1,373 2,322 2,321 2,326 1,336 1,336 1,336 1,336 1,	3,534	4,520	586 *	1.84		Medical Supplies - MGC		0,200	02 UAN	13,283	20.29	17.43
500 105 0.67 0.51	47,294	32,700	14,594	24.59		Drugs - MGC		3 485	1 750	1.735	0.64	0.31
3.2.66 413* 0.95 1.43 9.46 5109* 1.59 1.99 2 4.7.00 5.69* 0.95 5600 5740 5000 5600 5740 5600 5740 5600 <td< td=""><td>1,673</td><td>590</td><td>1,083</td><td>0.87</td><td></td><td></td><td></td><td>6.921 6.921</td><td>6.710</td><td>211</td><td>1.27</td><td>1.21</td></td<>	1,673	590	1,083	0.87				6.921 6.921	6.710	211	1.27	1.21
41700 5554 2287 22.43 600 9371 32.57 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.75 93.71 93.76 93.71 93.76 93.	1,847	2,260	413,	0.96				0,021 108 651	129,690	21,039 *	19.99	23.30
1010 1471 543 550 5549 123 5536 25549 123 200 23 001 23 133	40,136	43,700	3,564 *	20.87				42 041	32.670	9,371	7.73	5.87
7240 0.019 11.24 2.22 0.00 650 FEX Memory month 65 60 3 0 1 2.0 7.91 0.25 0.05 5601 FEM Teutrisen Macc 7.22 3.90 3.200 0.11 2.00 2.300 2.365 3.12 1.95 561. FEM Teutrisen Macc 7.221 1.0500 3.319 1.34 2.00 2.355 0.14 561. Mound Care - MGC 7.2415 2.900 3.319 1.34 2.00 0.35 515. FAMP Macc 5.2415 2.900 3.310 1.47 2.00 0.35 515. FAMP MACC 5.415 2.900 3.310 1.47 2.01 0.01 555 0.04 500 5.900 9.90	12,481	11,010	1,471	6.49		•		99.381	125,930	26,549 *	18.28	22.62
20 27 0.00 0.00 0.00 0.01 1,200 720 0.02 0.03 5616 Fuldrention 651 724 43,700 33.19 133 2,550 1,330 0.33 5515 Ambiano 661 606 666 0.44 1000 235 0.33 5515 Ambiano 7,579 461 0.44 1000 2520 0.33 5515 Therapy Screenings- MGC 2,415 2,490 555 0.44 1000 230,16 331,55 Total Margadi Archinamiae MGC 2,605 5,055 0.24 5005 0.25 0.24 5005 0.25 0.25 0.24 505 0.24 505 0.24 25	37,341	42,440	- 880'G	19.42				63	60	ę	0.01	0.01
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	47	20	2/	0.02				620	3.840	3,220 -	0.11	0.69
14,40 $7,21$ $10,84$ $3,13$ $1,44$ $3,56$ $3,13$ $1,47$ 270 $2,56$ $0,12$ $56,55$ $1,47$ 200 300 $1,47$ $2,200$ $2,56$ $0,33$ $56,5$ $7,89$ $7,480$ 900 201 300 $1,47$ $2,200$ $2,56$ $0,33$ $56,5$ $7,89$ $7,480$ 300 $1,47$ $2,200$ $0,33$ $56,5$ $57,389$ $7,480$ 300 204 301 $56,505$ 0.44 900 900 5005 0.29 320 $31,55$ 0.44 $31,552$ 0.44 $31,552$ 0.44 $32,505$ $32,522$ 320 $32,522$ 320 $33,525$ 320 $33,525$ 320 $33,526$ $33,526$ 326 $32,526$ $33,526$ 326 $32,526$ 326 $32,526$ 326 $32,526$ 326 $32,526$ 326 $32,526$ $32,526$	500	1,290	790 °	07.0				7,245	43,730	36,485 *	1.33	7.86
Jacob Jacob Solution S	(3,310) 6.000	14,740 2.550	10,000	3 17				7,521	10,840	3,319 *	1.38	1.95
2.50 1.30 0.62 1.34 5614 Transportation - MGC 7.979 7.460 493 1.47 $1,000$ 2.83 0.33 5617 Transportation - MGC 2.415 2.980 555 0.44 8616 7.879 8671 Transportation - MGC 2.415 2.980 555 0.44 8616 7.877 5621 Contract Adj-RoinmeC 5.005 5.005 9.677 9.521 9.292 9.26 0.46 5.005 0.27522 0.25522 0.255621 <t< td=""><td>0,000</td><td>020</td><td>÷020</td><td>11.0</td><td></td><td></td><td></td><td></td><td>800</td><td>800 *</td><td></td><td>0.14</td></t<>	0,000	020	÷020	11.0					800	800 *		0.14
1.200 1.200 1.200 1.200 1.200 2.31 0.04 0.01 565 0.44 1,000 201 0.01 561 Thenpy Sceenings - MGC 230 230 505 0.44 80 301 2.52 0.01 561 Contract Adj-Room MGC 5,005 5,005 0.02 671 Mic - MGC 230 230 230 230 230 0 <td></td> <td>2/0</td> <td>*000</td> <td>0 63</td> <td></td> <td></td> <td></td> <td>7,979</td> <td>7,480</td> <td>499</td> <td>1,47</td> <td>1.34</td>		2/0	*000	0 63				7,979	7,480	499	1,47	1.34
1,000 201 (001) 5616 Therapy Screenings - MGC 230 230 5005 0.92 601 610 611	1,200	2,520	1,320	0.38 0		~		2,415	2,980	565 *	0.44	0,54
80 80* 230 230 230 230 230 230 501 (160/790) 28,998* (98.67) (85.71) 5522 Contract Adj-Room MCC 5,005 5,005 5,005 0,92 99 715,790 15,259 380.16 381.55 Total Managed Care 2,078,124 2,124,280 461.156 382.29 38	007	000'1	* UC	(0 01)		•						
4.841 2.52 5621 Contract Adj-Room MGC 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 5,005 0.92 715,790 15,259 380.16 381.55 Total Managed Care 2,076,124 2,114,180 2,71,610 2,71,620 46,156 332.23 332.22	(17)	υa	* * *	()		_			230	230 *		0.04
(160.790) 23,958 (98.67) (85.71) 5522 Contract Adj-Ancillanes MGC (504,802) (477,160) 27,622 (92.86) (16 715,790 15,229 380.16 381.55 Total Managed Care 2,078,124 2,174,220 46,156 382.29 38 61,150 1,630* 1,630* 2,11 2,97 5700 Medicare Part B Days 177,913 181,261 3,346 332.29 38 61,150 25,040 2,11 2,97 5704 Speech Therapy - MCR B 177,913 181,261 3,346 3,06 181,750 25,040 2,073 Physical Therapy - MCR B 177,913 181,261 3,346 3,06 181,750 25,010 22,017 2,038 97,350 144,9190 19,919 0,72 9,950 12,252 0,038 97,365 2,0550 141,295 0,72 36,910 27,116 2,273 148,190 19,919 0,72 101,430 1,28,271 148,19	1011	8	4 841	2.52		_		5,005		5,005	0.92	
Ti5,790 15,259 360.16 371.55 Total Managed Care 2,078,124 2,124,260 46,156 382.29 382	(180,748)	(160 790)	28.958 *	(98.67)			~	504,802)	(477,180)	27,622 *	(92.86)	7/-C8)
61,150 $1,530^{\circ}$ 5700 Medicare Part B Days $177,913$ $181,261$ 3.348° $181,750$ $56,420^{\circ}$ 2.11 2.97 5703 Physical Therapy - MCR B $54,491$ $538,800$ $5,691$ 3.06 $181,750$ $55,6,420^{\circ}$ 2.11 2.97 5703 Physical Therapy - MCR B $544,491$ $538,800$ $5,691$ 3.06 $147,890$ $27,011^{\circ}$ 2.032 0.422 0.82 5707 Physical Therapy - MCR B $128,271$ $148,190$ $19,916^{\circ}$ 0.72 9500 $12,726$ 0.38 0.16 5707 Physical Therapy - MCR B $473,015$ $438,650$ $34,365$ 2.266 $38,710$ 2.216 0.38 0.16 5707 Furlyneumonia - MCR B $473,015$ $473,015$ $417,295$ 0.25 $36,910$ $2,216$ 0.66 0.56 5708 Physical Therapy - MCR B $473,015$ $473,015$ $910,910$ $925,910$ $913,612^{\circ}$ 2.227° $36,910$ $2,216$ 0.66 0.56		715 790	15.259	380.16		Managed Care	2,	078,124	2,124,280	46,156	382.29	381.58
61,150 1,030 1,030 5,691 3.06 181,750 56,420° 2.11 2.97 30 hysical Therapy - MCR B 544,491 538,800 5,691 3.06 50,010 27,011* 2.03 2,42 5704 Speech Therapy - MCR B 128,271 148,190 19,919 0.72 50,010 27,011* 2.03 2,44 5705 Occupational Therapy - MCR B 170,885 23,365 0.74 536 0.72 9,960 12,725 0.38 0.16 5707 Fultheramonia - MCR B 170,885 23,365 0.44 53,365 0.74 236 0.26 9,960 101,430 38,710 2,216 0.66 0.50 566,461 30,610 65,837 2,06 101,430 38,710 2,216 0.02 1,66 570 Fultherapy - MGB 97,362 109,320 11,958 2,05 101,430 3,2,346 1,232 106,322 109,320 11,958 2,06 <td< td=""><td></td><td></td><td></td><td></td><td>5700</td><td>Medicare Part B</td><td></td><td>177,913</td><td>181,261</td><td>3.348 *</td><td></td><td></td></td<>					5700	Medicare Part B		177,913	181,261	3.348 *		
181.750 $56,20^{\circ}$ 2.11 2.97 5704 Repeat Interary - MCK B $128,271$ $148,190$ $19,919^{\circ}$ 0.72 $50,010$ $25,003^{\circ}$ 0.42 0.82 5704 Speech Therapy - MCK B $170,825$ $29,650$ $141,295$ 0.96 $9,960$ 12.725 0.38 0.16 5707 Flupheumonia - MCK B $170,825$ $29,650$ $141,295$ 0.96 $9,960$ 12.725 0.38 0.16 5707 Flupheumonia - MCK B $170,825$ $29,650$ $141,295$ 0.96 $9,600$ 12.725 0.38 0.16 5707 Flupheumonia - MCR B $403,486$ $371,180$ $32,306$ 2.227 $101,430$ $2,216$ 0.66 0.80 5710 MCB B $403,486$ $371,180$ $32,306$ 2.26 0.66 $36,910$ $2,216$ 0.66 0.80 5710 0.608 $5,319$ 0.03 0.5336 2.06 0.55 $36,910$ $2,175$ $1.28,7714$ $109,320$ $11,526$ $0.34,557$ <td>59,520</td> <td>61,150</td> <td>1,030</td> <td></td> <td></td> <td></td> <td></td> <td>544 491</td> <td>538 800</td> <td>5.691</td> <td>3.06</td> <td>2.97</td>	59,520	61,150	1,030					544 491	538 800	5.691	3.06	2.97
50,010 $25,003$ 0.42 0.02 5004 $27,015$ 2036 $24,2507$ 5004 $27,015$ $23,365$ $24,365$ $24,365$ $24,365$ $24,365$ $24,365$ $24,365$ $24,365$ $20,66$ $23,365$ $22,66$ $22,27$ $20,96$ $27,011$ $22,003$ $27,365$ $22,306$ $22,22$ $22,306$ $22,22$ $22,306$ $22,22$ $22,306$ $22,22$ $22,306$ $22,22$ $22,306$ $22,22$ $22,306$ $22,22$ $22,306$ $22,32,306$ $22,32,306$ $22,32,306$ $22,22$ $22,66$ $34,700$ $25,319$ 0.05 $53,319$ 0.22 $20,610$ $65,851$ $22,66$ $20,65$ $34,770$ 0.55 $36,461$ $300,610$ $65,851$ $22,05$ $20,610$ $34,770$ 0.55 $36,461$ $300,610$ $65,851$ $20,20$ $32,02$ $10,320$ $11,956$ $30,610$ $65,851$ $22,05$ $30,051$ $63,772$ $20,620$ $32,320$ $32,320$ $32,320$ $32,320$ $32,320$ $32,320$ $32,320$ $32,320$	125,330	181,750	56.420	2.11				128.271	148,190	19,919 -	0.72	0.82
147,980 27,011 2.03 $$	25,007	50,010	25,003	0.42				473 015	438,650	34,365	2.66	2.42
9,960 12,725 0.38 0.10 5701 Functional 403,486 371,180 32,306 -2.27 125,210 38,710 2.775 2.05 5708 Physical Therapy - MGB 97,362 109,320 11,958 * 0.55 36,910 2,216 0.66 5,708 Physical Therapy - MGB 97,362 109,320 11,958 * 0.55 36,910 2,216 0.66 5,710 0.503 5701 0.5132 109,320 11,958 * 0.55 36,461 300,610 65,851 2.06 5,319 0.55 36,461 300,610 65,851 2.06 5,319 0.55 36,461 300,610 65,851 2.06 5,319 0.03 5,319 0.03 5,319 0.03 5,319 0.03 5,319 0.03 5,319 0.03 5,319 0.05 5,319 0.03 5,319 0.05 5,319 0.05 5,319 0.05 5,319 5,314 1,09,314 2,06 5,3,02 5,3,02 <td< td=""><td>120,969</td><td>147,980</td><td>27,011 *</td><td>2.03</td><td></td><td></td><td></td><td>170.825</td><td>29,530</td><td>141,295</td><td>0.96</td><td>0.16</td></td<>	120,969	147,980	27,011 *	2.03				170.825	29,530	141,295	0.96	0.16
125,210 38,710 2./5 2.05 7/00 Finystan metapy - mode 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.55 0.56 5711 PEN Therapy - MGB 55,319 0.05 5,319 0.03 5,314 10,3214 2,105 0.03 5,319 0.03 5,314 0.03 5,314 0.03 5,314 0.03 5,314 0.03 5,314 0.03 5,314 0.03 5,314 0.03 5,314 0.03 2,02 0.35 2,145 1,325 2,328,407	22,685	9,960	12,725	0.38				403 486	371.180	32,306	-2.27	2.05
36,910 2,216 0.66 0.50 5/19 5/319 2.06 101,430 34,021 2.28 1.66 5710 Occupational Therapy - MGB 5,319 0.03 101,430 34,021 2.28 1.66 5710 Occupational Therapy - MGB 5,319 0.03 1,296 0.02 5711 PEN Therapy - MGB 5,319 0.03 5,940 7,115 0.22 0.10 5712 Flu/Pneumonia - MGB 5,319 0.03 (143,360) 51,324* (3.27) (2.34) 5720 Contractual Adjustment - MRB/MGB (537,184) (427,870) 109,314* (3.02) 515,830 51,324* (3.27) (2.34) 7520 Contractual Adjustment - MRB/MGB (537,184) (427,870) 109,314* (3.02) 1,876 54,367 (3.37) 1,754,427 1,526,020 228,407 9.86 1,876 547 5367 1,544 1,554,427 1,526,020 228,407 9.86 541,152 161,136	163,920	125,210	38,710	2.75 				97 362	109.320	11,958 *	0.55	0.60
101,430 34,021 2.28 1.bb 5/10 Occupational filterary - MGB 5,319 0.03 $1,296$ 0.02 5711 PEN Therapy - MGB 5,319 0.03 $5,940$ 7,115 0.02 5712 Flu/Pneumonia - MGB 102,380 17,610 $84,770$ 0.58 $5,940$ 7,115 0.22 0.10 5712 Flu/Pneumonia - MGB 102,380 17,610 $84,770$ 0.58 $(143,360)$ 51,324* (3.27) (2.34) 5720 Contractual Adjustment - MRBMGB $(537,184)$ $(427,870)$ 109,314* (3.02) $515,830$ $51,324*$ (3.27) (2.34) 720 Contractual Adjustment - MRBMGB $(537,184)$ $(427,870)$ $109,314*$ (3.02) $515,830$ $63,673*$ $7,1,526,020$ $228,407$ 9.86 9.86 $5,567$ $1,041$ $1,041$ $1,876$ 547 $289,46$ 5801 Routine Services - HSP $1,925,704$ $1,606,002$ $319,702$ $291,42$ $21,242$ $21,272$ $21,42$ $21,72$ $21,42$ $21,61,72$	39,126	36,910	2,216	0.65				366.461	300.610	65.851	2.06	1.66
1,296 0.02 5/11 FEN Inerapy - Mice 0.1 0.1 Description 0.1 Description 0.5	135,451	101,430	34,021	2.28				5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5		5.319	0.03	
5,940 7,115 0.22 0.10 5/12 Functional - Mode Mode (427,870) 109,314 (3.02) (143,360) 51,324* (3.27) (2.34) 5720 Contractual Adjustment - MRB/MGB (537,184) (427,870) 109,314 (3.02) 515,830 51,324* (3.27) (2.34) 5720 Contractual Adjustment - MRB/MGB (537,184) (427,870) 109,314 (3.02) 515,830 53,673* 7.60 8.44 Total Medicare Part B 1,754,427 1,526,020 228,407 9.86 1,876 547 547 5608 5,567 1,041 9.142 291,42 214,12 1,925,704 1,606,002 219,702 291,42 21,42 21 21,42 21 2	1,296		1,296	0.02		_		102.380	17.610	84.770	0.58	0.10
(143,500) 51.524 (228,407) 9.86 515,830 63,673* 7.60 8.44 Total Medicare Part B 1,754,427 1,526,020 228,407 9.86 1,876 547 5.607 1,041 9.86 1,041 291,42 1,041 291,42 291,4	13,055	5,940	7,115 * 404 *	77:0 (25 E)	U.10 3712 (234) 5720			537,184)	(427,870)	109,314 ~	(3.02)	(2.36)
515,030 03,013 1,00 0,44 5800 Hospice Days 6,608 5,567 1,041 1,876 547 547 580. Hospice Days 6,608 5,567 1,041 541,152 161,136 289.84 288.45 5801 Routine Services - HSP 1,925,704 1,606,002 319,702 291.42	(134,004)		1	7 BO		- 2		754,427	1,526,020	228,407	9.86	8.42
1,876 547 5800 Hospice Days 5,000 3,000 1,000 291.42 541,152 161,136 289.84 288.46 5801 Routine Services - HSP 1,925,704 1,606,002 319,702 291.42	101,204	000,010	0.0000	20:-	•				C 507	1 041		
541,152 161,136 289.84 288.46 5801 Routine Services - HSP 1,925,704 1,905,002 313,702 233,702	2,423	1,876	547		5800	Hospice		6,5UB	100,000	140,1	701 102	288.40
	702,288	541,152	161,136	289.84				,925,704	1,606,002	318,102	74-167	1.00

					12/1/23 to 12/31/23						OLOUIIOPLanuage
Month	Month	Month Diff	PPD Actual	PPD Budget	Account		YTD Actual	YTD Budget	UTT Diff	PPD Actual	PPD Budget
Actual	Duuga	li a			Medical Sur		13.262	13,970	703 *	2.01	2.51
4,581	4,710	129*	1.89				20.390	7,130	13,260	3.09	1.28
9,677	2,400	7,277	3.99	1.28 3004			31	06	59 *	0.00	0.02
	30	30°	č	2002 ZU.U			1.320	380	940	0.20	0.07
98	130	20 21 21 21 21 21 21 21 21 21 21 21 21 21	0.04				330	240	90	0.05	0.04
	80	80°	20.0				714	30	684	0.11	0.01
161	10	101	0.0/				2,981	570	2,411	0.45	0.10
443	190	507 UV2	0.10 0.59				1,800	3,210	1,410 +	0.27	0.58
1,460		* U/-						210	210 *		U,U4
301	01 020	15.5	0 18		2 Ambulance - HSP		1,770	810	960	0.27	0.15
420 76	0/7 04	25	0.03				615	150	465	0.09	0.03
(119) (119)	2	719 *	(0.30)		-		(719)		719 *	(0.11)	0 17
(12) (12)	(020-6)	7.599 *	(6.86)	(4.81) 5822			(41, 584)	(26,790)	14,794	(67-9)	(4.01)
701.830	541,152	160,678	289.65	288.46 Total	Total Hospice		1,926,614	1,606,002	320,612	291.56	288.49
	່	* 0 1		5850) Veterans Admin	Days	7,236	7,912	676 *		
2,485	7,000		10 10	303 77 5851		•	2,167,185	2,403,040	235,855 *	299.50	303.72
665,032	809,720	144,688 "	10.70Z				24,971	26,820	1,849 *	3.45	3.39
7,354	9,040	1,686	25.30 05.30				262,536	289,770	27,234 *	36.28	36.62
89,984	97,640	- 000''	155				13,662	19,510	5,848 *	1.89	2.47
3,847	6,58U	CC / 2	CC.*				10,588	10.740	152 -	1.46	1.36
3,280	3,620	040 * 046 C	5 05				53,225	51,190	2,035	7.36	6.47
14,/82	062,71	204.2	0.30				21,228	22,730	1,502 *	2.93	2.87
8,786	1,660	1,120 7 860 *	5.05 5.05	, <u>"</u>			44,951	51,860	6,909 *	6.21	6.55
14,801	11,470	20017	0.06				7,058	3,130	3,928	0.98	0.40
2,311		* 050 +	0.50				4,740	7,560	2,820 *	0.66	0.96
N7C'I	380	380 *	2					1,120	1,120 *		0.14
	06	* 06 * 06			2 Wound Care - VA			260	260 *		0.03
1 378	250	1,128	0.55	0.09 5863	3 Transportation - VA		3,291	750	Z,547	0+0 0+0	
4.398	1.120	3,278	1.77	0,42 5864			9,493	3,320	6,173 14770		24-0 1 1
3 080	300	2,780	1.24	0.11 5865	5 Flu/Pneumonia - VA		15,660	006	14,75U	0-0 1 C	0.05
	160	160*		0.06 5866			1,330	4/0	000 44 750	р-1- с	6
3,483		3,483	1,40	5867			41,/59		40710 10710	(65.15)	(6195)
(155,387)	(165,170)	9,783	(62.50)	(61.95) 5868	8 Contract Adj Ancil - VA		(4/1,411)	(450,150)	10,119	1	
668,515	809,720	141,205*	268.91	303.72 Total	Total Veterans Admin		2,210,267	2,403,040	192,773	305.45	303.72
17,561	17.655	94 *		2900	0 Apartment Revenues	Days	52,081	52,395	314 *		
480 776	487 196	6.420 *	27.38	27.60 5901	 Apartment Rental Income 		1,431,815	1,445,872	14,057 *	21.49	00.12
36,800	38,900	2,100 *			2 Apartment Deposit Income		123,772	116,700	7,072		
	-									6 6 7	

Page 6 of 13 2/13/24 1:52 PM GLStmtOpLandscape	PPD PPD Actual Budget	0.14 0.04	31.42 31.08	0.08 0.07	0.08 0.07	289.35 286.18		~		(0.09) (0.10)		0.00				0.00	76.63 74.83		314.98 311.01		2.06			0.25 0.25		0.79 0.78	0.00	5.32 5.31		77.35 25.50						
CTS	YTD H Diff Ac		8,076 31	248 0	248 C		3,348 *	-						812 30		552 * ()			ĸ		2 AAC 2		*				362 *	15,790		279,868 1 344 130 *		*				
	YTD Y Budget 1	7,125 17,061				369 393,912		47				•		1,515		- 265 265			645 334,554				61 790 45. 61 790 45.					962,540 15,				1	6			
	YTD } Actual Buc	24,186 7,1	,273 1,628,197		13,748 13,500	457 51,872,369	177,913 181,261		÷						D.	360		a/z,1uc,4 4,560,634	3,091 56,373,645				103,002 1171					946,750 962			4,866,690 4,624,300 7 547 044 7 770 000	7,011,041 140,110,1 138 138 138			* Unfavorable Differences	
erations LL)	Ψ.	24	1,636,273	13	13	51,478,457	Days 177	3,107,072	1,458,060	(16	LO LO			N				4,560	56,039,091			39.			- - -	÷		94		2,16	4 30	10'/	- 13	5	⁺ Unfavor	
Consolidated Statement of Operations White Oak Management, Inc. (ALL) 12/1/23 to 12/31/23	Account	5904 Anartment Income-Misc	Total Anartment Revenues	5926 Wellness Center Memberships	Total Wellness Center Income	Total Resident Revenue	Other Revenues	Management Fee Income			14 Vending Income						10 Misc Operating Income	otal Other Revenues	otal Revenue	7000 Operating Costs	7101 Nursing Administration					7108 Nurs Admin Consultants	7111 Nurs Admin Supplies	~	7200 Nursing Service	7201 Nursing RN Salaries	_			V206 Nursing P10		
Consol W	PPD Budget	0.04 590	31 D/1 Tot			286.20 Tot	6000	16.85 6001			0.03 6004	0.00 6005	0.00 6006	0.01 6007	6008		0.01 6010	24.74 To	310.94 To	70	71	1	•				n. 11 71	5.29 To	22					3.75 62		
	PPD Actual	0.05		20.05	0.08	284.22		17 21	818 15	(0.11)	0.03	0.00	0.00	0.01	0.00	0.00	0.00	25.44	309.67			2.16	0.82	0.85	0.25	0.52	0.79	5.40		12.31	28.95	43.60	1.08	3.12		
	Month Diff			10	169	584			1,00,1			51*	240 *	281	30	105	294 *	1,577	582.772			2,948 *		29,724 *		23,571	285 * 285	-		90,630	,			43,758		
				ດ້	4 500	17 50			÷) 463,U2U							1 455	9 1,512,782	7 19,014,119			8 125,660		4 20,810			0 46,900 5	2 323.230		0 823,550	*	2,6		2 229,180		
	Month	Actual	2,729	537,805	4,669 A 660	16 016 080		59,520	1,032,057	485,684 (075 a)	(0,0,0) 1 700	061,1	25	786	08	105	161	1,514,359	18,431,347			128,608	49,092	50,534	14,844	31,129	46,900	321 392		732.920	1,722,993	2,595,077	64,380	185,422		

.

	Month Budoat	Month Diff	PPD Actual	PPD Budget	Ассоин	YTD Actual	YTD Budget	VTD Diff	PPD Actual	PPD Budget
1	Dunger	161 670 *	9.59	6.69 7207	7 Nursing Overtime	1,644,866	1,227,000	417,866 *	9.25	6.77
	409,000	19 212*	7.49		_	1,287,649	1,266,860	20,789 *	7.24	0.49
	420,000 8 240	017 *	0.14			24,713	24,720	7	0.14	0.14
	251.850	16.304 *	4.51			788,598	746,330	42,268 *	4.43	4.14
	1 725	1.200 *	0.05		1 Nursing Travel and Meetings	6,737	5,175	1,562	0.04	cn.n
	-	605 *	0.01	7212		4,692		4,592 *	0.03	0 08
	5,030	16,258	(0.19)	0.08 7213		204,259	14,930	109,529	201.1	0.00 6.41
	391,550	200,007	3.22			612,281	1,162,030	040,140 014 040	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2.71
	165,540	130,445	0.59	2.71 7215		239,461 31 AFE	491,280	11 455	0.06	-
		6.884 *	0.12					177 046	113 10	113.66
1	6,937,095	117,526	114.58	113.44 Tot	Total Nursing Service	zu, iz4, ros			 	
				7240	40 Personal Care Service				00	5
	63 490	5.964	0.97	1.04 724	241 Personal Care Salaries	159,935	188,420	28,485	0.90	+0
	3.450	754	0.05	1	243 Personal Care PTO	9,436	10,230	794	c0.0	
	1 000	5.008	0.10	~	244 Personal Care Overtime	13,381	3,000	10,361	0.00	
	5 100	147	0.08	~		13,608	15,140	1,532	0.08	0.04
	425	436 *	0.01	-		2,151	1,275	876 *	0.01	1.0'N
i	73,465	1,420	1.21	1.20 Tot	otal Personal Care Service	198,512	218,065	19,553	1,12	1.20
				7250	50 COVID-19					
				72		10,190		10,150 * 82 *	0.00	
				7/2		30				
1	0	0	0.00	0.00 Tot	otal COVID-19	10,272	0	10,272	0.06	0.0
				73	7300 Ancillaries				2	50.0
	450	1,299 *	0.03	0.01 73	7301 Physical Therapy - Private	7,379	1,330	0,U49	4 0. 4	1.87
	114 440	19,687 *	2.25	1.87 73	7302 Physical Therapy - Medicare Part A	354,795	339,620	10/1.°L		0.1
	4,900	4,200	0.01	0.08 73	7303 Physical Therapy - Part A Dual	1,123	14,560	13,437		0.03
	1,950	1,587	0.01	0.03 73		1,811	nn8'c	0,806		22.2
		356 *	0,01	73	7305 Physical Therapy - Medicaid Dual	739		507 CCF		1 44
	90,190	78,684	0.19	• •	7306 Physical Therapy - Insurance	22,808	UEC, 102	4004004		0.54
	33,150	42,936 *	1.28	0,54 73	7307 Physical Therapy - Managed Care	224,523	58,350			
	104.290	6,335 *	1.86	1.71 73	7308 Physical Therapy - Medicare Part B	392,296	309,180	80,110 	7 7 0	115
	71,100	31,566	0.66	1.16 73	7309 Physical Therapy - Managed Care Pt B	109,985	210,790 200	100,800 * 100	000	
	80	80		0.00 73		451	230	* VQV 0		0.16
	9,670	186	0,16	•	7311 Physical Therapy - VA	37,774	28,690	400'A		0 8 0 0 0
	11,100	4,495	0.11	0.18 73		31,579	32,920	1,541		2
		* 0 \$ \$ 0 0		52	7313 Physical Therapy - Other 7314 Dhysical Therany - Other	(690)		080	2.22	
				-						

					CZ/IC/ZI 01 (Z/I/ZI			- LU 1000		
Month Actual	Month Rudaet	Month Diff	PPD Actual	PPD Budget	Account	YTD Actual	YTD Budget	VTD Diff	PPD Actual	PPD Budget
	agnua	87 7	60.0	0.01 7315	5. Occumational Therapy - Private	4,836	1,220	3,616 *	0.03	0.01
1,534	410	1,124	0.02			355.482	322,210	33,272 *	2.00	1.78
108,816	108,560	0C7	20 ⁻¹			2,057	13,720	11,663	0.01	0.08
342	4,620	4,2/0	5			2,154	4,180	2,026	0.01	0.02
Ļ	1,410	ן,4,10 גה *				61		61 *	00.0	
40	85 670	7A 86A	0.00	1.40 7320	-	22,680	247,930	225,250	0.13	1.37
10,700 60.201	31,200	38.001 *	1 1 1 1		-	213,646	92,620	121,026 *	1.20	0.51
03,201 101 835	81,690	20,145 *	1.71		-	352,233	242,180	110,053 *	1.98	1.34
36.083	55.020	18,937	0.61	0.90 7323		99,822	163,090	63,268	96.0	0.90
	10	10				169	30	* 00° *	0,00	0.00 0.16
9,968	9,480	488 *	0.17	0.16 7325		29,636	28,160	 * #		2.0
				7326		C 100 4		к 2.00 2.00 2.00 2.00 2.00 2.00 2.00 2.0	0.03	
					-	4,007	300	239 *	0.00	0.00
240	100	140 *	0.UU 2.25	0.42 7334	ou lopeeni merapy - ruvate 24 . Sococh Thoranal Medicara Part A	62 986	75.490	12,504	0.35	0.42
20,930	25,440	4,510	0.30	0.03 7337			4,690	4,690		0.03
200	1,580	1,58U	0.02			2,671	4,410	1,739	0.02	0.02
986	1,490	400 400	70'03			5,506	44,160	38,654	0.03	0.24
Z'n3Z	10,000	10,040	0.30			49,790	22,130	27,660 *	0.28	0.12
10, 147 36 036	03 34D	3,506.*	0.45			97,799	69,150	28,649 *	0.55	0.38
6 586	16,780	10.194	0.11			25,531	56,050	30,519	0.14	0.31
101	40	617	0.00			302	120	182 *	0.00	0.00
6.267	3,830	2,437 ~	0.11	0.06 7340		13,862	11,380	2,482 *	0.08	0.00
	8,960	8,960			.,	1	26,540	26,540	00 C	
4,826	4,520	306 *	0.08	0.07 73		15,003	13,400	1,000 1,000 1,000		5.0
4,894		4,894 *	0.08			13,812 2,452	062.84	210,01	0.00	0.08
1,113	5,030	3,917	0.02			204,2	000	* CVS		00 0
442	100	342 *	0.01			740	78 420	12 RND *	0.23	0.16
9 448	9,590	142	0.16		- 1-	11,140	360	1 9 1	00.0	0.00
26	120	94	0.00		7362 Laboratory Expense-Fait A Dual 2023 Laboratory Evolution Medicald	3333	1 710	1.623 *	0.02	0.01
1,076	580	436	0.02		- 1	17 196	37 960	15.764	0.10	0.18
8,651	11,290	2,639	0.15		7363 Laboratory Expense-mourance 7366 Tohomtory Evence Managed Pre	21,12	5 320	5.299	0.00	0.03
21	1,790	1,769	0,00			1	06	60		00.0
	30	30			_	7 514	8 750	1.236	0.04	0.05
3,802	2,950	268	90°0			40.755	67 950	27 195	0.23	0.37
10,014	22,920	12,906	0.17			1 882	60.630	58.748	0.01	0.33
643	20,430	19,787	0.01				31 880	12,540 *	0.25	0.18
15,219	10,840	4,379 *	0.26			44,390 220 BGA	31,000 74,600	156 174 *	1.30	0.41
24,135	25,170	1,035	0.41		7377 Flu/Pheumomia/CUVIU Expense	200,004 640 644		* 7 0 2 Y	60 6	2.62
1 4 4 4 4 1	000 001	100 01	1 7 7	0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						

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Month Month <t< th=""><th></th><th></th><th></th><th></th><th>White Oak Management, Inc. (ALL) <i>12/1/23 to 12/31/23</i></th><th>ment, Inc. (ALL) 2/31/23</th><th></th><th></th><th></th><th>GLStmfOr</th><th>GLStmfOpLandscape</th></t<>					White Oak Management, Inc. (ALL) <i>12/1/23 to 12/31/23</i>	ment, Inc. (ALL) 2/31/23				GLStmfOr	GLStmfOpLandscape
1 36.301 103 36.301 40.840 2.88 5.3380 11.531 2.06 0.85 738 Prescription Day Exp-Atanaged Care 35.301 40.840 2.88 5.3380 2.561 0.08 0.85 738 Prescription Day Exp-Atanaged Care 5.133 59.00 2.88 7.138 7.138 5.3560 7.391 0.05 0.85 7.88 9.80.00 7.148 7.136 5.850 7.391 0.05 0.85 7.84 9.80.00 7.148 5.850 0.06 0.85 7.84 7.148 1.17.38 7.136 5.850 0.07 0.86 1.04 7.144 1.17.38 7.148 5.850 0.07 0.08 0.06 0.03 7.144 1.17.36 2.91 7.140 2.857 0.01 0.01 2.81 1.17.30 2.96 2.91 7.141 2.81 1.84.01 2.81 1.94.01 2.91.01 2.91.01	Month	Month	Montli Di d	PPD Actual		Ħ	YTD Actual	YTD Budget	TTV Diff	PPD Actual	PPD Budget
133.80 1,131 2,20 2,233 1,23,25 9,400 2,133 9,400 2,133 9,400 2,133 9,400 2,133 9,400 2,133 9,400 2,133 9,400 2,133 9,400 2,133 1,133 <	Actual	anna	lin r	36.0	73.87	Exo-Insurance	395,301	439,140	43,839	2.22	2.42
3330 1/259 0.05 0.06 736 71,537 15,250 20,56 3550 7/193 0.05 0.06 736 716 20,50 739 3550 7,133 0.17 337 358 735 753	140,549	151,680	11,131	00-7	1000	Evn_Managed Care	120.329	99,040	21,289 *	0.68	0.55
5,130 2,240 0.00 0.01 <	51,239	33,380	1/,859	0.00	2007 /	Evn-Dual A	6.151	15,220	9,069	0.03	0.08
96/50 3/43 1/12 1/12/12 1/12/26 1/13/2	2,869	5,130	2,201	cn:n		Evn-V/A	282,167	295,670	13,503	1.59	1.63
35.60 7.300 0.85 0.86 7.300 0.52 0.86 0.37 0.86 0.37 0.86 0.37 0.86 0.37 0.86 0.37 0.86 0.37 0.86 0.37 0.86 0.37 0.86 0.37 0.86 0.37 0.36 0.37 0.37 0.36 0.37 0.36 0.37 0.36	96,147	99,630	3,483	707		the dom	110 236	117,390	7,154	0.62	0,65
5,550 7,13 0.78 0.88 738 Marraney Consultant Deprise (157,40 1,571 0.28 738 Marraney Consultant Deprise (157,40 1,572 Marce Ancilany Expenses/Medicate (157,404 1,573 Marce Ancilany Expenses/Medicate (157,404 1,573 Marce Ancilany Expenses/Medicate (157,404 1,573 4,986 2,537 1,573 Marce Ancilany Expenses/Medicate (157,404 1,573 4,986 2,537 1,525 1,573 4,986 2,556 1,57,404 2,537 1,526 1,57,404 2,555 2,555 1,57,404 2,555 2,556 2,572 1,526 2,572 1,526 2,526 1,516 1,574 2,555 2,556 2,572 1,526 2,526 1,516 1,526 2	37,520	39,610	2,090	0.63	7387	typense	10,400	158 602	23 750	0.76	0.88
63,400 5,57 0.08 1,64 739 Mechalization Supplication 18,471 10,773	46,358	53,550	7,193	0.78	7388	tant texpense	040,401	700,001	46.418	0 95	1.03
3.02* 0.05 733 Misc Ancillary Expenses Machinal Performs Machina Performant Mathina Performs Machina Performant Machina Performant Machina Performant Machina Performant Machina Performatin	58.223	63,490	5,267	0.98	7389		109,092	100,110		010	
1570 9.02 7333 Misc-Ancillary Expense-Affected 0	3,042		3,042 *	0.05		ense-Medicare Part A	18,471		- 40 t		
1_670 0.02^2 0.13 738 Misc Ancillary Expense-VA 37.34 $4,900$ 2000 $1647/720$ $137/40$ 25.37 26.537 25.537 26.536 204 496.577 26.566 204 26.677 26.566 204 26.677 26.526 22.64 45.677 26.526 22.64 45.677 26.526 22.64 22.64 22.64 22.64 22.64 22.64 22.256 22.272 $21.64.200$ 22.256 22.272 $21.64.200$ 22.272 $21.64.200$ 22.272 $21.64.200$ 22.272 $21.64.200$ 22.272 $21.64.200$ 22.272 $21.64.200$ 22.272 $21.64.200$ 22.272 $22.272.225$						ense-Medicaid		000		0.18	0.03
733,720 $737,404$ 25.37 26.36 $130,720$ $860,872$ $736,702$ $186,772$ $765,742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5742$ $765,500$ $26,5142$ $76,5500$ $26,5142$ $76,5500$ $26,5142$ $76,5742$ $76,5500$ $26,516$ $26,5162$ $72,520$ $26,5162$ $72,520$ $26,5162$ $72,520$ $26,5162$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $56,500$ $72,520$ $72,520$	10,692	1,670	9,022 *	0.18	7398	ense-VA	31,542 458	4,980	458 +	00.00	2
1_{647720 $1_{37}7404$ $2_5.37$ $2_{65}37$ $2_{63}37$ $4_{7}36_{11}22$ $4_{7}36_{11}22$ $4_{7}36_{11}22$ $4_{7}36_{11}22$ $4_{7}36_{11}22$ $4_{7}36_{11}52$ $4_{7}36_{11}52$ $4_{7}36_{11}52$ $1_{2}36_{11}52$ $1_{2}36_{11}52$ $1_{2}36_{11}52$ $1_{2}36_{11}52$ $3_{2}88_{2$									100 000	- 76 6A	26.84
7400 Distary (130,750 $366,010$ $31,37$ $366,010$ $31,37$ 439,600 9,568 7,39 7,35 7420 Distary Ohrector Salries 1,284,015 1,334,530 56,515 34,610 4,662 0.67 7,440 Distary Ohrector Salries 1,284,015 1,334,530 5,515 34,610 4,662 0.67 7,440 Distary Overtimes 1,246 1,256 9,201 23,756 5,771 0.37 7,465 Distary Overtimes 141,426 1,1250 9,201 7,2660 2,746 0.28 0.37 7,426 Distary Overtimes 141,426 142,226 9,201 7,226 1,174 0.02 0.01 7,127 Pistary France 144,439 2,142 2,144,439 2,131 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 2,144,439 </td <td>510,316</td> <td>1,647,720</td> <td>137,404</td> <td>25.37</td> <td></td> <td></td> <td>4,739,192</td> <td>4,805,742</td> <td>ncc'a71</td> <td>10.07</td> <td>2</td>	510,316	1,647,720	137,404	25.37			4,739,192	4,805,742	ncc'a71	10.07	2
130,750 9,606 7.3 7.43 7.401 Distances 12,440 05 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>90 F</td><td>214</td></t<>										90 F	214
446.660 9,588 7.39 7.35 7.42 Dietary PTO 1.240.16 1.345.50 -0.10 34,810 4,827 0.67 0.57 10 10,510 1,33.30 3.0.10 34,810 4,827 0.67 0.57 10 0.57,11 0.55 0.57,11 0.55 0.57,11 0.55 9.201 -0.451 7.250 9.201 73,920 2,7,46* 0.25 0.37 7405 Dietary PK Taxes 141,426 142,250 9.201 -0.157 7.227 9.201 -0.157 9.845 1.32 9.845 1.32.50 9.201 -0.557 9.845 1.32.50 9.201 -0.577 -0.431 9.845 1.43.260 9.201 -0.737 -0.431 9.201 -0.737 -0.431 9.201 -0.737 -0.431 9.201 -0.722 -0.431 -0.223 -0.431 -0.431 -0.431 -0.431 -0.431 -0.431 -0.431 -0.431 -0.431 -0.431 -0.431 -0.431 <t< td=""><td>21 142</td><td>130.750</td><td>9.608</td><td>2.04</td><td>7401</td><td>alaries</td><td>348,873</td><td>388,010</td><td>39,137</td><td>0.0.1</td><td>5-1-36</td></t<>	21 142	130.750	9.608	2.04	7401	alaries	348,873	388,010	39,137	0.0.1	5-1-36
34,010 4,882 0.67 0.57 7404 Dietary PTO 106,619 103,330 3,289 72,90 3,289 72,90 3,289 72,50 3,289 72,50 3,249 72,50 3,249 72,50 3,249 72,50 3,249 72,50 3,249 72,50 3,249 72,50 3,249 72,50 3,249 72,50 3,540 71,250 3,540 71,250 3,546 72,56 3,546 72,50 3,546 72,50 3,546 72,550 3,546 72,500 3,546 71,550 3,546 71,550 3,547 3,850 73,50 3,249 760 3,544 71,550 3,547 3,850 7,550 3,546 7,350 3,246 71,751 3,443 71,750 3,443 71,750 3,517 3,517 3,517 3,517 3,516 3,516 3,516 3,517 3,517 3,517 3,516 3,516 3,516 3,516 3,516 3,516 3,516 3,516 3,516 3,517	140.002	449 680	9.588	7.39	7402	aries	1,284,015	1,334,530	c1c,uc	77.1	
23,750 5,721 0.50 0.33 740 Dietary PR Taxes 141,425 9,261 7,221 73,260 1,246 0.83 0.78 7407 Dietary PR Taxes 141,425 141,426 122,50 9,201 74,240 8,3867 3,88,50 7,827 246,329 223,58 7,827 74,240 8,3867 1,39 7,42 0,02 0,07 711 24,439 220,120 2,4319 60 1,174 0.02 0,07 741 Dietary Fave Food 1,932,232 2,154,820 2,2339 2,4	30 700	34 810	4 892 *	0-67	7404		106,619	103,330	3,285	0.00	
T_{1220} T_{14} T_{11} T_{11} T_{12} T_{20} T_{12} T_{20} T_{12} T_{20} T_{12} T_{20} T_{24} T_{12} T_{24} T_{12} T_{24} T_{12} T_{24} T_{24} T_{24} T_{24} T_{24} T_{24} T_{24} T_{145}		22 750	E 721 *	0.50	7405		80,451	71,250	9,201 *	0.40	0.00 1
4,537 $4,577$ $38,50$ $722,568$ $725,77$ $725,340$ $8,577$ $38,50$ $722,568$ $725,340$ $8,365$ $727,77$ $725,340$ $8,365$ $725,340$ $8,365$ $725,340$ $8,365$ $725,340$ $8,365$ $725,340$ $8,365$ $725,340$ $8,365$ $11,32$ $220,120$ $24,319$ $24,312$ $24,322$ $24,312$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$ $24,322$	29,471	001.62	- U - U - T		7406		141,426	142,280	854	0.79	0./8
12,950 2.446 0.25 0.12 0.26 0.12 0.22 $0.231/10^{-1}$ $2232,22$ $2.154,820$ $223,339^{-1}$ 7,42,40 8.366 1.39 1.21 7400 Dietary Supplies $2.44,439$ $220,120$ $243,39^{-1}$ $7,600$ 9.077 (2.37) (2.43) Dietary Tayle and Meetings $5,849$ 180 $5,669^{-1}$ $243,396^{-1}$ $1,1018^{+}$ 0.02 (2.41) Dietary Tayle 7412 Dietary Minor Equipment $1,145^{-1}$ $1,145^{-1}$ $1,550,960$ $117,827$ 20.72 22.03 Iolal Dietary Minor Equipment $1,145^{-1}$ $1,145^{-1}$ $1,550,960$ $117,827$ 20.72 2203 Iolal Dietary Minor Equipment $1,145^{-1}$ $1,145^{-1}$ $1,550,960$ $117,827$ 20.72 2203 Iolal Dietary Minor Equipment $1,145^{-1}$ $1,145^{-1}$ $1,550,960$ $117,827$ 20.766^{-1} $266,370^{-1}$ $11,45^{-1}$ $11,45^{-1}$ $1,550,960^{-1}$ <t< td=""><td>49,166</td><td>47,920</td><td></td><td>0.00</td><td></td><td>¥</td><td>46,677</td><td>38,850</td><td>7,827 *</td><td>0.26</td><td>0.21</td></t<>	49,166	47,920		0.00		¥	46,677	38,850	7,827 *	0.26	0.21
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	15,696	12,950	2,/46	0.40		3	1 032 232	2 154 820	222.588	10.86	11.89
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	585,717	726,840	141,123	9.84	204/ ±	_	202,200,1	220.120	24.319 *	1.37	1.21
60 1.174* 0.02 0.00 741 Dietary Travel and Weetings 0.04 0.05 741 Dietary Expense 1,561 1,751 8.2327 0.14 7413 Dietary Minor Equipment 1,561 1,145 1,145 8.2327 0.14 7413 Dietary Minor Equipment 1,561 1,145 8.2327 0.14 7413 Dietary Minor Equipment 1,561 1,145 8.2327 0.14 7413 Dietary Minor Equipment 1,145 1,145 8.2327 0.14 7410 Dietary Minor Equipment 1,145 1,145 1,350,980 1,17,827 20.72 22.09 Total Dietary 3,804,402 4,003,310 198,908 1,350,980 1,17,827 20.72 22.03 Social Services Superso 1,145 7,175 543 10,310* 1.20 543 543 3,574 36,560 3,703 12,350 1,370* 1.250 Social Services Other Salaries 13,574 36,560 3,703	82,606	74,240	8,366 *	1.39	1409			180	r 669 r	0.03	00.00
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	1,234	60	1.174 -	0.02	7411	1 Meetings			0,100 64 476 *	(01.0)	(2 48)
1.018 * 0.02 7413 Dietary Misc Expense 1.561 1.360 $8.232 *$ 0.14 7414 Dietary Misc Expense 1.745 1.111 1.145 1	140.923)	(150,020)	9,097 ~	(2.37)	7412	st Meal Income	(588,885)	(1001,UC4)		200	ļ
8.232° 0.14 7414 Dietary 7414 Dietary 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.145 1.165 1.17 1.20 1.12 750 social Services $3.804,402$ $4.003,310$ $198,908$ 2 $68,220$ 3.168° 1.20 1.12 750 social Services $192,386$ $202,480$ $10,111$ $68,220$ 3.168° 1.20 1.12 750 social Services Director Salaries $192,386$ $202,480$ $10,111$ $68,200$ 1.250 1.12 501 social Services Overtime $9,783$ $11,925$ 2.142 $7,175$ 821° 0.12 0.12 502 social Services Overtime $9,783$ $11,925$ 2.142 $7,175$ 821° 0.12 201 0.12 750 201 $8,960$	1 018	-	1.018*	0.02		ense	1,561		100'1		
1,350,980 117,827 20.72 22.09 Total Dietary 3,804,402 4,003,310 198,908 2 7500 86:220 3,188* 1.20 1.12 7501 Social Services 3,804,402 4,003,310 198,908 2 68,220 3,188* 1.20 1.12 7501 Social Services 192,369 202,480 10,111 64,970 10,310* 1.26 1.06 7502 Social Services Other Salaries 192,369 3,703 3,703 64,970 10,310* 1.26 0.12 0.20 7604 Social Services Other Salaries 192,369 202,480 10,111 12,350 4,954 0.12 0.20 560 Social Services Protoce Salaries 33,574 36,650 3,076 3,975 1,497* 0.12 0.12 0.16 7605 Social Services Protoce Salaries 33,574 36,650 3,076 11,220 1,497* 0.12 0.18 760 Social Services Protoce Salaries 3,3310 1,925<	8 232		8,232 *	0.14		lipment	1,145		1,140	-	
7500Social Services12.01.127501Social Services192,359202,48010,111 $64,970$ $10,310^{*}$ 1.20 1.12 7501 Social Services Director Salaries $192,359$ $202,480$ $10,111$ $64,970$ $10,310^{*}$ 1.26 1.06 7502 Social Services Director Salaries $192,359$ 3.703 $12,350$ $4,954$ 0.12 706 Social Services Other Salaries $33,574$ $36,650$ $3,076$ $3,975$ $1,497^{*}$ 0.12 0.04 0.07 7506 Social Services Overtime $9,783$ $11,925$ $2,142$ $11,220$ $1,497^{*}$ 0.21 0.04 0.07 7506 Social Services Consultants $34,399$ $33,310$ $1,089^{*}$ $7,175$ 821^{*} 0.12 7600 649 0.12 7507 Social Services Consultants $23,320$ $21,525$ $2,295^{*}$ $7,600$ 649 0.12 7606 Social Services Supplies $2,489$ $1,875$ $6,14^{*}$ $7,600$ 649 0.12 700 5001 5001 5001 $2,7800$ $2,875$ $7,600$ 649 0.12 700 5001 5001 $20,800$ $2,875$ $7,600$ 649 0.12 7501 5001 $20,800$ $2,875$ $7,600$ $1,2750$ 5000 $2,016$ $2,016$ $2,016$ $7,000$ 0.01 7500 5001 5000 $2,016$ $7,000$ <td< td=""><td>233,153</td><td>1,350,980</td><td>117,827</td><td>20.72</td><td></td><td>I</td><td>3,804,402</td><td>4,003,310</td><td>198,908</td><td>21.38</td><td>22.09</td></td<>	233,153	1,350,980	117,827	20.72		I	3,804,402	4,003,310	198,908	21.38	22.09
68,220 $3,188^+$ 1.20 1.12 7501 Social Services Director Salaries192,369 $202,480$ $10,111$ 64,970 $10,310^*$ 1.26 1.06 7502 Social Services Other Salaries $199,117$ $192,820$ $3,703$ 64,970 $10,310^*$ 1.26 1.06 7502 Social Services Other Salaries $189,117$ $192,820$ $3,703$ $12,350$ $4,954$ 0.12 0.20 7504 Social Services Other Salaries $33,574$ $36,650$ $3,776$ $3,975$ $1,497^*$ 0.12 0.07 7505 Social Services PTO $9,783$ $11,925$ $2,142$ $3,975$ $1,497^*$ 0.21 0.18 7506 Social Services Overtime $9,783$ $11,925$ $2,142$ $7,175$ 821^* 0.12 0.12 7507 Social Services Consultants $24,399$ $33,310$ $1,089^*$ $7,175$ 821^* 0.12 0.12 7507 Social Services Consultants $23,820$ $21,555$ $2,295^*$ $7,600$ 649 0.12 0.12 7508 Social Services Consultants $19,925$ $2,800$ $2,875$ $7,600$ 649 0.01 7508 Social Services Purchased Services $2,489$ $1,875$ 614^* $7,175$ 122 0.01 700 7510 Social Services Functes Purchased Services $2,489$ $1,875$ 543^* $7,600$ 649 0.01 7508 Social Services Functes Purchased Services $2,489$							ł			0	(7 7
64,97010.310*1.261.067502Social Services Other Salaries189,117192,8203,00312,3504,9540.120.207504Social Services PTO33,57436,6503,0763,9751,5590.040.077505Social Services PTO9,78311,9252,1423,9751,497*0.210.187506Social Services Overtime9,78311,9252,1423,7751,497*0.210.187506Social Services Overtime9,78311,9252,1427,175821*0.127,507Social Services Consultants23,82021,5252,2957,6006490.127508Social Services Consultants19,9252,28002,8757,6006490.127508Social Services Furchased Services2,4891,875614625250.017509Social Services Furchased Services2,4891,8756146251220.017509Social Services Furchased Services2,4891,8756147,1751220.007510Social Services Furchased Services2,4891,8756147,5031220.007510Social Services Furchased Services2,4891,8756147,5031220.007510Social Services Furchased Services2,4891,8755437,5031220.000.007510Social Services Furchased Services1,458 <t< td=""><td>71 408</td><td>68 220</td><td>3,188 *</td><td>1.20</td><td>7501</td><td>irector Salaries</td><td>192,369</td><td>202,480</td><td>10,117</td><td></td><td></td></t<>	71 408	68 220	3,188 *	1.20	7501	irector Salaries	192,369	202,480	10,117		
12,3504,9540.120.207504Social Services PTO33,57436,6503,07612,3501,5590.040.077505Social Services Overtime9,78311,9252,1423,9751,497*0.210.187506Social Services Overtime9,78311,9252,14211,2201,497*0.210.187506Social Services PR Taxes34,39933,3101,089*7,175 821^* 0.127507Social Services Consultants23,82021,5252,295*7,6006490.127508Social Services Consultants19,92522,8002,8757,6006490.127508Social Services Purchased Services2,4891,875614*625250.017500Social Services Funchased Services2,4891,875614*6251220.010.007510Social Services Funchased Services1,458915543*7,5011220.007510Social Services Misc Expanse498498*	75 200	64 97D	10.310*	1.26	7502	other Salaries	189,117	192,820	3,/03	0.1	
1,200 $1,925$ $2,142$ $3,975$ $1,559$ 0.04 0.07 7505 Social Services Overtime $9,783$ $11,925$ $2,142$ $3,975$ $1,497$ * 0.21 0.18 7506 Social Services PR Taxes $34,399$ $33,310$ $1,089$ * $7,175$ 821 * 0.13 0.12 7507 Social Services Consultants $23,820$ $21,525$ $2,295$ * $7,600$ 649 0.12 7508 Social Services Consultants $23,820$ $21,555$ $2,2800$ $2,875$ $7,600$ 649 0.12 0.01 0.01 7508 Social Services Consultants $2,489$ $1,875$ 614 * 625 25 0.01 0.01 7509 Social Services Purchased Services $2,489$ $1,875$ 614 * 305 122 0.00 7510 Social Services Misc Expense 498 498 *		10,250	A 95A	0.12	7504	TO	33,574	36,650	3,076	0.19	07'0
$3,975$ $1,559$ 0.04 0.04 0.04 0.04 0.04 0.04 0.04 0.01 108 7.00 30.310 $1,089$ $33,310$ $1,089$ $1,1220$ $1,497$ 0.21 0.18 7566 $50cial Services PR Taxes 34,399 33,310 1,089 1,089 1,029 525 2,295 2,875 7,175 821^* 0.12 7507 50cial Services Consultants 23,820 21,525 2,295 2,875 7,600 649 0.12 7507 50cial Services Cupplies 19,925 22,800 2,875 7,600 649 0.12 7508 50cial Services Supplies 2,489 1,875 614^* 625 25 0.01 0.01 7510 50cial Services Travel and Meetings 1,458 915 543^* 305 122 0.00 7510 50cial Services Misc Expanse 498 498^* $	080,1		+) n +	71.00	7505	Wertime	9.783	11,925	2,142	0.05	0.07
11,220 $1,497*$ 0.21 0.18 7.06 Social Services FX taxes $2.7,00$ $2.1,525$ 2.2255 2.757 $7,175$ $821*$ 0.13 0.12 7507 Social Services Consultants $23,820$ $21,525$ 2.2255 $7,600$ 649 0.12 7508 Social Services Consultants $23,820$ $21,525$ 2.875 $7,600$ 649 0.12 7508 Social Services Consultants $23,489$ $1,875$ $614*$ 625 25 0.01 0.01 7509 Social Services Purchased Services $2,489$ $1,875$ $614*$ 305 122 0.00 7510 Social Services Misc Expense 498 $438*$	2,416	3,975	1,559	U.U4	0002	D Tarras	24 200	33 310	1.089 *	0.19	0.18
7,175 821* 0.13 0.12 7507 Social Services Consultants 23,020 21,020 2,020 7,600 649 0.12 0.12 7508 Social Services Supplies 19,925 22,800 2,875 625 25 0.01 0.01 7509 Social Services Purchased Services 2,489 1,875 614* 625 25 0.01 0.01 7509 Social Services Funchased Services 2,489 1,875 614* 305 122 0.00 0.00 7510 Social Services Travel and Meetings 1,458 915 543* 7511 Social Services Misc Expense 498 498* 498*	12,717	11,220	1,497 *	0.21	906/			212 202	0 20K *	- 27-	0.12
7,600 649 0.12 0.12 7508 Social Services Supplies 19,925 22,800 2,875 625 25 0.01 0.01 7509 Social Services Purchased Services 2,489 1,875 614 * 305 122 0.00 0.00 7510 Social Services Travel and Meetings 1,458 915 543 * 305 122 0.00 7511 Social Services Misc Expense 498 498 *	7.996	7,175	821 *	0.13	7507	consultants	770'07	12,12 20,000)) 1 1 1 1	; c	0 13
625 25 0.01 0.01 7509 Social Services Purchased Services 2,489 1,875 614 614 625 122 0.00 0.00 7510 Social Services Travel and Meetings 1,458 915 543 * 305 122 0.00 7511 Social Services Misc Expense 498 498 *	6 951	7.600	649	0.12	7508	upplies	19,925	72,800	Z,0/U	- 6	2-0 FCC
305 122 0.00 0.00 7510 Social Services Travel and Meetings 1,458 915 543 * 305 122 0.00 7511 Social Services Misc Expense 498 *	600	625	25	0.01	7509	Jurchased Services	2,489	1,8/5	4 9	0.0	
7511 Social Services Misc Expense 498 498		305	425	000	7510	ravel and Meetings	1,458	915	543 *	0.01	0.01
	183	CUC	771	0	7511	fisc Expense	498		498 *.	0.0	
* Unfavorable Differences						ĸ	Unfavorable Diff	erences			

Month Artual	Month Rudoet	Month Diff	PPD Actual	PPD Budget	Account	YTD Actual	YTD Budget	YTD Diff	PPD Actual	PPD Budget
184,947	176,440	8,507*	3.11		Total Social Services	507,431	524,300	16,869	2.85	2.89
				76	600 Activities			007 0	0.85	0 85
51,550	52,190	640	0.87	1		151,747	154,880 210,150	3, 133 28.963	1.02	1.16
58,081	70,800	12,719	0.98			181,107 18 446	26.370	7,924	0,10	0.15
4,916	8,880	3,964	0.08			4 309	4,875	566	0.02	0.03
2,122	1,625	* 797 *	0.04	,	7605 Activities Overtime	76.359	29.730	3,371	0.15	0.16
8,742	10,010	1,268	0.15	0,15 /5	rouo Activitias na taxes zene Activitias Sumulias	73,645	61,350	12,295 -	0.41	0.34
35,519 	20,450	30,0101	0.00	- 1 -		4,599	5,640	1,041	0,03	0.03
05/1	350	156	0.00	• • •		3,543	1,050	2,493 *	0.02	0.01
1,419)	1,419*	0.02	76	7611 Activities Misc Expense	2,690		2,690	n'n	
164,339	166,185	1,846	2.76	2.72 To	otal Activities	466,526	494,045	27,519	2.62	2.73
				17	7700 Medical Records				(F	
11 585	47 410	2 825	0.75	0.78 77	7701 Medical Records Salaries	135,411	140,700	5,289	0./b	0.70
9.921	3.500	6,421 *	0.17		7703 Medical Records PTO	19,811	10,400	9,411 °		0.00 0.04
3,714	2,275	1.439	0.06	0.04 77	7704 Medical Records Overtime	6,570	6,825	CC7		10.0
4.335	3.990	345*	0.07	0.07 77	7705 Medical Records PR Taxes	12,048	11,840		20.0	0.13
4 766	7.690	2,924	0.08	0.13 77	7707 Medical Records Supplies	8,649	0/0'57	14,471		000
1,082	185	897 *	0.02			706'7		0.01 20	 }	0.00
	10	10		0.00	7709 Medical Records Travel and Meetings	62	00	62 62	00.0	
				-			007 007	7 018	1 04	1.07
68,404	65,060	3,344	1.15	1,06 Tc	Total Medical Records	185,504	120-420	0		
				7.			140 500	06 104	1 94	2.43
118,544	148,450	29,906	1.99			344,400 22,406	440,000 26.060	3 574	0.13	0.15
7,075	9,080	2,005	0.12			024.02	20,300 0,875	4.419 *	0.08	0.05
5,715	3,275	2,440 *	0.10			14,244 28 563	35 710	7_148	0.16	0.20
9.819	12,030	2,211	0.16			70 396	66.970	3,426 *	0.40	0.37
18,088	22,590	4,502	0.30			57 604	57 990	386	0.32	0.32
4,933	19,530	14,597	0.08			51,004 17,251	12,320	1 016	0.07	0.07
343	4,460	4,117	0.01	0.07 71		14,004		± 915.1	0.00	
		0 7 10	(0.08)	~ ~	7810 Laundry Purchased Services 7812 Laundry Uniforms SC Locations	718		718 *	0.0	
(4,310) 159 998	219 415	59.417	2.69	3.59 T		552,205	651,495	99,290	3.10	3.59
000100			1							
52,844	48,370	4,474 *	0.89	0.79 7	7900 Housekeeping 7901 Housekeeping Director Salaries 7000 Housekeeping Other Salaries	143,712 876,225	145,110 997 670	1,398 121,445	0.8 4.93	0.80 5.50
705 061			*							

Month PPD Budget Diff Actual Budget Diff Actual Budget Diff Actual Budget 149 * 0.37 0.36 7904 149 * 0.37 0.36 7904 33 0.07 0.07 7905 33509 8.09 8.09 0.17 7905 1,132 * 1.09 0.107 7906 1.014 33,509 8.09 0.07 7903 1.014 33,509 8.09 8.03 8.43 10114 1,132 * 1.09 0.12 7904 1.014 3,509 8.037 * 0.21 0.07 7903 3,057 * 0.21 0.12 1.047 7904 3,057 * 0.21 0.12 1.04 7904 1,457 * 0.21 0.12 0.17 8003 1,455 * 0.25 0.21 8003 1.24 2,544 *	PPD Actual B	62,434 65,040 2,606 0.35 0.36	27 RUN	92 640 8.353 0.47		171 RD5 189 220 17.415 0.97 1.04	12 135 1.911	5,154 5,150 5,154 ° 0.03	1,35	 30,769 1.98	31,360 1,474 0.17	10,538 * 0.13	3,784 * 0.20	51,375 3,800 *	227,850 25,309 1.14	397,800 32,342 2.03				3,000 13,373 * 0.09	9,030 3,249 0.03	2,130,770 2,214,665 83,895 11.98 12.22	4	825 750 75 ~ 0.00	es 8,175 6,900 1,2	30 30	9,000 7,680 1,320 0.05 U.U4	137,830 27/0 0.77	8,460 1,669 U.UO	4,875 7	12,031 11,340 091 0.001 00,175 11,500 0.10	17,556 29,175 11,520 0.10	108,746 149,700 40,954 0.00 20,110 51,500 37,015 0 50	
Month PD Diff Actual Bu 149° 0.37 0.37 149° 0.37 0.37 149° 0.37 0.37 149° 0.37 0.37 $1,09$ $1,132^{\circ}$ 0.00 $1,132^{\circ}$ 0.07 0.07 $1,48^{\circ}$ 0.21 0.07 $1,48^{\circ}$ 0.07 0.07 $2,694$ $2,594$ 1.23 $2,694$ 0.21 0.07 $2,459^{\circ}$ 0.02 0.00 $2,459^{\circ}$ 0.00 0.00 $2,499^{\circ}$ 0.00 0.00 $2,499^{\circ}$ 0.00 0.00 $2,499^{\circ}$ 0.00 0.00 $2,490^{\circ}$ 0.00 0.00	7/1/71	1001	1906	7905	7906	7907	7908		Total H				8006	8007	8008		8010	8011			8015			8035	8036	8039		8101	8103	8104	8105	8106	8107	8108
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4000 051 0.05 Deprediation 12000 2000	40,000 2,000 260,000 117,000 102,000 521,000 3,500 14,000 616,560 616,560 63,663	1.92	Total Transportatio		388,051	402,880	14,829	2.18	2.22
40.00 0.07 0.65 2021 Derivative 122,000 1,22,000<	40,000 2,000 260,000 117,000 102,000 521,000 3,500 14,000 616,560 6,65 5,663							1	
7,000 0.03 <t< td=""><td>26000 26000 117,000 117,000 521,000 3500 14,000 616,560 4,865 5,663</td><td>0.67</td><td>8201</td><td>Land Improverr</td><td>120,000</td><td>120,000</td><td></td><td>0.67</td><td>0.03</td></t<>	26000 26000 117,000 117,000 521,000 3500 14,000 616,560 4,865 5,663	0.67	8201	Land Improverr	120,000	120,000		0.67	0.03
250.000 4.37 4.36 7.60.00 7.50.00 7.50.00 7.50.00 7.50.00 7.50.00 7.50.00 7.50 7.50 7.50 7.50.00 <td>260,000 117,000 102,000 521,000 3500 14,000 616,560 4,865 5,663</td> <td>0.03</td> <td>8202</td> <td>Leasehold Impr</td> <td>6,000</td> <td>6,000</td> <td>J</td> <td>0.03</td> <td>0.00</td>	260,000 117,000 102,000 521,000 3500 14,000 616,560 4,865 5,663	0.03	8202	Leasehold Impr	6,000	6,000	J	0.03	0.00
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	117,000 102,000 521,000 35,000 14,000 616,560 4,865 5,663	4.37	8203	Buildings	780,000	780,000		4,00	00. 1
12,000 $1,1$ 12 12 12 $123,00$ $1,53,000$ $1,53,000$ $1,53,000$ $1,53,000$ $1,61,00$ $1,77$ 0 $23,500$ $5,018$ $4,05$ $3,720$ $0,18$ $0,011$ $0,018$ $0,011$ $0,018$ $0,011$ $0,018$ $0,011$ $0,018$ $0,011$ $0,018$ $0,011$ $0,018$ $0,011$ $0,018$ $0,011$ $0,018$ $0,011$ $0,0$	102,000 521,000 3,500 14,000 616,560 4,865 5,663	1.97	8204	Fixed Equipment	351,000 306.000	351,000 306,000		1.72	1.69
527 (000 0 8.75 8.82 Total Depretation $1.23,000$ $1.23,000$ $1.23,0100$ $1.23,0100$ $1.$	521,000 235,000 3,500 14,000 616,560 4,865 5,663	1./1	CA70 .		1 500	1 563 000		8.79	8.62
235.00 6.016 ⁺	235,000 3,500 14,000 616,560 5,663 5,663	8.75	F		1,563,000	nnn'soc'l	5	5	
Z35 C00 5(0)1 C40 C42 C46 C42 C42 C46 C42 C46 C42 C47 C46 C42 C42 </td <td>235,000 3,500 14,000 616,560 4,865 5,663</td> <td></td> <td></td> <td>& Lease</td> <td></td> <td></td> <td></td> <td></td> <td>00 6</td>	235,000 3,500 14,000 616,560 4,865 5,663			& Lease					00 6
a_{3200} a_{3721} a_{320} a_{3721} a_{320} a_{3721} a_{320} a_{3721} a_{320} a_{3211} a_{3201} a_{3211} a_{32111} $a_{3211100}$ a_{32	235,000 3,500 14,000 616,560 5,663 5,663	7 05	8301	gage	784,210	705,000	79,210 *	4.41	0.00 0.00
3.300 3.400 3.66 0.11 0.23 63.331 interest Expense - Swap 11.75 0.17 0.1775 0.17 0.1775 0.17 0.1775 0.17 0.1775 0.17 0.1775 0.17 0.1775 0.17 0.16 0.16 0.16 0.16 0.08 3301 11.755 $1.066, 3.25$ 1.4566 1.775 10.15 0.16 0.08 3301 11.755 10.175 0.17 0.16 0.08 3301 11.755 10.175 0.17 0.16 0.08 3301 11.755 10.175 0.17 0.16 0.08 3301 11.755 10.175 10.175 10.36 11.755 10.175 10.16 10.16 10.175 10.175 10.175 10.175 10.175 10.175 10.175 10.156 10.175 10.1566 11.1756 10.1566 11.1566 11.256 12.256 12.256 12.256 12.255 12.255	5,560 5,663 5,663 5,663	1.00	8302	ł 1	12,397	10,500	1,897 *	0.07	90'0
14,00 5,300 (10)	14,000 3,35 616,560 61,40 4,865 5,663	0,12	1000	itline	30,225	42,000	11,775	0.17	0.23
61,402 $01,402$ 0.08 0.08 0.08 0.08 0.08 0.08 0.08 0.01 $1.063,225$ $1.806,325$ $1.905,325$ 1.015 0.15 5.663 0 0.00 8305 Arron t Expense - Loan Costs $1.6,395$ $1.4,95$ 1.295 $1.4,95$ 1.00 0.00 8305 Arron t Expense - Loan Costs $1.6,395$ $1.7,95$ 1.295 1.295 1.295 1.295 1.295 1.295 0.00 1.295 1.295 1.295 1.295 1.295 0.00 1.295 1.295 1.295 1.295 1.295 1.295 1.295 1.295 1.295 1.295 1.295 1.295 1.295 1.295 1.275 1.275 1.275 1.275 1.275 1.275 1.275 1.275 1.275 1.255 1.255 1.255 1.255 1.255 1.255 1.255 1.255 1.255 1.255 1.255 1.255 1.255	61,41, 616,560 4,865 5,663	0.10 24 003	0000		(186,217)		186,217	(1.05)	
616,500 616,500 $14,565$ $14,565$ $14,565$ $14,565$ $14,565$ $14,565$ $14,565$ $14,565$ $116,863$ $116,863$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ $113,333$ 113	616,560 4,865 5,663	(cn.1)	20158		1,806,325	1,806,325		10.15	9.97
$4,85$ 0^{-1} 0.00 0.0	4,865 5,663	0.00	2000	Costs	14,595	14,595		0.08	0.08
3.003 3.003 5.021 $1.3.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.3.85$ $1.3.85$ $1.3.85$ $1.3.85$ $1.3.85$ $1.3.85$ $1.3.85$ $1.3.85$ $1.3.85$ $1.3.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.2.85$ $1.3.85$ $1.3.85$ $1.3.85$ <	0,000	0.00	8310	vill	16,990	16,989	÷	0.10	0.09
206,750 8 3,47 3,38 8401 Property Tax Expense 520,255 620,256 234 349 75,100 15,975 1,385 0.25 9403 Property Tax Expense 55,025 620,255 52,025 53,026 7,599 0.20 75,100 75,100 126 0.25 9403 Insurance Expense - Ibinity 225,120 225,300 12,899 0.20 75,100 37,811 1.65 1.55 8404 Insurance Expense - Ibinity 225,325 52,925 12,899 0.20 75,160 37,811 1.065 10.38 Total Taxes and Insurance 277,799 820,760 10,506 10,506 10,506 15,55 916,000 31,185 14.87 14.87 14.88 8501 Employee Banefits 277,799 820,760 90,960 15,55 1 92,950 15,560 302,760 27,45,000 19,060 15,55 1 1 92,950 15,56 15,60 15,56		13.85		ease	2,478,526	2,595,409	116,883	13.93	14.32
206,750 8 3.47 3.38 6401 Toperty Tax Expense $620,226$ $820,250$ 25 3.49 75,975 1,385 0.26 0.26 8401 Property Tax Expense $55,026$ $47,925$ 12.899 0.20 75,175 1,53 1,53 8401 Insurance Expense- Liability $2.56,120$ $225,300$ 320 1.27 $97,275$ $36,418$ $4,03$ $45,2$ 8404 Insurance Expense- Liability $2.77,199$ $820,760$ $1.05,066$ 1.068 1.06 $97,275,650$ $36,418$ $4,03$ $45,2$ 8404 Insurance $1.900,994$ $2,006,060$ $10,68$ 1.06 $97,276,560$ $37,411$ $10,65$ $112,85$ $1.900,994$ $2,006,060$ $10,68$ 1.068 $97,277,99$ $37,71,756$ $37,71,756$ $2,748,000$ $19,656$ $1.55,6$ $1.55,6$ $91,000$ $91,67,976$ $128,796$ $1.02,966$ 1.028 1.026 $1.55,67$)							
206,750 8 3.47 3.38 8401 Property Tax Expense 0.20,203 0.26 0			8400			600 0ED	75	3.49	3.42
15,975 1,385 0.25 0.28 8402 Misc Tax Expense 75,100 $1,32$ 9402 Instance $1,23$ 3403 Instance $1,23$ 3403 Instance $1,23$ 3403 Instance $1,27$ $1,27$ $1,27$ $1,23$ $36,418$ $4,03$ $35,510$ 320^{-7} $1,27$ $1,64$ $1,27$ $1,64$ $1,64$ $1,690$ $32,185$ $220,760$ 320^{-7} $1,27$ $1,64$ $1,64$ $1,63$ 320^{-7} $1,27$ $1,64$ $1,64$ $1,64$ $1,66$ $320,760$ 320^{-7} $1,27$ $1,64$ $1,64$ $1,66$ $1,66$ $1,66$ $1,66$ $1,66$ $1,66$ $1,66$ $1,66$ $1,67$ $1,66$ $1,67$ $1,66$ $1,67$ $1,67$ $1,67$ $1,67$ $1,67$ $1,66$ $1,67$ $1,67$ $1,67$ $1,67$ $1,67$ $1,66$ $1,67$ $1,67$ $1,66$ $1,67$ $1,67$ $1,67$ $1,67$ $1,67$ $1,67$	206,750	3.47	8401		020,223 25 076	020'ZOO	12 899	0.20	0.26
75,100 1.26 1.25 8403 Insurance Expense- Property 2.24,120 2.24,120 2.24,120 2.24,120 2.24,120 1.54 1.63 1.55 8403 Insurance Expense- Libility 2.27,730 2.29,155 2.9662 4.09 1.63 1.55 4.09 1.55 4.09 1.55 4.09 1.55 4.09 1.55 4.09 1.56 1.57 4.09 1.56 1.56 1.56 1.56 1.57 4.09 1.56 1.57 4.09 1.56 1.57 1.57 1.57 1.57 1.56 1.56 1.56 1.56 1.56 1.56 1.57 1.57 1.56 1.57 1.57 1.56 1.57 1.57 1.56 1.57 1.57 1.56 1.57 1.57 1.56 1.57	15,975	0.25	8402		020,0C0	726,300	820 =	1.27	1.24
97,275 1.63 1.53 1.53 1.53 8404 Insurance Expense- Laburity 27,799 820,760 92,962 4.09 $\overline{671},660$ 37,811 10.65 10.36 10.506 105,066 105,066 105,066 105,066 105,066 15,55 1 $\overline{671},660$ 37,811 10.65 14.87 14.98 8501 Employee Benefits 2,006,050 105,066 15,55 1 $916,000$ 31,185 14.87 14.98 8501 Employee Benefits 2,767,060 2,748,000 19,600 15,55 1 $92,950$ 50,* 1.56 1.52 8501 Employee Benefits 2,767,060 2,748,000 19,600 15,55 1 $16,950$ 16,950 15,294 0.01 0.2850 40,842 0.06 15,55 1 15,55 1 1,57 1 15,71 1,57 1 1,57 1 1,57 1 1,57 1 1,57 1 1,57 1 <td></td> <td>1.26</td> <td>8403</td> <td>operty</td> <td>220,120 201 825</td> <td>223,300 201 875</td> <td>)</td> <td>1,64</td> <td>1.61</td>		1.26	8403	operty	220,120 201 825	223,300 201 875)	1,64	1.61
275,560 $36,418$ 4.03 4.52 6403 Total Taxes and Insurance $1,900,994$ $2,006,050$ $105,056$ 10.68 10.55 10.98 10.55 10.98 10.55 10.56 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.56 10.57 10.56 10.56 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57 10.57	97,275	1.63	8404	ibility IC Eacilities	650'1 £Z	820.760	92,962	4.09	4,53
$\overline{671,660}$ $\overline{37,811}$ 10.65 10.98 Total Taxes and Insurance $1,900,994$ $2,000,000$ $15,55$ 1 $916,000$ $31,185$ 14.87 14.87 14.87 14.87 14.87 14.87 14.87 15.66 $2,767,060$ $2,746,000$ $19,060*$ 15.55 1 $916,000$ $31,185$ 14.87 14.87 14.87 14.87 14.87 14.87 14.87 15.66 $2.79,527$ $278,600$ $19,060*$ 15.77 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.57 1.81	276,560	4.03	6400 -			000 000 0	105.086	10.68	11.07
8500 Employee Benefits 2,767,060 2,748,000 19,060 * 15.55 1 92,950 50 * 1.56 1.52 8501 Employee Group Insurance 2,767,060 2,748,000 19,060 * 15.55 1.57 92,950 50 * 1.56 1.52 8502 Workers Compensation Expense 279,527 278,850 6,780 1.57 16,950 2,934 0.01 0.28 8504 Retirement Plan Expense 279,527 278,850 6,880 (0.04) 16,950 127,115 * 2.95 0.01 0.28 8504 Retirement Plan Expense 10,008 50,850 40,842 0.06 1,074,650 76,751 * 19.34 17.57 Total Employee Benefits Misc Expense 3,27,1726 3,223,950 147,776 * 1.81 1,074,650 76,751 * 19.34 17.57 148,250 175,751 * 1.81 237,300 63,240 2.92 3.8601 6608 60.48 1.81 1.81 842,640	671,660	10.65			1,900,994	nan'ann'z	000,001)	
916,000 31,185 14.87 14.98 8501 Employee Group Insurance $2.767,060$ $2.48,000$ 157 1.57 92,950 50* 1.56 1.52 8502 Workers Compensation Expense $279,527$ $278,850$ 677 * 1.57 1.57 92,950 $2,934$ (0.05) 8503 Uniform Expense $279,527$ $278,600$ $6,880$ $6,880$ (0.04) 16,950 $16,294$ 0.01 0.28 8504 Retirement Plan Expense $279,527$ $278,600$ $6,880$ 0.04 $1,074,650$ $127,115$ * 19.34 17.57 Total Employee Benefits Misc Expense $322,011$ $146,260$ $175,761$ * 1.81 $1,074,650$ $75,751$ * 19.34 17.57 Total Employee Benefits Misc Expense $3.27,1726$ $3,223,950$ $147,776$ * 18.95 $2.922,571$ $2.94,300$ $56,799$ 2.96 $40,842$ 0.46 $2.922,571$ $2.543,110$ $339,461$ * 16.48 $0.46,6$								1 R R R	15 16 16
279,520 $50*$ 1.56 1.52 8502 Workers Compensation Expense $279,527$ $278,850$ $6/7$ 1.07 1.07 $92,950$ $2,934$ (0.05) 8503 Uniform Expense $N/7$ 1.07 1.07 1.07 1.07 1.07 1.008 $50,850$ $6,880$ $6,880$ $6,880$ 0.04 0.04 $16,950$ $16,294$ 0.01 0.28 8504 Retirement Plan Expense $N/7$ 1.81	916 000	14.87	8501	ance	2,767,060	2,748,000	18,000		00- 7 7 7
$ \begin{array}{ccccccc} & 2,934 & (0.05) & 8503 & Uniform Expense - NC Locations & (6,880) & 6,880 & 0.040 \\ 16,950 & 16,294 & 0.01 & 0.28 & 8504 & Retirement Plan Expense & 10,008 & 50,850 & 40,842 & 0.06 \\ 48,750 & 127,115 * & 2.95 & 0.80 & 8505 & Employee Benefits Misc Expense & 322,011 & 146,250 & 175,751 * & 1.81 \\ 1,074,650 & 76,751 * & 19.34 & 17.57 & 118.95 & 1 \\ 1,074,650 & 76,751 * & 19.34 & 17.57 & 118.95 & 1 \\ \hline & & & & & & & & & & & & & & & & & &$	a2 950	1.56	8502	a Expense	279,527	278,850	1/9		
16,950 16,294 0.01 0.28 8504 Retirement Plan Expense 10,008 50.850 40,842 0.00 48,750 127,115* 2.95 0.80 8505 Employee Benefits Misc Expense 322,011 146,250 175,761* 1.81 48,750 127,115* 2.95 0.80 8505 Employee Benefits Misc Expense 322,011 146,250 175,761* 1.81 1,074,650 76,751* 19.34 17.57 10.008 50,850 40,842 0.00 237,300 63,240 2.92 3.88 8601 Administration 527,501 584,300 56,799 2.96 237,300 63,240 2.92 3.88 8601 Administrative Administration Salaries 2,632,571 2,543,110 389,461* 16,48 842,640 115,103* 16.09 0.59 0.72 8605 Administrative Other Salaries 2,932,571 2,543,110 389,461* 16,48 44,254 8,923 0.59 0.72 8605 Admin	0	(0,05)	8503	Locations	(6,880)		6,880	(HO-D)	00 U
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	611	Intercompany Account-Charlotte	
	612	Intercompany Account-SV Apartments	
	513	Intercompany Account-Oak Creek	
	514	intercompany Account-Benson Hail	
	515	Intercompany Account-White Oak Estates	
	516	Intercompany Account-MOE Assisted Living	
	517	Intercompany Account-WOE Apartments	
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31/23 ment, inc. (ALL)														
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	Description	Deposits on Apartments	Misc Deposits Account			Total Total Liabilities	Equity	Common Stock		Current carturys	Interdivision Equity Unrealized (Gain)Loss on Investments	Total Equity		Total Liabilities & Equity
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ATTACHMENT IV

Resident Contracts

STATE OF NORTH CAROLINA)) COUNTY OF MECKLENBURG) APARTMENT RENTAL

AGREEMENT (WITH NO INITIAL

DEPOSIT)

THIS AGREEMENT, made and entered into as of the

WITNESSETH:

FOR VALUABLE CONSIDERATION, the receipt and sufficiency of which the parties hereto acknowledge, and the full and faithful performance of all terms, covenants and conditions herein contained, the Owner hereby agrees to rent to the Resident, and the Resident hereby agrees to rent from the Owner, Apartment No.

______, located at Sharon Village, Charlotte, North Carolina (hereinafter called the "premises," "complex," or "apartment complex") for Resident's sole occupancy, according to the following terms, covenants, and conditions:

1. TERM. The term of this Agreement shall begin on the

_____day of _____, 20____, and end upon the first of the following to occur:

- (a) The last day of the month followJ.ng the Resident's death, or at such time thereafter as the Resident's belongings have been removed from the premises; or
- (b) Resident's default as hereinafter defined; or
- (c) Owner's having determined, and having given written notification thereof, that the Resident:
 - (i) is socially incompatible with the Owner's employees, other residents, or guests;
 - (ii) has demonstrated possible emotional instability;

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(iii) poses a risk to the life and well-being of him/herself or others;

- (iv) has destroyed, or attempted to destroy, property belonging to the Owner, him/herself or others; or
- (v) fails to fully comply with all terms and provisions contained in this Agreement; or
- (vi) has acted in any other unreasonable fashion or poses for the owner, its employees, residents or guests, any other unreasonable risks; or
- (d) The last day of any month prior to which the Resident has given to the Owner;
 - (i) In the event the Resident is to be transferred, based upon written medical certification, to a hospital or to White Oak Manor - Charlotte Nursing Center, at least ten (10) days prior written notice; or
 - (ii) In the event the Resident is to be transferred, based upon written medical certification, anywhere else, at least thirty (30) days prior written notice; or
 - (iii) In the event the Resident is to be transferred anywhere else, without written medical certification, at least (60) sixty days prior written notice; or
- (e) At such time as, if ever, the apartment is destroyed by fire or other calamity, or if the apartment, or a substantial. portion of the complex, is acquired through condemnation proceedings, making it such, under the circumstances, that the apartment is no longer reasonably fit for its intended use.

In the event the Resident is transferred as provided in Paragraph (i) above, to a hospital, he/she shall have sixty (60) days from date of transfer to return to his/her apartment, and to have the within Agreement remain in full force and effect, so long as all terms, covenants and conditions herein contained, including those pertaining to rental payments, have been (and are then being) fully complied with.

In the event the Resident is transferred as provided in Paragraph (i) above, to White Oak Manor -Charlotte Nursing Center, the Resident shall have thirty (30) days from date of transfer to return to his apartment, and to have the within Agreement remain in full force and effect, so long as all terms, covenants and conditions herein contained, including those pertaining to rental payments, have been (and are then being) fully complied with.

In the event that the Resident, upon being transferred elsewhere as provided above, wishes to again become a tenant of the Owner, after the within Agreement has terminated, and is certified, in writing, by a qualified physician, as being again able to reside in the apartment complex, Owner agrees to give the Resident, to the extent reasonable possible, a priority as far as the next available apartment, with retention deposits and rental rates to be those then in effect, and a new Apartment Rental Agreement to be entered into.

In the situations described in Paragraphs (i) and (ii) above, the owner may, but shall have no legal duty to, waive the requirement regarding written

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notification based upon terms and conditions mutually agreeable to both Owner and Resident.

If for any reason, a resident would be precluded from occupying a living unit in the facility under the terms of the contract for continuing care, the contract is automatically canceled and all monies will be promptly refunded to the resident or their legal representative within 30 days after the termination date of the agreement.

- 2. <u>TRANSFERS.</u> A transfer fee may apply if you desire to transfer from your current apartment to another. After 10 years of residency in the same apartment, a transfer fee may be waived. A 50% transfer fee will apply if transfer occurs within 5-10 years of residency. If request is made prior to 5 years, 100% of the transfer fee will apply. An exception to applying the transfer fee may apply if a prearranged admission agreement signed by both parties stipulates a desire to transfer to another specific apartment within one year. The transfer fee is not a preset cost but is based on cost to refurbish vacated apartment.
- 3. <u>MARRIAGES.</u> If a current resident(s) of Sharon Village becomes married, the rent will increase based on the rent schedules in effect at that time for two persons. No additional deposit is required and the balance outstanding on any deposit(s) will continue to amortize in accordance with each Resident's original Rental Agreement. A new Rental Agreement will be negotiated between Sharon Village and the husband and wife as Residents. Other than for medical reasons there are no qualifying requirements for a spouse to meet as a condition for entry. In the event the spouse does not medically qualify for admission, the

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agreement will terminate and alternate placement will be required.

- 4. RENT. Resident agrees to pay monthly rental to the Owner in the amount of _____, said rent to be payable in advance on or before the first day of each month for which due and owing, provided, however:
 - (a) The rent for a partial month at the beginning of the term shall be prorated;
 - (b) Although the Owner will attempt to keep rental increases to a minimum, during any calendar year following the first full calendar year of this Agreement, the Owner may, due to an increase in the cost of operation, or for any other reason, upon thirty (30) days prior written notice to the Resident, increase the monthly rental payable hereunder so long as the sum of the increases in monthly rental during any calendar year does not exceed the greater of:
 - (i) Six (6%) percent of the average monthly rental during the preceding calendar year; or
 - (ii) An amount equal to the average monthly rental during the preceding calendar year multiplied by the percentage increase in the "Consumer Price Index" figures for January and December of the preceding calendar year, the Consumer Price Index being the "Consumer Price Index - U.S. City Average - All Items Figures for Urban Wage Earners and Clerical Workers (Including Single Workers), "which index is currently published in the "Monthly Labor Review" of the Bureau of Labor Statistics of the United States Department of Labor, or its successor index.

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- (c) All rental payments shall be due and payable on or before the first day of the month for which due and owing, and if received on or after the tenth (10) day of that particular month shall accrue a five (5%) percent late charge (5% of the monthly payment) which sum shall be immediately due and payable and collectible as additional rent.
- USE OF APARTMENT; COMPLIANCE WITH RULES AND REGULATIONS; 5. SMOKING. POLICY, Resident will make no unlawful or offensive use of the apartment and the common areas belonging to the Owner and will comply with all laws, ordinances and regulations of duly constituted governmental authorities. Resident will use the apartment only as a private dwelling for him/her and such other persons as may be authorized. In addition, Resident agrees to abide by the reasonable rules and regulations promulgated from time to time by Owner generally applicable to all occupants and designed for the general health, welfare, and comfort of the other occupants. In addition to all such other rules and regulations, Resident specifically acknowledges that Owner has a policy prohibiting the use of all tobacco products in the apartments as well as on the Sharon Village property, and Resident agrees to abide by said policy. Any resident who violates this policy by using tobacco products in his/her apartment or on the Sharon Village property or by allowing anyone else to use tobacco products in his/her apartment or on the property will be deemed to be in default under this agreement and subject to the provisions of Paragraph 14 of this Agreement, including eviction and reimbursement of Owner's costs, expenses and attorney's fees. Notwithstanding the foregoing, Resident further acknowledges that this tobacco policy does not apply to

other residents who signed their Apartment Rental Agreements prior to the implementation of this policy in September, 2008.

6. <u>USE OF PREMISES.</u> Resident shall have the use, possession and enjoyment during the term of this Agreement of the apartment above identified jointly with any other tenant, but all common areas, including stairways, walkways and grounds, shall be used and enjoyed with other residents, and no portion of the same may or shall be permanently or temporarily appropriated by Resident to Resident's exclusive use, enjoyment or possession.

7. <u>DESCRIPTION OF LIVING QUARTERS.</u> Resident will reside in one of the following units:

- <u>Efficiency</u> 323 square feet. Living room/bedroom, kitchen, **1** bathroom, porch
- <u>One Bedroom</u> 530 square feet, Living room, bedroom, walk-in closet, 1 bathroom, kitchen, porch
- <u>Deluxe One Bedroom</u> 655 square feet. Living room, bedroom, walk-in closet, 1 bathroom, kitchen, dining room, porch
- <u>Deluxe Two Bedroom</u> 867 square feet. Living room, 2 bedrooms, 2 bathrooms, kitchen, dining room, porch
- 8. <u>CARE OF APARTMENT AND REPAIRS.</u> Resident will take good care of the apartment and common areas and will report promptly to Owner any repairs which may be needed. Owner shall keep and maintain the apartment in tenable condition and shall have the right to make at reasonable times any and all repairs, renovations and alterations as it shall determine necessary or desirable. Resident shall reimburse Owner for expenses incurred by Owner for repairs

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attributable to Resident's abuse or mistreatment of the apartment (including appliances) or the common areas.

- 9. <u>ALTERATIONS BY RESIDENT</u>. Resident shall make no alterations to the apartment without the prior written consent of the Owner, which consent shall not be unreasonably withheld.
- 10. <u>PETS</u>. Resident may not keep any pets or animals of any kind anywhere upon the premises without the prior written consent of the Owner. Even after the Owner's consent has been given, this consent may be reasonably withdrawn by the Owner according to its sole judgment and discretion based upon what it believes to be in the best interest of the complex and the other residents. A \$500 pet deposit is required if a pet is maintained in the apartment. The deposit may be refunded at the discretion of Management.
- 11. <u>POSSESSION OF FIREARMS.</u> No person, including residents, friends of residents or family members, may possess or carry, whether openly or concealed, any guns, rifles, pistols or firearms of any type on the premises. Violation of this policy shall be deemed a violation of the Apartment Rental Agreement and may constitute grounds for discharge or cancellation of the Agreement.
- 12. <u>RIGHT OF ENTRY.</u> Owner's representative may enter the apartment at any reasonable time to examine same and/or make such alterations and repairs as Owner may determine.
- 13. <u>SURRENDER OF PREMISES.</u> Upon the expiration or termination of this Apartment Rental Agreement, Resident shall surrender the apartment to the Owner in the same condition as at the beginning of the term, ordinary wear and tear excepted.
- 14. <u>INSURANCE, RISK OF LOSS AND RENTAL ABATEMENT</u>. Resident shall be solely responsible for insuring Resident's

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personal belongings. If the apartment is damaged by fire, casualty, or act of God, regarding which the Resident was neither negligent nor at fault, the Owner shall promptly repair the damages and the rental provided for herein shall be abated on a daily basis so long as the Resident is unable to occupy the premises while repairs are being made. However, at such time as the premises are again tenable, the obligation to pay rent shall resume. In the event that the damages involved are caused by negligence or fault on the part of the Resident, the rental provided for herein shall not abate, but shall be paid, as agreed, in timely fashion, and the Resident shall be further responsible for paying any sums deductible under the Owner's insurance coverage, which the Owner would otherwise be required to pay.

LIABILITY AND INDEMNIFICATION. The Owner shall not be 15. liable for any damages or injuries to person or property occasioned anyone whatsoever, including other residents, employees, guests, or the like, by reason of Resident's use or occupancy of the apartment or the common areas, and Resident shall indemnify, defend and hold harmless Owner from and against any and all claims for damages or liability arising from injury to person or property regardless of how occurring. Furthermore, Owner shall not be liable to Resident, his family, employees or guests, for any injuries or damages caused by acts or omissions of other residents or occupants, whether caused on or off the property owned by the Owner. Finally, the Owner shall not be liable for any loss or damage resulting from failure, interruption or malfunction in the utilities provided Resident in connection with his/her occupancy of the apartment.

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- 16. CONDEMNATION. If the apartment or all or any part of the premises shall be at any time taken for any public or quasi-public use under any statute or by right of eminent domain, Owner shall be entitled to and shall receive the award or payment therefore (hereinafter called the "Award"), and Resident shall assign, and does hereby assign and transfer, such Award to the Owner free and clear of every claim of every kind whatsoever by or on the part of the Resident.
 - 17. <u>DEFAULT</u>. This Apartment Rental Agreement is made upon the condition that the Resident shall faithfully perform all of

the terms, covenants and conditions herein contained by him/her to be performed as herein set forth or in other agreements heretofore or hereafter entered into between the Owner and the Resident, and Resident shall be in default if:

- (a) Any rental payment due hereunder shall at any time be in arrears and unpaid for fifteen (15) days after receipt by Resident of written notice making demand therefore; or
- (b) Resident shall fail to observe or perform any of the covenants, agreements, or conditions set forth herein and said failure shall continue for a period of fifteen (15) days after receipt by Resident of written notice of such failure from Owner.

In the event of a default, Owner may at its option, declare the term of this Agreement ended and repossess the Apartment, and shall further be entitled to all other rights and remedies set forth herein. A waiver of any default by Owner shall not constitute a waiver of any other or subsequent default. The Owner shall be entitled to be fully reimbursed for all costs and expenses incurred in

enforcing its rights hereunder, including a reasonable attorney's fee, and shall be entitled to have accrued monthly interest, at the maximum rate allowed by law, as to any payments due and owing hereunder.

- 18. <u>ASSIGNMENT AND SUBLETTING.</u> Should the apartment complex be sold or leased to another party, Owner shall have the right to assign this lease to the new owner. However, Resident may not assign or transfer this lease or sublet the apartment or any part thereof without the prior written consent of the Owner, which consent the Owner may withhold.
- 19, <u>SUBORDINATION</u>. This Apartment Rental Agreement is subject and subordinate to all ground or underlying leases and to all mortgages or deeds of trust which may now or hereafter affect such leases or the real property on which the apartment is located. In the event of foreclosure, any retention deposits or security deposits will be refunded to the Resident on the basis of the applicable retention schedule. Furthermore, every effort will be made to have the mortgagee honor all agreements between the Owner and Resident and continue the apartment complex as an operating entity.
- 20. <u>NOTICES.</u> Any notice required or provided for herein shall be deemed to have been served sufficiently or received if the same shall be in writing and either hand delivered or mailed, postage prepaid, to a party's present address, or to such other address as that party may subsequently provide.
- 21. <u>DISPOSITION OF PERSONAL PROPERTY.</u> Upon the expiration or termination of this Agreement, Owner shall have the right, after ten (10) days written notice, to remove, at the Resident's sole cost and expense, from the premises, all of the Resident's personal belongings and other property

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remaining therein, and to dispose of same as the Owner in its sole judgment shall determine, with no liability therefore. In addition, as to any expenses thereby incurred, or incurred by the Owner in cleaning Resident's apartment, Resident shall reimburse Owner therefore.

- 22. <u>SERVICES OFFERED.</u>
 - (a) <u>Meals.</u> Owner will provide Resident with one meal per day, the meal to be determined by Owner, and to be served in the common dining area.
 - (b) <u>Guest Meals.</u> Are available at \$10.00 per meal.
 - (c) <u>Utilities.</u> All utilities, except telephone expenses, will be paid for by the Owner. However, the cost of telephone installation and removal shall be paid by Resident.
 - (d) <u>Janitorial Services.</u> Owner will provide services in all service areas, halls and community areas.
 - (e) <u>Maid Service.</u> Owner will provide maid service every other week, on a regularly scheduled basis, to clean Resident's apartment if so desired by Resident.
 - (f) <u>Laundry.</u> Once each week, Resident's flat laundry will be picked up outside the door of Resident's apartment, cleaned and returned.
 - (g) <u>Laundromat.</u> Laundry facilities are available free of charge at the apartment complex for Resident's use (Resident must provide detergent).
 - (h) <u>Transportation</u>. Transportation will be available at certain scheduled times, to be determined by the Owner in view of the needs of the Resident and the other occupants of apartments.

- (i) <u>Nursing Center.</u> A bed in the adjoining nursing center will be made available, on a priority basis, whenever Resident's health, as determined by Resident's physician, so requires.
- (j) <u>Nursing Facility Days.</u> At the time of residence and each calendar year thereafter, each resident is allowed 10 inpatient days in the adjacent White Oak Manor Charlotte Facility, Unused days cannot be carried forward to the next calendar year. A

physician's written medical certification is required before admission to the Nursing Facility.

- (k) <u>Nurse Call system.</u> Is located in the master bedroom and bath of each apartment and is connected to the nurse's station at the adjacent nursing facility. If activated, a trained member of the Nursing Department will respond to the apartment.
- (1) <u>Health Services Available</u>, Skilled and Intermediate Nursing Care (Medicare and Medicaid Certified).
- (m) <u>Storage Facilities.</u> Owner shall provide, at Resident's sole risk, reasonable storage space for Resident's belongings other than furniture and other household furnishings.
- (n) <u>Recreational Facilities</u>, Recreational facilities are available for Resident's use on first come/ first served basis.
- (o) <u>Basic Cable TV Service</u>. Basic Cable TV service is provided by the Owner. Additional services can be purchased by the Resident.
- (p) <u>Personal Services.</u> The following are available at the resident's expense: Beauty/ Barber Shop Accommodations for overnight guests

23. ENTIRE AGREEMENT AND AMENDMENT. This Apartment Rental Agreement contains the entire agreement between the parties hereto with respect to the subject matter hereof and sets forth all representations and warranties and supersedes any and all prior or contemporaneous oral or written agreements, representations, warranties or understandings with respect to the subject matter hereof. No amendment or modification of this Agreement shall be binding unless evidenced by an agreement in writing signed by both the Resident (or his/her legal representative) and the Owner.

24. NORTH CAROLINA LAW. Notwithstanding anything else herein

- North Carolina law shall apply. Specifically:
 - (a) In accordance with N.C.G.S. §58-64-25(a)(1), Resident may rescind this Agreement within thirty (30) days following the later of the execution of the contract as set forth below or the receipt of a disclosure statement that meets the requirements of N.C.G.S. §58-64. Furthermore, Resident is hereby notified that he/she is not required to move into the apartment described below prior to the expiration of the thirty day period described herein.
 - (b) In accordance with N.C.G.S. §58-64-25(a)(2), if a resident dies before occupying a livJ.ng un.i.t in the facility, or if, on account of illness, injury, or incapacity, a resident would be precluded from occupying a living unit in the facility, under the terms of the contract for continuing care, the contract is automatically canceled. All fees and deposits will be fully refundable to the resident. or their Legal Representative within 30 days of notification to the facility.

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- (c) In accordance with N.C.G.S. §58-64-25(a)(3), if an executed contract is rescinded or cancelled under the terms of this contract, all unearned fees and deposits will be fully refundable to the Resident or their Legal Representative within 30 days of notification to the facility.
- (d) In accordance with N.C.G.S. §58-64-25(b)(3), Owner will follow the following procedure to change resident's accommodations, if necessary, for the protection of the health or safety of the Resident or the general and economic welfare of the residents. All decisions regarding your permanent transfer from Sharon Village will be made after consultation with you and, when appropriate, with your family or designee. Sharon Village's decision will be binding.
- (e) In accordance with N.C.G.S. §58-64-25(b)(8), Resident is hereby informed that Owner has no religious or charitable affiliation. Furthermore, there is no affiliate organization that will be responsible for the financial and/or contractual obligations of the Owner.
- (f) In accordance with N.C.G.S. §58-64-25(b)(9), Resident has no property rights hereunder.
- (g) In accordance with N.C.G.S. §58-64-25(b) (10), Sharon Village's policy, regarding adjusting fees and/or rental sums hereunder, is that if the Resident is voluntarily absent from the facility, no adjustment will be made. In other words, all fees owed Owner hereunder, in the event of the voluntary absence of the Resident from the premises, will nevertheless be due and payable as otherwise provided for herein.

- (h) In accordance with N.C.G.S. §58-64-25(b)(11), there is no requirement that the Resident apply for Medicaid, public assistance, or any public benefit program. More specifically, no such benefits are available to the Resident under this Agreement or while living at Sharon Village.
- (i) In accordance with N.C.G.S. §58-64-40(b), "The Board of Directors or other governing body of a facility or its designated representative shall hold semiannual

meetings with the residents of the facility for free discussions of subject including, but not limited to, income, expenditures, and financial trends and problems as they apply to the facility and discussions of proposed changes in policies, programs, and services. Upon request of the most representative residents' organization, a member of the governing body of the provider, such as a board member, a general partner, or a principal owner shall attend such meetings. Residents shall be entitled to at least seven days advance notice of each meeting. An agenda and any materials that will be distributed by the governing body at the meetings shall remain available upon request to residents."

- 25. <u>APPLICABLE LAW</u>, This Apartment Rental Agreement shall be governed by and construed according to the laws of the State of North Carolina.
- 26. <u>BINDING EFFECT.</u> This Apartment Rental Agreement and all terms, covenants and conditions herein contained, shall extend to and be binding upon the parties hereto and upon their respective heirs, administrators, successors, executors, and assigns.

IN WITNESS WHEREOF, the undersigned have hereunto set their hands and seals as of the date and year first above written.

NHC HEALTHCARE/CHARLOTTE, LLC d/b/a SHARON VILLAGE APARTMENTS

By:

(Name and Title)

(SEAL)

(Resident)

RESIDENT ACKNOWLEDGES THAT HE/SHE HAS READ THIS AGREEMENT BEFORE SIGNING, UNDERSTANDS ITS CONTENTS, AND AGREES TO ABIDE BY ALL OF ITS TERMS AND PROVISIONS. STATE OF NORTH CAROLINA

APARTMENT RENTAL AGREEMENT

COUNTY OF MECKLENBURG (WITH RETENTION SCHEDULE INCLUDED)

THIS AGREEMENT, made and entered into as of the _____day of _____, 20_____, by and between NHC HealthCare/Charlotte, LLC, a limited liability company doing business as Sharon Village Apartments hereinafter referred to as "Owner" and ______ a resident of the State and County aforesaid, hereinafter referred to as "Resident".

WITNESSETH:

FOR VALUABLE CONSIDERATION, the receipt and sufficiency of which the parties hereto acknowledge, and the full and faithful performance of all terms, covenants and conditions herein contained, the Owner hereby agrees to rent to the Resident, and the Resident hereby agrees to rent from the Owner, Apartment No. ______, located at Sharon Village, Charlotte, North Carolina (hereinafter called the "premises," "complex," or "apartment complex") for Resident's sole occupancy, according to the following terms, covenants, and conditions:

- 1. TERM. The term of this Agreement shall begin on the ______day of ______ 20____, and end upon the first of the following to occur:
 - (a) The last day of the month following the Resident's death, or at such time thereafter as the Resident's belongings have been removed from the premises; or
 - (b) Resident's default as hereinafter defined; or
 - (c) Owner's having determined, and having given written notification thereof, that the Resident:
 - (i) is socially incompatible with the Owner's employees, other residents, or guests;
 - (ii) has demonstrated possible emotional instability;

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him/herself or others;

- (iv) has destroyed, or attempted to destroy, property belonging to the Owner, him/herself or others; or
- (v) fails to fully comply with all terms and provisions contained in this Agreement; or
- (vi) has acted in any other unreasonable fashion or poses for the Owner, its employees, residents or guests, any other unreasonable risks; or
- (d) The last day of any month prior to which the Resident has given to the Owner;
 - (i) In the event the Resident is to be transferred, based upon written medical certification, to a hospital or to White Oak Manor - Charlotte Nursing Center, at least ten (10) days prior written notice; or
 - (ii) In the event the Resident is to be transferred, based upon written medical certification, anywhere else, at least thirty (30) days prior written notice; or
 - (iii) In the event the Resident is to be transferred anywhere else, without written medical certification, at least (60) sixty days prior written notice; or
- (e) At such time as, if ever, the apartment is destroyed by fire or other calamity, or if the apartment, or a substantial portion of the complex, is acquired through condemnation proceedings, making it such, under the circumstances, that the apartment is no longer reasonably fit for its intended use.

In the event the Resident is transferred as provided in Paragraph (i) above, to a hospital, he/she shall have sixty (60) days from date of transfer to return to his/her apartment, and to have the within Agreement remain in full force and effect, so long as all terms, covenants and conditions herein contained, including those pertaining to rental payments, have been (and are then being) fully complied with.

In the event the Resident is transferred, as provided in Paragraph (i) above, to White Oak Manor -Charlotte Nursing Center, the Resident shall have thirty (30) days from date of transfer to return to his apartment, and to have the within Agreement remain in full force and effect, so long as all terms, covenants and conditions herein contained, including those pertaining to rental payments, have been (and are then being) fully complied with.

In the event that the Resident, upon being transferred elsewhere as provided above, wishes to again become a tenant of the Owner, after the within Agreement has terminated, and is certified, in writing, by a qualified physician, as being again able to reside in the apartment complex, Owner agrees to give the Resident, to the extent reasonable possible, a priority as far as the next available apartment, with Retention Deposits and rental rates to be those then in effect, and a new Apartment Rental Agreement to be entered into.

In the situations described in Paragraphs (i) and (ii) above, the Owner may, but shall have no legal duty to, waive the requirement regarding written

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notification based upon terms and conditions mutually agreeable to both Owner and Resident.

2. <u>RETENTION DEPOSIT.</u> At the time of executing this Agreement, Resident has paid to the Owner a Retention Deposit of ______. The purpose of the Retention Deposit is to reduce the monthly rent when compared to the Straight Rental payment plan. Subject to the Retention Schedule herein contained, all such monies paid by the Resident to the Owner shall remain the property of the Resident.

However, periodically, as provided by the Retention Schedule, the Owner shall be entitled to and become the owner of portions of the Retention Deposit, and eventually, according to the terms of the Agreement, shall become the owner of the entire fee. Notwithstanding ownership by the Resident of a portion of the fee, as provided in the Retention Schedule, throughout the entire term of this Agreement, the Owner shall have the absolute right to use the entire fee as the owner may, in its sole judgment, determine and shall be solely entitled to all benefits derived therefrom, including all interest earned thereon. The Retention Schedule is as follows:

LENGTH OF OCCUPANCY	AMOUNT	AMOUNT
	RETAINED	REFUNDED
Upon Occupancy	20%	80%
1-4 Years (prorated daily)	20% per year	80-0%

In the event this Agreement shall terminate due to Resident's death or default as provided in Paragraphs i(a) or i(b) above, the balance of the Retention Deposit to which the Resident would otherwise be entitled shall immediately become the property of the Owner and neither the Resident, nor anyone claiming in his/her behalf, shall 4 August 2024 have any further entitlement thereto. However, should this Agreement terminate as provided in Paragraphs 1(c), (d), or (e) above, Resident or his legal representative, as the case may be, shall be entitled to such refund as the Resident may be due according to the Retention Schedule described above. The amount of refund will be calculated on a daily basis (365 days per year). Refunds of this nature, calculated on a pro rata daily basis, will be promptly made to the Resident or his/her legal representative but under no circumstances later than 30 days after the termination date of the agreement.

If for any reason, a resident would be precluded from occupying a living unit in the facility under the terms of the contract for continuing care, the contract is automatically canceled and all monies will be promptly refunded to the resident or their legal representative but within 30 days after the termination date of the agreement.

- 3. <u>TRANSFERS.</u> A transfer fee may apply if you desire to transfer from your current apartment to another. After 10 years of residency in the same apartment, a transfer fee may be waived. A 50% transfer fee will apply if transfer occurs within 5-10 years of residency. If request is made prior to 5 years, 100% of the transfer fee will apply. An exception to applying the transfer fee may apply if a prearranged admission agreement signed by both parties stipulates a desire to transfer to another specific apartment within one year. The transfer fee is not a preset cost but is based on cost to refurbish current apartment.
- 4. <u>MARRIAGES.</u> If a current resident(s) of Sharon Village becomes married, the rent will increase based on the rent schedules in effect at that time for two persons. No additional deposit is required and the balance outstanding on any deposit(s) will continue to amortize in accordance

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with each Resident's original Rental Agreement. A new Rental Agreement will be negotiated between Sharon Village and the husband and wife as Residents. Other than for medical reasons there are no qualifying requirements for a spouse to meet as a condition for entry. In the event the spouse does not medically qualify for admission, the agreement will terminate and alternate placement will be required.

- 5. RENT. In addition to paying the Retention Deposit provided for above, Resident also agrees to pay monthly rental to the Owner in the amount of ______, said rent to be payable in advance on or before the first day of each month for which due and owing, provided, however:
 - (a) The rent for a partial month at the beginning of the term shall be prorated;
 - (b) Although the Owner will attempt to keep rental increases to a minimum, during any calendar year following the first full calendar year of this Agreement, the Owner may, due to an increase in the cost of operation, or for any other reason, upon thirty (30) days prior written notice to the Resident, increase the monthly rental payable hereunder so long as the sum of the increases in monthly rental during any calendar year does not exceed the greater of:
 - (i) Six (6%) percent of the average monthly rental during the preceding calendar year; or
 - (ii) An amount equal to the average monthly rental during the preceding calendar year multiplied by the percentage increase in the "Consumer Price Index" figures for January and December of the preceding calendar year, the Consumer Price Index being the "Consumer Price Index - U.S. City Average - All Items Figures for Urban Wage

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Earners and Clerical Workers (Including Single Workers), "which index is currently published in the "Monthly Labor Review of the Bureau of Labor Statistics of the United States Department of Labor, or its successor index.

- (c) All rental payments shall be due and payable on or before the first day of the month for which due and owing, and if received on or after the tenth (10) day of that particular month shall accrue a five (5%) percent late charge (5% of the monthly payment) which sum shall be immediately due and payable and collectible as additional rent.
- USE OF APARTMENT; COMPLIANCE WITH RULES AND REGULATIONS; 6. SMOKING POLICY. Resident will make no unlawful or offensive use of the apartment and the common areas belonging to the Owner and will comply with all laws, ordinances and regulations of duly constituted governmental authorities. Resident will use the apartment only as a private dwelling for him/her and such other persons as may be authorized. In addition, Resident agrees to abide by the reasonable rules and regulations promulgated from time to time by Owner generally applicable to all occupants and designed for the general health, welfare, and comfort of the other occupants. In addition to all such other rules and regulations, Resident specifically acknowledges that Owner has a policy prohibiting the use of all tobacco products in the apartments as well as on the Sharon Village property, and Resident agrees to abide by said policy. Any resident who violates this policy by using tobacco products in his/her apartment or on the Sharon Village property or by allowing anyone else to use tobacco products in his/her apartment or on the property will be deemed to be in default under this agreement and subject to the provisions August 2024

of Paragraph 14 of this Agreement, including eviction and reimbursement of Owner's costs, expenses and attorney's fees. Notwithstanding the foregoing, Resident further acknowledges that this tobacco policy does not apply to other residents who signed their Apartment Rental Agreements prior to the implementation of this policy in September, 2008.

- 7. <u>USE OF PREMISES.</u> Resident shall have the use, possession and enjoyment during the term of this Agreement of the apartment above identified jointly with any other tenant, but all common areas, including stairways, walkways and grounds, shall be used and enjoyed with other residents, and no portion of the same may or shall be permanently or temporarily appropriated by Resident to Resident's exclusive use, enjoyment or possession.
- 8. <u>DESCRIPTION</u> <u>OF LIVING QUARTERS.</u> Resident will reside in one of the following:
 - <u>Efficiency</u> 323 square feet. Living room/bedroom, kitchen, 1 bathroom, porch
 - <u>One Bedroom</u> 530 square feet. Living room, bedroom, walk-in closet, 1 bathroom, kitchen, porch
 - <u>Deluxe One Bedroom</u> 655 square feet. Living room, bedroom, walk-in closet, 1 bathroom, kitchen, dining room, porch
 - <u>Deluxe Two Bedroom</u> 867 square feet. Living room, 2
 bedrooms, 2 bathrooms, kitchen, dining room, porch
- 9. <u>CARE OF APARTMENT AND REPAIRS.</u> Resident will take good care of the apartment and common areas and will report promptly to Owner any repairs which may be needed. Owner shall keep and maintain the apartment in tenable condition and shall have the right to make at reasonable times any and all repairs, renovations and alterations as it shall

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determine necessary or desirable. Resident shall reimburse Owner for expenses incurred by Owner for repairs attributable to Resident's abuse or mistreatment of the apartment (including appliances) or the common areas.

- 10. <u>ALTERATIONS BY RESIDENT.</u> Resident shall make no alterations to the apartment without the prior written consent of the Owner, which consent shall not be unreasonably withheld.
- 11. PETS. Resident may not keep any pets or animals of any kind anywhere upon the premises without the prior written consent of the Owner. Even after the Owner's consent has been given, this consent may be reasonably withdrawn by the Owner according to its sole judgment and discretion based upon what it believes to be in the best interest of the complex and the other residents. A \$500 pet deposit is required if a pet is maintained in the apartment. The deposit may be refunded at the discretion of Management.
- 12. <u>POSSESSION OF FIREARMS.</u> No person, including residents, friends of residents or family members, may possess or carry, whether openly or concealed, any guns, rifles, pistols or firearms of any type on the premises. Violation of this policy shall be deemed a violation of the Apartment Rental Agreement and may constitute grounds for discharge or cancellation of the Agreement.
- 13. <u>RIGHT OF ENTRY.</u> Owner's representative may enter the apartment at any reasonable time to examine same and/or make such alterations and repairs as Owner may determine.
- 14. <u>SURRENDER OF PREMISES.</u> Upon the expiration or termination of this Apartment Rental Agreement, Resident shall surrender the apartment to the Owner in the same condition as at the beginning of the term, ordinary wear and tear excepted.

- 15. Resident INSURANCE, RISK OF LOSS AND RENTAL ABATEMENT. shall be solely responsible for insuring Resident's personal belongings. If the apartment is damaged by fire, casualty, or act of God, regarding which the Resident was neither negligent nor at fault, the Owner shall promptly repair the damages and the rental provided for herein shall be abated on a daily basis so long as the Resident is unable to occupy the premises while repairs are being made. However, at such time as the premises are again tenable, the obligation to pay rent shall resume. In the event that the damages involved are caused by negligence or fault on the part of the Resident, the rental provided for herein shall not abate, but shall be paid, as agreed, in timely fashion, and the Resident shall be further responsible for paying any sums deductible under the Owner's insurance coverage, which the Owner would otherwise be required to pay.
- LIABILITY AND INDEMNIFICATION. The Owner shall not be 16. liable for any damages or injuries to person or property occasioned anyone whatsoever, including other residents, employees, guests, or the like, by reason of Resident's use or occupancy of the apartment or the common areas, and Resident shall indemnify, defend and hold harmless Owner from and against any and all claims for damages or liability arising from injury to person or property regardless of how occurring. Furthermore, Owner shall not be liable to Resident, his family, employees or guests, for any injuries or damages caused by acts or omissions of other residents or occupants, whether caused on or off the property owned by the Owner. Finally, the Owner shall not be liable for any loss or damage resulting from failure, interruption or malfunction in the utilities provided

Resident in connection with his/her occupancy of the apartment.

- 17. <u>CONDEMNATION.</u> If the apartment or all or any part of the premises shall be at any time taken for any public or quasi-public use under any statute or by right of eminent domain, Owner shall be entitled to and shall receive the award or payment therefore (hereinafter called the "Award"), and Resident shall assign, and does hereby assign and transfer, such Award to the Owner free and clear of every claim of every kind whatsoever by or on the part of the Resident.
- 18. <u>DEFAULT.</u> This Apartment Rental Agreement is made upon the condition that the Resident shall faithfully perform all of the terms, covenants and conditions herein contained by him/her to be performed as herein set forth or in other agreements heretofore or hereafter entered into between the Owner and the Resident, and Resident shall be in default if:
 - (a) Any rental payment due hereunder shall at any time be in arrears and unpaid for fifteen (15) days after receipt by Resident of written notice making demand therefore; or
 - (b) Resident shall fail to observe or perform any of the covenants, agreements, or conditions set forth herein and said failure shall continue for a period of fifteen (15) days after receipt by Resident of written notice of such failure from Owner.

In the event of a default, Owner may at its option, declare the term of this Agreement ended and repossess the Apartment, and shall further be entitled to all other rights and remedies set forth herein. A waiver of any default by Owner shall not constitute a waiver of any other or subsequent default. The Owner shall be entitled to be

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fully reimbursed for all costs and expenses incurred in enforcing its rights hereunder, including a reasonable attorney's fee, and shall be entitled to have accrued monthly interest, at the maximum rate allowed by law, as to any payments due and owing hereunder.

- 19. <u>ASSIGNMENT AND</u> <u>SUBLETTING.</u> Should the apartment complex be sold or leased to another party, Owner shall have the right to assign this lease to the new owner. However, Resident may not assign or transfer this lease or sublet the apartment or any part thereof without the prior written consent of the Owner, which consent the Owner may withhold.
- 20. <u>SUBORDINATION</u>. This Apartment Rental Agreement is subject and subordinate to all ground or underlying leases and to all mortgages or deeds of trust which may now or hereafter affect such leases or the real property on which the apartment is located. In the event of foreclosure, any Retention Deposits or security deposits will be refunded to the Resident on the basis of the applicable retention schedule. Furthermore, every effort will be made to have the mortgagee honor all agreements between the Owner and Resident and continue the apartment complex as an operating entity.
- 21. <u>NOTICES.</u> Any notice required or provided for herein shall be deemed to have been served sufficiently or received if the same shall be in writing and either hand delivered or mailed, postage prepaid, to a party's present address, or to such other address as that party may subsequently provide.
- 22. <u>DISPOSITION</u> OF PERSONAL PROPERTY. Upon the expiration or termination of this Agreement, Owner shall have the right, after ten (10) days written notice, to remove, at the Resident's sole cost and expense, from the premises, all of the Resident's personal belongings and other property

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remaining therein, and to dispose of same as the Owner in its sole judgment shall determine, with no liability therefore. In addition, as to any expenses thereby incurred, or incurred by the Owner in cleaning Resident's apartment, Resident shall reimburse Owner therefore.

- 23. <u>SERVICES</u> OFFERED.
 - (a) <u>Meals.</u> Owner will provide Resident with one meal per day, the meal to be determined by Owner, and to be served in the common dining area.
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 - (c) <u>Utilities.</u> All utilities, except telephone expenses, will be paid for by the Owner. However, the cost of telephone installation and removal shall be paid by Resident.
 - (d) <u>Janitorial Services.</u> Owner will provide services in all service areas, halls and community areas.
 - (e) <u>Maid Service.</u> Owner will provide maid service every other week, on a regularly scheduled basis, to clean Resident's apartment if so desired by Resident.
 - (f) <u>Laundry.</u> Once each week, Resident's flat laundry will be picked up outside the door of Resident's apartment, cleaned and returned.
 - (g) <u>Laundromat.</u> Laundry facilities are available free of charge at the apartment complex for Resident's use (Resident must provide detergent).
 - (h) <u>Transportation</u>. Transportation will be available at certain scheduled times, to be determined by the Owner in view of the needs of the Resident and the other occupants of apartments.
 - (i) <u>Nursing Center.</u> A bed in the adjoining nursing center will be made available, on a priority basis, whenever Resident's health, as determined by Resident's physician, so requires.

- (j) <u>Nursing Facility Days.</u> At the time of residence and each calendar year thereafter, each resident is allowed 10 inpatient days in the adjacent White Oak Manor Charlotte Facility. Unused days cannot be carried forward to the next calendar year. A physician's written medical certification is required before admission to the Nursing Facility.
- (k) <u>Nurse Call System.</u> Is located in the master bedroom and bath of each apartment and is connected to the nurse's station at the adjacent nursing facility. If activated, a trained member of the Nursing Department will respond to the apartment.
- (1) <u>Health Services Available.</u> Skilled and Intermediate Nursing Care (Medicare and Medicaid Certified)
- (m) <u>Storage Facilities.</u> Owner shall provide, at Resident's sole risk, reasonable storage space for Resident's belongings other than furniture and other household furnishings.
- (n) <u>Recreational Facilities</u>. Recreational facilities are available for Resident's use on first come/ first served basis.
- (o) <u>Basic Cable TV Service</u>. Basic Cable TV service is provided by the Owner. Additional services can be purchased by the Resident.
- (p) <u>Personal Services.</u> The following are available at the resident's expense: Beauty/ Barber Shop Accommodations for overnight guests

- 24. <u>ENTIRE AGREEMENT AND AMENDMENT.</u> This Apartment Rental Agreement contains the entire agreement between the parties hereto with respect to the subject matter hereof and sets forth all representations and warranties and supersedes any and all prior or contemporaneous oral or written agreements, representations, warranties or understandings with respect to the subject matter hereof. No amendment or modification of this Agreement shall be binding unless evidenced by an agreement in writing signed by both the Resident (or his/her legal representative) and the Owner.
- 25. <u>NORTH CAROLINA LAW.</u> Notwithstanding anything else herein contained to the contrary, the following rights afforded by North Carolina law shall apply. Specifically:
 - (a) In accordance with N.C.G.S. §58-64-25(a)(1), Resident may rescind this Agreement within thirty (30) days following the later of the execution of the contract as set forth below or the receipt of a disclosure statement that meets the requirements of N.C.G.S. §58-64. Furthermore, Resident is hereby notified that he/she is not required to move into the apartment described below prior to the expiration of the thirty day period described herein.
 - (b) In accordance with N.C.G.S. §58-64-25(a)(2), if a resident dies before occupying a living unit in the facility, or if, on account of illness, injury, or incapacity, a resident would be precluded from occupying a living unit in the facility, under the terms of the contract for continuing care, the contract is automatically canceled. All fees and deposits will be fully refundable to the resident or their Legal Representative within 30 days of notification to the facility.

- (c) In accordance with N.C.G.S. §58-64-25(a)(3), if an executed contract is rescinded or cancelled under the terms of this contract, all unearned fees and deposits will be fully refundable to the Resident or their Legal Representative within 30 days of notification to the facility. The amount of refund will be calculated on a daily basis (365 days per year).
- (d) In accordance with N.C.G.S. §58-64-25(b)(3), Owner will follow the following procedure to change resident's accommodations, if necessary, for the protection of the health or safety of the Resident or the general and economic welfare of the residents. All decisions regarding your permanent transfer from Sharon Village will be made after consultation with you and, when appropriate, with your family or designee. Sharon Village's decision will be binding.
- (e) In accordance with N.C.G.S. §58-64-25(b)(8), Resident is hereby informed that Owner has no religious or charitable affiliation. Furthermore, there is no affiliate organization that will be responsible for the financial and/or contractual obligations of the Owner.
- (f) In accordance with N.C.G.S. §58-64-25(b)(9), Resident has <u>no</u> property rights hereunder.
- (g) In accordance with N.C.G.S. §58-64-25(b)(10), Sharon Village's policy, regarding adjusting fees and/or rental sums hereunder, is that if the Resident is voluntarily absent from the facility, no adjustment will be made. In other words, all fees owed Owner hereunder, in the event of the voluntary absence of the Resident from the premises, will nevertheless be due and payable as otherwise provided for herein.

- (h) In accordance with N.C.G.S. §58-64-25(b) (11), there is no requirement that the Resident apply for Medicaid, public assistance, or any public benefit program. More specifically, no such benefits are available to the Resident under this Agreement or while living at Sharon Village.
- In accordance with N.C.G.S. §58-64-40(b), "The Board (i) of Directors or other governing body of a facility or its designated representative shall hold semiannual meetings with the residents of the facility for free discussions of subject including, but not limited to, income, expenditures, and financial trends and problems as they apply to the facility and discussions of proposed changes in policies, programs, and services. Upon request of the most representative residents' organization, a member of the governing body of the provider, such as a board member, a general partner, or a principal owner shall attend such meetings. Residents shall be entitled to at least seven days advance notice of each meeting. An agenda and any materials that will be distributed by the governing body at the meetings shall remain available upon request to residents.
- 26. <u>APPLICABLE LAW.</u> This Apartment Rental Agreement shall be governed by and construed according to the laws of the State of North Carolina.
- 27. <u>BINDING EFFECT.</u> This Apartment Rental Agreement and all terms, covenants and conditions herein contained, shall extend to and be binding upon the parties hereto and upon their respective heirs, administrators, successors, executors, and assigns.

IN WITNESS WHEREOF, the undersigned have hereunto set their hands and seals as of the date and year first above written.

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NHC HEALTHCARE/CHARLOTTE, LLC d/b/a SHARON VILLAGE APARTMENTS By:_____

(Name and Title)

(SEAL)

(Resident)

RESIDENT ACKNOWLEDGES THAT HE/SHE HAS READ THIS AGREEMENT BEFORE SIGNING, UNDERSTANDS ITS CONTENTS, AND AGREES TO ABIDE BY ALL OF ITS TERMS AND PROVISIONS.

F	acil	ity	Use	Only
			1 X X X	

Apt. & Bldg.



INDEPENDENT LIVING RETIREMENT COMMUNITY WELLNESS EVALUATION FORM

(This physical examination must be completed by patient(s) primary care physician)

PLEASE PRINT NEATLY

Ivane;		Birthdate:	//
			🗆 Female
		•	
	lual been a patient of yours or se		
T	D Pre-Residency Change in Condition		
MEDICAL REVIEW F	INDINGS:	Date of Exam:	
Wt: Ht:_	BP:	Pulse:	Rhythms:
Resp: Ten	ıp:		
General Appearance:			
	· · · · · · · · · · · · · · · · · · ·		
	Tremor;		
	Does patient require the c		
Hearing:	Does patient require the r	use of hearing aids?	
	liology consult?		
	Does patient require the u		
	Does patient require the u		

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P ADT ANA /AU

Results:		
Is patient ambulatory?		
Does patient require use of	he following?	
. , ,	 Walker Cane Rollator Motorized Chair Wheelchair Scooter 	
MEDICAL HISTORY;	· · · ·	
Primary Diagnoses(s):		·········

(Please check any of the following illnesses or diseases which apply currently or in the past)

	1	Date of Onset	Resolved? Y or N	Controlled with Medications? Y or N
	High Blood Pressure			
	Diabetes		· · · ·	
	Congestive Heart Failure		· · · · · · · · · · · · · · · · · · ·	
	Asthma			
	Ulcers			
	Anemia			
	Depression			
Ð	Mental Illness			
	Intellectual Disability			
	Muscular Dystrophy			
	Cancer			
	Stroke			
	Heart Attack			
	Arteriosclerosis			
	Chronic Lung Disease			
	Rectal Bleeding			
D	Memory Loss			
	Cataracts			
	Arthritis			
0	Macular Degeneration			
	Significant Vision Loss			

Present Illnesses not listed above and date of onset:

)

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Past Illnesses not listed above and dates:___

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Operation(s) ar			
Allergies:		,	
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Alcohol Use:	Socially Weekly Daily		
	Daliy		
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is patient a toba Sharon Village Does patient rec Does patient hav Does Patient hav Does Patient hav S patient capabl I Yes \Box No s patient physic upervision?	y medication that contraindicat cco user (any form of tobacco) a is a tobacco-free campus) quire any orders for; Spectra Phy Con Spectra Spectra Phy Con Spectra Spec)? □ Yes □ N vsical Therapy: cupational The sech Therapy: □ Yes □ N □ Yes □ N □ Yes □ N Illing and refill ration list) ving in an inde	io rapy: io If yes, □ Minor □ Moderate □ Severe io If yes, □ Minor □ Moderate □ Severe ing their own medications?

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Sharon Village is a traditional, free-standing apartment community that requires residents to exit their building and walk outside to our dining room. Residents must also be able to shop for groceries.

Is patient able, without assistance, to attend daily noon meals served in the Dining Room or able to prepare meals? \Box Yes \Box No

In the event of fire, flood or any emergency situation, would you consider this patient able to exit: \Box With Assistance \Box Without Assistance

Do you consider this patient more appropriate for:

□ Independent Living □ Assisted Living

Any additional information:

I certify that I have physically examined this patient and have accurately described the individual's medical state, cognitive status, and medication regimen.

Date:

Signature of Physician

Printed Name of Physician:

Examining Physician – Return this form via:

MAIL:

SHARON VILLAGE INDEPENDENT LIVING APARTMENTS ATTN: SHERI CONRAD 4009 CRAIG AVE. CHARLOTTE, NC 28211-2561

FAX: 704-365-5466 ATTN: SHERI CONRAD

I hereby give permission for my physician to release my medical information to:

SHARON VILLAGE APARTMENTS

Patient's Signature:

Patient's Printed Name:_____

Date:_____

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	Apt. & B Sharon Village	
Dlea	APPLICATION FOR ADMISSION use Print or Type – (Each person must submit separate applications even i	
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1,	Full Name:	
2. 3.	Spouse: Present Address: (If you maintain more than one home, please indicat	
4.	Present Phone Number:	
5.	Social Security #:Medicare #	
5.	Health Insurance Co.:Policy #:	
7.	Financial/Legal Representative(s):	
		al Stream
	Address:Address:	
	Phone:Phone:	
8.	Marital Status: 🗌 Single 🗌 Married 🗌 Widow/	Widower
	Veteran:	
).		th:
	Birthdate: Place of Bir	
0.	Former Occupation(s):	
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🏁 APT 003 (SV)

Chui	rch Affiliation:		, 		
How	long affiliated?				<u> </u>
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Spec	ial Needs (or Handicaps):	u			
Nam	es of Living Children (or next				
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	•				
Medi			following illnesses or diseases	,,	
	High Blood Pressure		Stroke		Depression
	Diabetes		Heart Attack		Mental Illness
	Congestive Heart Failure		Arteriosclerosis		Mental Retardatio
	Asthma		Chronic Lung Disease		Muscular Dystrop
	Ulcers		Rectal Bleeding		Cancer
	Anemia		Surgeries in the last five yea	rs	
Will a Physic Physic	cian who will prepare your m	nent use edical e		•	,
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Do yo	u authorize SHARON VILLA	AGE to	discuss your health with the al	bove physici	ian?
Do yo	u authorize SHARON VILLA	AGE to	discuss your health with the al	oove physici	ian?

Rev.3/19

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🍄 APT 003 (SV)

	<u>Hospital/Institution</u>	Date	Reason
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·	4		
Have	you ever been denied admission	to another retirement commun	ity?
YES			
(If yo	ur answer is Yes, explain)	<i>6</i>	
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Emer	gency Contact Person:		
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	hone #:		
List o	ne person (not a relative) whom	you have known at least five y	ears, whom you wis
	a personal reference;		

A complete application will also include a completed Medical Evaluation Form.

I make this application for admission to SHARON VILLAGE APARTMENTS of my own free will and accord, with the knowledge that I may always change my mind. I declare the answers to be true, full and complete. To the best of my knowledge and belief, I am capable of living at Sharon Village Apartments without extraordinary care and that the facilities, services, fees, costs, refunds and policies have been explained to me and are acceptable as presented. I hereby give Sharon Village Apartments, Inc. the right to seek out any necessary information and/or reference, including those references set forth in this Application, in processing the Application.

Signature of Applicant

Date

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